



**ORDINARY COUNCIL MEETING OF
THE HUME CITY COUNCIL**

MONDAY, 12 FEBRUARY 2018

7.00 PM

**COUNCIL CHAMBER, HUME GLOBAL LEARNING CENTRE,
BROADMEADOWS**

OUR VISION:

Hume City Council will be recognised as a leader in achieving social, environmental and economic outcomes with a common goal of connecting our proud community and celebrating the diversity of Hume.

This meeting of the Hume City Council will be recorded and published in accordance with Council's Audio Recordings of Council Meetings Policy.

HUME CITY COUNCIL

**Notice of an
ORDINARY COUNCIL MEETING OF THE HUME CITY COUNCIL**
to be held on Monday, 12 February 2018
at 7.00 pm
at the Council Chamber, Hume Global Learning Centre, Broadmeadows

| | | |
|----------------|--|---|
| To: a: Council | Cr Geoff Porter Cr Carly Moore Cr Joseph Haweil Cr Jodi Jackson Cr Drew Jessop Cr Leigh Johnson Cr Naim Kurt Cr Jack Medcraft Cr Ann Potter Cr Karen Sherry Cr Jana Taylor | Mayor Deputy Mayor |
| b: Officers | Mr Domenic Isola Mr Peter Waite Mr Daryl Whitfort Ms Margarita Caddick Mr Michael Sharp Ms Kylie Ezzy | Chief Executive Officer Director Sustainable Infrastructure and Services Director Corporate Services Director Community Services Acting Director Planning and Development Director Communications, Engagement and Advocacy |

ACKNOWLEDGEMENT OF THE TRADITIONAL CUSTODIANS OF THIS LAND

"I would like to acknowledge that we are meeting on Gunung-Willam-Balluk land. The Gunung-Willam-Balluk of the Wurundjeri are the first and original people of this land. I would like to pay my respects to their Elders, past and present, and the Elders from other communities who may be here today."

ORDER OF BUSINESS

1. PRAYER

Hume City's religious diversity strengthens and enriches community life and supports the well-being of the citizens of Hume City. Hume City Council acknowledges the importance of spiritual life and the leadership offered by the Hume City Inter Faith Leaders Network. In recognition of the religious diversity of residents in Hume City, Council has invited the Inter Faith Leaders Network to take responsibility for the opening prayer at Council meetings. This evening's prayer will be led by Deacon Saleem Goga of the Chaldean Catholic Church / Our Lady Guardian of Plants.

Enlighten our minds, O Lord and God, that we may be attentive and understand the sweetness of your life-giving and divine commands. Grant us, through your grace and mercy, to receive the gifts of love and hope which benefit the body and the soul, for the peace and harmony of the world and for our country Australia and its inhabitants, this city and those who dwell in it. Protect it, O Lord, and remove from it all evil by your grace, and for all communities within it, especially our community of Hume, help us to remember that today is the day you have given us to shape-not yesterday. Set us free from the shadow of past mistakes and old regrets, help us move forward, trusting in you and in each other to make all things new.

Amen

2. APOLOGIES**3. DISCLOSURE OF INTEREST**

Councillors' attention is drawn to the provisions of the Local Government Act 1989 in relation to the disclosure of conflicts of interests. Councillors are required to disclose any conflict of interest immediately before consideration or discussion of the relevant item. Councillors are then required to leave the Chamber during discussion and not vote on the relevant item.

4. CONDOLENCE MOTIONS**5. ASSEMBLIES OF COUNCIL**

In accordance with section 80A(2) of the Local Government Act 1989, Council is required to report, as soon as practicable, to an Ordinary Meeting of Council, a record of any assemblies of Councillors held.

There are no records of assemblies to report on this section of the Agenda.

6. CONFIRMATION OF COUNCIL MINUTES

Minutes of the Ordinary Council Meeting of 11 December 2017, and the Ordinary Council (Town Planning) Meeting of 18 December 2017, including Confidential Minutes.

RECOMMENDATION:

THAT the Minutes of the Ordinary Council Meeting of 11 December 2017, and the Ordinary Council (Town Planning) Meeting of 18 December 2017, including Confidential Minutes, be confirmed.

7. RECEIPT OF COUNCIL AND COMMUNITY COMMITTEE MINUTES AND RECOMMENDATIONS TO COUNCIL TO BE ADOPTED

Nil

8. PRESENTATION OF AWARDS

8.1 Residents of the Month – Ms Erum Zafar and Ms Kim Peters
(Nominated by Cr Karen Sherry)

8.2 Certificate of Appreciation – Kiwanis Club of Sunbury

8.3 Certificate of Recognition - Joe Caruana

9. NOTICES OF MOTION

Nil

10. PUBLIC QUESTION TIME

11. OFFICER'S REPORTS

The Mayor will ask the Councillors and gallery at the commencement of this section, which reports they wish to speak to. These reports will then be discussed in the order they appear on the notice paper. Reports not called will be dealt with in a block resolution at the end.

Item No Title Page

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12. PETITIONS AND JOINT LETTERS**13. DEPUTATIONS****14. URGENT BUSINESS****15. DELEGATES REPORTS****16. GENERAL BUSINESS****17. CONFIDENTIAL MATTERS**

The Meeting may be closed to members of the public to consider confidential matters.

RECOMMENDATION:

THAT the Council close the meeting to the public pursuant to Section 89(2) (sub sections as listed), of the Local Government Act 1989 to consider the following items, which are confidential for the reasons indicated:

| Report No. | Title | Reason for Confidential |
|-------------------|--|--|
| COSU091 | Contract - Moore Road, Sunbury - Road Side Safety Improvement | (d) contractual matters |
| COGE174 | Assembly of Councillors | (h) any other matter which the Council or special committee considers would prejudice the Council or any person |

18 CLOSURE OF MEETING

**DOMENIC ISOLA
CHIEF EXECUTIVE OFFICER**

8/02/2018

| | |
|-----------------------------|--|
| REPORT NO: | SU274 |
| REPORT TITLE: | Submission on the Jacksons Hill Master Plan |
| SOURCE: | Sarah Kernohan, Strategic Planner |
| DIVISION: | Planning and Development |
| FILE NO: | HCC13/908-03 |
| POLICY: | - |
| STRATEGIC OBJECTIVE: | 4.1 Facilitate appropriate urban development while protecting and enhancing the City's environment, natural heritage and rural spaces. |
| ATTACHMENT: | 1. <i>Jacksons Hill Master Plan Submission</i> |

1. SUMMARY OF REPORT:

The Victorian Planning Authority (VPA) released the draft Jacksons Hill Master Plan for consultation on 30 November 2017. The draft Master Plan seeks to guide the future development of the Victoria University site. Council's submission highlights a number of elements of the draft Master Plan that are supported, and identifies a number of issues with the draft Master Plan including concerns surrounding the lack of detail and certainty, and the extent of further work required to resolve these issues. It is considered that in the absence of this further work, the vision and principles of the Master Plan will not be achieved.

2. RECOMMENDATION:

That Council confirms the submission made to the Victorian Planning Authority (VPA) by officers dated 9 February 2017 (Attachment 1).

3. LEGISLATIVE POWERS:

Planning and Environment Act 1987.

4. FINANCIAL IMPLICATIONS:

4.1 It is considered that further work is required around the mechanisms for funding infrastructure works and upgrades to properly inform Council of the financial impost associated with the realisation of the Master Plan.

4.2 Greater clarification and detail is required around the level of commitment the Master Plan requires from Council in terms of infrastructure provision, land ownership and ongoing maintenance.

5. ENVIRONMENTAL SUSTAINABILITY CONSIDERATIONS:

The draft Master Plan identifies a number of directions and strategies relating to the minimisation of the environmental impact of development on the site, including strategies relating to: re-use of existing buildings, integrated water management, waste management, and building material recovery and recycling.

6. CLIMATE CHANGE ADAPTATION CONSIDERATIONS:

The draft Master Plan identifies a number of directions and strategies that seek to achieve a more sustainable and built environment. The implementation of these strategies will help deliver a sustainable and liveable city that is more resilient and adaptable to climate change.

7. CHARTER OF HUMAN RIGHTS APPLICATION:

The public consultation process for the draft Master Plan has provided the opportunity for the community to participate in land use and planning decisions that will directly affect them.

REPORT NO: SU274 (cont.)

8. COMMUNITY CONSULTATION:

- 8.1 Consultation on the PSP's is the responsibility of the VPA as the planning authority. The VPA released the draft Jacksons Hill Master Plan (draft Master Plan) for consultation on 30 November 2017. The VPA held two community consultation sessions on 30 November and 7 December 2017, along with an invite only targeted consultation session on 29 November 2017. Invitees of the invite only session included numerous community groups and associations, tenants of the Victoria University site, and the adjoining two government schools. Submissions on the draft Master Plan closed on 11 February 2018.
- 8.2 The timing of the public exhibition over the Christmas and New Year holiday period has limited the time available to report to Council prior to meeting the submission deadline. The attached submission was lodged with the VPA on 9 February 2018.

9. DISCUSSION:

- 9.1 The Victoria University site is of historical, architectural, aesthetic, archaeological and social significance to the State of Victoria, due to the previous use and development of the site, which dates back to 1864. In addition, the site is considered of high value and importance to the Sunbury community, and the future use and development of the site is a key issue of community concern and interest.
- 9.2 A holistic assessment of the site that looks at its constraints and potential land uses as a precursor to a planning scheme amendment process is supported. Subject to further work and detail the Jacksons Hill Master Plan will provide clear guidance and direction for the sensitive re-use and development of the site that respects its unique attributes, adds value to the wider Sunbury community and importantly is ultimately able to be delivered.
- 9.3 A number of elements of the draft Master Plan are supported and welcomed. In particular the following elements have a high level of support:
- the vision and principles guiding the development of the site;
 - land uses identified (including residential components);
 - improved connections to and from the site and improved circulation within the site;
 - expansion of the Sunbury and Macedon Ranges specialist school;
 - inclusion of the Council's Community, Art and Cultural Precinct; and
 - the vision for the Creative Hub.
- 9.4 Despite the high level of support for a number of aspects of the draft Master Plan, several elements of the plan are not supported. Of most concern is the identification of infill development within the heritage core or the site, and the identification of a State Government secondary school on the site at the expense of a secondary school in Sunbury South.
- 9.5 A reoccurring concern with the draft Master Plan is the lack of detail and certainty, and the extent of further work required to provide this detail and certainty. It is considered that in the absence of this work, the vision and the principles of the Master Plan will not be achieved.
- 9.6 In addition many aspects directly related to the implementation of the plan, including land ownership and management, funding and feasibility of road improvements and planning controls are unknown.
- 9.7 In December 2013, Council signed a MOU with Victoria University to guide the development of future uses of the Jackson's Hill site. The MOU between Council and Victoria University remains in place and it is the expectation that the intent of the MOU is realised through the implementation of the Master Plan.

REPORT NO: SU274 (cont.)

10. CONCLUSION:

Overall the draft Master plan presents a range of good ideas to support the redevelopment of the site. However it is considered that the draft Master Plan in its current form is not supported by the level of investigation and analysis to provide certainty that the expressed vision will be realised. It is expected that Council will have the opportunity to work through the matters raised in this submission with the VPA prior to finalisation of the Master Plan.



JACKSONS HILL DRAFT MASTER PLAN COUNCIL SUBMISSION

9 February 2018

www.hume.vic.gov.au



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Introduction

The Victoria University site is of historical, architectural, aesthetic, archaeological and social significance to the State of Victoria, due to the previous use and development of the site, which dates back to 1864. In addition, the site is considered of high value and importance to the Sunbury community, and the future use and development of the site is a key issue of community concern and interest.

Council supports a holistic assessment of the site that looks at its constraints and potential land uses as a precursor to a planning scheme amendment process. Subject to further work and detail the Jacksons Hill Master Plan will provide clear guidance and direction for the sensitive re-use and development of the site that respects its unique attributes, adds value to the wider Sunbury community and importantly is ultimately able to be delivered.

A number of elements of the draft Master Plan are supported and welcomed. In particular the following elements have a high level of support:

- the vision and principles guiding the development of the site;
- land uses identified (including residential components);
- improved connections to and from the site and improved circulation within the site;
- expansion of the Sunbury and Macedon Ranges specialist school;
- inclusion of Council's Community, Art and Cultural Precinct; and
- the vision for the Creative Hub.

Despite the high level of support for a number of aspects of the draft Master Plan, several elements of the plan are not supported. Of most concern is the identification of infill development within the heritage core of the site, and the identification of a State Government secondary school on the site at the expense of a secondary school in Sunbury South.

A reoccurring concern with the draft Master Plan is the lack of detail and certainty, and the extent of further work required to provide this detail and certainty. It is considered that in the absence of this work, the vision and the principles of the Master Plan will not be achieved.

In addition many aspects directly related to the implementation of the plan, including land ownership and management, funding and feasibility of road improvements and planning controls are unknown.

Overall the draft Master plan presents a range of good ideas to support the redevelopment of the site. However Council considers that the draft Master Plan in its current form is not supported by the level of investigation and analysis to provide certainty that the expressed vision will be realised.

Council welcomes to opportunity to work with the VPA to address the matters raised in this submission, and requests that these matters are resolved prior to the Master Plan being approved by the Minister for Planning. Key elements of the draft Master Plan are discussed in further detail below.

Place Visions, Precincts and Land Use

Council is generally supportive of the use of place visions and precincts to guide the land use and development of the site, however considers that many of the place visions are vague and land use outcomes are unclear.

The precincts within the heritage core, notably The Hub, The Loft and the Village Heart are considered to be the most lacking of a clear direction around future land uses. While it is acknowledged that a table of supported land uses is provided within the draft Master Plan, this table does not prohibit applications for other non-desirable land uses within these precincts. In the absence of a concurrent planning scheme amendment, and lack of clarification on the proposed zones, overlays and controls for the site, it is considered that greater clarity and direction on desired land uses be provided within the place visions.

The majority of land uses listed with the draft Master Plan are supported, subject to location, and controls around built form and design.

Sunbury HIGAP and Council's municipal strategic statement support the retention of educational land uses on the site. The draft Master Plan supports educational land uses across the majority of the site, with the exception of The Gateway and The Loft. It is unclear why education is not supported within these precincts. Similarly it is considered that childcare centres should also be supported within other precincts within the heritage core, including The Gateway, The Loft and the Village Heart.

The draft Master Plan provides for hotel accommodation, retirement living and residential development within a number of precincts. Opportunities for these land uses are supported.

It is unclear if any work has been undertaken to quantify the likely number of new dwellings anticipated, and the likely impact on social and community infrastructure / service needs. A community infrastructure needs assessment is required to determine the community infrastructure needs arising from the proposed residential development within the Gateway, the Hub, Jacksons Retreat, and the Landing. This needs to be undertaken at the Master Plan stage, or alternatively as a requirement within the Master Plan to be undertaken at development stage.

It is unclear what the rationale is for the inclusion of several of the land uses listed in this table. In particular it is unclear why Market Garden and Plant Nursery are listed as supported land uses. These uses do not appear consistent with the place visions.

Changes requested:

- *Provide for educational land uses, including childcare across the site, rather than only in limited precincts.*
- *Undertake a community infrastructure needs assessment and amend the draft Master Plan to include the recommendations of this assessment.*

Directions and Strategies

A number of the strategies within the draft Master Plan require the preparation of further work. These include a heritage management plan, landscape management plan, Aboriginal and post-contact interpretation strategy, cultural heritage management plan, wayfinding strategy, public realm guidelines, integrated water management strategy, waste management plan and flora and fauna surveys. It is unclear who is responsible for undertaking this work, and when it will be required.

It is assumed that it will be a requirement of the developer at the planning permit stage. If so, this will result in a number of independent management plans, strategies and guidelines across multiple

land holdings. This will result in disjointed and fragmented development outcomes, implementation and management, and difficulty achieving the vision and principles of the Master Plan.

It is considered that a number of directions and strategies will not be able to be achieved, due to a combination of insufficient direction and guidance in the Master Plan, and the likely future fragmentation of land ownership. In particular those that relate to the preparation of various management plans, strategies, surveys and guidelines. Direction 15, for example, calls for a public realm network that is 'consistent, well-connected, legible and attractive'. One of the strategies by which to achieve this is the development of public realm guidelines, which should include 'material, planting and street furniture palettes, as well as maintenance guidelines'. It will be difficult for Council, as the planning authority, to ensure that the multiple public realm guidelines, prepared by individual land owners, combined all provide for the same consistent, well-connected, legible and attractive public realm network.

A holistic approach to the management and development of the site is required to ensure the achievement of the directions and strategies. This is particularly important as subdivision and multiple ownership of the site will likely result in disparate land development and management aspirations and result in difficulty achieving the vision and principles of the Master Plan.

Council considers that a number of these management plans, strategies, surveys and guidelines should be prepared, and the outcomes included in the final Master Plan. Where these are better prepared at the development stage, the Master Plan should provide greater direction and guidance on the outcomes.

Changes requested:

- *Prepare the required management plans, strategies, surveys and guidelines, and revise the Master Plan to incorporate the outcomes and recommendations of this work and/or amend the Master Plan to provide greater direction on the outcomes desired within these documents.*

Aboriginal Cultural Heritage

For the purposes of determining whether a CHMP is required, Plan 10 splits the site into two areas, Area 1 and Area 2. It is stated that a CHMP is required for any conventional residential development within Area 1. This is incorrect. A CHMP is triggered for development that extends within an area of aboriginal cultural sensitivity, which is currently limited to the two purple areas as shown on Plan 10. If the requirement for a CHMP is triggered, the CHMP must be undertaken for the entire land parcel, regardless of the extent of the works (in this instance Parcel 2). It should also be noted that a number of other land uses, not just that of conventional residential development, could trigger the requirement for a CHMP.

Whilst the statement that Area 2 does not require a CHMP is currently correct, should additional aboriginal sites be identified, either within Area 2 (or within Area 1 with an extent area extending into Area 2), the requirement for a CHMP in Area 2 would be triggered.

The Master Plan should be silent on the specific regulatory requirement for CHMP in case they are changed or altered over time or if additional sites are found. In addition, due to the general significance of hilltops to indigenous people, it would be preferable that a voluntary CHMP to be prepared across the entire parcel.

The draft Master Plan states that an Aboriginal Cultural Heritage Values Assessment is currently in preparation. It is unclear how the Master Plan can provide for a strategy that states "Design of public

realm should consider the outcomes and recommendations of the Jacksons Hill Aboriginal Cultural Values Assessment” (Strategy 17.1), when the outcomes and recommendations of the assessment are unknown. It is of significant concern to Council that the draft Master Plan has been released for comment despite this assessment having not been completed, and its recommendations incorporated into the Master Plan. This removes the opportunity for anyone to comment on this assessment. It is unclear whether the draft Master Plan will be amended to include the recommendations of this assessment.

Changes requested:

- *Remove Areas 1 and 2 from Plan 10.*
- *Page 35 text and Strategy 14.2 should be amended state that a CHMP may be required accordance with the relevant legislation, and that the onus is on the developer to ascertain if one is required.*
- *That the recommendations of the Cultural Values Assessment be incorporated into the Master Plan, and that further consultation be undertaken with Council and others if necessary (dependant on outcomes of the Cultural Values Assessment).*

Post Contact Heritage

The Master Plan seeks to ensure that existing buildings and structures are protected and adaptively reused, and includes heritage guidelines relating to subdivision, demolition, new development and additions to existing development, along with specific guidelines tailored for the two heritage zones identified. The protection and adaptive reuse of existing buildings and structure, along with the heritage guidelines are strongly supported.

It is considered that several aspects of the draft Master Plan are inconsistent with the guidelines. In particular the infill development identified south of B26-B32, and the development infill along a network of green spines (as stated on page 31).

It is unclear what Heritage Victoria’s views are on the Master Plan, and the extent to which aspects of the Master Plan, including the proposed new and infill development and tree removal are supported by Heritage Victoria. A clear understanding of the views of Heritage Victoria should been included in the Master Plan. The draft Master Plan makes several references to the future approval of projects by Heritage Victoria, it is unclear whether Heritage Victoria want a heritage management and a landscape management plan prepared, and if so, what the trigger is for the preparation of these management plans, and who will be responsible for the implementation and enforcement of these plans.

It is recommended the Burra Charter is adopted as the set of principles for heritage conservation on the site. Strategy 10.4 is strongly aligned to the approach articulated within the Charter in relation to the design of new additions in a heritage precinct. Adopting the Charter would provide a more comprehensive framework to address all aspects of heritage conservation.

The majority of buildings on the site are documented within the draft Master Plan as having an inflexible or only moderately flexible floorplan. It is considered that it will be difficult to encourage developers to invest in existing buildings within the site, due to the cost and time associated with undertaking significant repairs to buildings in disrepair, repurposing the buildings to their future intended use, and adhering to heritage restrictions and controls. The challenge of finding suitable adaptive uses for the buildings, and encouraging developers to take on these buildings should be recognised within the Master Plan.

The proposal for new development opportunities on other parts of the site poses a potential threat to the adaptive reuse of existing buildings. It is recommended that this challenge be met with a commitment to prioritise the utilisation of the existing buildings before, or in conjunction with, the consideration of 'infill' or new development. In addition consideration should be given to the role that State Government can play in providing investment and financial assistance to developers who choose to reuse the existing buildings.

In the absence of a commitment by the State Government to prioritise or incentivise the reuse of existing heritage buildings, it is considered that it will be difficult to achieve private investment in the site, due to the cost and time constraints outlined above. A lack of investment in, and occupation of, the buildings will only aid in the decline of the site and the buildings.

Council considers the proposal for the development of a new secondary school in the north of the site to be conflicting with the key themes from the community engagement sessions and Direction 12 which seeks the adaptive reuse of existing buildings. Given the most recent use of the heritage buildings has been for education purposes, it appears a missed opportunity and waste of recent Commonwealth, State Government and Victoria University investment in the site that the reuse of the existing buildings for education purposes is to be eschewed in favour of new development. If reuse of existing buildings is to be promoted with the Master Plan, this reuse should be led by State Government.

Changes requested:

- *Review the location of proposed infill development having regard to the design guidelines.*
- *Amend the draft Master Plan to include the views of Heritage Victoria and to provide clarification on the requirements for a heritage management plan and landscape management plan.*
- *Include a strategy that requires development to be consistent with the principles of the Burra Charter.*
- *Amend the draft Master Plan to prioritise the reuse of existing buildings over new or infill development.*
- *Amend the draft Master Plan to provide a clarification on the basis for identifying several buildings on Plan 18 for removal.*
- *Amend the draft Master Plan to identify and recognise several Victorian Heritage Inventory sites.*
- *The legend on Plan 18 identifies 'VHR listed' buildings and 'non VHR' listed buildings. This identification is misleading as all the buildings within the site are contained within the VHR. This identification should be removed.*
- *It is unclear why a portion of the site on Plan 11 within VU ownership and VHR extent is not identified as either Zone 1 or Zone 2. If this portion of the site is not considered to be of heritage value, the Master Plan should include an action that Heritage Victoria amend the VHR extent.*

Built Form and Design

The draft Master Plan provides built form and design strategies that provide direction on the preferred location of new built form, and the design of any new buildings and additions, including the height, scale, design, setbacks, and visual appearance.

While the inclusion of built form and design strategies is supported it is considered the draft Master Plan contains insufficient analysis of the existing site conditions and heritage landscape and as a result fails to provide for the adequate protection of the heritage values of the site. This is

highlighted in the mismatch between the site's recognised heritage significance and the draft Master Plans development aspirations, particularly the development aspirations within the heritage core of the site.

The draft Master Plan provides for the identification of infill development opportunities. The most concerning of which, is the infill development identification between Tram Road and Library Road. This is considered one of the more sensitive heritage areas within the site, due to its presence of intact heritage buildings, mature trees and historic landscape setting. It is also located on steep embankments which will bring specific development challenges. Any new built form in this heritage core of the site risks:

- Altering the balance of built form and open space and the ability of the heritage buildings to 'breathe'.
- Compromising the legibility and integrity of the complex's historically significant master planned layout by severing views between buildings and the broader landscape.
- Losing landscape features, including garden areas, walls and trees that formed part of the original sites design.
- Major disturbance to the site due to the steep embankments nominated for development.

It is considered that the Master Plan needs to provide a greater assessment and acknowledgement of the architecturally designed spatial character of the site, including the recognition of the close relationship between the design of the buildings and relationship to the garden surrounds. The site planning and landscaping are both significant due to their demonstration of principles of formal planning in the late nineteenth century and elements relating specifically to asylum planning. Expressed even at the small scale, the interrelationship between the buildings and landscape is evident in the carved stone reliefs and lead light windows which depict stylised reproductions of the plants present in the gardens.

This assessment will provide a better understanding of the potential impacts of infill development and should lead to a clear nexus between the identified heritage values and how the built form strategies guide development outcomes to protect and enhance those values.

An example of built form strategy with an unclear relationship to the sites spatial character and heritage values is Strategy 10.9 'Development fronting Main Street is to have minimal setback'. Whilst this is a conventional approach in contemporary urban design practice, it is inconsistent with the Victorian spatial relationships (buildings surrounded by formal gardens) that are fundamental to the sites character.

It is considered that greater direction around building height is required. The section diagram included in Strategy 10.2 is too simplistic and does not consider the short view lines between heritage buildings, and the extent to which buildings constructed in accordance with this diagram will have the potential to visually dominate and screen existing heritage buildings. Furthermore it is considered that Strategy 10.11 'Buildings should generally be a maximum of two storeys' is vague and will difficult to enforce. If it is intended that there will be a two storey height limit, then the words 'should generally' should be removed from the strategy.

The approach to the site from the Avenue, is of heritage significance, and is included in the VHR. The landscape and visual assessment recommends that the entrance corridor to the site on The Avenue, the sense of arrival at the corner of The Avenue and Circular Drive, and the formal entrance to the site are retained and used as features. Council requests that the Master Plan provide greater built form control for the Gateway and the Hub to ensure the protection of this visual corridor and entrance.

Changes requested:

- *Undertake an assessment of the landscape and spatial character of the site, and the extent to which any infill development can be accommodated within the heritage core. This assessment should be used to inform the built form controls for the site.*
- *Amend the draft Master Plan to address the mismatch between the site's recognised landscape value and heritage importance and the development aspirations particularly within the heritage core.*
- *Amend the draft Master Plan to include photos of the existing features of the site, including the buildings architecture and landscape treatments to be preserved.*

Heritage Landscape

The heritage significance of the site is not limited to just the buildings or the trees, but includes the wider landscape. The landscape was designed by prominent landscape designer Hugh Linaker who is noted within the VHR citation. The landscape includes mature trees, mainly pines, cypress, oaks and elms and the remains of a drystone perimeter wall and a later brick ha ha wall.

Council considers that the importance of the landscape to the heritage significance of the site is not adequately emphasised within the draft Master Plan. Furthermore a number of aspects of the draft Master Plan, specifically the areas identified for infill development and the removal of trees are considered to pose a significant risk to the intact nature of this landscape as a whole.

The draft Master Plan references a landscape values assessment and visual sensitivity assessment undertaken to inform the previous planning scheme amendment request for the site (Landscape and Visual Assessment, Hansen, August 2016). The report states that the landscape character of the site is inherently linked to the character of the historic buildings, that the landscape setting supports the settings of the buildings, and the buildings strengthen the character of the designed landscape. The report recommends that the intact landscape setting of these buildings within the heritage core is preserved.

It is considered that the draft Master Plan is inconsistent with a number of the recommendations contained with the Landscape and Visual Assessment and the Urban Design Guidelines, in particular the identified infill development to the south of buildings B26 – B32. It is also noted that Strategy 10.13 requires deep planting of canopy trees. This appears to be inconsistent with the original landscape design and existing heritage landscape. Given the inconsistencies, Council requests that the draft Master Plan be revisited having regard to the recommendations of these reports.

The Landscape and Visual Assessment states that the landscape designed and implemented during the inter war period is one which requires management to ensure its integrity is maintained. The assessment recommends succession planting is undertaken to ensure continuity in the character of the landscape. Council requests that the draft Master Plan be amended to require an assessment of the existing landscape against the heritage citation, identifying what aspects of the original Hugh Linaker design are still intact, which aspects should be reinstated by replacement and succession planting, how the landscape will be protected during development, and managed into the future. This is particularly important due to the likely fragmentation of the ownership and management of the site. An assessment and associated management plan will also assist ensuring the intact of this heritage landscape is maintained.

Changes requested:

- Amend the report to include a discussion on the heritage landscape significance of the site.
- Review the location of proposed infill development having regard to the recommendations of the landscape and visual assessment.
- Undertake a full review of the draft Master Plan having regard to the recommendations of the Landscape and Visual Assessment and the Urban Design Guidelines.
- The significant views from the site and the protection of these views are referred to through the Master Plan, however are not identified on a plan. Include a plan that identifies the key view lines to, from, and within the site and areas of very high to very low visual sensitivity.
- Amend Strategy 13.1 to 'Prepare and implement a Heritage Landscape Management Plan that includes the replanting of significant trees and replacement of senescent trees in accordance with the original landscape design for the site, to the satisfaction of Heritage Victoria and Hume City Council.

Trees

Council has as number of concerns with the identification of the trees on Plan 6. The retention value of the trees shown on Plan 6 is based on an arboricultural condition assessment of the existing trees. This assessment relates only to the health of the trees, is subjective and can change quickly. Given the rate at which tree health can change, a requirement for an arboricultural assessment at planning permit stage should be required.

The arboricultural condition assessment is a limiting and misleading assessment as it provides no assessment of the heritage, landscape or biodiversity values of the trees, rather only the arboricultural value. For example a tree with a low arboricultural retention value may have a high biodiversity value. Any classification of the values of the trees in the Master Plan should reference the heritage, landscape and biodiversity values, in addition to the arboricultural value. The main value of the trees on this site are considered to be heritage rather than arboricultural.

It is noted that Plan 6 shows trees of 'high' and 'moderate' retention value. The draft Master Plan states that trees of high retention value "should be protected and retained", while trees of moderate retention value "should be protected and retained, where possible". The use of the word 'should' is not considered to provide a strong enough direction around the need to retain these trees.

The arboricultural assessment identified a total of 839 trees on the site. Of these 839 trees, 494 were identified as 'low' retention value. These trees are not identified for retention on Plan 6. As submitted above, this assessment does not take into account the heritage, landscape or biodiversity values of the trees. Given the limitations, and the significant heritage context of the site, it is recommended that Plan 6 be removed from the Master Plan, and that other sections of the report be amended to ensure the appropriate heritage, landscape and biodiversity values of the trees are articulated. If Plan 6 is to remain, this section needs to be reworded to ensure the limitations of this assessment are articulated.

One tree on the site, a Mexican Cypress, is listed on the Victorian Heritage Register. This tree is noted in the draft Master Plan as being 'a rare exotic', however no mention is made of the significance of this tree to the sites original landscape design or it's listing on the VHR.

The only strategy relating to the removal of trees is Strategy 12.4, which states that approval is required from Heritage Victoria. It is considered that the Master Plan lacks sufficient direction in relation to the removal of trees, and it is of concern that the fate of these trees rests solely on a

future Heritage Victoria permit application. The views of Heritage Victoria about the values of these trees should form a key component of the Master Plan. Relevant strategies should include the need to retain and restore the heritage and landscape value of the precinct. This may necessitate that trees that may currently have a lower arboricultural value should be re-planted in accordance with the original design intent of the landscape. Heritage Victoria should be consulted further on this.

Changes requested:

- *Require an updated arboricultural assessment to accompany any development application if any previous arboricultural assessment is dated beyond 2 years from the date that the development application is sought.*
- *Undertake an assessment of the heritage, landscape and biodiversity values of all trees within the site.*
- *Remove the word 'should' in relation to the protection and retention of trees of high and moderate heritage value.*
- *The arboricultural assessment identifies six trees of 'very high' retention value. These six trees have been incorrectly identified as 'high' on Plan 6.*
- *Amend the draft Master Plan to include reference to the VHR listed Mexican Cypress and its significance, including identifying the location of this tree.*
- *Include additional strategies relating to tree removal, in particular the avoidance of tree removal and the requirement for replanting.*
- *Change the legend to recolour the orange used to identify the 'moderate' trees. Whilst the removal of these trees may be supported, the orange colour signals intent that they may be removed.*

Flora and Fauna

Council considers that the draft Master Plan has not adequately resolved issues relating to flora and fauna on the site. The Ecology and Heritage Flora and Fauna Report (2014) identified 2.19 hectares (0.62 habitat hectares) of Heavier Soil Plains Grassland on the subject property and well as habitat for a range of flora and fauna species listed under the DELWP Advisory List of Rare and Threatened Species, the *Flora and Fauna Guarantee Act 1988* and the *Environmental Protection and Biodiversity Conservation Act*.

In December 2017, the planning scheme changed in relation to native vegetation and biodiversity planning policy, in particular about the need to avoid and minimise impacts on biodiversity. As such the Flora and Fauna Report including the Biodiversity Impact Offset Assessment needs to be updated to reflect the current planning scheme.

The Master Plan is also considered inconsistent with the recent amendment to Clause 12.01 of the State Planning Provisions, which states:

"Use strategic planning as the primary planning tool for the protection and conservation of Victoria's biodiversity, particularly those areas identified as important.

Planning should:

- *Avoid and minimise impacts of land use and development on important areas of biodiversity, including consideration of:*
 - *Cumulative impacts.*
 - *Fragmentation of habitat.*
 - *The spread of pest plants, animals and pathogens into natural ecosystems" (Clause 21.01-01.*

The Master Plan has not used strategic planning as the primary planning tool for the protection and conservation of Victoria’s biodiversity, nor has not sought to avoid or minimise the removal of native vegetation.

The largest patches of native vegetation (PG4 and PG1 as identified in the 2014 Flora and Fauna Report) are located within the Learn and Play and Jacksons Retreat precincts. No areas of biodiversity have been designated as conservation areas within the masterplan, nor has native vegetation conservation been listed as a purpose or use in any of the tables. The uses in these precincts are not considered compatible with the protection of native grasslands and it is likely that future permit applications would require their removal. It is unclear if DELWP have been consulted regarding this removal.

The correct level of assessment and approval should be undertaken at the masterplan stage under the *Planning and Environment Act 1987*, *Flora and Fauna Guarantee Act 1988* and *Environmental Protection and Biodiversity Conservation Act 1999*, so that a clear decision can be made as to whether these areas should be retained for biodiversity purposes. The EPBC Assessment Bilateral Agreement is an approval process that has been set up to provide the clear level of guidance in this scenario, where multiple approvals are required.

Changes requested:

- *Amend the Flora and Fauna Report including the Biodiversity Impact Offset Assessment to reflect the current proposal for the site, and provide for the avoidance and minimisation of impacts on biodiversity.*
- *Refer the draft Master Plan to DELWP for comment, and amend the draft Master Plan as necessary to reflect their comments.*
- *Amend Strategy 20.3 to recommend that an EPBC assessment bilateral be undertaken to ensure that EPBC approvals and Planning and Environment Act approval occur co-currently. The Planning and Environment Act approval should take the form of a Native Vegetation Precinct Plan that is prepared and incorporated into the Hume Planning Scheme. Approval under the EPBC Act and the Planning and Environment Act should be undertaken prior to any of the site being subdivided.*

Public Realm and Open Space

The public realm and open space directions and strategies are generally supported, as are the network of green links and proposed village green. However it is considered that additional open space is required to support the proposed residential development, and that clarity is required regarding the ownership and management of the public realm and open space.

The draft Master Plan provides for residential development within the Gateway, the Hub, Jacksons Retreat and the Landing, however provides no assessment of the open space needs of these future residents. The proposed residential development within The Landing is considered to lack reasonable access to neighbourhood open space which is located over 500 walkable metres away. A neighbourhood open space (0.75 hectares) with play space should be located at the southern end of The Landing, taking into consideration the topography and connectivity from existing and proposed residential areas.

It is unclear who will be responsible for the ownership and management of the public realm and open space, in particular the green links, village green, and cultural and civic spine. If it is proposed that these spaces are retained in private ownership, greater direction around the management of these spaces is required, including the management of spaces across multiple ownership. This is

particularly important if the vision to gain consistent styling and management of the heritage landscape is to be realised.

Changes requested:

- *Provide for a neighbourhood open space (0.75ha) at the southern end of the Landing.*
- *Amend the draft Master Plan to provide direction on the ownership and management of the public realm and open space.*
- *The local context section refers to the buffer to the (sewerage) Recycled Water Plant as a large semi-circular band of open space. This is not open space, and the public are not permitted access to this area. Reference to this land being open space should be removed.*

Access and Movement

The vision for improved access to, and circulation through, the site is strongly supported.

Pedestrian and Shared Paths

The proposed network of new pedestrian connections and new shared pedestrian paths are generally supported, along with the Access and Movement Directions and Strategies related to walking and cycling opportunities.

It is essential that existing and planned connections feed into the wider pedestrian and cycling networks outside of the site. This network is shown within the Hume Walking and Cycling Strategy. To ensure connection into the existing and planned network, the alignment of the Circular Drive shared path should continue past the Woodworker's Workshop to the end of the existing path at the end of Palomino Drive. It is also recommended that the existing shared path along the old Golf Links Drive alignment within the Learn and Play precinct is shown on Plan 14, and the proposed shared path on the eastern boundary of the site is amended to connect into an existing or proposed shared path (it is shown as not connecting anywhere in the south).

The surrounding area has a reasonable level of open space provision, however the function and use of some of these spaces is somewhat limited due to topography. The neighbouring Sheoak Reserve to the south is a large sloping site which contains walking paths but has little scope for further development. Connectivity to existing open space in the Jacksons Hill Estate is therefore critical. Belleview Drive Reserve to the west of The Gateway and north of Jacksons Retreat is currently under construction. The new pedestrian connection into this Reserve from the VU site is strongly supported, as this connection will provide access to the Reserve as well as access to Jacksons Park and the Galaxyland Regional Play space.

Strategies 1.5 "Develop a Wayfinding Strategy..." and 3.3 "Investigate opportunities for a bike-share system..." are supported however should be encapsulated within site-wide Integrated Transport Plan with a clear implementation strategy if these items are to be delivered.

Public Transport

The site is not currently directly serviced by public transport. Existing bus route no. 488 runs between the adjoining Jacksons Hill Estate and the Sunbury Town Centre/Railway Station. Access to the site by public transport is key to ensuring the viability of many of the land uses proposed. Council supports the view to ensure that Circular Drive is redesigned to be bus compatible: both in trafficable pavement, turning and retaining space for bus stops.

It is unclear whether any discussions have been had with Public Transport Victoria and whether any commitment has been provided to delivering public transport within the site.

Road Network

The draft Master Plan proposes a number of road improvements, including road widening, and intersection improvements to accommodate buses and increased traffic movements. This will require the existing road cross sections to be adjusted to provide the appropriate road classification pavement width and pavement depth. These roads currently have pavement widths varying between 4-7m. Council is concerned that many of these roads have limited ability for widening and other improvements, due to a range of constraints, including heritage buildings and structures, trees, infrastructure and land contours.

Plan 15 shows the connection of the Heights to Boilerhouse Road. It is unclear where any work has been done to demonstrate whether the connection of the Heights to Boilerhouse Road is feasible given the slope constraints, and trees located within this proposed road connection alignment.

It is also unclear who would be responsible for the construction of this new road, along with road improvements and the intersection upgrades. Several of the intersections, along with the Heights, are located outside the Master Plan boundary. Furthermore it is unclear how these road improvements (widening, upgrades and extensions) are to be funded. The absence of testing of whether these road improvements are feasible, coupled with uncertainty of ownership and funding for these improvements, may lead to unrealistic expectations for future developers and purchasers.

It should be noted that with the exception of Circular Drive, all other roads within the subject site (Tram Road, Library Road, and Boilerhouse Road) are private roads, and as such Council does not hold any information on the condition of these roads, including pavement type and depth, and the existence of services. It is likely that the drainage infrastructure and pavements associated with these roads will require upgrading.

While the draft Master Plan correctly identifies the access constraints faced by the site due to the railway line to the west and the Western Water treatment plant to the east, the Master Plan should acknowledge the proposed Jacksons Hill Link road (a development obligation of Development Victoria for the Jacksons Hill Estate) that will connect into Buckland Way and provide access to the south of the site. Further access to the Jacksons Hill Estate from the south is also envisioned within the Sunbury South PSP and may be realised through the development of the land to the south.

Given the heritage values, site constraints and proposed uses in this heritage core of the site, the downgrading of Tram and Library Roads to 'slow speed restricted access' shared space zones with pedestrian and cyclist priority is supported. It is considered that vehicle access and egress, drop off/pick up, and parking needs to be provided for off the main vehicular access road (Circular Drive) rather than by utilising Tram and Library Roads, or the strategic intention of these streets as limited access shared spaces will be compromised. It is unclear how the restricted vehicle access to Tram and Library Roads will impact on the proposed land uses within these precincts, in particular vehicle access to accommodation and dwellings, and loading for businesses.

Changes requested:

- *The following changes are requested to Plan 14:*
 - *The Hume Walking and Cycling Strategy identifies a shared path connection from York Place to Circular Drive. Provision of this shared path has been made in the Jacksons Hill Estate Stage 44 plans. Amend to show the York Street connection as a shared path rather than a pedestrian connection.*

- *Update the legend to state ‘new’ shared pedestrian paths. These shared pedestrian paths do not currently exist on the site.*
- *It is assumed that the references to the ‘shared pedestrian path’ refers to off road shared pedestrian and bicycle use, and not shared pedestrian and vehicular use. Amend the draft Master Plan to clarify this.*
- *Extend the alignment of the Circular Drive shared path to continue past the Woodworkers Workshop to the end of the existing path on Palomino Drive.*
- *Show the existing shared path along the old Golf Links Drive alignment within the Learn and Play precinct.*
- *Amend the proposed shared path on the eastern boundary of the site to connect into an existing or proposed shared path.*
- *Amend the draft Master Plan to provide guidance on the style, design and visual impact of new shared paths, having regard to the heritage landscape of the site.*
- *Include a strategy requiring a site-wide Integrated Transport Plan and implementation plan.*
- *Seek commitment from PTV to provide for a bus service within the site, and provide provision of public transport within the Action Plan.*
- *Provide an implementation plan that outlines the mechanisms for funding infrastructure works and upgrades, and who is responsible for funding these works and upgrades, and when.*
- *Amend the draft Master Plan to include reference to the proposed new roads and access from the south of the site.*
- *There is a discrepancy between Plan 1 – Illustrative Concept Plan and Plan 15 – Access and Movement – Road Network and the strategic role that Library Road has. It appears to have more of a traffic function in Plan 1, as opposed to the “slow speed restricted access” shared space zone that is outlined in Plan 15. Plan 1 should be amended to be consistent with the intent of the road as shown in Plan 15.*
- *There are a number of Council assets which are located within the VU site which are not formally documented on title. These assets need to be identified easements created in favour of Council prior to the sale of the land.*
- *The numbering of the strategies under Direction 7 is incorrect.*

Sunbury South School

Council has undertaken a significant amount of work through both Sunbury HIGAP and the Sunbury PSP process to ensure that new growth in Sunbury is supported by schools that are of an appropriate size and location to support the future population and demographic needs of Sunbury.

Through the Sunbury South PSP process a proposed State Government secondary school in the South of Sunbury (located near Obeid Drive, between Vineyard Road and the rail line) was removed from the PSP in favour of a location at Jacksons Hill. The location of the Sunbury South secondary school was chosen based on a number of factors including, school catchment boundaries, population forecasts, and proximity to the proposed new local town centre. It is considered that the location of the proposed Jacksons Hill secondary school does not align with the location of residential growth in Sunbury. The draft Master Plan provides no analysis of the catchment of the existing State Government secondary schools in Sunbury, nor the capacity of these schools to accommodate additional growth, or the location of proposed new growth.

Figure 1 below shows the location and catchments of the existing two State Government secondary schools in Sunbury, and the location and catchments of the State Government secondary schools proposed at Redstone Hill within the Sunbury South PSP, and Jacksons Hill within the draft Master Plan. The plan shows a significant overlap of the catchments, particularly around the centre of Sunbury, and shows areas of the future residential population of Sunbury South and Sunbury West

PSPs located out of the catchment, along with both the existing and proposed populations of Diggers Rest.

Figure 2 below shows the same catchment map, but with the Jacksons Hill State Government secondary school relocated to within the Sunbury South PSP as originally located in an earlier draft of the PSP. This distribution of schools provides for less overlap of catchments within the centre of Sunbury and picks up the proposed residential growth in Sunbury South and Diggers Rest. The needs of the Diggers Rest population are particularly important as there is no State Government secondary school at Diggers Rest, and no school is provided for within the Diggers Rest PSP.

The proposal to develop a secondary school at Jacksons Hill will contribute to an over intensification of State Government secondary school provision in the centre of Sunbury at the expense of a more strategic location in the Vineyard Road / Obeid Drive area. It is considered that the location of the proposed State Government secondary school site at Jacksons Hill will not adequately meet the population demands and taking into account the proposed residential population growth in Sunbury South and of Diggers Rest.

Any proposal for additional secondary schools in Sunbury, either as part of the Jacksons Hill Master Plan or the Sunbury PSPs, should be subject to a first principles assessment based on both the location and capacity of the existing schools, and the location and growth of the existing and proposed residential population. Whilst Council supports the VPA's desire to provide for education uses at the Jacksons Hill site, this should not be done at the expense of proper and orderly planning.

If it is confirmed that a State Government secondary school is to be established on Jacksons Hill, consideration should be given to the reuse of any of the current buildings as a priority, as opposed to building new infrastructure on the land north of Circular Drive.

Changes Requested:

- *Undertake an assessment of the catchment of the existing and proposed secondary schools in Sunbury, along with an assessment of existing secondary school capacity and future population growth to determine the appropriate location of the new secondary school.*

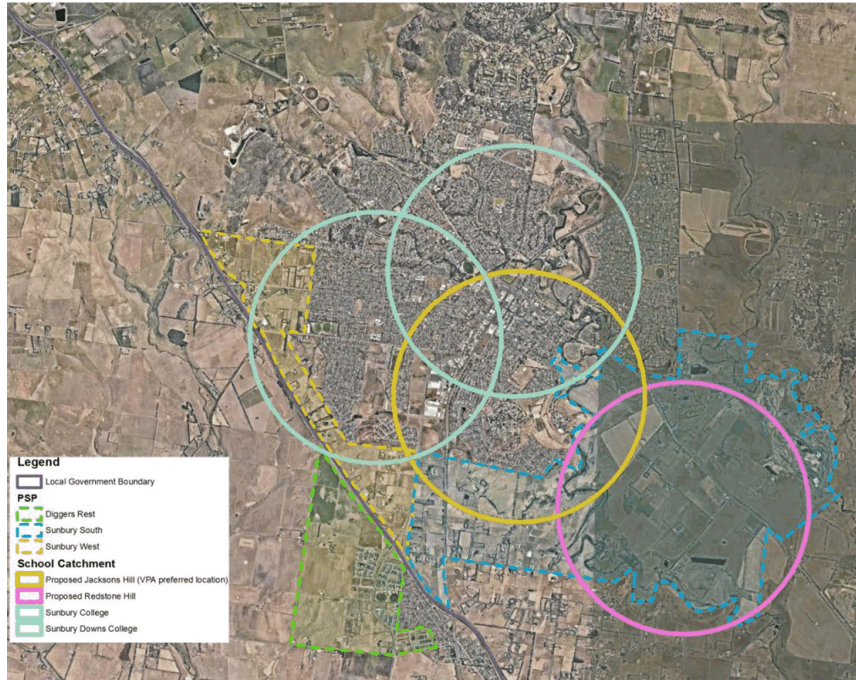


Figure 1: Catchment of existing and proposed State Government secondary schools (draft Jacksons Hill Master Plan location).

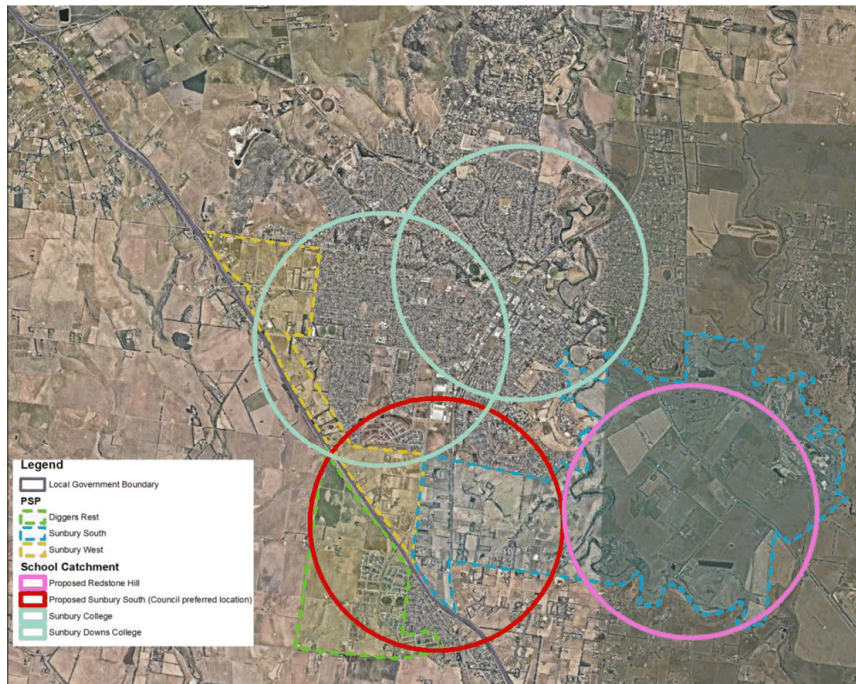


Figure 2: Catchment of existing and proposed State secondary schools (Council preferred Sunbury South location).

Catalyst Projects

With the exception of concerns regarding the location of the Sunbury Secondary School as discussed above, the catalyst projects are strongly supported.

Sunbury and Macedon Ranges Specialist School

The Sunbury and Macedon Ranges Specialist School has maximised its capacity and has insufficient land to accommodate an expansion. The proposal to expand the Sunbury and Macedon Ranges Specialist School through the transfer of adjoining Victoria University owned land will help to ease the current pressure the school is facing in supporting the increased demand for access to their school services. This catalyst project is strongly supported.

It is unclear from the documentation whether any assessment has been undertaken of the schools further needs and whether the proposed expansion will provide adequate capacity to meet the long term needs and anticipated demands of this school as Sunbury continues to grow.

Cultural and Learning Precinct

The Cultural and Learning Precinct is consistent with the work recently undertaken by Council in 2015 which developed a vision and a precinct concept plan to support and guide the development of a Community, Arts and Cultural Precinct. The inclusion of this work in the draft Master Plan is strongly supported and will assist Council in realising the vision for this precinct.

Creative Industries

Council is supportive of the Creative Industries Hub, however has a number of concerns relating to the commitments to, and implementation of, this hub.

Plan 20 identifies the Melba Building (Building 15) and its surrounds as a 'Creative Industries Hub', with the corresponding text providing two visions for the hub, one being a 'Community Creative Hub' and the other a 'Creative Industries Hub'. The draft Master Plan states that the Community Creative Hub would have a strong local focus on building on the existing community and education uses on site, while supporting and attracting local social enterprises and complementary uses. The Creative Industries Hub is stated as having a regional function and assist in raising the tourism profile of Jacksons Hill, by providing a contemporary arts space of state significance. The draft Master Plan identifies that there may be the opportunity to integrate both these options.

Both hub visions are strongly supported. It is considered that both hubs would be an asset to Sunbury and the wider community, and would complement Council's Community, Arts and Cultural Precinct.

The draft Master Plan provides little further detail on these proposed hubs or how the hubs would be implemented. The draft Master Plan states *"that realising this vision will require careful planning, and expert leadership and management"*. It also states that *"further analysis, including the development of a business case, would be required to further test the viability of this vision"*. It is unclear which vision will be implemented and how this vision can be implemented, without this further work having been done now as part of the master plan process and without the commitment by the State to undertake this work.

Council is concerned that there is insufficient commitment and lack of ownership by the State Government to realise either hub. Whilst the draft Master Plan identifies the catalyst projects for potential State and Local Government investment, it is unclear what if any, commitment the State Government have provided to realising this hub. If State investment and commitment has not been provided it is unclear what the alternatives are for this portion of the site. It is also unclear who would be responsible for the ownership and management of the hub.

The draft Master Plan refers to the catalyst projects as “enabling early activation of the key areas of the site”. Council is concerned with the extent to which the Secondary School and Creative Industries Hub will provide for early activation of the site, given the lack of commitment (Creative Industries Hub) and funding by the State to these projects. It is unclear what the Department of Education and Trainings timeframe is for the development of the secondary school site.

Changes requested:

- *Undertake an assessment to determine whether the proposed expansion of the specialist school provides for sufficient land to accommodate its long term needs having regards to the expected growth of Sunbury. Provide for additional land for this school within the Master Plan if required.*
- *Provide clarification on the preferred vision of the Creative Industries Hub and confirm any commitment by the State Government to realising the vision for this hub.*
- *Provide direction on ownership and management of the Creative Industries Hub.*
- *Provide direction on the future land use for the portions of the site identified for the Secondary School and the Creative Industries Hub, if these are not committed to by State Government.*

Future Planning Controls

Many of the difficulties in reviewing the draft Master Plan have resulted from a lack of understanding of how the Master Plan will be implemented, in particular how it will be included in the Hume Planning Scheme.

The draft Master Plan under the heading ‘future planning controls’ states that “an amendment to the Hume Planning Scheme may be required to implement the final master plan for Jacksons Hill”. The draft Master Plan provides no further discussion on how the Master Plan will be implemented, with the exception of a draft action plan on page 63. This action plan provides for a series of high level actions assigned to various agencies and organisations. No discussion or detail is provided on how the Master Plan would be included within the Hume Planning Scheme, and what the future zone and planning controls will be.

The approval of the Master Plan by the Minister for Planning, will not provide any statutory weight to the document, and will be difficult for Council to enforce. Of particular concern is the risk posed by the receipt of a planning permit application for the site in the absence of any inclusion of the Master Plan in the planning scheme.

Council considers that any planning scheme amendment to implement the Master Plan would require (as a minimum) rezoning of the land, and the inclusion of local policies and specific design controls. It is also unclear if any future amendment would be subject to community consultation.

Changes requested:

- *The draft Master Plan should be amended to provide greater direction on how the Master Plan will be given effect in the planning scheme.*
- *It is unclear why the zoning of Parcel 2 is listed on Page 38, when no other Parcels have zoning listed. Additionally the wording implies the CDZ is the preferred zoning. Reference to the zoning of Parcel 2 should be removed. References to the zoning of parcels on Page 39 are considered appropriate.*
- *The extent of DPO7 should be shown on Plan 13, and the title amended to “Current Zoning and Overlays”.*

Land Ownership

It is widely known and accepted that Victoria University wishes to dispose of the site, and that the Master Plan is a precursor the rezoning and ultimate sale of the land. Despite this the draft Master Plan provides no discussion or guidance around potential subdivision and land ownership. This lack of guidance has resulted in difficulty in reviewing the draft Master Plan, due to uncertainty around land ownership and the ability to implement many of the strategies.

Changes requested:

- *The preferred ownership and management for the public realm, including road, open space and pedestrian connections should be specified within the draft Master Plan.*

Draft Action Plan

The inclusion of a draft action plan is supported, however it is considered that many of the current actions lack direction and clarity, and fail to go beyond the initial stages of master plan preparation and land transaction. Additional actions are needed to ensure implementation of an action plan that realises the vision sought by the draft Master Plan.

Further clarification is requested on the following existing actions:

- It is unclear what the 'management strategy' for the secondary school is and what Council's role is in its development (Action 8).
- The shared use of Council's open space with the secondary school is not discussed elsewhere in the document, nor has this been discussed with Council. It is unclear what the intent of this shared space is (Action 9).

It is unclear who will be responsible for taking the lead role in co-ordinating and facilitating the actions identified in the draft action plan and what the timeframe is for these actions. This needs to be included within the action plan.

In December 2013, Council signed a MOU with Victoria University to guide the development of future uses of the Jackson's Hill site. The MOU between Council and Victoria University remains in place and it is Council's expectation that the intent of the MOU is realised through the implementation of the Master Plan.

Action 12 and 15 make reference to the need to transact the land for the future Sunbury Community Arts and Cultural precinct. These actions are strongly supported, however the language used should be changed to reflect the intent of the wording in the MOU.

Changes requested:

- *Amend the action plan to provide clear direction on who is responsible for leading the co-ordination and facilitation of the actions, and provide an indicative timeframe for the actions.*
- *It is unclear why Action 7 refers to Council involvement in the transacting of land for the secondary school. Reference to Council should be removed.*
- *To ensure consistency with the draft Master Plan and Acton 13, Action 10 should be amended to state 'potentially' incorporating the Community Hub vision.*
- *Amend Action 12 and 15 to state that VU **will transfer** the ownership of land to Council for the Sunbury Community Arts and Cultural Precinct.*
- *Additional actions are included in the Master Plan in order to ensure the realisation of the vision.*

Implementation Plan

The draft Master Plan provides no information on how the plan will be implemented. An implementation plan is required that outlines the mechanisms for funding infrastructure works and upgrades, and who is responsible for funding these works and upgrades, and when. This should also include the funding and ownership of any public open space and roads. This implementation plan should be drafted and read in conjunction with the action plan.

Changes requested:

- *Provide for an implementation plan within the Jacksons Hill Master Plan.*

Local Policies

The local policies section of the draft Master Plan is supported, however it is considered this section should be amended to provide greater local policy direction.

The draft Master Plan states that Sunbury HIGAP “*advocates for improved bus services between Sunbury and major activity centres such as Melbourne Airport and Broadmeadows Metropolitan Activity Centre*”, whilst this statement is not incorrect, Sunbury HIGAP contains a range of land use strategies that are directly relevant to the Jacksons Hill site, and would provide greater local policy direction.

The listing of relevant clauses within the local policy framework is considered to be of limited use to the reader. This section should be strengthened by listing specific policies directly related to Jacksons Hill, or by summarising the relevant local policy. There are two strategies with Clause 21.02 of the municipal strategic statement that directly reference the Jacksons Hill site, whilst a number of other strategies relating to the protection of hilltops and heritage are also relevant. The summary of relevant local policy could be done in a similar manner to how the strategic policies have been summarised on page 39.

Changes requested:

- *Replace the existing Sunbury HIGAP reference with one/s directly relating to the Jacksons Hill site.*
- *Provide greater local policy direction by including or summarising relevant local policies.*
- *Remove the reference to the Sunbury Campus Sport and Recreation Master Plan from the draft Master Plan. This document was never adopted by Council or Victoria University, and as such is not a strategic policy.*
- *The State Planning Policy Framework should be removed from within the ‘local policies’ heading – page 39.*
- *Remove reference to Clause 22.02 on Page 39. This local policy relates only to land within rural zones.*

Supporting Documents

A number of supporting documents are referred to within the draft Master Plan. These include a tree assessment, landscape values assessment, visual sensitivity assessment, adaptive re-use study, aboriginal heritage assessment and heritage design guidelines. These documents whilst referred to, are not referenced in within the Master Plan, and are not publically available on the VPA’s website.

Whilst Council believes it has the full suite of supporting documents, it is of concern that these documents have not been made publically available. These documents may be of interest to other submitters, particularly agencies and community groups. This is particularly important when a

number of these supporting documents are required to be adhered to within strategies within the draft Master Plan, e.g. Strategy 13.5 *“All works are to be undertaken in accordance with Heritage Guidelines – ‘Caloola’, Victoria University Campus (Lovell Chen 2016)”*. In the absence of these documents being made publically available heritage agencies and community groups cannot submit on the appropriateness of the guidelines and assessments.

A number of the supporting documents were prepared by consultants on behalf of Victoria University to support their amendment request. While it is considered that the assessment of existing conditions in these reports is likely to be accurate, many of the recommendations and findings of these reports relate to a proposal for the Jacksons Hill site that differs from that currently proposed by the draft Master Plan. It is unclear the extent to which the recommendations and findings of these reports would differ if based on the current proposed Master Plan.

Changes requested:

- *Reference all supporting documents within the draft Master Plan and make these documents publically available on the VPA’s website.*
- *Additional time be provided for submitters to review supporting documents and make supplementary submissions if required.*
- *Consideration be had to the need to update the supporting documents to reflect the current proposed draft Master Plan.*

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|-----------------------------|--|
| REPORT NO: | SU275 |
| REPORT TITLE: | Panel Submission to Amendment C205 - Lindum Vale Precinct Structure Plan |
| SOURCE: | Andrea Taylor, Strategic Planner |
| DIVISION: | Planning and Development |
| FILE NO: | HCC13/465 |
| POLICY: | - |
| STRATEGIC OBJECTIVE: | 4.1 Facilitate appropriate urban development while protecting and enhancing the City's environment, natural heritage and rural spaces. |
| ATTACHMENT: | 1. <i>Revised Future Urban Structure for Panel (January 2018)</i> |

1. SUMMARY OF REPORT:

The Victorian Planning Authority (VPA) placed the Lindum Vale Precinct Structure Plan (PSP) on public exhibition via Amendment C205 to the Hume Planning Scheme between 31 August and 2 October 2017. A total of 14 submissions were received to the Amendment, including Satterley as the future developer of the site, Melbourne Airport, government agencies and adjoining property owners. The VPA has referred all submissions to a Planning Panel. The Panel hearing will run for one week commencing 19 February 2018. Council continues to work with the VPA to resolve matters raised in Council's submission to the VPA on 2 October 2017 (endorsed on 9 October 2017). Council's submission to the Panel hearing will continue to advocate for all unresolved matters raised in the submission to the exhibited PSP.

2. RECOMMENDATION:

That Council:

2.1 notes the Panel hearing process to hear submissions to the PSP.

2.2 notes that the matters raised in Council's submission remain unresolved, and that a submission will be made to the Panel consistent with the matters raised in the original submission endorsed by Council on 9 October 2017.

3. LEGISLATIVE POWERS:

Planning and Environment Act 1987.

4. FINANCIAL IMPLICATIONS:

4.1 Assessment of the Infrastructure Contributions Plan (ICP) is required to properly inform Council of the financial impost associated with the Lindum Vale PSP and to determine whether infrastructure items can be provided for with the standard levy. The ICP is yet to be provided to Council, and is intended to be incorporated into the Hume Planning Scheme via a separate amendment. It should be noted that Satterley's submission has requested the north-south boulevard connector be included as an ICP item. Council's submission to Panel will not support this as the road is required as subdivision works.

4.2 The PSP seeks to retain and protect a large portion of the site's significant biodiversity values, including over 150 River Red Gums, in public open space and tree reserves. The maintenance requirements of these areas, specifically the manual irrigation of the trees, will impose a considerable ongoing financial liability on Council. As such, Council's submission requests changes to the PSP and supporting drainage strategy to ensure the delivery of an innovative and integrated drainage system that provides passive irrigation outcomes to retained native vegetation and the open space network. This may result in drainage infrastructure that requires non-standard maintenance outcomes, however will reduce the overall financial cost to Council.

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5. ENVIRONMENTAL SUSTAINABILITY CONSIDERATIONS:

The PSP protects a significant portion of the site's biodiversity values and provides important connectivity to landscape and ecological values in the wider area, including the Mount Ridley conservation area, the future conservation area in the Craigieburn West PSP and Woodland Heritage Park. The open space network connects to the existing open space network through the Inter Urban Break (IUB) along Malcolm Creek. This is a continuous open space network connecting to Merri Creek, the Melbourne CBD and Port Phillip Bay.

6. CLIMATE CHANGE ADAPTATION CONSIDERATIONS:

Council continues to advocate that the PSP provide for an innovative and sustainable drainage outcome on the site which achieves passive irrigation objectives and minimises demand on reticulated water resources.

7. CHARTER OF HUMAN RIGHTS APPLICATION:

The public exhibition and Panel hearing process for the PSP provides the opportunity for the community to participate in land use and planning decisions that will directly affect them.

8. COMMUNITY CONSULTATION:

8.1 Consultation on the PSP is the responsibility of the Victorian Planning Authority (VPA) as the Planning Authority. The VPA formally exhibited the PSP via Amendment C205 to the Hume Planning Scheme from 31 August to 2 October 2017. As part of the exhibition process the VPA held a public information session at Craigieburn GLC on 12 September 2017. A Council officer attended the meeting and the community's concerns, primarily with the design of the PSP's eastern interface to the existing rural residential community, have been taken into consideration in the assessment of the PSP and have informed Council's submission to the VPA.

8.2 The Planning Panel will consider all written submissions to the Amendment regardless of whether the submitter chooses to be heard at the Panel hearing.

9. DISCUSSION:

9.1 Background

9.1.1 The Lindum Vale PSP and supporting amendment documentation was placed on public exhibition from 31 August 2017. On 9 October 2017 Council resolved to confirm and endorse the submission forwarded to the VPA on 2 October 2017. A total of 14 submissions were received to the Amendment.

9.1.2 On 10 November 2017 the VPA requested the appointment of a Planning Panel to hear all submissions to the Amendment. A Planning Panel (the Panel) was appointed on 14 November 2017.

9.1.3 A directions hearing was held on 13 December 2017 with the Panel Chair advising that the Panel hearing will run for a week commencing on 19 February 2018. A total of four submitters have requested to be heard at the hearing, including Council, Melbourne Airport, Satterley and an adjoining property owner. Council is scheduled to be heard on 20 February 2018.

9.2 Resolution of submissions

9.2.1 Post exhibition the VPA has worked with submitters, including Council, to resolve matters raised in the submissions prior to the Planning Panel. These ongoing negotiations have resulted in a number of changes to the exhibited PSP and future urban structure (FUS). On 16 January 2018, as instructed by the Panel at the directions hearing, the VPA released a revised FUS (Attachment 1).

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9.2.2 Due to the dynamic and constantly evolving nature of the PSP, including ongoing work to resolve conflicting submissions, it is not possible to provide a definitive position on which matters raised in Council's submission are resolved, and which remain unresolved. Accordingly, where issues remain unresolved Council's submission to Panel will be made in a manner that is consistent with the positions outlined in the submission to the exhibited PSP, endorsed by Council on 9 October 2017.

9.3 Panel Submission

9.3.1 Officers have continued to work with the VPA to resolve the matters raised in Council's submission. Officers have had some success in negotiating changes to the PSP to address Council's concerns (subject to confirmation) and will continue to work with the VPA up to, throughout, and likely post, the Panel hearing.

9.3.2 The following outlines the key issues forming the submission to Panel. It largely includes changes to the PSP requested in Council's submission to the exhibited PSP (which have been informed by *Hume Corridor HIGAP*); matters that have been raised by other submissions (particularly adjoining residents in the rural living area to the east); and positions that will require defending at Panel.

9.3.3 Given the evolving nature of the amendment, Council will continue to advocate for all matters raised in its' submission to the exhibited amendment, noting that some matters have been resolved and others will continue to be resolved through the Panel process.

9.3.4 Drainage and passive irrigation outcomes

(a) The exhibited PSP adopted a centralised urban drainage strategy which included all retarding basins being located in the central open space area. Importantly, the exhibited strategy implements a conventional engineered outcome that rules out opportunities to realise the passive irrigation of retained native vegetation and open space areas at the detailed design stage. This drainage design could have a significant impact on the ongoing health and longevity of the River Red Gums.

(b) Given Council's objective to retain and protect the site's ecological values through the planning of the PSP, Council engaged Stormy Water Solutions (SWS) in 2015 to look at how the drainage system could maintain natural water flows into open space areas to passively irrigate the trees. This integrated solution has the dual benefit of protecting the ongoing health of the River Red Gums as well as reducing Council's ongoing financial commitment to manually irrigate trees and open space areas, providing an overall financial benefit to Council.

(c) The VPA is now proposing a decentralised drainage strategy (based on new material provided through the exhibition process). This option includes three smaller retarding basins being located at different points along the eastern boundary of the PSP, increasing the open space buffer to the rural living area. The reconfiguration of drainage infrastructure has also reduced the amount of land needed for drainage services in the central open space area, and the revised FUS reduces the size of the central green space to allow a greater amount of developable land to occur in and around areas of landscape value.

(d) Whilst officers are supportive of decentralising the stormwater harvesting areas along the eastern boundary of the site, the new drainage strategy creates uncertainty about the potential for passive irrigation outcomes to

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be considered at the detailed design stage. As such, Council's submission to the Panel will continue to advocate for changes to the PSP and a drainage strategy that ensures passive irrigation outcomes are achieved. Council may be calling SWS to provide expert evidence on their previous background work at the Panel hearing.

9.3.5 Retention of ecological and landscape values (scattered trees and green links)

- (a) The revised FUS includes changes to the open space network which responds to Satterley's submission to relocate drainage infrastructure, as well as their concerns in regards to the location and amount of credited passive open space. Key changes include the removal of open space along the Mt Ridley Road frontage (west of the north-south boulevard connector) and more developable land in the central open space area.
- (b) A site visit was carried out with representatives from Council, the VPA and the landowner in December 2017. This provided a final assessment and agreement of which trees are to be retained in open space or through subdivision design. It also resulted in a refinement of the boundaries of the green links (north-south and east-west) across the site.
- (c) Officers are generally supportive of the open space provision in the revised FUS in terms of passive open space service provision. However, support for the removal of the open space along the Mt Ridley Road frontage is contingent on the PSP providing an appropriate alternative design response to this interface that reflects the character of the IUB. Based on further discussions with the VPA regarding the design response to this interface, the submission to Panel may request some level of linear open space be retained along this frontage to provide an appropriate urban design response that reflects the intent of Council's IUB policy.
- (d) Based on concerns raised in Council's submission, the VPA has also proposed changes to the mechanisms in the PSP to provide greater protection of trees identified for retention outside of open space areas. Pending a review of the VPA's final list of changes, the submission to Panel will support these changes to the PSP and supporting amendment documentation.

9.3.6 Conservation area

- (a) The location and configuration of the boundary to the conservation area has been a continued point of contention between Council and other submitters. Independent expert advice for Council has identified that this area of the site (including the land shown as 'conservation reserve' and 'local park' east of the north-south boulevard connector in the exhibited PSP) contains ecological values that are more significant than those identified in surrounding BCS conservation areas (in Merrifield West and Craigieburn West PSPs).
- (b) Satterley's submission advocated for a further reduction of the conservation boundary, the VPA has proposed a compromised position in the revised FUS that includes a reduced area of land shown as 'local park' to be included in the conservation area. This increases the amount of conservation on the site but reduces the total open space footprint in the south-east section of the site and opens up more developable land.

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- (c) The submission to the Panel will continue to advocate for all of the land in the south-eastern corner of the site to be included in the conservation area, and that the boundary be drawn around the land identified as 'conservation reserve' and 'local park' in the exhibited PSP.
- (d) Council may be calling ecology expert evidence to clarify the biodiversity values of the site at the Panel hearing.

9.3.7 Development density and design response to key interfaces

- (a) A key point of ongoing discussion between VPA and a number of submitters is development density and the design response to key interfaces in the PSP, namely the Mt Ridley Road frontage; the Mickleham Road frontage; the interface to the north-south boulevard connector; and the eastern interface to the existing rural residential area.
- (b) Over the course of master-planning the site, Council officers have continued to reinforce the history and significance of Council's IUB policy, and the expectation that future development would maintain this policy intent. Whilst it is accepted that development of the site will be largely urban (being subject to a PSP prepared by the VPA), Council has maintained that the site's physical and policy context warrants a different development response (in the form of larger lots) in key areas of the site (as outlined in HIGAP). Importantly, the overall development density would be lower than standard PSP development densities.
- (c) The exhibited PSP did not support Council's position for larger lots and included a development density of 16.5 dwellings per hectare. This is higher than the 15 dwellings per hectare standard in PSP guidelines. It did however include open space along the Mt Ridley Road frontage which would provide between a 40m and 100m setback to development.
- (d) Council's submission continued to advocate for the provision of larger lots and greater setbacks along the sensitive interfaces to achieve a design response that is in keeping with the intent of the IUB, as well as protect the amenity of the existing rural residential community to the east. This design outcome would effectively screen the remainder of the site from key view lines allowing more standard development outcomes. Satterley is not supportive of this outcome and this is likely to be a key point of contention at the Panel hearing.
- (e) The VPA have now removed the western section of open space along Mt Ridley Road and reconfigured the open space network. This provides more open space along the eastern boundary (in response to submissions from residents in the adjoining rural residential area) and locates passive open space areas more centrally to better meet the needs of future residents in the PSP. As a compromise to the removal of open space along Mt Ridley Road, the VPA are now proposing a 10m landscape buffer in the local frontage road and two rows of lots that include a 5m side and rear setback to Mt Ridley Road.
- (f) Similarly, the VPA is proposing two rows of lots adjacent to Mickleham Road that include a 5m side and rear setback. The eastern interface is proposed to include a combination of linear open space and a single row of lots with a 10m setback to the eastern boundary.
- (g) Pending further discussions with the VPA and Satterley regarding the design response to these interfaces, the submission to Panel will continue to advocate for appropriate development outcomes. Council may be calling expert urban design evidence at the Panel hearing.

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10. CONCLUSION:

- 10.1 The VPA has made a number of changes to the exhibited Lindum Vale PSP and supporting documentation in order to resolve submissions to Amendment C205 prior to the Planning Panel. Officers will continue to work with the VPA up to, throughout, and post the Panel hearing to resolve each of the matters raised in Council's submission.
- 10.2 Council's submission to the Panel will request a number of changes to the PSP and supporting documentation in line with the positions outlined in the Council's submission to the exhibited PSP, endorsed by Council on 9 October 2017.

Att 1: Revised Future Urban Structure Plan for Planning Panel (January 2018)



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| REPORT NO: | SU276 |
| REPORT TITLE: | Submission to the Government Land Standing Advisory Committee - Proposed Rezoning 2-16 Nicholas Street, Broadmeadows |
| SOURCE: | Greg McLaren, Manager Community and Activity Centre Planning |
| DIVISION: | Planning and Development |
| FILE NO: | 513511 |
| POLICY: | - |
| STRATEGIC OBJECTIVE: | 4.1 Facilitate appropriate urban development while protecting and enhancing the City's environment, natural heritage and rural spaces. |
| ATTACHMENT: | 1. <i>Hume City Council's Submission to the Government Land Standing Advisory Committee</i> |

1. SUMMARY OF REPORT:

- 1.1 The Nicholas Street site was purchased by Department of Environment, Land Water and Planning (DELWP) after the closure of the primary school to support the delivery of Meadowlink and secure the delivery of quality infill housing in Broadmeadows. The site requires rezoning to facilitate sale and development for housing by the private market.
- 1.2 This report seeks endorsement of the officer submission to the Government Land Standing Advisory Committee (Advisory Committee) on the proposed rezoning of this 2.16 hectare vacant site. The officer submission contained in Attachment 1 reflects community goals for good development and design outcomes on this site, and references the renewal objectives for this site that have previously been articulated in the *Broadmeadows Structure Plan* and *Greater Broadmeadows Framework Plan*.

2. RECOMMENDATION:

That Council endorses the submission to the Government Land Standing Advisory Committee on the proposed rezoning of 2-16 Nicholas Street, Broadmeadows.

3. LEGISLATIVE POWERS:

The Minister for Planning will be the responsible authority for approving development of this site in accordance with rezoned planning controls and Development Plan Overlay.

4. FINANCIAL IMPLICATIONS:

The submission seeks provision of a new 0.75 hectare neighbourhood park open space with development undertaken by the developer. Ongoing maintenance responsibilities will need to be included in future budgets.

5. COMMUNITY CONSULTATION:

- 5.1 Public exhibition of the proposed planning controls commenced 13 November 2017, and included written notification to all residents and businesses between Railway Crescent, Meadowlink Community Park, Merlynston Creek and Camp Road. The Advisory Committee will consider all written submissions received by 22 December 2017 on the draft planning controls. Public exhibition included an information session which was attended by the Chairperson of the Advisory Committee and representatives from Urbis (who prepared the proposed planning controls), DELWP Inclusionary Housing Pilot and Department of Treasury and Finance who will manage the public tender for the sale of this land.

REPORT NO: SU276 (cont.)

- 5.2 Hume included information on the exhibition of proposed rezoning of this site on its Your Say webpage.

6. DISCUSSION:

- 6.1 This site is one of six sites across Victoria that has been nominated for the Government's Inclusionary Housing Pilot (Pilot). The Pilot aims to deliver up to 100 new social housing homes across the six sites and funding will assist in securing commitments from the purchaser of the site to deliver a proportion of social housing as an integrated part of the development.
- 6.2 As part of the exhibition of the proposed new planning controls, the Advisory Committee held a public information session on 14 December 2017 which was attended by 14 residents. At this meeting residents sought:
- 6.2.1 commitments for the inclusion of open space as proposed for this site in line with previous strategies and in recognition of the lack of open space in walkable distance within the residential areas of Broadmeadows, and between Railway Crescent and Blair Street in particular;
 - 6.2.2 clarity on the ownership and management of proposed social housing, and protection against speculative sale of affordably priced dwellings sold to the private market;
 - 6.2.3 reassurance that the proposed social housing commitments will be delivered, with a planned program of maintenance and provision of support for new social housing residents; and
 - 6.2.4 advice on how residents could contribute to master planning of the site, with requests for protection to ensure no overshadowing of existing dwellings, or resubdivision of lots once a Development Plan is agreed.
- 6.3 Submissions to the Advisory Committee closed on 22 December 2017, and officers' provided a submission on the 21 December 2017 (refer to Attachment 1) requesting the Advisory Committee consider amending the proposed planning controls to:
- 6.3.1 reflect Council's existing adopted strategic plans – *Broadmeadows Structure Plan (2012)* and *Greater Broadmeadows Framework (2017)*;
 - 6.3.2 reference the Inclusionary Housing Pilot and the delivery of a mix of dwelling types, including the provision of one and two bedroom dwellings;
 - 6.3.3 include the requirement for the delivery of a 0.75 hectare neighbourhood park within the Development Plan Overlay (DPO);
 - 6.3.4 include a concept plan to guide development of the site. This concept plan (refer to Attachment 1) shows that neighbourhood park public open space provision must be located within the subject site, adjacent to the Meadowlink Community Park and provide pedestrian access to the existing road network that surrounds the site;
 - 6.3.5 ensure development and delivery of this public open space is undertaken by the developer to the satisfaction of the local authority via a S.173 agreement;
 - 6.3.6 preclude further subdivision of lots once the development plan is approved; and
 - 6.3.7 include additional urban design guidelines that will maximise passive surveillance of public open space and new existing streets through the design and delivery of active frontages for all new dwellings.
- 6.4 The Advisory Committee will consider submissions and hold public hearings during February 2018. All submitters will be invited to speak to their submission at these hearings.

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- 6.5 At the completion of the public hearings, the Advisory Committee will provide a report to the Minister for Planning advising on the suitability of changes to the proposed planning controls. Once approved, the new controls will guide redevelopment of the site, with development approval by the Minister for Planning.

7. CONCLUSION:

The redevelopment of the former school site is reflected in numerous Council strategies, which have sought delivery of open space as part of any development to support the site and adjoining area. The officers' submission to the Advisory Committee process seeks to implement this direction. It is recommended that Council endorse the officers' submission to the Government Land Standing Advisory Committee on the proposed rezoning of 2-16 Nicholas Street, Broadmeadows.

Our File: 513511
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Thursday 21 December 2017

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Dear Sir/Madam

**RE: HUME CITY COUNCIL'S SUBMISSION TO THE GOVERNMENT LAND
STANDING ADVISORY COMMITTEE - PROPOSED REZONING – 2-16
NICHOLAS STREET, BROADMEADOWS**

Hume City Council welcomes the opportunity to comment on the proposed amendment to rezone the former Broadmeadows Primary School at 2-16 Nicholas Street, Broadmeadows. This submission, and suggested tracked changes to the proposed Development Plan Overlay (Attachment 1), has been prepared by officers and will be submitted to Council for endorsement in February 2018.

1. Background

The former Broadmeadows Primary School site (the site) in Nicholas Street was purchased by the Department of Environment, Land, Water and Planning (DELWP) from the Department of Education in 2011 to support the delivery of the Meadowlink open space and shared path and to secure the delivery of quality infill housing in Broadmeadows. The site is zoned Public Use – Education and requires rezoning to facilitate sale and development by the market.

Hume City Council welcomes the designation of the site for Inclusionary Housing under the Government's Homes for Victorians housing statement.

In addition to the delivery of social housing outcomes, Hume City Council expects the site to be developed so that it can secure good connections to the soon to be delivered 1.3km linear Meadowlink Community Park located on the northern boundary of the site. It is also considered appropriate that development of the site include the provision of local open space.

Council provided DELWP with advice to inform the preparation of planning controls for the site. This included the recommendation that controls include the preparation of a high level plan that shows the general alignment of land uses, pedestrian and vehicle movements and open space to ensure development of the site benefits the wider Broadmeadows community and delivers the stated objectives of the Inclusionary Housing pilot.

.../2

Currently the proposed Amendment does not include the high level guidance or the necessary planning provisions to ensure that development of the site will meet the housing needs of the Broadmeadows locality.

Council submits that the planning controls outlined in Attachment 1 provide a more appropriate basis to deliver the outcomes sought through development of the site.

2. Policy Considerations

The future of this site has been the subject of numerous strategic plans.

The **Broadmeadows Structure Plan** adopted by Council on 26 March 2012 identifies the opportunity for the site to provide the Broadmeadows locality with additional housing and open space.

The Plan identifies the site as a Strategic Redevelopment site with open space aligned with the Meadowlink Community Park corridor (refer *Appendix A*) containing specific directions (found on page 30) in relation to the redevelopment of the site:

The Nicholas Street Strategic Redevelopment site should provide:

- An extension to Gosford Crescent north to form part of the street grid
- A local neighbourhood park interfacing with Meadowlink and overlooked by new residential development
- A transition in scale and density to existing residential areas.

And the actions in this Plan (page 31) reinforce these recommendations:

“Support the strategic redevelopment of the Nicholas Street site as a medium density sustainable housing project that integrates with the Northmeadows street grid and provides open space for existing and new residents”.

The **Greater Broadmeadows Framework Plan** was prepared by Hume City Council in conjunction with the Victorian Planning Authority (VPA). Approved by the VPA Board and adopted by Council in October 2017, the Framework Plan establishes an urban development plan that focuses on urban renewal opportunities. One of the identified opportunities includes delivering diverse and new private and social housing options with opportunities to redevelop surplus government and Council land in partnership with the private sector. The Government's planned inclusionary housing pilot which is one such option as described in Plan 4 of the Framework Plan.

A copy of this Plan is included as *Appendix B*. It indicates the site including proposed future open space.

Open space planning is informed by the **Hume City Council Open Space Strategy (2010-2015)** which notes that a large number of neighbourhood open spaces throughout the Broadmeadows Planning Area do not currently meet the minimum size requirements of 0.75ha.

The **Hume Development Framework (2015)** provides additional clarity in respect to open space provisions defining the scope and catchment for neighbourhood open spaces and reinforces the minimum standard of 0.75ha.

These provisions are further discussed later in this submission.

"We recommend highlighting the importance of these three plans by referencing them in Section 4 Schedule 30 to the clause 43.04 of the DPO and including them as reference documents within the DPO, to ensure the strategic goals are embedded within the statutory planning tools".

3. Inclusionary Housing Pilot

3.1 Consideration of Hume City Council's housing needs

Housing stock in Broadmeadows is primarily low scale, low density detached housing. Largely comprising older, former public housing 2-3 bedroom dwellings that, although affordably priced when compared with Melbourne's median house price, offer few opportunities for smaller and ageing households seeking well located, new low maintenance and sustainable housing.

Across the municipality our housing supply is dominated by large detached dwellings (86%), the majority of which include 3 or more bedrooms (87%), with very few 2 bedroom (7%) or 1 bedroom (1%) dwellings.

43% of all Broadmeadows households rent, with 14.8% of these households renting social housing dwellings and 22% of the Broadmeadows population are lone person households (ABS Census June 2017 release - ID Forecast). In addition, Hume has a large proportion of single parent households (13.6%) which increases significantly to 17.2% in Broadmeadows, compared to 10.1% in Greater Melbourne.

Given the significant proportion of single parent households, and an ageing population, there is a need for greater housing diversity within Broadmeadows to ensure housing supply is meeting the needs of the wider Broadmeadows community. There is an opportunity for this site to deliver housing choice through the provision of a greater mix of housing types and potentially housing tenure.

As such, we request the Schedule to the DPO be amended to include the following objective:

"This residential precinct will be developed to deliver a mix of residential dwellings including 1 and 2 bedroom dwellings".

3.2 Making the most of the Inclusionary Housing Pilot

Through this pilot, there is an historic opportunity to have an impact on the way the Victorian Government delivers social housing. However, the proposed Amendment does not reference this site as part of the Inclusionary Housing Pilot. Furthermore, the proposed DPO does not currently reference the intended outcome of including social housing on the subject site, nor does it require the developer to identify the number of social housing dwellings to be provided.

Current research into social housing notes that developers require certainty in the form of clear requirements and consistent administration in order to plan, estimate costs, and accurately calculate development yield. Without

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this element of certainty, developers would be less likely to partner in the delivery of social housing outcomes. The less than optimum delivery of social housing outcomes for this site would negate the Government's objective for it to be an Inclusionary Housing Pilot and decrease the potential use of the pilot in other locations in order to lever increased social housing outcomes.

We request that the Schedule to the DPO be amended to include the following objective for the delivery of social housing, so as to ensure development of the site is reflected in the planning provisions, and provide a greater level of transparency and certainty for future landowners:

"A proportion of social housing will be delivered on this site as an integrated part of the development in line with the provisions of the Integrated Housing Pilot".

4. Strategic Assessment of the Amendment

4.1 Schedule 30 to the Clause 43.04 Development Plan Overlay

This schedule is intended to provide guidance and certainty for the community, as well as the future developer of the land.

We have concerns with the level of detail outlined in the Development plan overlay, having regard to the open space and landscape requirements, access and movement and urban design requirements.

4.2 Open Space Considerations

Analysis of open space and play spaces undertaken by Council show that the western portion of Broadmeadows, from Blair Street to Railway Crescent, has poor access to open space infrastructure (refer *Appendix C*). This need was further confirmed by residents at the Government Land Standing Advisory Committee Public Information Session for this site held on 22 December 2017.

The construction of the new Meadowlink Community Park projected for commencement in early 2018, will deliver valuable new open space and create a new linear connection east-west across this neighbourhood to the Merlynston Creek and Seabrook Reserve. However, there is still a need to deliver new open space in this neighbourhood.

Historically, whilst the site was a school, it was used by the community as public open space. Since the school has been removed, there has been confusion within the community as to whether the current site can be used for public open space. Therefore there is latent demand within the existing community, as well as identified strategic need for open space within the wider Broadmeadows locality.

It is acknowledged that this site might normally only require 5% open space requirement. However, as a strategic development site in a neighbourhood that is not well serviced by open space that can be safely accessed on foot, and given the significant strategic work undertaken to promote renewal and improved pedestrian and cycle access in this locality, Council maintains that this site warrants the inclusion of a minimum of 0.75ha provision for

public open space. We seek an open space designation on this site, to serve the development site and the wider Broadmeadows community.

As shown in *Appendix B*, the industrial area to the north of Meadowlink Community Park has also been designated for urban renewal, with two approved Mixed Use development sites in close proximity to this site. Facilitating the delivery of a neighbourhood park on the subject site, and adjoining Meadowlink Community Park, will increase the capacity and usability of the linear park and provide for new pedestrian and cycle connections through the subject site between the existing neighbourhood and provide enhanced access for future residents of the proposed urban renewal area.

To realise these goals of safe and well used open space a concept plan attached (refer *Appendix D*), which locates the recommended provision of a 0.75ha neighbourhood park be included wholly within the Nicholas Street site.

4.3 *Access and Movement*

The Broadmeadows Activity Centre Structure Plan proposes that the subject site should provide for an extension of Gosford Crescent north to form part of the existing street grid. This would enhance connectivity to the surrounding neighbourhood and road network, and ensure pedestrian connectivity to Meadowlink Community Park.

In a slight revision of these expectations, the location of the open space in the proposed concept plan detailed in *Appendix D* provides for potential pedestrian connections from both Marlo Court and Gosford Crescent through the proposed open space and to Meadowlink Community Park.

It is recommended that this proposal be supported by the Committee as a way of ensuring open space that is well integrated into the existing neighbourhood, while not compromising the development potential of the subject site.

4.4 *Urban Design*

We consider the urban design directions within the current DPO do not adequately address this interface with the proposed 0.75ha neighbourhood park and existing neighbourhood and we therefore propose the following additions to section 4.0 of the DPO Schedule:

Residential interface to open space

- The interface between new residential development and the neighbourhood park should be characterised by active interfaces, passive surveillance, clear sightlines, and landscaped setbacks. Specifically:
 - Design of dwellings should allow for passive surveillance of public open space;
 - Boundaries should be clearly delineated between public and private open space;
 - Private open space is not to be provided within the front setback of dwellings facing the neighbourhood park;

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- Creating active frontages to the neighbourhood park, including low front fences and landscaping, visible front doors and living room windows; and
- Design of dwellings should minimise their visual impact of garages facing the street and neighbourhood park.
- To minimise any adverse impacts on existing adjoining residential properties by creating a transition from the subject site to adjacent residential neighbourhoods using scale, built form and uses including:
 - Protection of amenity of adjoining sites by providing for a maximum of 2 storey built form adjacent to or opposite any existing single or double storey residential development;
 - Graduation of taller building across the balance of the site with reference to analysis of shadow, visual amenity impacts and character of the area.

Access and movement

- Improved local permeability through provision of new pedestrian/cycle pathways that provide connection to open space areas (including Meadowlink Community Park) and the existing street network.
- An internal street network, and pedestrian and cycle network includes connections to the existing neighbourhood, specifically Gosford Crescent and Marlo Court.

These items have been included in the track changed version of the DPO Schedule 30.

4.5 *Technical Matters*

Currently, the draft DPO uses the term 'pocket park', a term that is not consistent with Hume's Development Framework. We recommend this terminology be changed to 'Neighbourhood Park', to reflect the desired standards of service. This designation will also help guide infrastructure provision within this park, now and into the future.

We also note the need to update the terminology in Schedule 30, clause 3. The current version references the Broadmeadows Central Activities District. This has now been superseded by Plan Melbourne referencing this area as the Broadmeadows Metropolitan Activity Centre.

5. *Section 173 Agreement*

For the neighbourhood park to be delivered to Council's satisfaction, a Section 173 agreement needs to be in place prior to the approval of a development plan. Schedule 30 to the Development Plan Overlay can make reference to the requirement of a Section 173 agreement (and we have provided recommended wording in the tracked changes version of the DPO).

The specifics of this agreement will require the owners of the land to which the development plan applies to enter into an agreement under Section 173 of the Planning & Environment Act 1987 with the local authority (Hume City Council).

The agreement must be registered on title and make provision for the following:

- Provision of 0.75ha of public open space adjoining the Meadowlink Community Park;
- Develop and design the public open space to the satisfaction of the local authority; and
- Following the initial subdivision of the land to create lots for residential uses on the site, the site may not be further subdivided to create additional lots.

We feel this is the best way to secure the neighbourhood park, as part of its redevelopment. This inclusion would address community concerns and reflect the Structure and Framework Plan renewal priorities for this site.

6. Conclusion

DELWP has identified this site as being surplus to its operational and service delivery requirements and therefore requires rezoning of the land to facilitate its disposal.

We are supportive of the proposed rezoning to utilise surplus government land to increase housing supply within Broadmeadows and provide greater housing diversity, particular the provision of high quality social housing. The site's interface to the future Meadowlink Community Park and Meadowlink Strategic Priority Area to the north, along with access to the public transport network and a range of existing services and facilities means that the site is ideally located for redevelopment for higher density residential use, incorporating social housing.

Council has previously provided advice on the proposed Amendment but maintain the proposed provisions should also include additional guidance within the schedule to the Development Plan Overlay to secure the desired development outcomes on this site.

We therefore submit that the Advisory Committee consider:

1. That the planning controls should reflect Council's existing strategic plans – Broadmeadows Structure Plan (2012) and Greater Broadmeadows Framework (2017).
2. That the Development Plan Overlay should reference the Inclusionary Housing Pilot and include specific social housing outcomes, including the provision of housing diversity, including one and two bedroom dwellings.
3. That the planning controls should include the requirement for the delivery of a 'neighbourhood park' within the DPO requirements.
4. That the DPO include a concept plan to guide development of the site. Our preferred concept plan is attached in *Appendix 4*, outlining the .75ha neighbourhood park public open space provision to be entirely within the subject site, and pedestrian access to the existing road and shared path network.
5. Amend and correct the reference to the Broadmeadows Metropolitan Activity Centre and neighbourhood park.
6. The inclusion of a Section 173 agreement to secure the delivery of the neighbourhood park to the satisfaction of Hume City Council.

8

Should you have any questions or queries in regards to this submission, please contact Alicia Otto or Noel Gately in Council's Community and Activity Centre Planning department by telephoning 9205 6787.

Yours faithfully



MICHAEL SHARP
ACTING DIRECTOR PLANNING AND DEVELOPMENT

Attachment 1 – Tracked changes to Schedule 30 to the Clause 43.04 Development Plan Overlay

Appendix A – Broadmeadows Structure Plan extract
Appendix B – Greater Broadmeadows Framework Plan extract
Appendix C – Council's Open Space and Play Space Assessment Map
Appendix D – Hume City Council's Concept Plan for DPO

HUME PLANNING SCHEME

Proposed
CXXX

SCHEDULE 30 TO THE CLAUSE 43.04 DEVELOPMENT PLAN OVERLAY

Shown on the planning scheme map as **DPO30**

NICHOLAS STREET RESIDENTIAL

[This schedule applies to land on 2-16 Nicholas Street, Broadmeadows.](#)

[The development plan is to provide for an integrated and properly co-ordinated residential development that incorporates social housing and a neighbourhood park.](#)

HUME PLANNING SCHEME

1.0

~~1.0~~
Proposed

~~Requirement before a permit is granted~~Development and design objectives

~~A permit may be granted before a development plan has been approved provided the responsible authority is satisfied that it will not prejudice the future use and development of the land.~~

- To provide a residential development that delivers a diverse mix of residential dwellings including 1 and 2 bedroom dwellings.
- To provide a proportion of integrated social housing as part of the development in line with the provisions of the Integrated Housing Pilot program.
- To provide architectural and urban design outcomes for the redevelopment of the site for residential purposes that contributes positively to the local urban character and enhance the public realm while minimizing detrimental impact on neighbouring properties.
- To provide an efficient movement network for pedestrians, cyclists and vehicles that provides connections to open space areas, the existing street network and facilitates connection to the Meadowlink Community Park.
- To provide development that contributes positively to existing and proposed public open space and provides passive surveillance opportunities and active frontages or landscape treatments to dwellings fronting existing and proposed streets.

24.0

~~24.0~~
Proposed

Requirement before a permit is granted

A permit may be granted before a development plan has been approved provided the responsible authority is satisfied that it will not prejudice the future use and development of the land.

32.0

~~32.0~~
Proposed

Conditions and requirements for permits

~~A permit for subdivision and development of the site should include provisions and conditions relating to the interface between the residential and public open space where applicable.~~

- Any permit should include conditions which address, where appropriate, the following matters:
 - Compliance with the approved Development Plan
 - The provision of infrastructure, including a neighbourhood park, to the satisfaction of the Responsible Authority
 - The maintenance of all landscaping, buildings and works to the satisfaction of the Responsible Authority

~~A permit for subdivision and development shall include provisions and conditions relating to the interface between the site and public space (Meadowlink, laneways, streets and other parks).~~

43.0

~~43.0~~
Proposed

Requirements for development plan

~~The Development Plan must be generally in accordance with Figure 1 in subclause 5.0 and may consist of plans or other documents. It must show and provide for the following, to the satisfaction of the Responsible Authority:~~

~~In preparing a development plan or an amendment to a development plan, the following should be achieved:~~

- A written analysis demonstrating how the plan responds to the adopted Greater Broadmeadows Framework Plan (2017), any adopted Broadmeadows Structure plan and any adopted Meadowlink Masterplan.
- A written analysis demonstrating how the plan responds to the Victorian Planning Provisions, the State Planning Policy Framework and the Local Planning Policy Framework of the Hume Planning Scheme and that describes how the Development Plan has responded to this Development Plan Overlay Schedule.

HUME PLANNING SCHEME

- A site analysis that demonstrates the opportunities and constraints of the site and that includes consideration of:
 - (a) How the site integrates with the wider neighbourhood context;
 - (b) Significant vegetation; and
 - (c) Vehicle, pedestrian and cycle access to the site including consideration of the existing pedestrian connections that the site provides to the surrounding residential and public open space areas.
- A proposed lot layout and movement network that:
 - (a) Provides for a 0.75ha neighborhood park adjoining the Meadowlink Community Park along the northern boundary of the site;
 - (b) Provides public open space that is clearly visible and accessible to residents within the site and from surrounding areas, provides a safe and convenient area to serve the recreational needs of future residents; and
 - (c) provides pedestrian links to the surrounding street network, including Marlo Court and Gosford Crescent and shared path network.
- A landscape masterplan that:
 - (a) Provides for landscaping of all streetscapes, stormwater treatment areas (WSUD) and reserves across the entire site;
 - (b) Provides a concept plan for the design of the new neighbourhood park, including play and recreational facilities to the satisfaction of the local authority, incorporating an Itemised Opinion of Probable Cost of implementing the plan;
 - (c) Provides for an integrated design between the neighbourhood park and the adjoining Meadowlink Community Park.
- A street network which improves the connectivity within the neighbourhood; and
- Sustainable design features to address water management, solar access and energy initiatives, to deliver lower living costs for future residents.
- Stormwater and drainage management treatments strategy including any water sensitive urban design (WSUD), or integrated water management elements.
- A built form arrangement that:
 - (a) Delivers a range of dwelling types, including one and two bedroom dwellings, as appropriate to cater for a variety of housing needs.
 - (b) Provides for high quality design, incorporating variety-Variation-to-of building forms and building materials across the site.
 - (c) Protection-Protects the of the amenity of adjoining sites by providing for a maximum of 2 storey built form adjacent to or opposite any existing single or double storey residential development.
 - (d) Designs for the Graduation of taller buildings across the balance of the site with reference to analysis of shadow, visual amenity impacts and the character of the area.
 - (e) The interface between new residential development and the neighbourhood park should be characterised by active interfaces, passive surveillance, clear sightlines, and landscaped setbacks. Specifically:
 - The design of dwellings should allow for passive surveillance of public open space;
 - Boundaries should be clearly delineated between public and private open space;
 - Private open space is not to be provided within the front setback of dwellings facing the neighbourhood park;
 - Creating active frontages to the neighbourhood park, including low front fences and landscaping, visible front doors and living room windows;
 - Design of dwellings should minimise their visual impact of garages facing the street

HUME PLANNING SCHEME

and neighbourhood park.

- ~~To minimise any adverse impacts on existing adjoining residential properties by creating a transition from the subject site to adjacent residential neighbourhoods using scale, built form and uses including:~~
 - ~~A positive interface to adjacent open space, including Meadowlink Community Park giving appropriate consideration to issues of safety and surveillance.~~
 - ~~Improved local permeability through provision of new pedestrian/cycle pathways that provide connections to open space areas (including Meadowlink Community Park), the existing street network and facilitates connections through to the Broadmeadows Metropolitan Activity Centre.~~
 - ~~A street network which improves the connectivity within the neighbourhood.~~
 - ~~Sustainable design features to address water management, solar access and energy initiatives, to deliver lower living costs for future residents.~~
- ~~The Development Plan may consist of a plan and/or other documents.~~
- ~~A development plan must include the following requirements to the satisfaction of the responsible authority:~~
- ~~The key attributes of the land, its context, the surrounding area and its relationship with existing and/or proposed uses on the adjoining land;~~
 - ~~Concept plans for the layout of the site which show:~~
 - ~~Proposed lot and road layout, new building orientation and location, public roads, vehicle access locations, and pedestrian and cycle paths.~~
 - ~~The provision of useable public open space that is clearly visible and accessible to the residents within the site and from surrounding areas, and includes the provision of a pocket park adjoining Meadowlink.~~
 - ~~Three dimensional building envelope plans including indicative building heights and setbacks.~~
 - ~~Stormwater and drainage management treatments including any water sensitive design, or integrated water management elements.~~
 - ~~How the layout pattern and proposed development responds to the site analysis;~~
 - ~~A staging plan that incorporates the proposed neighbourhood park within the earliest stages of development to the satisfaction of the local authority.~~
 - A traffic management report prepared by a suitably qualified person(s), which identifies, as relevant:
 - Any traffic management measures.
 - An assessment of the expected traffic impacts associated with a development such as traffic volumes, car parking, car parking location, loading and unloading of vehicles, and collection of garbage and waste.
 - A traffic assessment addressing the impact of the proposed development on the arterial road and local road networks and identifying necessary mitigating works on those networks to the satisfaction of the responsible authority.
 - An integrated pedestrian and bicycle path network, incorporated into the road and public open space system that:
 - Provides clear linkages within the land and connections to the surrounding community and other local destinations, including public transport.
 - Provides for community safety.
 - Connects to future regional bike paths and open space areas, including Meadowlink.
 - An arboricultural assessment of any significant vegetation on the land, including details of works required to maximise advice on the long-term health and retention value of

HUME PLANNING SCHEME

such vegetation.

– A concept landscape plan for the site, including principles and guidelines.

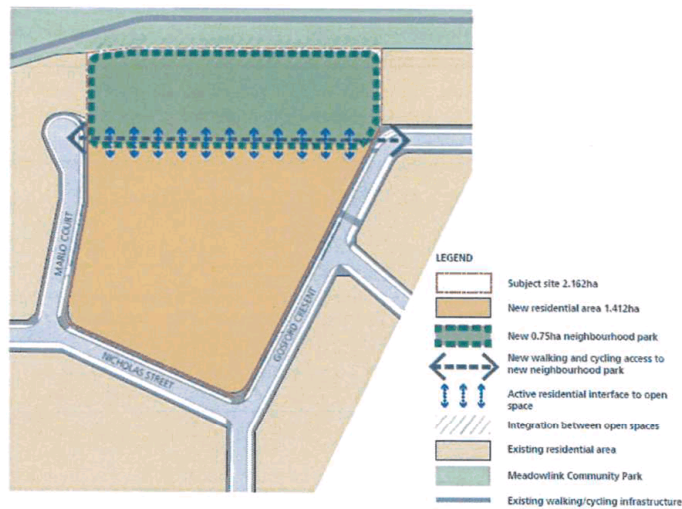
- Details of how the proposal will demonstrate best practice Environmentally Sustainable Design principles.

The Development Plan for any part of the development area or for any stage of development may be amended from time to time to the satisfaction of the responsible authority.

The responsible authority may waive the need to provide any of the information detailed above that is not relevant to a particular Development Plan or part of a Development Plan.

5.0 Concept Plan

Proposed



6.0 Section 173 Agreement

Proposed

Prior to the approval of a development plan, the owners of the land to which the development plan applies must enter into an agreement under Section 173 of the *Planning & Environment Act 1987* with the local authority. The agreement must be registered on title and make provision for the following:

- Provision of 0.75ha of public open space adjoining the Meadowlink Community Park;
- Develop and design the public open space to the satisfaction of the local authority; and
- Following the initial subdivision of the land to create lots for residential accommodation uses on the site, the site may not be further subdivided to create additional lots.

7.0 Decision guidelines

Proposed

Before approving the Development Plan (or any amendment to the plan) the responsible authority must consider:

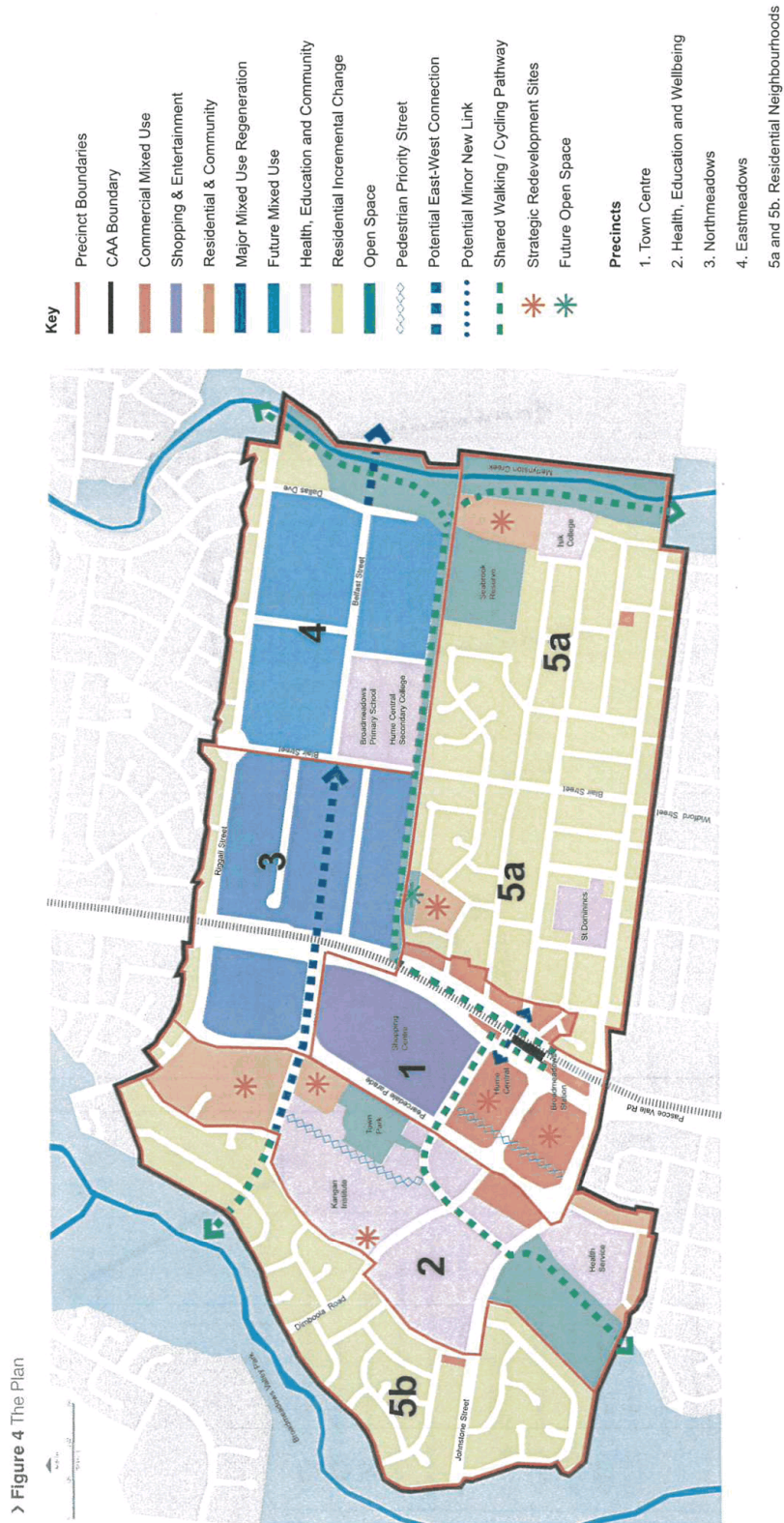
- The suitable provision of a neighbourhood park on the subject site;
- The need for safe and attractive pedestrian linkages within the site and to the surrounding area;
- The need for passive surveillance of public open space;

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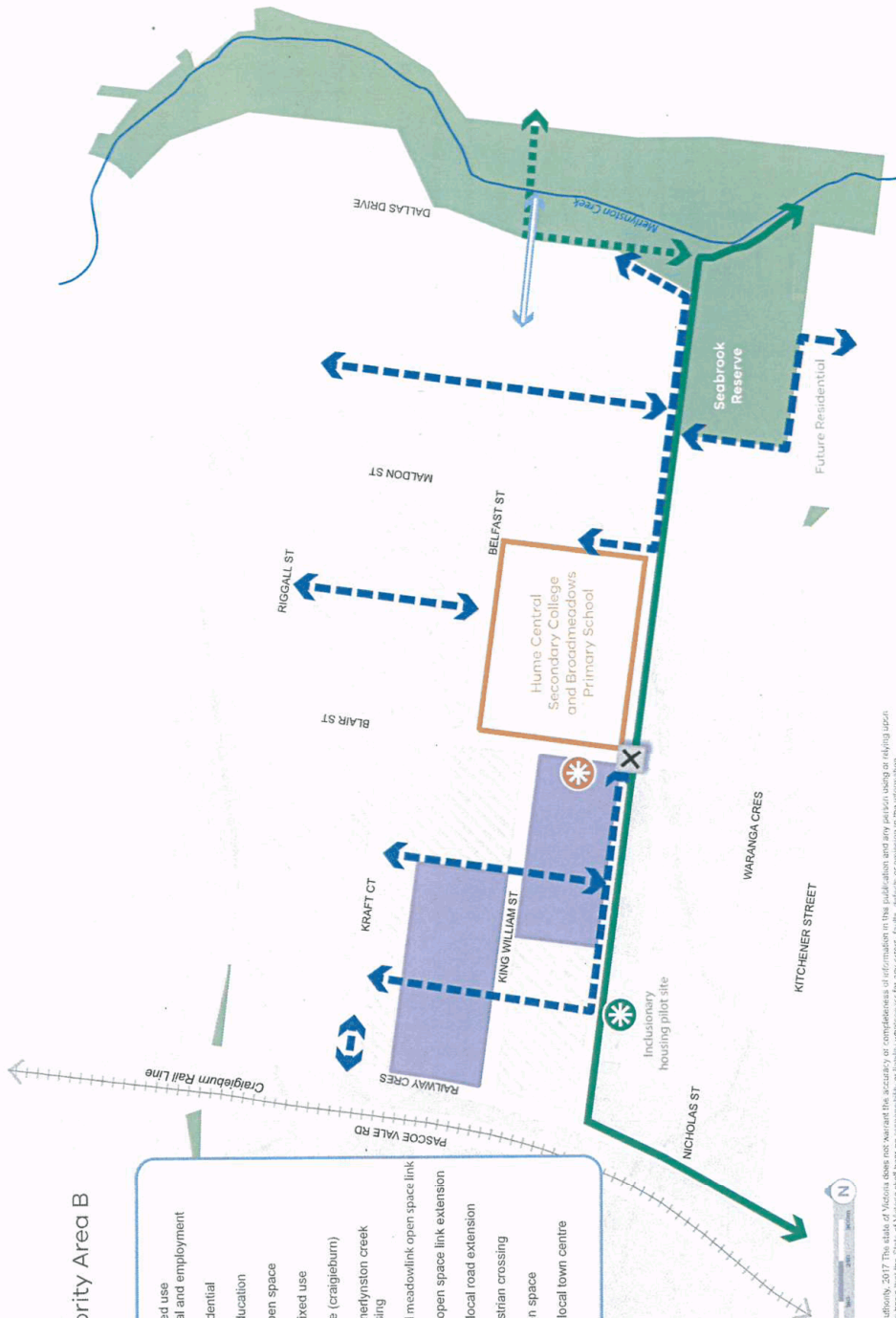
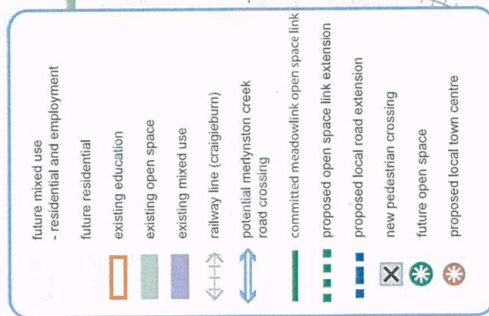
- Whether the proposal responds appropriately to the existing context of the site in terms of scale and form of development, external finishes and materials of any proposed buildings and works; and
- The visual impact of the development's detailed design (including fences), form and height on adjoining public open spaces.

References

Broadmeadows Activities Area Structure Plan – 2012
Greater Broadmeadows Framework Plan - 2017



Plan 4
Meadowlink
Strategic Priority Area B

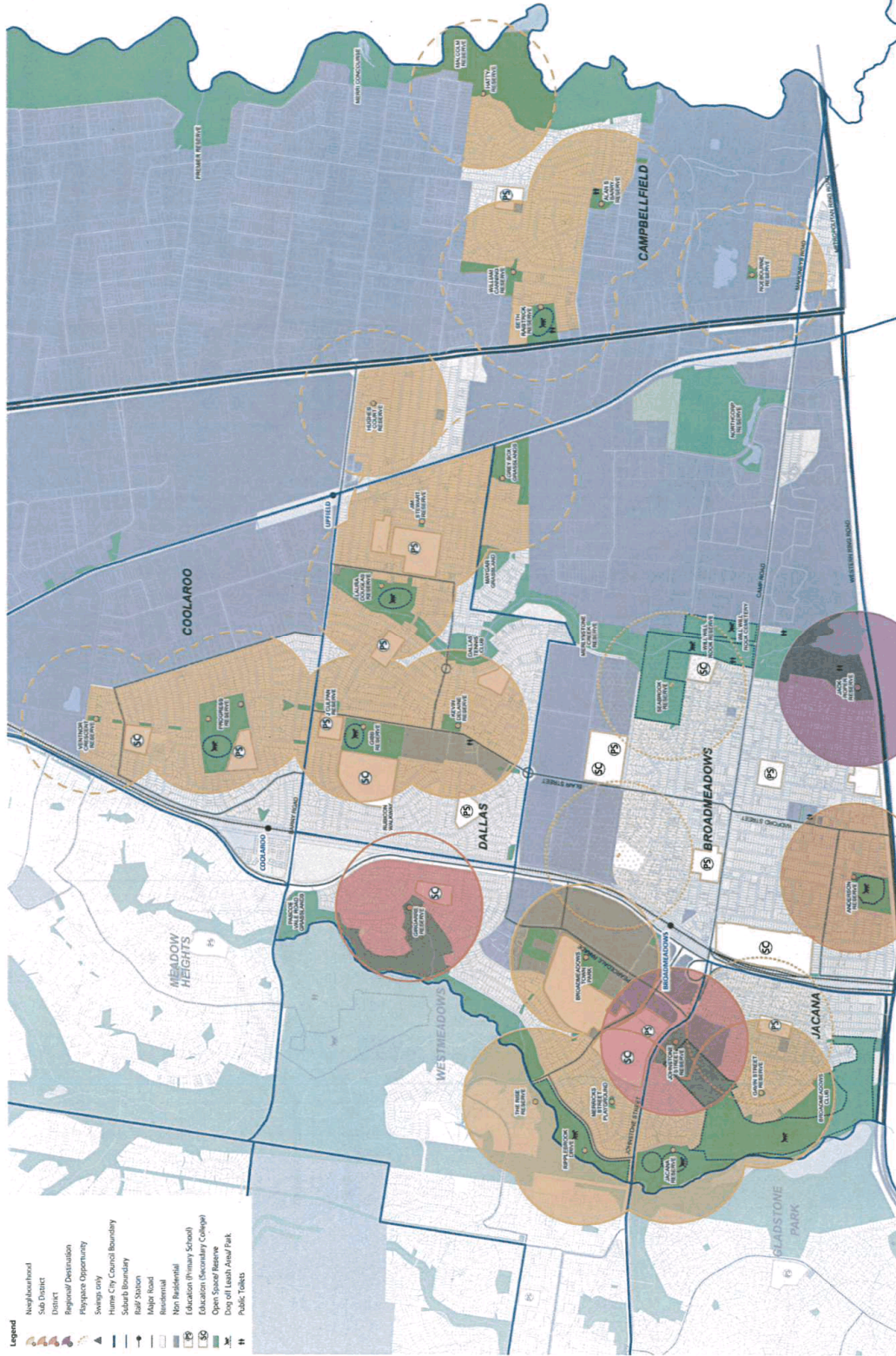


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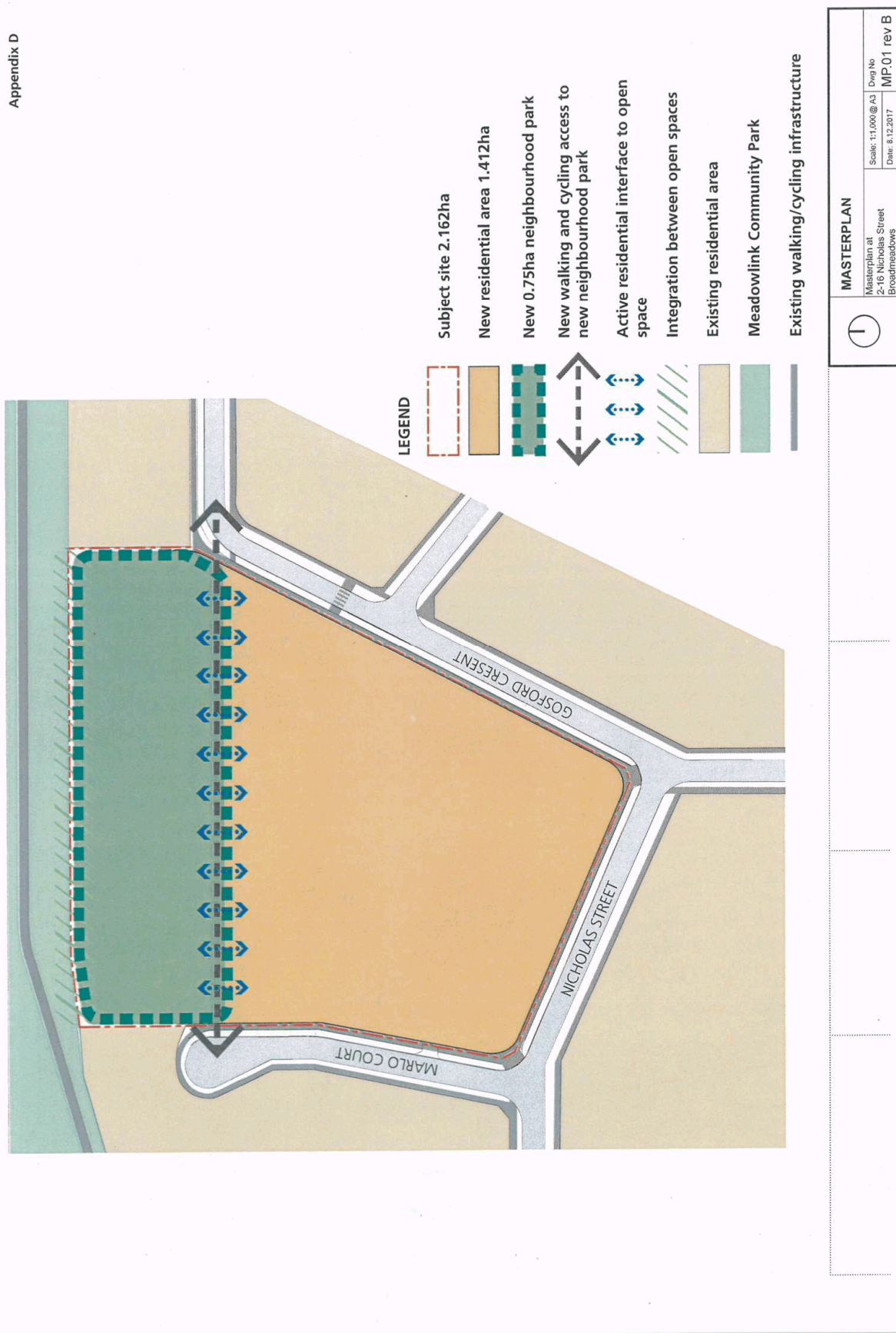
BROADMEADOWS, JACANA, COOLAROO, DALLAS & CAMPBELLFIELD

OPEN SPACE & PLAY ANALYSIS

DRAFT



Appendix D



| | |
|-----------------------------|--|
| REPORT NO: | SU277 |
| REPORT TITLE: | Westmeadows Primary School - Traffic Investigation |
| SOURCE: | Michelle Dimitrovski, Engineer |
| DIVISION: | Sustainable Infrastructure and Services |
| FILE NO: | 21130 |
| POLICY: | - |
| STRATEGIC OBJECTIVE: | 4.3 Create a connected community through efficient and effective walking, cycling, public transport and car networks. |
| ATTACHMENTS: | 1. <i>Westmeadows Primary School - Existing Conditions</i> 2. <i>Westmeadows Primary School - Proposed Conditions</i> |

1. SUMMARY OF REPORT:

- 1.1 In August 2017 Council received a petition requesting ‘that Council redesigns and funds the parking area in Shadforth Street and around the school so that children can be picked up and dropped off in a safe and legal manner.’
- 1.2 This report is in response to a Council resolution on Monday 14 August 2017 ‘that the Petition be received and the nominated contact of the Petition be advised that the matter has been referred to the Manager of Assets for investigation and response.’

2. RECOMMENDATION:

That Council:

- 2.1 **note that the provision of car parking to service state schools is determined by the Department of Education and Training (DET) and the school. However Council assists parking around schools via the use of minor, low cost improvements to maximise traffic safety and provide short term parking opportunities for parents and carers.**
- 2.2 **note that subject to consultation with Westmeadows Primary School, ‘P15min 8-9am 3-4pm School Days’ parking restriction signage will be installed within 5 existing indented parking bays on Riddell Street to make additional spaces available for short term parking. These works will be undertaken through Council’s Responsive Road Safety Works Operating Budget at an estimated cost of \$1,500.**
- 2.3 **write to DET to advise that Council has received a petition about the lack of parking for Westmeadows Primary School and request that DET:**
 - 2.3.1 **Again consider Council’s suggestion for the Westmeadows Primary School or DET to fund 11 additional parking spaces in Shadforth Street to service the school.**
 - 2.3.2 **Provide advice on whether DET would contribute 50 percent of the \$25,000 cost to modify disabled parking spaces in Riddell Street and short term parking bays in Shadforth Street as outlined in this report.**
- 2.4 **consider a further report on this matter when advice has been received from DET.**
- 2.5 **write to the first named petitioner advising of Council’s resolution.**

3. LEGISLATIVE POWERS:

Council has the power under the Local Government Act 1989; Road Safety (Traffic Management) Regulations 2009; Road Safety Road Rules 2009 and the Road Safety Act 1986 to install and modify traffic control devices on local roads where authority has been delegated to Council.

REPORT NO: SU277 (cont.)

4. FINANCIAL IMPLICATIONS:

- 4.1 The following works at an estimated cost of \$25,000 will be referred to Council's indicative 2018/19 Capital Works Budget - Traffic Management Facilities for funding consideration:
- 4.1.1 works associated with the relocation and upgrade of two existing disabled parking bays on Riddell Street;
 - 4.1.2 the modification of two parking spaces on Shadforth Street and the installation of 'No Parking 8-9am 3-4pm School Days' parking restriction signage.
- 4.2 The installation of 'P15min 8-9am 3-4pm School Days' parking restriction signage on Riddell Street will be undertaken through Council's Responsive Road Safety Works Operating Budget at an estimated cost of \$1,500.
- 4.3 The costs of traffic investigations are included in Council's Assets operating budget.

5. ENVIRONMENTAL SUSTAINABILITY CONSIDERATIONS:

There are no environmental implications as a result of the traffic investigation on streets surrounding Westmeadows Primary School required to produce this report.

6. CLIMATE CHANGE ADAPTATION CONSIDERATIONS:

There are no climate change implications as a result of the traffic investigation on streets surrounding Westmeadows Primary School required to produce this report.

7. CHARTER OF HUMAN RIGHTS APPLICATION:

The traffic investigation on streets surrounding Westmeadows Primary School aims to improve the safety of students. This enhances the protected rights under the Victorian Charter of Human Rights, of individuals who use the area, including the right to freedom of movement and the right to life.

8. COMMUNITY CONSULTATION:

The traffic investigation on streets surrounding Westmeadows Primary School did not require community consultation as part of this report. The school will be consulted before making any changes to parking on its boundary.

9. DISCUSSION:

9.1 Background

- 9.1.1 The State Government exempts itself from town planning approval so the amount of parking provided for a state school is a decision for the school and the Department of Education and Training (DET). The DET generally does not fund car parking apart for some staff parking so parking for state schools tend to be much lower than those schools requiring town planning approval.
- 9.1.2 With no on-site parking, options for parents and carers to collect and drop off children are to park in nearby streets or walk, ride or use public transport between home and school. Problems often arise when there is insufficient on-street parking adjacent to schools to meet the expectations of parents and carers impacting not only on the schools but on the surrounding community.
- 9.1.3 While Council is not responsible for how schools manage the drop-off and collection of their students, Council can and does assist schools in other ways including:
 - (a) Use of parking restrictions to maximise turning over of available on-street parking near schools during collection and drop off times.

REPORT NO: SU277 (cont.)

- (b) Enforcement of parking regulations to encourage parents and carers to park in a way that is safe, does not restrict traffic flow, and maximises turnover of available on-street car parking.
 - (c) Implementing low cost traffic management solutions to improve the circulation of traffic around schools during peak periods where appropriate.
 - (d) Assisting schools with advice on how to encourage parents and carers to avoid driving to schools during collection and drop of times by making better use of other, more sustainable, forms of transport.
 - (e) Undertaking audits around schools and implementing minor road safety improvements to encourage more children to walk and ride between home and school.
- 9.1.4 In 2001 a report was presented to Council following a request that Council provide Westmeadows Primary School with additional parking for parents to drop off and pick up children.
- 9.1.5 The report recommended that the school be advised 'that Council would not be providing funding for the construction of additional indented parking bays at the school'. Some minor footpath works and the installation of short term parking areas were also recommended and subsequently implemented.
- 9.1.6 Since 2002, the school facilities have undergone extensive upgrades including new classrooms and a large hall. No on-site parking was provided as part of these works.
- 9.1.7 Over the years, the school and its community have continued to engage with Council on problems with parking around the school. To assist the school, in early 2017 Council officers developed a concept plan to extend angled indented parking within the road reserve on Shadforth Street by 11 spaces. At the time it was recommended that the school seek funding from DET for the works (estimated to be \$60,000) or that the school raise the funds. Council has not received any advice from the school and has not been made aware of any funding commitment at this stage.
- 9.1.8 In August 2017 Council received a petition with 410 signatures requesting that Council redesign and fund parking on Shadforth Street and around Westmeadows Primary School for parents to drop off and pick up children. Additional concerns raised in the petition include;
- (a) the distance children and parents, including those with disabilities, are required to walk during afternoon school pick up times and;
 - (b) parents receiving parking infringements due to illegal double parking.
- 9.1.9 Council resolved at its meeting on Monday 14 August 2017 'that the Petition be received and the nominated contact of the Petition be advised that the matter has been referred to the Manager of Assets for investigation and response.'
- 9.1.10 In late 2017 the school set aside an informal parking area within the school grounds for 12 parking spaces for staff.

9.2 Existing Conditions

- 9.2.1 The Westmeadows Primary School site is bound by Riddell Street to the west, Kenny Street to the north, Shadforth Street to the east and residential properties to the south.
- 9.2.2 Riddell Street, Kenny Street and Shadforth Street are two lane Council access streets with posted speed limits of 40km/h in the vicinity of the school.

REPORT NO: SU277 (cont.)

- 9.2.3 There are existing supervised school crossings on Riddell Street and Kenny Street.
- 9.2.4 There are no on-street parking opportunities along the northern school boundary on Kenny Street due to the existing school crossing and the Harricks Crescent intersection.
- 9.2.5 There is a total on-street parking supply of 54 spaces along the school boundary, as summarised in the table below.

| | Riddell Street | Shadforth Street | Total |
|--|----------------|------------------|-----------|
| Unrestricted | 19 | 19 | 38 |
| 15 min. 8-9am 3-4pm School Days | - | 6 | 6 |
| 2 min. 8-9am 3-4pm School Days | 3 | 2 | 5 |
| Disabled | 1 | 1 | 2 |
| Permit Zone (School) 2-6pm | 3 | - | 3 |
| TOTAL | 26 | 28 | 54 |

- 9.2.6 When vehicles park legally on streets along the school boundary during peak school times there is sufficient road width for two vehicles to pass on the remaining roadway.
- 9.2.7 Further to available parking along the school boundary, there are approximately 130 additional unrestricted parking spaces on surrounding streets, within walking distance (200 metres) of the school gates.
- 9.2.8 As noted above, 12 informal parking spaces have recently been provided on the school grounds.
- 9.2.9 Attachment 1 shows a locality plan of Westmeadows Primary School, including the surrounding road network and existing parking restrictions.

9.3 Road Crash History

- 9.3.1 The VicRoads Crash Information System database, which lists all recorded injury crashes, indicates that there have been no recorded casualty crashes along Riddell Street, Kenny Street and Shadforth Street in the vicinity of the school in the most recently available five year period between 1 July 2012 and 30 June 2017.

9.4 Analysis

- 9.4.1 The provision of car parking to service state schools is determined by the Department of Education and Training (DET) and the school. However Council assists parking around schools via the use of minor, low cost improvements to maximise traffic safety and provide short term parking opportunities for parents.
- 9.4.2 The introduction of 12 informal parking spaces for staff has provided some on-street parking relief to the school. However, there remains a significant shortage of off-street staff car parking (approximately 26 spaces) for a school of this size, as outlined in the Hume Planning Scheme.
- 9.4.3 It was observed that the existing vehicle crossing servicing the informal staff car park is currently incomplete and is required to be upgraded if use of the car park continues. Council officers will ask the school whether it plans to retain the off street car parking spaces and if so, ask that the school make arrangements to complete the construction of the vehicle crossing.

REPORT NO: SU277 (cont.)

- 9.4.4 Site investigations were undertaken in November 2017 during peak school drop off (8-9am) and pick up (3-4pm) times on streets surrounding Westmeadows Primary School.
- 9.4.5 On average, two out of three unrestricted on-street parking spaces along the school boundary were observed to be occupied by the same vehicles in morning and afternoon peak times. These spaces, which are located closest to the school gates and likely occupied by school staff reduce short term parking availability during pick up and drop off.
- 9.4.6 Traffic and parking congestion on streets surrounding the school was observed to be minimal during peak school morning times, however the afternoon peak parking demand was high and significant congestion was observed.
- 9.4.7 A lack of afternoon parking turnover was observed on Riddell Street, caused by a high percentage of long term parked vehicles (approximately 80% of all available unrestricted spaces) and a lack of afternoon short term parking areas to service parents.
- 9.4.8 **Proposed change to restrictions for existing spaces:**
- (a) It is proposed that Council install a 'P15min 8-9am 3-4pm School Days' parking area on Riddell Street within the five indented parking bays north of the existing school crossing. This will provide parents with additional short term parking opportunities during peak drop off and pick up times in close proximity to the school gate, increase parking turnover and reduce congestion on Riddell Street during peak school times.
 - (b) These works are to be undertaken through Council's Responsive Road Safety Works Operating Budget at an estimated cost of \$1,500.
- 9.4.9 **Illegal parking:**
- (a) A small number of parents were observed parking within 'No Stopping' areas on Riddell Street, opposite the school. This interrupts through traffic flow and increases the number of children that have to cross the road.
 - (b) Motorists were also observed double parking on the school side of Shadforth Street, directly behind the two existing 'P2min 8-9am 3-4pm School Days' parking spaces during afternoon peak school times. Refer to [Attachment 1](#).
 - (c) Illegal parking in the vicinity of schools during school pick up times is reasonably common and is regularly enforced by Council's City Laws team.
 - (d) It was noted that the location of the 'P2min 8-9am 3-4pm School Days' parking spaces may entice parents to illegally double park along the school side of Shadforth Street, parallel to the indented 'P15min 8-9am 3-4pm School Days' parking bays. This type of illegal double parking has led to parents receiving parking infringements.
- 9.4.10 **Proposed pick up and drop off zone:**
- (a) It is proposed that Council modify the two 'P2min 8-9am 3-4pm School Days' parking spaces on Shadforth Street from on-street parking spaces to indented parking bays. This will improve traffic and parking flow and reduce perceived confusion for motorists that are currently double parking and at risk of receiving infringements. While this will not add to the supply of parking, the current arrangement with indented parallel parking bays immediately adjacent to regular kerb-side spaces can be

REPORT NO: SU277 (cont.)

confusing for motorists. It would therefore be appropriate for Council to contribute to these parking bays as they are required to improve the safety and operation of the street, rather than to increase parking supply.

- (b) To encourage parking turnover in the extended parking area, it is proposed that Council modify existing parking restrictions within the first five bays to create a dedicated drop off / pick up zone. This will be enforced through the installation of 'No Parking 8-9am 3-4pm School Days' parking restriction signage. The new drop off / pick up zone will be easily distinguishable through the use of additional bright signage and line marking and the distribution of promotional education material. The zone will also require the supervision of school staff to ensure maximum operational efficiency.
- (c) This proposal is based on an initiative by the City of Moonee Valley to improve congestion and safety around schools. The school drop off and pick up zones has been successfully trialed at number of primary schools within Moonee Valley since 2014, including Moonee Ponds Primary School where parking is similarly limited.
- (d) The proposal will enable motorists to drop off or pick up passengers within the five bays during peak school times, so long as they do not leave the vehicle and drive on as soon as possible after stopping. Motorists will be required to enter the drop off / pick up zone from the back of the queue and continually move forward as other vehicles depart, so as to maximise available space. This will provide parents with short term parking opportunities during peak drop off and pick up times in close proximity to the school gate.

9.4.11 **Upgrade disabled parking spaces:**

- (a) It is also proposed that the two existing disabled parking bays on Riddell Street and Shadforth Street be relocated closer to the Riddell Street school gate, within the angled indented parking area and upgraded to meet current disability design standards. This will improve safety and ease of access to these parking bays.

9.4.12 It is estimated that the proposed pick up and drop off zone and the upgrade to disabled parking spaces outlined above would cost \$25,000. It is recommended that these works be referred to Council's indicative 2018/19 Capital Works Budget – Traffic Management Facilities for funding consideration, subject to consultation with Westmeadows Primary School, noting:

- (a) It is recommended that Council write to DET to seek a 50 percent contribution towards the works.
- (b) If DET is not willing to contribute, Council would need to determine whether it is willing to fund the full cost of these upgrades.

9.4.13 Refer to Attachment 2 for proposed changes to parking configuration and parking restrictions on streets surrounding Westmeadows Primary School.

9.4.14 Inspections revealed that school related parking was consistently contained within walking distance (200 metres) of the school gates. This indicates that there is available nearby parking on streets surrounding Westmeadows Primary School to meet school related peak parking demand. The pedestrian facilities and particularly existing school crossings allow pedestrians to conveniently walk between surrounding streets to the school.

REPORT NO: SU277 (cont.)

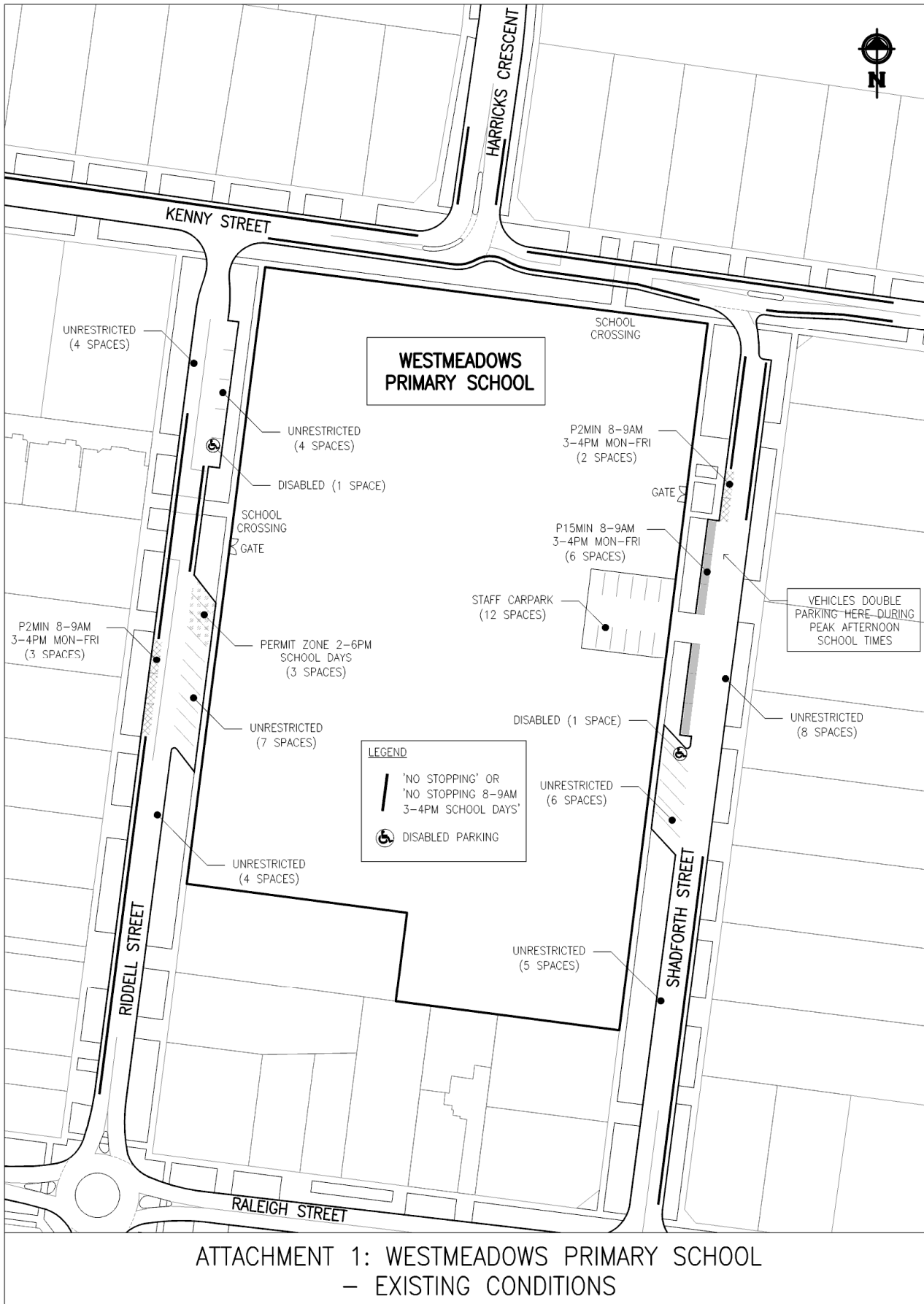
9.4.15 Council officers will continue to assist Westmeadows Primary School in encouraging safe driver behavior and educating parents on parking availability surrounding the school through on-going promotion via the school newsletter.

9.4.16 Provision of additional parking:

- (a) To mitigate the car parking shortfall surrounding Westmeadows Primary School, an option had previously been presented to the school whereby an additional 11 indented angled parking spaces could be constructed on Shadforth Street. However, because these spaces would be for the benefit of the school, they were advised that construction would need to be funded by either the school or DET at an estimated cost of \$60,000.
- (b) It is recommended that Council write to DET to request that they consider Council's suggestion for the school or DET to fund 11 additional parking spaces in Shadforth Street to service the school.

10. CONCLUSION:

- 10.1 The provision of car parking to service state schools is determined by the Department of Education and Training (DET) and the school. However Council assists parking around schools via the use of minor, low cost improvements to maximise traffic safety and provide short term parking opportunities for parents.
- 10.2 Although there is adequate on-street parking on streets surrounding Westmeadows Primary School to accommodate peak school parking demand, the majority of parking spaces along the school boundary are being used for all day parking due to an insufficient provision of off-street car parking for school staff.
- 10.3 There is scope to provide an additional 11 indented angle parking spaces on Shadforth Street. As these spaces would be for the benefit of the school, it is recommended that they should be funded by either the school or DET.
- 10.4 Council has a role in providing minor infrastructure to ensure safe traffic operation and managing available on-street parking around schools to maximise traffic safety and provide short term parking opportunities for parents.
- 10.5 The installation of 15 minute school times parking restrictions within five parking bays on Riddell Street will increase parking turnover and improve existing congestion and safety on Riddell Street. These works will be undertaken through Council's Responsive Road Safety Works Operating Budget at an estimated cost of \$1,500.
- 10.6 The upgrade of disabled parking bays surrounding the school including their relocation to Riddell Street, 20 metres from the school gate will improve access, safety and design compliance.
- 10.7 The modification of two parking spaces on Shadforth Street from on-street parking spaces to indented parking bays and the installation of a five bay drop off and pick up parking zone will improve safety and traffic operation on Shadforth Street for children and parents in the vicinity of the school gate.
- 10.8 The works are estimated to cost \$25,000 and will be referred to Council's indicative 2018/19 Capital Works Budget – Traffic Management Facilities for funding consideration, subject to consultation with Westmeadows Primary School and a request for DET to contribute 50 percent of the cost of the works.



| | |
|-----------------------------|---|
| REPORT NO: | GE249 |
| REPORT TITLE: | Council's Electricity and Gas Contracts |
| SOURCE: | Michelle Bennett, Coordinator Sustainable Environment |
| DIVISION: | Sustainable Infrastructure and Services |
| FILE NO: | HCC12/908 |
| POLICY: | - |
| STRATEGIC OBJECTIVE: | 5.3 Provide responsible and transparent governance, services and infrastructure which responds to and supports community needs. |
| ATTACHMENTS: | Nil |

1. SUMMARY OF REPORT:

Hume City Council's current contracts to purchase electricity and gas for large and small Council facilities and street-lighting expire on 30 June 2018. Procurement Australia (PA) is acting as Council's purchasing agent and represents a group of around 60 energy buyers, with local governments making up about half of the total purchase. The timeframes for assessing and awarding the tender, including the signing of Energy Supply Agreements (ESA) between members of the PA procurement group and the selected energy retailers will be significantly reduced. Delegation of authority to the CEO to sign ESAs is therefore required.

2. RECOMMENDATION:

That Council:

- 2.1 delegates to the CEO authority to sign Energy Supply Agreements and all other documents associated with the appointment of two year contracts for the following: large sites electricity (progressive purchasing), small sites electricity, electricity street-lighting, large sites gas and small sites gas**
- 2.2 considers a further report outlining the cost impacts of new energy contracts following completion of the tender processes**
- 2.3 notes that Procurement Australia have been appointed as Hume's tendering agent.**

3. LEGISLATIVE POWERS:

- 3.1 Legislative powers to enter into contracts are contained in *Section 186 of the Local Government Act 1989*
- 3.2 Councils can directly enter into contracts made available by the Municipal Association of Victoria (MAV) Procurement and Procurement Australia (PA), without undertaking a public tender or expression of interest process.
- 3.3 The Minister for Local Government granted this approval in 2014 under section 186(5)(c) of the *Local Government Act 1989*. The approval was granted on the basis that these contracts are selected following a competitive process and represent best value for money.

4. FINANCIAL IMPLICATIONS:

- 4.1 Significant increases in energy costs are predicted. PA are advising to budget based on a 100% increase on the energy proportion of each contract and a 6% increase on network and supply charges. The proportion of bills that are energy rates varies across the different contracts and these have been used to estimate budget implications in the table below. PA caution that this is an 'approximate estimate'.

REPORT NO: GE249 (cont.)

| Contract | Energy % of bill (approx.) | 2017/2018 budget | 2018/2019 | 2019/2020 |
|--|----------------------------|--------------------|--------------------|--------------------|
| Electricity for large sites fixed price (15 buildings) | 28% | \$1,258,826 | \$1,737,179 | \$1,586,120 |
| Electricity for public lighting (budget) | 29% | \$795,000 | \$1,097,100 | \$1,001,700 |
| Electricity for small sites | 84% | \$597,695.85 | \$1,105,498 | \$1,105,498 |
| Total Electricity | | \$2,651,521 | \$3,939,778 | \$3,693,319 |
| Increase from 17/18 | | | \$1,288,256 | \$1,041,797 |
| Gas for large sites (4 buildings) | 66% | \$503,123 | \$845,448 | \$845,448 |
| Gas for small sites | 63% | \$169,974 | \$280,832 | \$280,832 |
| Total Gas | | \$673,097 | \$1,126,279 | \$1,126,279 |
| Increase from 17/18 | | | \$453,182 | \$453,182 |
| Total energy budget increase | | | \$1,741,438 | \$1,494,979 |

Possible savings from the Progressive Purchasing model, compared to fixed price are \$75-100,000 in 2018/19 and \$62,000- \$93,000 in 2019/20.

Electricity rates in 2019/20 are lower than for 2018/19 due to some large renewable energy generators that are currently under development, that will be commissioned and increase supply in 2019/20.

The estimated value of the new two year contracts are as follows:

| Contract | Value |
|--|--------------------|
| Large sites electricity (progressive purchasing) | \$3,130,300 |
| Electricity for Public Lighting | \$2,098,800 |
| Electricity for small sites | \$2,210,996 |
| Gas for large sites | \$1,690,896 |
| Gas for small sites | \$561,663 |
| Total | \$9,885,655 |

5. ENVIRONMENTAL SUSTAINABILITY CONSIDERATIONS:

- 5.1 Council has supported environmental sustainability objectives (as per the Council Plan, Pathways to Sustainability and the Greenhouse Action Plan) through its current electricity contract with AGL by making provision for the purchase of up to 10% of its overall consumption for both large and small buildings through GreenPower. GreenPower is an Australian Government accredited program to certify that purchased electricity is sourced from environmentally responsible renewable energy sources such as wind and/or solar. Electricity sourced from GreenPower is greenhouse neutral so it does not contribute to Council's greenhouse (carbon) inventory - unlike conventional electricity which in Victoria is particularly greenhouse intensive. The GreenPower program is additional to mandated government renewable energy targets.

REPORT NO: GE249 (cont.)

- 5.2 Council's purchase of 10% GreenPower for all Council buildings is a key action in the management of Council's greenhouse gas emissions which are projected to continue to rise with ongoing growth of the municipality and associated new and expanded Council facilities including Splash, the Sunbury Global Learning Centre and redevelopment of the Broadmeadows Town Hall. In 2016/2017 896 tonnes of greenhouse gas emissions were avoided through the purchase of GreenPower.
- 5.3 The Greenhouse Action Plan (2013-2016) (approved by Council on 12 August 2013) included an action to 'Maintain current GreenPower purchase of 10% of Council's electricity use in Council buildings, and investigate the costs and benefits of purchasing an increased percentage of GreenPower'. An increased purchase was not pursued during the term of the Plan however because of increasing GreenPower costs. The opportunity to purchase GreenPower via the progressive purchasing model (discussed in more detail below) may return savings compared to the fixed price option. It is therefore proposed that a review following 12 months of purchase be undertaken and additional GreenPower be considered if viable at this time.
- 5.4 Hume has provided PA with a non-binding expression of interest to participate in PA's exploration of a Power Purchase Agreement with a large renewable energy generator. PA will commence work on this project with a view to introducing an option for members when the next contract period comes to an end in 2020/2021. If successful this could provide members with an alternative to tendering to appoint retailers on a more regular basis for large sites electricity; public lighting and small sites electricity.
- 5.5 PA's exploration of the Power Purchase Agreement option will benefit from the experience of the Melbourne Renewable Energy Project (MREP), led by the City of Melbourne working with other Councils, cultural institutions, universities and corporations. MREP has recently announced a power purchase agreement with Pacific Hydro that will support the construction of a new 39 turbine 80MegaWatt wind farm at Crowlands, a small agricultural community about twenty kilometres north east of Ararat. The advantage of such an agreement is provision of long-term price certainty (ten years plus) for members, to mitigate the risk of increased energy costs in a volatile market. The long term agreement also enables certainty for the supplier to construct a new renewable energy generator, providing more direct and lasting links with the outcomes (a specific wind or solar farm, jobs, economic development) than the usual method of purchasing GreenPower.

6. CLIMATE CHANGE ADAPTATION CONSIDERATIONS:

- 6.1 Climate change impacts (hotter weather and more severe weather events) and responses (the need to move away from greenhouse intensive coal-fired power stations) are contributing to the price increases of energy but are not the sole causes. The cost of Tasmanian hydroelectricity has been pegged to gas fired power stations driving up prices in the electricity market as gas prices increase. Concerns that there could be power outages in Victoria over this summer (now largely mitigated) have impacted the wholesale electricity market. The export of gas has significantly increased domestic gas costs.
- 6.2 Peak demand for electricity particularly during the afternoons of hot summer days, driven by the high use of air-conditioning, is a key driver of the need for additional electricity generation and contributes to high costs. The retirement of old, greenhouse intensive coal fired generators such as Liddell Power station in NSW can create supply and demand issues that influence pricing. New renewable energy however is now cost effective compared to coal-fired generation.

7. CHARTER OF HUMAN RIGHTS APPLICATION:

There are no Charter of Human Rights issues to be considered in regard to this report.

REPORT NO: GE249 (cont.)

8. COMMUNITY CONSULTATION:

Community consultation is not required for entering into energy contracts.

9. DISCUSSION:

- 9.1 Council's current energy contracts with AGL expire on 30 June 2018. PA, Council's purchasing agent, is running tenders for the following contracts in March 2018:
- 9.1.1 Large sites electricity (both fixed price and progressive purchasing)
 - 9.1.2 Small sites electricity
 - 9.1.3 Public lighting electricity
 - 9.1.4 Large sites gas
 - 9.1.5 Small sites gas
- 9.2 The current electricity contract for large sites had an option for a two year extension with AGL at the discretion of PA. PA undertook a price refresh exercise in November 2017 seeking costs from AGL and other electricity retailers. PA determined that the AGL offer was not in members' best interests and that a full tender process would be undertaken in March 2018. AGL and other gas and electricity retailers will be invited to participate.
- 9.3 Electricity prices are expected to increase significantly. The prices put forward by the incumbent AGL in the price refresh for large sites were a 118% increase on Council's current electricity rate (from \$56.20/MWh to \$122.48/MWh) for 2018/2019 and a 75% increase (to \$98.16/MWh) in 2019/2020. Energy rates make up about 30% of the total bill for large market sites with the remainder being network charges (expected to increase by 6%) so the overall price increase is anticipated to be in the vicinity of 38% in 2018/2019. Prices for 2019/2020 are anticipated to be a 26% increase on current total costs.
- 9.4 Gas prices are also expected to double (from \$6.14 per MJ to \$10-12 per MJ) for large sites. Energy rates make up a larger proportion of the gas bill at 66% resulting in a potential increase in gas costs for large sites of 67%.
- 9.5 PA has introduced a new procurement model in addition to the traditional fixed price option for large electricity sites. Progressive purchasing allows for spot purchasing from the wholesale electricity market and usually delivers slightly better prices than the traditional fixed price method (in the order of 10 – 15% for energy costs). Progressive purchasing involves tendering to appoint an electricity retailer to bill customers; wholesale purchasing would be undertaken via PA's energy experts Savvy Consulting in advance of each quarter. Electricity rates would be known only just before the start of each quarter and would hold for that quarter only. In addition to PA's regular rebate fee of 1.4% in 2018/19 and 1.8% in 2019/2020 there is an additional fee for Savvy Plus' Professional Management Services of \$1.45/MWh built into costs. The total services charge for PA and Savvy Plus would total around 3% for this Procurement model due to the extra work involved in tracking and analysing the wholesale market.
- 9.6 Hume has nominated the Progressive Purchasing model for 'large' electricity sites to mitigate the large budget impacts anticipated. This model may return savings in the vicinity of \$75,000 - \$100,000 in 2018/19 compared to the fixed price model. This procurement method allows the buyer to take advantage of the fluctuations in the wholesale electricity market by purchasing when prices are low. While it is a new procurement model for Hume, the Victorian Government has been purchasing electricity through this method for some years.
- 9.7 The progressive purchasing contract is for a two year period with an option of two one year extensions at Hume's discretion. The progressive purchasing model is only available for large sites electricity.

REPORT NO: GE249 (cont.)

9.8 Hume has nominated a two year contract for all of the fixed price contracts (small sites electricity, public lighting electricity, large sites gas and small sites gas). With the current uncertainty around national energy policy and downward trends in the electricity market anticipated, retendering in two years time is expected to achieve better price outcomes than locking in now for three years.

9.9 To participate in the PA tenders Hume is required to meet the following timeframes:

| Event | Date |
|--|--|
| Express interest in: <ul style="list-style-type: none"> Progressive Purchasing Power Purchase Agreement investigations (non-binding) | 30 October 2017 (complete) |
| Confirm large electricity sites to be included in Progressive Purchasing Model | 31 January 2018 |
| Commitment letter to participate in all fixed price tenders and purchase energy from appointed retailers. Confirmation of sites included | 21 st of February 2018 |
| PA undertakes tenders and selection panel appoints suppliers at the portfolio level within 3 days of close of tender. | March/April 2018 |
| CEO to sign Energy Supply Agreements with appointed suppliers. | Dates yet to be set but likely to be 3-5 working days following appointment of suppliers at portfolio level. |
| New energy contracts commence. | 1 July 2018 |

9.10 If Hume City Council is not able to sign the Energy Supply Agreement via CEO delegation in the required timeframe (a number of business days as specified by the appointed energy retailers), PA advise that Hume City Council will not be able to take up the contracts offered by the successful tenderers and should withdraw from the Procurement Australia purchasing group prior to tendering and as soon as possible. Hume would need to look at options for tendering individually or with an alternative group (although other procurement groups are also likely to require short take-up timeframes). The likely financial implications would be even more significant than those outlined in Section 4. If Hume does not have energy contracts in place on the 1 July 2018 when the current contracts lapse, Council will be subject to new pricing as advised by our current retailer AGL. Out of contract pricing is also likely to be significantly higher than the increases outlined in Section 4.

9.11 Procurement Australia has significant experience in energy contracts and has been Council’s appointed agents for some years. They have appointed specialist energy consultants Savvy Plus to provide expert advice, energy forecasting and to assist with the evaluation of energy contracts. Selection panels will consist of two experts from Savvy Plus; a staff member from Procurement Australia and one member representative. Selection criteria are yet to be finalised (at the time of writing), but based on the weightings of current contracts will consist of a high proportion for price/value for money (approx. 50%); around 24% customer focus (billing, data and tariff optimisation); 23% contractor performance (capacity to add in new sites; customer relationship management and reporting); and 3% corporate social responsibility.

REPORT NO: GE249 (cont.)

10. CONCLUSION:

- 10.1 Increases in the cost of gas and electricity will impact Council's energy budgets significantly over the next two financial years. Electricity and gas markets are complex and having Procurement Australia acting as procurement agents ensures that Hume has good access to expert advice and the benefits of group procurement. Procurement Australia has introduced more purchasing options for members in response to price increases and other market changes. Hume has nominated the large electricity sites to the progressive purchasing model with the aim of getting the best prices available. Due to the short turn-around time required by the industry for the take up of energy supply agreements a delegation of authority for the CEO to sign required documentation is required. A further report to Council will occur outlining the outcomes of energy tenders when the tender process is finalized.

| | |
|-----------------------------|--|
| REPORT NO: | GE250 |
| REPORT TITLE: | Council Plan 2017-2021 (2017/2018 Actions) Second Quarter Progress Report |
| SOURCE: | Ben Jordan, Coordinator Council and Service Planning |
| DIVISION: | Communications, Engagement and Advocacy |
| FILE NO: | HCC12/856 |
| POLICY: | - |
| STRATEGIC OBJECTIVE: | 5.3 Provide responsible and transparent governance, services and infrastructure which responds to and supports community needs. |
| ATTACHMENTS: | <ol style="list-style-type: none">1. <i>Council Plan 2017-2021 (2017-2018 Actions) Second Quarter Progress Report</i>2. <i>Council Plan Second Quarter Progress Summary 2017/2018</i> |

1. SUMMARY OF REPORT:

This report and attachments detail second quarter progress on the actions and indicators for the period 1 July 2017 to 31 December 2017 of the Council Plan 2017-2021 (2017/2018 Actions).

2. RECOMMENDATION:

That Council notes the progress of actions and indicators of the Council Plan 2017-2021 (2017/2018 Actions) [refer Attachments One and Two].

3. CHARTER OF HUMAN RIGHTS APPLICATION:

The Themes, Strategic Objectives, Community Expectations, Actions and Indicators of the Council Plan 2017-2021 (2017/2018 Actions) were developed within the policy context of the *Hume City Council Social Justice Charter (2014)* and the *Charter of Human Rights and Responsibilities Act 2006*.

4. DISCUSSION:

- 4.1 The Council Plan 2017-2021 (2017/2018 Actions) contains the 5 Themes, 12 Strategic Objectives and 46 Community Expectations from Hume Horizons 2040. The Council Plan 2017-2021 (2017/2018 Actions) was adopted by Council on 26 June 2017.
- 4.2 187 Actions were proposed for delivery in 2017/2018 and 26 Strategic Indicators are used to monitor progress with achievement of the Council Plan. Responsibility for achieving the actions and monitoring the indicators sits with Departments or across multiple Departments.
- 4.3 Reports are provided quarterly to Council detailing the progress with the Council Plan annual actions and measuring the performance of Council services. This report is the Second Quarter Progress Report for 2017/2018 and includes progress on Council Plan Annual Actions and Strategic Indicators. Advocacy is represented in the actions of the Council Plan.
- 4.4 Attachment One is the full Second Quarter Progress Report for 2017/18. Attachment Two is a Summary of Highlights by Theme from the actions and indicators of the Council Plan. Following presentation of these documents to the Council Ordinary Meeting on 12 February 2018, both the Second Quarter Progress Report and Summary Document will be made available on Council's website under the Budget and Council Plan Section.

REPORT NO: GE250 (cont.)

4.5 Reporting on the progress of Council Plan actions for the Council Plan 2017-2021, is provided using the following descriptors:

- **Completed** – 100% of the action has been completed and/or a report adopted by Council.
- **Significant Progress** – more than 75% of the action has been completed and/or a draft report has been presented to EMT for consideration.
- **Some Progress** – less than 75% of the action has been completed.
- **No Progress** – the action has not commenced at this stage.
- **Deferred** – the action has been delayed due to unforeseen circumstances. In these cases, reasons why the action has been delayed will be provided.

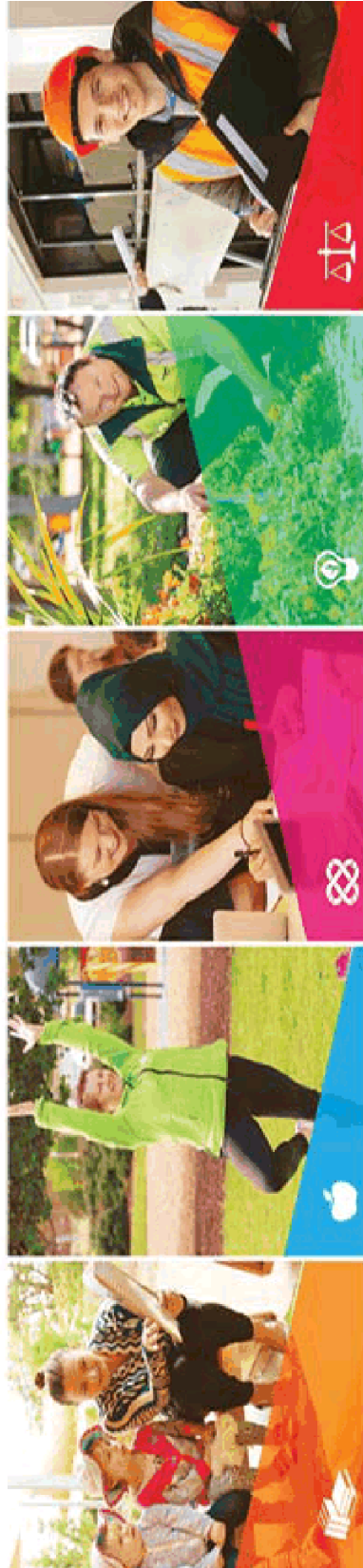
4.6 This report and attachments are used to assist with good governance practices through reporting, monitoring and accountability to our residents and community.

4.7 A summary of the status of the 187 annual actions for 2017/2018 and 7 actions carried over from 2016/2017 is tabulated below.

| Progress | No of actions at this stage | % actions at this stage |
|----------------------|-----------------------------|-------------------------|
| Completed | 18 | 9% |
| Significant Progress | 94 | 49% |
| Some Progress | 76 | 39% |
| No Progress | 6 | 3% |
| Deferred | 0 | 0% |

5. **CONCLUSION:**

This report and attachments provide second quarter progress on the actions and indicators of the Council Plan 2017-2021 (2017/2018 Actions).



HUME CITY COUNCIL
COUNCIL PLAN 2017 – 2021
(2017/2018 ACTIONS)
SECOND QUARTER PROGRESS REPORT
1 JULY TO 31 DECEMBER 2017



CONTENTS

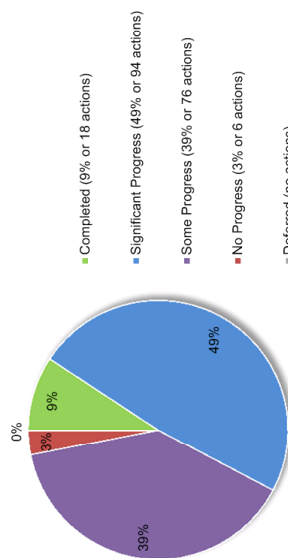
| | | |
|-------------------|---|---|
| 1 THEME | A well-educated and employed community | <p>1.1: Support and enhance skill development and educational opportunities to reduce disadvantage, improve employment prospects and quality of life. p.5</p> <p>1.2: Create conditions that support business growth and create local jobs for Hume residents p.20</p> |
| 2 THEME | A healthy and safe community | <p>2.1: Foster a community which is active and healthy p.27</p> <p>2.2: Strengthen community safety and respectful behaviour p.37</p> |
| 3 THEME | A culturally vibrant and connected community | <p>3.1: Foster socially connected and supported communities p.45</p> <p>3.2: Enhance community pride and sense of place p.57</p> |
| 4 THEME | A sustainably built and well-maintained city with an environmentally engaged community | <p>4.1: Facilitate appropriate urban development while protecting and enhancing the City's environment, natural heritage and rural spaces. p.64</p> <p>4.2: Create community pride through a well-designed and maintained City p.74</p> <p>4.3: Create a connected community through efficient and effective walking, cycling, public transport and car networks p.80</p> |
| 5 THEME | A well-governed and engaged community | <p>5.1: Realise the vision and aspirations of Hume's community by implementing Hume Horizons 2040 p.85</p> <p>5.2: Create a community actively involved in civic life p.92</p> <p>5.3: Provide responsible and transparent governance, services and infrastructure which respond to and support community needs p.97</p> |

PROGRESS DESCRIPTIONS

Progress is measured on the actions of the Council Plan as follows:

- **Completed** – 100% of the action has been completed and/or a report adopted by Council.
- **Significant Progress** – more than 75% of the action has been completed and/or a draft report has been presented to the Executive Management Team (EMT) for consideration.
- **Some Progress** – less than 75% of the action has been completed.
- **No Progress** – the action has not commenced at this stage.
- **Deferred** – the action has been delayed due to unforeseen circumstances. In these cases, reasons why the action has been delayed will be provided.

Summary of progress - 1 July to 31 December 2017



COUNCIL'S ROLE

The role Council has in contributing to the community expectations (strategies) can be defined as one or more of the following:

- **Statutory Authority** – Council has a legislated responsibility under Victorian law to ensure compliance and delivery of services related to these community expectations.
- **Service Provider** – Council is a leading provider of services which support these community expectations. Responsibility for providing these services is often shared between Council and other government agencies, non-for-profit organisations and commercial businesses.
- **Facilitator** – Council facilitates, partners and plans with other service providers to achieve these community expectations.
- **Advocate** – Council's primary role is to advocate on behalf of (and represent) the community to other levels of government, service providers and business organisations around these community expectations.

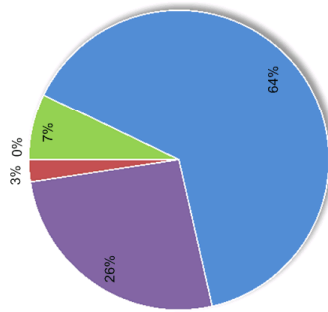
THEME 1



A WELL EDUCATED AND EMPLOYED COMMUNITY

Summary of progress and Strategic Indicators

SUMMARY OF PROGRESS FOR THEME 1
1 JULY – 31 DECEMBER 2017



STRATEGIC INDICATORS TO 31 DECEMBER 2017

Strategic Objective 1.1: Support and enhance skill development and educational opportunities to reduce disadvantage, improve employment prospects and quality of life

| Indicator | Target | YTD Result |
|---|-------------------------|--|
| Number of library programs/events attendance per head of municipal population | Target by 2020/21 = 0.7 | 1,867 programs have been run to date in 2017/18 with 52,471 attendees. |
| Preschool participation rates (includes non-Council services). | Target by 2020/21 = 95% | 102.6% for 2015 (Source: Department of Education and Training, VCAMS Portal) |
| Number of student placements supported by Council | Target by 2020/21 = 110 | 54 students were offered placements in July 2017. A new intake for 2018 opened in November 2017. |

Strategic Objective 1.2: Create conditions that support business growth and create local jobs for Hume residents

| Indicator | Target | YTD Result |
|---|------------------------|---|
| Percentage gap between the Greater Melbourne and Hume LGA unemployment rates. | Target by 2020/21 = 3% | June Quarter 2017 unemployment rates: Hume City - 10.2% Greater Melbourne - 6.1% Percentage gap = 4.1% (Source: Department of Employment, Small Area Labour Markets) |

THEME 1

A WELL EDUCATED AND EMPLOYED COMMUNITY

Strategic Objective 1.1: Support and enhance skill development and educational opportunities to reduce disadvantage, improve employment prospects and quality of life

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | | | Council's Role |
|---|--------------------------|----------------------|---|----------------|
| 1.1.1 A diverse range of high quality education and learning facilities are provided including locally-accessible University and TAFE institutions | | | | Advocate |
| Action | Division | Progress | Description of Progress | |
| In line with Council's community facilities planning, continue to advocate to the Department of Education and Training and private education providers for the delivery of new school infrastructure to support growth in the municipality. | Planning and Development | Significant Progress | Council participated in a forum with the Department of Education and Training (DET) in October 2017. The forum centred on the DET update for planning new schools and developing a five year schools pipeline, to inform investment priorities. Council was able to share key demographic and development data, to help support this planning process. | |
| Work with the Hume Jobs and Skills Taskforce to identify relevant courses that support local employment pathways. | Planning and Development | Significant Progress | Hume's school infrastructure priorities were presented to the Department of Education at a planning meeting held in November 2017. This information has also been used to support and contribute to Council's 2018 State Election advocacy campaign. | |
| Work with tertiary education providers to develop the Hume Multiversity initiative as part of the HGLC-Sunbury project. | Community Services | Some Progress | Outcomes from the Mayor's Leaders Forum (held in May 2017), including consideration of actions to support local employment pathways, contributed to the development of the Employment Pathways Action Plan. The Action Plan will be presented to Council in early 2018 and will guide Task Force and the <i>Local Jobs for Local People</i> program thinking and actions over the next 18 months. Victoria University have been engaged in the consultation process used to inform the design of the HGLC-Sunbury. Partners continue to be engaged and informed of the progress of development of the HGLC-Sunbury through the quarterly Multiversity partnership meetings. | |

THEME 1

A WELL EDUCATED AND EMPLOYED COMMUNITY

Strategic Objective 1.1: Support and enhance skill development and educational opportunities to reduce disadvantage, improve employment prospects and quality of life

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | Council's Role |
|--|--------------------|---|
| 1.1.1 A diverse range of high quality education and learning facilities are provided including locally-accessible University and TAFE institutions | | Advocate |
| Action | Division | Description of Progress |
| Continue to support and strengthen the Hume Multiversity initiative. | Community Services | <p>Significant Progress</p> <p>Signed Memorandums of Understanding (MOUs) and license agreements exist for the Hume Multiversity partners. Quarterly Multiversity partnership meetings continue to be facilitated by Hume City Council.</p> <p>In 2017, Multiversity partners and courses offered included:</p> <p>Deakin University</p> <ul style="list-style-type: none"> Bachelor of Education (Early Years) - 5 students completed and graduated from the course in December 2017 and 39 students are currently enrolled for Years 2/3. Bachelor of Commerce - was offered for the first time and had 21 students enrolled. Bachelor of Health Sciences - was also offered for the first time with 10 students enrolled. Bachelor of Psychological Science - had 3 students enrolled. <p>La Trobe University</p> <ul style="list-style-type: none"> Tertiary Enabling Program - was completed in 2017, final student numbers will be provided in the Third Quarter of 2017/18. <p>Kangan Institute</p> <ul style="list-style-type: none"> Certificate 1 to IV in English Additional language – this course has experienced excellent enrolment numbers. <p>Victoria University did not conduct any classes in 2017.</p> |

THEME 1

A WELL EDUCATED AND EMPLOYED COMMUNITY

Strategic Objective 1.1: Support and enhance skill development and educational opportunities to reduce disadvantage, improve employment prospects and quality of life



| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | | | Council's Role |
|---|--------------------|----------------------|---|---|
| Action | Division | Progress | Description of Progress | Advocate, Facilitator, Service Provider |
| 1.1.2 Young children are developed into confident learners from birth and have access to high-quality education | Community Services | Significant Progress | Work on developing a mechanism to assess community needs has commenced. Community Hubs Australia advertised a position to assist with this work, focusing on playgroups provided within School Community Hubs. The position was filled and the officer has commenced in the role. Using demand data, Council Officers advocated to the State Government to extend the Supported Playgroups funding which has resulted in the funding of an additional staff position in 2018 and beyond. | |
| Assess existing playgroups to determine if community needs are being met. | Community Services | Significant Progress | Actions supporting and promoting playgroups have included: <ul style="list-style-type: none"> A playgroup space was provided at Universal Children's Day (in October 2017) to engage families with preschool aged children and promote the availability of playgroups in Hume. Visits were undertaken to Babies in Hume groups to talk to first time parents about playgroups and support parents to access a playgroup near them. A Partnership with Council and AMES provides orientation sessions for newly arrived families from a refugee experience to promote playgroups. Pop up playgroups are planned to operate in shopping centres over the summer holidays, to link families with playgroups. | |
| Promote the importance and range of playgroups available in Hume. | Community Services | Some Progress | Babies in Hume, a first time parent group is a 9 week program that encourages attendance by families of children of all abilities is continuing. This program supports the importance of parents as the first and most important educators for their children's lifelong learning and encourages participation in playgroups. | |

THEME 1



A WELL EDUCATED AND EMPLOYED COMMUNITY

Strategic Objective 1.1: Support and enhance skill development and educational opportunities to reduce disadvantage, improve employment prospects and quality of life

COMMUNITY EXPECTATION (from Hume Horizons 2040)

1.1.2 Young children are developed into confident learners from birth and have access to high-quality education

| Action | Division | Progress | Description of Progress | Council's Role |
|---|--------------------|----------------------|---|---|
| Review and establish a coordinated early childhood education program from libraries and preschools, including integration of social and environmental education programs. | Community Services | Significant Progress | <p>With Council support, Campbellfield Preschool and Sunningdale Children's Centre worked with CERES Community Environment Park on sustainable practice projects. Ongoing projects will look at reducing carbon footprint, energy use and maintaining outdoor environments.</p> <p>The co-location of the HGLC-Craigieburn preschool and library has facilitated many visits by the children and alternative learning sessions such as story time and literacy activities. Preschools within the municipality continue to have bilingual storytelling opportunities within their services.</p> <p>Council explored opportunities to create a bush kinder, which is a model that operates from local parks and encourages children's knowledge of and appreciation for the natural environment. This model will be further explored in 2018.</p> | Advocate, Facilitator, Service Provider |
| Provide ongoing access and diversity professional development and training opportunities to staff across all libraries, childcare and preschool centres. ₤ | Community Services | Some Progress | <p>Meetings have been scheduled with relevant department managers to identify and arrange for appropriate staff training and development.</p> <p>Training and development opportunities will be scheduled for the first half of 2018.</p> | |

THEME 1

A WELL EDUCATED AND EMPLOYED COMMUNITY

Strategic Objective 1.1: Support and enhance skill development and educational opportunities to reduce disadvantage, improve employment prospects and quality of life

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | | Council's Role |
|---|--------------------|---------------|---|
| Action | Division | Progress | Description of Progress |
| 1.1.2 Young children are developed into confident learners from birth and have access to high-quality education | Community Services | Some Progress | <p>Early childhood literacy and learning programs have included:</p> <ul style="list-style-type: none"> The new Bilingual Storytime Program was introduced in July 2017 in collaboration with VICSEG. Samoan story time commenced in August 2017 in response to community feedback. Participants continue to grow for all languages in particular the Assyrian and Arabic languages. 165 tots sessions were held across 4 library branches, attracting 4,565 participants. Makerspace has been renamed to STEAM (Science, Technology, Engineering, Arts and Mathematics) to better reflect the diversity of programming offered and to align with national discussion on development of STEAM skills and its inclusion in the national curriculum. 489 STEAM programs with 9,491 participants have been held in 2017/18. This included two very successful STEAM expos at The Age Library during the July and September 2017 school holidays. On 26 September 2017, 2,826 people visited the Age Library (a record daily total). A special event was held at Sunbury Library in July 2017, to showcase the plans for HGLC-Sunbury and STEAM programming to the Governor General Sir Peter Cosgrove. |

THEME 1

A WELL EDUCATED AND EMPLOYED COMMUNITY

Strategic Objective 1.1: Support and enhance skill development and educational opportunities to reduce disadvantage, improve employment prospects and quality of life

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | | Council's Role |
|--|--------------------|---------------|--|
| Action | Division | Progress | Description of Progress |
| <p>1.1.2 Young children are developed into confident learners from birth and have access to high-quality education</p> <p>Continue to facilitate partnerships between early childhood services and local primary schools, including the expansion of the National Community Hubs (NCH) program into an additional three schools in areas with high numbers of recently arrived migrants.</p> | Community Services | Some Progress | <p>Facilitation of partnerships between early childhood services and local primary schools has included:</p> <ul style="list-style-type: none"> • Hub Leaders were recruited for three new community hubs. • 15 Community Hubs operate in Hume City with over 35 playgroup sessions conducted each week. • Funding of \$76,000 each year for two years has been provided through Community Hubs Australia to train and support playgroup facilitators and to increase the number of playgroups. • Duck Libraries were established with \$1,300 of high quality children's picture books in each of the 12 Hubs. This was made possible through sponsorship from a range of partners. • A workshop to support and induct new Hub leaders was held in September 2017. • Consultations have been held with all Hub Leaders and playgroup facilitators and a needs analysis is being compiled for training, mentoring and coaching options. • Talking Matters bimonthly Speech Pathology Clinic has worked with 159 children and had 139 referrals to the clinic. Talking Matters is a partnership between Hume City Council and Dianella Health, with sessions held for preschool aged children in community hubs. |

THEME 1
A WELL EDUCATED AND EMPLOYED COMMUNITY
Strategic Objective 1.1: Support and enhance skill development and educational opportunities to reduce disadvantage, improve employment prospects and quality of life

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | | | Council's Role |
|---|--------------------|---------------|---|---|
| Action | Division | Progress | Description of Progress | Advocate, Facilitator, Service Provider |
| 1.1.2 Young children are developed into confident learners from birth and have access to high-quality education | Community Services | Some Progress | Program delivery in the National Community Hubs program included: <ul style="list-style-type: none"> • Expression of interest processes were completed for 5 new playgroups for Term One 2018. • Negotiations were successfully completed with Dianella Health and Multicultural Centre for Women's Health to provide women's health sessions in 2018. • Planning is underway for community hubs participation in the Government House Peace and Prosperity Garden program for Term One 2018. | |
| Continue to support program delivery in the National Community Hubs program. | Community Services | Some Progress | To support local learning and volunteering: <ul style="list-style-type: none"> • 20 English classes and conversation groups were held in community hubs. • Formal training courses conducted have included Food Handling, Barista Training, Certificate III in Children's Services, Education Support courses and First Aid. • Informal training courses were also held including cooking, sewing and floristry. • Since 1 July 2017 there have been 1,027 volunteering sessions in Hubs and 12 adults have found employment. | |
| Continue to support local learning and volunteering opportunities within school settings. | Community Services | Some Progress | | |

THEME 1


A WELL EDUCATED AND EMPLOYED COMMUNITY

Strategic Objective 1.1: Support and enhance skill development and educational opportunities to reduce disadvantage, improve employment prospects and quality of life

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | | | Council's Role |
|---|--------------------|----------------------|--|---|
| Action | Division | Progress | Description of Progress | |
| 1.1.2 Young children are developed into confident learners from birth and have access to high-quality education | Community Services | Significant Progress | <p>Council participation and representation has included:</p> <ul style="list-style-type: none"> Attendance at the National Community Hubs conference and delivery of four presentations. Participation in the National Community Hubs demographic census. This was held in November 2017 and surveyed all people in hub programs and activities. The results for the Hume Community Hubs will be available in 2018. Representation at the National Community Hubs State Advisory Committee on 13 December 2017. National training day with Jim Diers, (asset based community development specialist). Quarterly reporting on program attendance, English language, vocational training, referrals and partnerships, early childhood and parent engagement continues. | Advocate, Facilitator, Service Provider |

THEME 1
A WELL EDUCATED AND EMPLOYED COMMUNITY
 Strategic Objective 1.1: Support and enhance skill development and educational opportunities to reduce disadvantage, improve employment prospects and quality of life

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | Council's Role |
|---|--|--|
| 1.1.3 Young people are supported to achieve their goals with improved educational and employment pathways and active participation in community life | | Advocate, Facilitator |
| Action | Division | Description of Progress |
| <p>Continue to deliver and enhance Council's range of student employment pathway programs (i.e. work experience, school based apprenticeships and traineeships), including support for those with disabilities.</p> | <p>Communications, Engagement and Advocacy</p> | <p>Council continues to deliver and enhance its range of student employment pathway programs including:</p> <ul style="list-style-type: none"> In August 2017, Council assisted with conducting a job interview skills workshop for approximately 20 Hume Valley School students. The School Based traineeship (SBATs) program concluded for a second year. Eight SBATs were engaged from Hume City schools for one year each. The SBATs worked in various departments such as Economic Development, Capital Works, Family, Youth and Children's Services, Statutory Planning and Building Control, Community Learning and Development, Human Resources and Community and Activity Centre Planning. An end of 2017 year morning tea was held for the students, local school teachers, sponsoring council officers and the Apprenticeship Group Australia (AGA). Planning is being undertaken for the 2018 intake of SBATs across various Council departments. |

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|---|---|
|  THEME 1 A WELL EDUCATED AND EMPLOYED COMMUNITY Strategic Objective 1.1: Support and enhance skill development and educational opportunities to reduce disadvantage, improve employment prospects and quality of life | |
| COMMUNITY EXPECTATION (from Hume Horizons 2040) | |
| 1.1.3 Young people are supported to achieve their goals with improved educational and employment pathways and active participation in community life | |
| Action | Council's Role |
| Continue to deliver a range of targeted programs to engage and support young people. | Advocate, Facilitator |
| Division | Description of Progress |
| Community Services | Youth engagement and programs have included: <ul style="list-style-type: none"> • Council continued to deliver a range of programs aimed at engaging and supporting young people including, Drop in across 5 locations and 4 targeted programs - FreeZa, Glitter, Theatre Group, Go Girls, and October school holiday activities. The programs engaged with 198 regular attendees and 1,278 contacts. • RUOK activities engaged over 500 young people across three schools and were an opportunity to talk to young people about supporting continued good mental health. • Council has been supporting Spectrum and Centre for Multicultural Youth to run a pilot program, Settlement Hub Club. This partnership has been successful in securing a grant from the Australian Communities Foundation to support Newly Arrived young people to participate in life in Australia. • Engagement with up to 20 young people has occurred at the HGLC-Broadmeadows about potential programs and support. • Participation in Daisy Day (Sunbury Mental Health Awareness Raising Festival), and Harmony Day (Mt Ridley youth organised festival), raising the profile of Youth Services in the community. • Femme Fatale was held in December 2017 with over 60 young people attending and over 20 young local performers given the opportunity to perform in front of a live audience. Femme Fatale also provided the opportunity for young people to build new skills in Event Management and Marketing. |
| Progress | Community Services |
| Significant Progress | Community Services |

THEME 1
A WELL EDUCATED AND EMPLOYED COMMUNITY
Strategic Objective 1.1: Support and enhance skill development and educational opportunities to reduce disadvantage, improve employment prospects and quality of life

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | Council's Role |
|--|--------------------|--|
| 1.1.3 Young people are supported to achieve their goals with improved educational and employment pathways and active participation in community life | | Advocate, Facilitator |
| Action | Division | Description of Progress |
| Implement year one of actions following a service review (Youth Services) including transition from existing models of service provision to reflect review outcomes. | Community Services | <p>Actions following the service review have included:</p> <ul style="list-style-type: none"> A workforce realignment to reflect a new approach and recruitment of staff. A workshop for service providers was held on 18 September 2017 to present the service review outcomes. The workshop was well attended with about 45 attendees from a diverse range of agencies, who had previously engaged in consultation. As a result of the service providers workshop (September 2017), a youth justice organisation is now leasing space at Youth Central, with a further three expressions of interest received. There has been internal collaboration on the design and new branding for Council's Youth Services. This has also involved internal and community consultation. A traineeship role has been approved, to be based in reception at Youth Central. The role will run for one year and be filled by a new trainee each year. The position will provide the opportunity for a young person to continue their education and commence employment in a supportive environment. |

THEME 1

A WELL EDUCATED AND EMPLOYED COMMUNITY

Strategic Objective 1.1: Support and enhance skill development and educational opportunities to reduce disadvantage, improve employment prospects and quality of life




| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | | Council's Role |
|--|--------------------|----------------------|--|
| 1.1.3 Young people are supported to achieve their goals with improved educational and employment pathways and active participation in community life | | | Advocate, Facilitator |
| Action | Division | Progress | Description of Progress |
| Review Council's current role in Youth networks and undertake service mapping to identify opportunities to strengthen Council's leadership and advocacy. | Community Services | Significant Progress | <p>Opportunities to strengthen Council's leadership and advocacy have included:</p> <ul style="list-style-type: none"> A Service Provider Forum was held on 18 September 2017 provided an opportunity to discuss Council's proposed leadership role across the Youth sector in Hume, including the role of Council in existing networks. Further work will continue with each network in the next quarter. As leaders in the Youth Services Industry in Hume, Council was approached to partner with the Rainbow Network to present <i>Safe in Sunbury - Supporting the health and wellbeing of LGBTIQ young people</i>. Guest Speakers included the Hon Martin Foley MP, Minister for Mental Health and Minister for Equality and Rowena Allen, Gender and Sexuality Commissioner. Over 80 people participated in the event. Youth Services have applied for two State Government Grants. Applications outcomes will be announced in 2018. |
| Build the capacity of Council's leadership group to support meaningful employment outcomes for young people. | Community Services | Significant Progress | <p>Council conducted work experience programs continue to provide Council officers with valuable mentoring skills and provide young people with the opportunity to develop skills for future employment.</p> <p>Council supported the initiative for placement of 15 locally based interns in Hume Leisure Centres. This included selection of interns and assistance with training. Feedback was provided to the interns regarding job offers. Five interns were provided with employment offers and other offers are pending, dependent on the achievement of qualifications.</p> |

THEME 1

A WELL EDUCATED AND EMPLOYED COMMUNITY

Strategic Objective 1.1: Support and enhance skill development and educational opportunities to reduce disadvantage, improve employment prospects and quality of life

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | | | Council's Role |
|--|--------------------|----------------------|--|----------------------------|
| 1.1.4 The learning, economic, social and recreational aspirations of all residents are supported, including the provision of high-quality libraries and learning centres | | | | Service Provider, Advocate |
| Action | Division | Progress | Description of Progress | |
| Complete the design and commence construction of the HGLC-Sunbury, including ongoing engagement with key stakeholders. | Community Services | Significant Progress | <p>The design process for the HGLC-Sunbury is complete. The project has successfully completed a tender process and appointed a builder who will commence construction in early 2018.</p> <p>In preparation for construction:</p> <ul style="list-style-type: none"> The Sunbury Library Service was relocated to the Youth and Library Service Centre, Sunbury. The former Sunbury Library building was demolished. | |

|  THEME 1 A WELL EDUCATED AND EMPLOYED COMMUNITY Strategic Objective 1.1: Support and enhance skill development and educational opportunities to reduce disadvantage, improve employment prospects and quality of life | | Council's Role |
|--|--|--|
| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | |
| 1.1.5 Local employment pathways are developed through accessible training and learning opportunities | | |
| Action | Division | Progress |
| Working with the <i>Hume Jobs and Skills Taskforce</i> , develop an <i>Employment Pathways Action Plan</i> to strengthen student employment pathways. Continue to promote the <i>Volunteer Gateway Program</i> and report annually on the program's success. | Planning and Development Community Services | Significant Progress Significant Progress |
| | | Description of Progress An <i>Employment Pathways Action Plan</i> has been developed, guided by the outcomes of the Mayor's Leaders Forum (3 May 2017) and supported by the Hume Jobs and Skills Task Force. The plan will be presented to Council in early 2018. Volunteer Gateway Program activities have included: <ul style="list-style-type: none"> The <i>Volunteer Gateway Program Annual Report</i> was presented to Council in August 2017. Three volunteer information sessions were hosted in Community Safety Month (October 2017) in Craigieburn, Roxburgh Park and Sunbury. Attendees received information on the benefits of volunteering and how to find roles. Community outreach activities included introduction to Hume Volunteer Gateway presentations and provision of volunteering resources to local education training providers and community groups such as Kangan Institute and Hume Valley Secondary College. 243 new people registered to be connected through the Hume Volunteer Gateway and 12 new organisations/community groups have registered seeking volunteers. The Tax Help Program 2017 was a successful partnership with the Australian Taxation Office. More than 510 Hume residents were helped to access free advice and assistance in lodging their tax returns and more than 610 calls were received from the 1 July - 31 October 2017. Seven volunteers were trained and accredited by the Australian Taxation Office to help residents complete their 2016-17 tax returns. |

THEME 1

A WELL EDUCATED AND EMPLOYED COMMUNITY

Strategic Objective 1.1: Support and enhance skill development and educational opportunities to reduce disadvantage, improve employment prospects and quality of life

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | | | Council's Role |
|--|--------------------|-----------|---|------------------------|
| 1.1.5 Local employment pathways are developed through accessible training and learning opportunities | | | | Facilitator, Advocate, |
| Action | Division | Progress | Description of Progress | |
| Report to Council on the outcomes of the <i>Volunteer Forum</i> (May 2017) and investigate opportunities to strengthen support for volunteering in Hume. | Community Services | Completed | A report was presented to Council in August 2017 with an overview of the outcomes from the <i>Volunteer Forum</i> from May 2017. This included a review of the Volunteer Policy and Procedures and contained a variety of recommendations to both improve and strengthen support for volunteering in Hume. | |

THEME 1
A WELL EDUCATED AND EMPLOYED COMMUNITY
Strategic Objective 1.2: Create conditions that support business growth and create local jobs for Hume residents

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | | | Council's Role |
|--|--------------------------|----------------------|---|----------------|
| 1.2.1 Hume is an attractive place to do business with a diverse range of industries, providing local jobs for residents | | | | Facilitator |
| Action | Division | Progress | Description of Progress | |
| Undertake a market readiness and prioritisation assessment of Council landholdings for potential employment development. | Corporate Services | No Progress | This action is scheduled to commence in 2018. | |
| Continue planning for the development of a business incubator and co-working space in the redevelopment of the Broadmeadows Town Hall and the development of the HGLC-Sunbury. | Planning and Development | Significant Progress | Planning for business incubator and co-working space in the redevelopment of the Broadmeadows Town Hall and the development of HGLC-Sunbury is well advanced, with construction commenced. Council staff are actively engaged on the working groups for each project and operational details are now being finalised. | |
| Explore opportunities and facilitate connections between local start-up businesses and seed funding opportunities. | Planning and Development | Significant Progress | Council was represented at the launch Vic Start Up Framework Workshop for Local Government in September 2017. Planning has been completed for a Cultov8 hackathon to be delivered at the HGLC-Broadmeadows in February 2018. Supported by Council and funded by Launch Vic, Cultov8 supports 18-30 year olds from a CALD background to start their own business. Outcomes will link to the Town Hall Incubator and co-working space. | |
| Review the Hume Investment Attraction Framework. | Planning and Development | Significant Progress | A review of the Hume Investment Attraction Framework has commenced following the appointment of Council's Senior Investment Attraction Advisor. The revised framework will be presented to Council in mid-2018. | |

THEME 1
A WELL EDUCATED AND EMPLOYED COMMUNITY
Strategic Objective 1.2: Create conditions that support business growth and create local jobs for Hume residents

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | | | Council's Role |
|--|--------------------------|----------------------|---|----------------|
| 1.2.2 Hume businesses are supported to be prosperous and resilient to changes in the local economy | | | | Facilitator |
| Action | Division | Progress | Description of Progress | |
| Continue to facilitate the Business Efficiency Network, assisting local businesses to improve resource efficiency and reduce environmental impacts. | Planning and Development | Significant Progress | <p>Assistance for local businesses to improve resource efficiency and reduce environmental impacts has included:</p> <ul style="list-style-type: none"> The Business Efficiency Network (BEN) is working with RMIT's Greenhouse and Sustainability program, to assist businesses to engage with Masters and Doctorate students working on research projects and technology solutions. One project has commenced with Kingfield Galvanizing in Somerton. Planning is advanced for a BEN Expo in March 2018 to showcase sustainability good practice from Hume business. The ASPIRE Program for local B2B waste matching continues to grow in both participants and activity. This has included connecting Lakeside Packaging with the Melbourne Markets Authority. The LightSmart Energy Efficiency Program continues to be delivered. | |
| Develop and deliver a program of both formal and informal business networking events, training and programs to support local business, including small businesses and start-up businesses. | Planning and Development | Significant Progress | <p>Business networking events, training and programs have included:</p> <ul style="list-style-type: none"> The 2017 Hume Business Awards - 26 October 2017; Labour Market Trends Forum - 9 November 2017; Hume Business Breakfast - 17 November 2017, Guest speaker Gerard Whateley; and Mayor's Leaders Lunch - 1 December 2017, with the topic: Hume North - Beyond the PSP. | |

THEME 1
A WELL EDUCATED AND EMPLOYED COMMUNITY
Strategic Objective 1.2: Create conditions that support business growth and create local jobs for Hume residents

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | | | Council's Role |
|--|--------------------------|----------------------|---|----------------|
| 1.2.2 Hume businesses are supported to be prosperous and resilient to changes in the local economy | | | | Facilitator |
| Action | Division | Progress | Description of Progress | |
| Deliver a suite of industry training opportunities and support programs. | Planning and Development | Significant Progress | <p>Industry training and support programs have included:</p> <ul style="list-style-type: none"> In conjunction with Sunbury Business Association, Council facilitated the B.E.A.R Program. Aimed at Sunbury businesses to assist improvements in the local business environment. Council in conjunction with LaunchVic and Enterprising Partnerships will support the Cultov8 Hackathon at the HGLC Broadmeadows in February 2018. Hume City Council supported the Plenty Food Group to participate in the Food and Hotels Trade Show in Shanghai in November 2017. Small Business Clinics, delivered in conjunction with the Small Business Mentoring Service are planned for delivery in Broadmeadows, Sunbury and Craigieburn in April/May 2018. | |
| Participate in local visitor economy development programs, such as the Visiting Friends and Relatives campaign - Discover Your Own Backyard in partnership with Destination Melbourne. | Planning and Development | Significant Progress | <p>Local visitor economy development programs have included:</p> <ul style="list-style-type: none"> A Direct to Public Outlets competition was conducted during spring 2017, using social media to raise awareness of Hume's many outlet shopping experiences. A Food Truck Festival was supported to operate in Broadmeadows in December 2017, but was cancelled due to weather. Planning is underway for it to run in February 2018. The Sunbury Visitors Information Centre (SVIC) conducted a pop-up activity in Sunbury in October, Living Legends in November and Craigieburn in December 2017. The SVIC also participated in the Sunbury Agricultural Show, Rupertswood Harvest, Sunbury StreetLife Festival and the Bunnings Community Day. | |

THEME 1
A WELL EDUCATED AND EMPLOYED COMMUNITY
Strategic Objective 1.2: Create conditions that support business growth and create local jobs for Hume residents

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | | | Council's Role |
|--|--------------------------|----------------------|--|----------------|
| 1.2.2 Hume businesses are supported to be prosperous and resilient to changes in the local economy | | | | Facilitator |
| Action | Division | Progress | Description of Progress | |
| <p>Support local businesses and service providers to employ Hume residents through the Local Jobs for Local People program.</p> | Planning and Development | Significant Progress | <p>Support for local businesses and service providers to employ Hume residents has included:</p> <ul style="list-style-type: none"> Council received the initial payment (part of the \$1m in funding, over three years) from the State Government, to enhance delivery of local jobs, with a focus on Broadmeadows, Campbellfield and Meadow Heights. This has allowed the successful appointment of a full time Labour Market Facilitation Officer for the 3 year period. The how to booklet for the Local Jobs for Local People (LJLP) program, designed to encourage Local Governments Australia wide to adopt the program, was successfully launched in conjunction with the Scanlon Foundation on 9 November 2017 at the HGLC-Broadmeadows. The Regional Joblink Portal, to enhance the functionality of online support for jobseekers across Melbourne's North, is live for beta testing and will be publicly launched in conjunction with the Scanlon Foundation in early 2018. The Hume Labour Market Trends and Insights Forum was delivered on 9 November 2017 by the Hume Jobs and Skills Taskforce (HJSTF). | |
| <p>As part of the Melbourne's Northern Region Council's Group, provide regional representation in development of a Destination Visitors Management Plan to support the development of the visitor economy.</p> | Planning and Development | Significant Progress | <p>The draft Destination Management and Visitor Plan for Melbourne's North has been reviewed by Melbourne's North Councils and feedback provided to Destination Melbourne. Hume City Council has taken the lead role in facilitating this across the Melbourne's North Councils and it is anticipated that the finalised plan will be launched in mid-2018.</p> | |

THEME 1
A WELL EDUCATED AND EMPLOYED COMMUNITY
Strategic Objective 1.2: Create conditions that support business growth and create local jobs for Hume residents

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | | | Council's Role |
|---|--------------------------|----------------------|---|----------------|
| 1.2.3 Hume City fulfils its regional responsibilities in supporting Melbourne Airport to remain curfew-free and leverages off the economic benefits the airport brings to the local community | | | | Advocate |
| Action | Division | Progress | Description of Progress | |
| Contribute to the assessment and approval process related to the development of a third runway at Melbourne Airport. | Planning and Development | Some Progress | Council continues to participate in processes and forums concerned with the assessment and approval of the third runway at Melbourne Airport. This has included participation at the Community Aviation Consultative Group (CACG) and the Melbourne Airport Planning Coordination Committee (PCF). | |
| Recognise and support the unique economic potential of Melbourne Airport by seeking to ensure that airport land is developed and occupied by businesses that support and truly benefit from proximity to the Airport. | Planning and Development | Some Progress | The appropriate development of Melbourne Airport has been encouraged by Council through regular liaison with Melbourne Airport, in regards to potential new tenants and support for suitable development, which support and reinforce the role of the Airport. This has occurred through formal and informal meetings with the Airport including the CACG and Melbourne Airport PCF and the assessment of upcoming Major Development Plans. | |
| Continue to develop and promote the Melbourne Airport Joblink and encourage local employment. | Planning and Development | Significant Progress | The <i>Local Jobs for Local People Program</i> continues to work closely with business and jobseekers via the Melbourne Airport Joblink Portal. The Regional Joblink Portal now includes links to the Melbourne Airport Joblink. | |
| Explore opportunities to promote Hume's visitor economy via the Airport. | Planning and Development | Some Progress | Council have met with Melbourne Airport property development to explore closer engagement and support to grow the business presence and job opportunities at Melbourne Airport. These meetings will now be conducted quarterly. Council continues discussions with Melbourne Airport regarding a proposed Four Star Hotel and Wave Park on Airport land. | |

THEME
1

A WELL EDUCATED AND EMPLOYED COMMUNITY

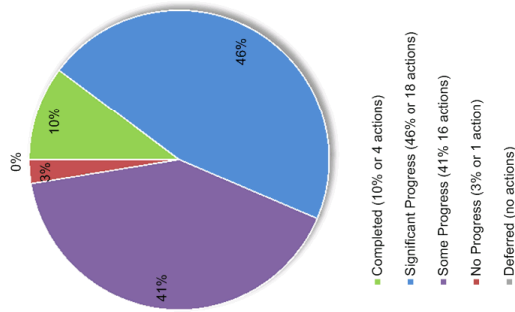
Strategic Objective 1.2: Create conditions that support business growth and create local jobs for Hume residents



| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | | Council's Role |
|--|---|----------------------|--|
| 1.2.4 Local shopping and entertainment precincts support a sense of local identity, social cohesion and employment | | | Facilitator |
| Action | Division | Progress | Description of Progress |
| Continue to support outdoor dining through the ongoing implementation of the <i>Outdoor Dining Guide</i> . | Planning and Development | Some Progress | With Council support, the outdoor dining precinct in O'Shanassy Street, Sunbury has provided a significant lift in patronage for the restaurants and cafes on the street. Other opportunities to implement the <i>Outdoor Dining Guide</i> continue to be explored. |
| Work with local traders to implement the State Government's reforms to smoke-free outdoor dining areas. | Corporate Services | Completed | Environmental Health Officers (EHO's) have visited relevant businesses within Hume City, to discuss the impact of the new smoke-free outdoor dining legislation. Information sheets, pamphlets and signage have been left with each proprietor in order to inform them of the changes. EHO's will revisit businesses impacted by the smoke-free policy upon request. |
| Undertake a feasibility study for establishing local trader markets, including at cultural festivals. | Planning and Development | Completed | A Briefing Note on establishing local trader markets and food truck parks was provided to Council in November 2017. Further action will continue from a community inclusion/place activation perspective. |
| Finalise the tender and commence construction of the Broadmeadows Town Hall redevelopment. | Sustainable Infrastructure and Services | Significant Progress | Council awarded the tender for the Broadmeadows Town Hall redevelopment and works commenced in November 2017. Demolition is expected to be completed by the end of January 2018. |
| Complete a business plan for business incubator operations. | Planning and Development | Significant Progress | Following consultation with external stakeholders and industry experts for business incubator and co-working space operations, an operations business plan is being developed, including likely support programs, membership structures and fees. Council visited Cowork Launceston for briefings, as part of participating in and presenting at the Innovation Catalyst Event. The event was held at Launceston Town Hall on 6 October 2017 and was hosted by the Van Diemen project. |

THEME 2 A HEALTHY AND SAFE COMMUNITY
Summary of progress and Strategic Indicators

SUMMARY OF PROGRESS FOR THEME 2
1 JULY – 31 DECEMBER 2017



STRATEGIC INDICATORS TO 31 DECEMBER 2017

Strategic Objective 2.1: Foster a community which is active and healthy

| Indicator | Target | YTD Result |
|---|--------------------------------|---|
| Percentage of children who are 'fully immunised' by 5 years of age | Target by 2020/21 = 95% | 94.28% (Source: Australian Immunisation Register) |
| Participation rates in Maternal Child Health | Target by 2020/21 = 75% | 58% is the year to date participation rate for the first six months of 2017/18. Comparison with 2020/21 target will be possible at end of financial year. |
| Number of visits to aquatic facilities per head of municipal population | Target by 2020/21 = 4.4 visits | 397,615 aquatic facility visits were recorded in the first six months of 2017/18 = 1.9 visits per head of municipal population. |

Strategic Objective 2.2: Strengthen community safety and respectful behaviour

| Indicator | Target | YTD Result |
|---|-------------------------|---|
| Percentage of the community who are satisfied with their health | Target by 2020/21 = 75% | 73.5% (Source: Hume Community Indicators Survey 2016/17) |
| Percentage of persons feeling safe walking alone during the night | Target by 2020/21 = 40% | 40.1% (Source: Hume Community Indicators Survey 2016/17) |

THEME 2
A HEALTHY AND SAFE COMMUNITY
 Strategic Objective 2.1: Foster a community which is active and healthy

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | Council's Role | | |
|--|--------------------------|----------------------|---|----------------|
| 2.1.1 The health and wellbeing of residents is supported through an accessible and affordable range of formal and informal leisure options which address local needs | | Service Provider | | |
| Action | Division | Progress | Description of Progress | Council's Role |
| Map the services, programs, assets and spaces for leisure (physical, social, passive or active) activities to promote increased usage. | Corporate Services | No Progress | Planning will occur in early 2018, including a review of the information already available in both digital and paper formats. | |
| Review fees and charges for leisure programs. | Corporate Services | Some Progress | The review of fees and charges will be undertaken as part of the processes for the 2018/19 Annual Budget. This process has commenced with a review of fees and charges for sporting clubs on outside sites. | |
| Explore opportunities for a Hume Get Active app. | Corporate Services | Some Progress | A review of the scope of the Hume Get Active app requirements will be prepared in early 2018 along with a review of the existing web content already available. Investigation has commenced into the possibility of a Hume app that will deal with this item. | |
| Prepare for, and open SPLASH, including a marketing and promotional campaign and implementing a membership drive to encourage a broad demographic mix of members. | Corporate Services | Completed | SPLASH opened and began operating on 2 October 2017 and there have been strong member and casual attendance numbers. | |
| Establish a community group to support and activate Livvi's Place. | Planning and Development | Significant Progress | An online group was established in the early stages of the Livvi's Place project and this is being maintained. Options for story time, playgroup or similar activities have been discussed internally and monthly story time sessions will commence in early 2018. Other annual activities are being developed. | |

THEME 2
A HEALTHY AND SAFE COMMUNITY
 Strategic Objective 2.1: Foster a community which is active and healthy

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | | Council's Role |
|--|---|--|--|
| 2.1.1 The health and wellbeing of residents is supported through an accessible and affordable range of formal and informal leisure options which address local needs | | | Service Provider |
| Action | Division | Progress | Description of Progress |
| <p>⌘ In line with a review of community facilities, undertake a Sports Amenity Study (including a needs analysis and lighting provision) to ensure maximum use of Council's facilities and that they respond to current and future needs. ⌘</p> <p>Continue the development and implementation of recreation and openspace master plans and management plans, including:</p> <ul style="list-style-type: none"> • Greenvale Recreation Reserve • Craigieburn Gardens • Seabrook Reserve • McMahon Recreation Reserve • Willowbrook Recreation Reserve • D.S. Aitken Recreation Reserve • Broadmeadows Valley Park • Bolinda Road • Jack Roper Reserve | <p>Corporate Services</p> <p>Corporate Services, Planning and Development</p> | <p>Some Progress</p> <p>Significant Progress</p> | <p>A sports facilities project is underway and an audit of sports ground lighting commenced in September 2017. A draft report will be available in February 2018 that includes both a pavilion and lighting review.</p> <p>Capital Works Project Implementation Plans have been completed for all Master Plans adopted by Council. This includes for:</p> <ul style="list-style-type: none"> • Craigieburn Gardens - the multipurpose sports court was completed in September 2017 and is now available for community use. The Boulderling Wall is to be tendered early in the Third Quarter, for construction later in 2018. • Seabrook Reserve Urban Design Framework - design documentation for the shared path extension, pedestrian lighting and creek revegetation works are underway, as part of Meadowlink design contract. Site clean-up works were implemented via a community works agreement with the Department of Justice. Preliminary planning has commenced on the redevelopment of the active open space on this site. • Broadmeadows Valley Park – play space and landscape works at Girgarre Street were completed in September 2017 and this area is open for use. Design work is progressing for the Ripplebrook Drive precinct and path works. • Bolinda Road - scoping of the next phase of works is currently underway. • Jack Roper Reserve - design investigations are underway for the next phase of works to commence in the Third Quarter. |

THEME 2
A HEALTHY AND SAFE COMMUNITY
Strategic Objective 2.1: Foster a community which is active and healthy

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | | | Council's Role |
|--|--------------------|----------------------|---|------------------|
| 2.1.1 The health and wellbeing of residents is supported through an accessible and affordable range of formal and informal leisure options which address local needs | | | | Service Provider |
| Action | Division | Progress | Description of Progress | |
| Complete the Sports Ground Allocation Policy and the Sports Club Contributions Policy.* | Corporate Services | Completed | The Sports Ground and Facilities Allocation Policy was drafted and presented to Council on 9 October 2017 (for public consultation) and was adopted on 11 December 2017. The Sports Club Contributions Policy will be assessed following the reviews of sports pavilions and sports lighting. These reviews will set the standards of provision from which the club contributions will be set against. | |
| Complete an audit of sports ground lighting and develop a Sports Ground Lighting Policy.* | Corporate Services | Significant Progress | An audit of sports ground lighting is currently underway and will determine both the current provision and operating standards and inform the Policy. A report is to be presented to Council in February 2018. | |

*Carryover action from Council Plan 2013-2017 (2016/17)

THEME 2
A HEALTHY AND SAFE COMMUNITY
 Strategic Objective 2.1: Foster a community which is active and healthy

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | | | Council's Role |
|---|---|---------------|--|----------------------------|
| 2.1.2 Well-connected commuter and recreational cycling and pedestrian networks and amenities that encourage active lifestyles and lower costs of living | | | | Service Provider, Advocate |
| Action | Division | Progress | Description of Progress | |
| Continue to implement Hume's Bicycle Network Plan. | Planning and Development | Some Progress | Assistance is being provided for the implementation of Hume's Bicycle Network Plan through the Walking and Cycling Strategy. | |
| Review and document missing links in the walking and cycling networks and develop a priority list of works. | Planning and Development | Some Progress | The State Government announced funding for the Vineyard Road, Sunbury connection in August 2017. Gap analysis works of missing links in the network are to commence in the Third Quarter of 2017/18. | |
| Consider wheelchair recharging points along walking paths. | Community Services | Some Progress | Internal discussions regarding possible wheelchair recharging points along walking paths have occurred. Potential locations require further scoping and consideration, with a final list of locations to be completed early in 2018. | |
| Complete construction of stage 1 of the Meadowlink open space connection (from Seabrook Reserve to Railway Crescent). | Sustainable Infrastructure and Services | Some Progress | Design for stage 1 of the Meadowlink open space connection was completed in November 2017. Value management and public consultation is currently being completed. The project is expected to go to tender in January 2018. | |
| Continue to progress the Northern Regional Trails Strategy. | Planning and Development | Some Progress | The Meadowlink design development is progressing for construction in 2018 which is a priority project of the Northern Regional Trails Strategy (NRTS). The inter-Council Working Group for NRTS is meeting monthly focusing on the advocacy program leading up to the State Election in late 2018. | |

THEME 2 A HEALTHY AND SAFE COMMUNITY

Strategic Objective 2.1: Foster a community which is active and healthy

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | | | Council's Role |
|--|--------------------|----------------------|---|---|
| <p>2.1.3 The health and wellbeing of residents are supported through accessible and affordable health and social support services, including the provision of a hospital which responds to regional growth</p> | | | | |
| Action | Division | Progress | Description of Progress | |
| <p>Undertake initiatives to further support newly arrived migrants, including:</p> <ul style="list-style-type: none"> • Exploring options to expand MCH home visitations • Strengthening referrals and engagement with early year's services. • Develop a plan to improve participation in Key Age and Stages (KAS) visits for 18 month, 2 year and 3.5 year and trial in two of the more vulnerable community areas. | Community Services | Significant Progress | <p>Initiatives to support newly arrived migrants have included:</p> <ul style="list-style-type: none"> • The continuation of the program for visiting newly arrived refugee and asylum seekers. • The newly funded Refugee Immunisation Program, which will allow for cross referrals as staff become aware of families with young children. • Work continues with Best Start, using the Plan Do Study Act cycle for an extension of the program, previously conducted in Campbellfield and Coolaroo from January to June 2017. This program is planned to be rolled out to other centres to increase 18 month, 2 year and 3.5 year KAS participation. | Service Provider, Advocate, Facilitator |
| <p>Develop and adopt the Hume Health and Wellbeing Plan 2017-2021 by 22 October 2017 and commence implementation.</p> | Community Services | Significant Progress | <p>The Hume Health and Wellbeing Plan 2017-2021 was endorsed for public exhibition by Council on 13 November 2017. The exhibition period will conclude on 12 January 2018. The final plan is expected to be presented for Council consideration and adoption in late February 2018.</p> <p>Actions from the year 1 action plan have been progressed, including the activation of open space at Seabrook Reserve on 16 December 2017. This event brought together local community members and sporting groups and included a community luncheon, sports demonstrations, biodiversity activities and a reserve clean up.</p> | |

THEME 2 A HEALTHY AND SAFE COMMUNITY

Strategic Objective 2.1: Foster a community which is active and healthy

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | Council's Role |
|--|--------------------|--|
| 2.1.3 The health and wellbeing of residents are supported through accessible and affordable health and social support services, including the provision of a hospital which responds to regional growth | | Service Provider, Advocate, Facilitator |
| Action | Division | Description of Progress |
| Continue to develop local partnerships to support positive health and wellbeing. | Community Services | <p>Council in partnership with La Trobe University facilitated a series of free health checks at Council's Senior Citizen Centres. The program is coordinated by third year health students from La Trobe and health checks include weight, height, BMI blood pressure and lifestyle advice.</p> <p>The students also attended Council's Seniors Expo held on 27 October 2017 and engaged in health promotion conversations with 100 people and completed 75 health assessments.</p> <p>During the course of the partnership, 550 health assessments have been completed and 20 Smile Workshops facilitated.</p> |
| Explore opportunities to establish a program of community-led initiatives targeting health and wellbeing. | Community Services | <p>Council is trialling a walking soccer activity and partnering with Melbourne City Soccer Club to design a program, to encourage older people and people with a disability to participate in healthy activities. The program successes have been evaluated to aid further development of the programs and encourage participation.</p> |

THEME 2
A HEALTHY AND SAFE COMMUNITY
Strategic Objective 2.1: Foster a community which is active and healthy

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | | | Council's Role |
|---|--------------------------|----------------------|---|---|
| 2.1.3 The health and wellbeing of residents are supported through accessible and affordable health and social support services, including the provision of a hospital which responds to regional growth | | | | Service Provider, Advocate, Facilitator |
| Action | Division | Progress | Description of Progress | |
| Implement Council's Gaming Policy including assessment of applications for Electronic Gaming Machines (EGMs) and support of gambling-related harm reduction initiatives. | Planning and Development | Significant progress | <p>Council became a leadership partner of the Alliance for Gambling Reform and will be working closely with the Alliance on gaming related matters over the next year. In September 2017 Council was successful in its advocacy to cap the number of gaming machines allowed in Hume (maximum of 851 EGMS).</p> <p>Council resolved to put forward a motion to the Municipal Association of Victoria (MAV) state meeting, on the 20 October 2017, which called on the State Government to legislate for long-term poker machine policy reform.</p> <p>In November, 2017, Council in partnership with Sunbury Community Health hosted the screening of the gaming machine documentary - KaChing. Two more showings will be held in Craigieburn and Broadmeadows in the first half of 2018.</p> | |


THEME 2
A HEALTHY AND SAFE COMMUNITY
Strategic Objective 2.1: Foster a community which is active and healthy

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | Council's Role |
|--|--------------------|---|
| 2.1.4 Residents are supported to age in place through affordable and appropriate housing and locally accessible health and social support services | | |
| Action | Division | Description of Progress |
| Establish an older person's reference group to provide a voice to older residents and to guide Council policy and decisions affecting older persons. | Community Services | Options for an older person's reference group are still being considered. As an interim arrangement, targeted consultations with older community groups attending Council Seniors Centres are still being undertaken. |
| Develop Council's response to the Aged Care sector reforms (and the provision of residential support services) that will take effect in 2018/19. | Community Services | Most recently, these groups were consulted on the development of the <i>Health and Wellbeing Plan 2017-2021</i> . An Aged Care Reform Briefing Note is currently being prepared for presentation to Council in March 2018. The update is to include findings of the project work undertaken by Ernst & Young across the seven Northern Area Councils. |
| Continue to implement, monitor and review the Positive Ageing Strategy 2014-2024 including: <ul style="list-style-type: none"> Deliver a skill development program to support older residents in their caring role of young grandchildren Identify a suitable location to install and trial an older adult's exercise station to support and improve the strength and mobility of older residents. | Community Services | Further works to implement the Positive Ageing Strategy and its actions are expected to take place in early 2018. Through a range of consultations with older adults, the Lynda Blundell Senior Citizens Centre has been identified as a suitable location for the trial of an older adults exercise station. Consideration for funding of this trial will occur through the 2018/2019 Capital Works budget process. |

THEME 2
A HEALTHY AND SAFE COMMUNITY
Strategic Objective 2.1: Foster a community which is active and healthy

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | | | Council's Role |
|--|--------------------|----------------------|--|----------------------------|
| 2.1.4 Residents are supported to age in place through affordable and appropriate housing and locally accessible health and social support services | | | | Service Provider, Advocate |
| Action | Division | Progress | Description of Progress | |
| Implement a new Client Management System with mobile technology capabilities to allow for more responsive and efficient service delivery across aged and disability support services.* | Community Services | Significant progress | <p>Stage one of the new Client Management System, Carelink+, was successfully implemented in December 2017. Stage two of the implementation will occur in February 2018. At this time, all Aged and Disability Services staff will be utilising Carelink+.</p> <p>The new system will deliver a number of efficiencies including:</p> <ul style="list-style-type: none"> • Providing mobile rostering capabilities. • More streamlined processes. • Ability to efficiently roster services according to geographical location. • Provide real time roster changes. • Live updates regarding changes to client conditions. • Offer greater functionality. | |

*Carryover action from Council Plan 2013-2017 (2016/17)

|  <p>Strategic Objective 2.1: Foster a community which is active and healthy</p> | | | |
|--|--|----------------------|---|
| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | | Council's Role |
| 2.1.5 | Healthy lifestyles are encouraged, and the cost of living minimised through local food production, community gardens and kitchens and other sustainable living practices | | Service Provider, Facilitator |
| Action | Division | Progress | Description of Progress |
| <p>Review the provision, management and governance of community gardens including:</p> <ul style="list-style-type: none"> • Role, purpose and objectives • Utilisation and level of Council support • Capacity building of user groups. | Community Services | Significant Progress | <p>A number of activities have been progressed to improve provision, management and governance across Council's community garden sites including:</p> <ul style="list-style-type: none"> • Lead gardeners attended free community leadership training in November 2017, covering principles of effective leadership, principles of good governance and decision making and succession and strategic planning for leaders. • Sunbury and Westmeadows Gardens renewed their garden committee structure to improve operation and management within the gardens. • Craigieburn Community garden ramped up gardener recruitment efforts, delivering a community event in December 2017. Based on the success of the event, another has been scheduled for late January 2018. • Council is working on identifying and finalising a suitable series of governance and leadership training opportunities for gardeners in 2018. |

THEME 2
A HEALTHY AND SAFE COMMUNITY
Strategic Objective 2.2: Strengthen community safety and respectful behaviour

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | | | Council's Role |
|---|---|----------------------|--|--|
| Action | Division | Progress | Description of Progress | Statutory Authority, Service Provider, Facilitator |
| <p>2.2.1 The safety and wellbeing of people and property is enhanced through well designed buildings and public spaces and safe, respectful behaviour within Hume's community</p> | Community Services | Some Progress | <p>A grant of \$12,500 was received from Emergency Management Victoria to assist in the development of the 'Learn and Prepare - English and Emergencies' Project. The project aims to design an interactive learning package for English as an additional language class, to respond to emergencies and emergency management. The first sessions will be held at the Homestead Learning and Community Centre.</p> <p>The 'Risky Business Forum' has been developed and will be rescheduled in 2018.</p> <p>A Smoke Detector Pilot Program is being developed in conjunction with the CFA to assist residents to change their batteries.</p> <p>Information sessions at Newbury Child and Community Centre, Sunbury Seniors Centre and the Seniors Festival were held to address fire preparedness, heat waves and thunderstorm asthma.</p> | |
| <p>Undertake a range of initiatives to build community capacity to be prepared for, respond to and recover from emergencies, including development of training packages for the Multicultural community and a forum with businesses located around fire risk areas.</p> | Sustainable Infrastructure and Services | Significant Progress | <p>Review of the Municipal Emergency Management Plan and Municipal Fire Management Plan is complete and approved by the Municipal Emergency Management Planning Committee and Vic SES. Four of the eight Sub-Plans remain due for review and completion, including:</p> <ul style="list-style-type: none"> Flood Emergency Sub-plan - March 2018 Emergency Management Communications Sub-plan - April 2018 Emergency Relief and Recovery Sub-plan - June 2018 Flood Management Sub-plan - June 2018. | |
| <p>Undertake a review and audit of the <i>Municipal Emergency Management Plan</i> (MEMP) and sub-plans.</p> | | | | |

THEME 2
A HEALTHY AND SAFE COMMUNITY
Strategic Objective 2.2: Strengthen community safety and respectful behaviour

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | | | Council's Role |
|--|---|---|---|---|
| Action | Division | Progress | Description of Progress | Statutory Authority, Service Provider, Facilitator |
| <p>2.2.1 The safety and wellbeing of people and property is enhanced through well designed buildings and public spaces and safe, respectful behaviour within Hume's community</p> <p>↳ Review accessible emergency evacuation information and kits for Visual, Hearing Impaired and Multicultural community. ↳</p> <p>Continue implementation and review of the program of mural commissioning in high graffiti sites to minimise future occurrences of graffiti, including at the Sunbury Rotary Park and Riddell Road underpass.</p> <p>Investigate opportunities to establish a sponsorship program to encourage local primary schools to provide swimming lessons to prep aged children.*</p> | <p>Sustainable Infrastructure and Services</p> <p>Sustainable Infrastructure and Services</p> <p>Corporate Services</p> | <p>Significant Progress</p> <p>Some Progress</p> <p>Some Progress</p> | <p>The review of this information has commenced as part of the Relief Centre Operational Guidelines and is expected to be completed by the end of March 2018.</p> <p>The Rotary Park mural was completed in December 2017 but vandalised prior to anti-graffiti coating application. The mural will be repainted in February 2018 and a new anti-graffiti coating sourced, which does not require a 24 hour setting period. Security will also be hired until artwork and coating are dry.</p> <p>Riddell Road underpass has been placed on hold due to changes in State funding that has limited maintenance on VicRoads assets.</p> <p>Opportunities to establish a sponsorship program for local primary schools to provide swimming lessons to prep aged children, has been prepared with costings and a project schedule. A report to Council on this initiative will occur in March 2018.</p> | <p>Statutory Authority, Service Provider, Facilitator</p> |

*Carryover action from Council Plan 2013-2017 (2016/17)

THEME 2
A HEALTHY AND SAFE COMMUNITY
Strategic Objective 2.2: Strengthen community safety and respectful behaviour

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | | | | Council's Role |
|--|---|---|---|--|--|
| Action | Division | Progress | Description of Progress | | Statutory Authority, Service Provider, Facilitator |
| <p>2.2.2 Road and pedestrian safety is enhanced, and initiatives are undertaken to reduce dangerous hoon driving and speeding in local streets</p> <p>Implement and monitor road surface treatments at five pilot sites to discourage dangerous driving and speeding on local streets.</p> <p>Continue to work with Victoria Police to develop strategies to address dangerous driving practices, including hoon driving and trail bikes.</p> <p>Review Council's existing road safety and driver education programs/partnerships including:</p> <ul style="list-style-type: none"> • L2P Program • Fit to Drive • Providing more flexible and accessible programs for people with disabilities to learn to drive. ₤ | <p>Sustainable Infrastructure and Services</p> <p>Sustainable Infrastructure and Services</p> <p>Community Services</p> | <p>Significant Progress</p> <p>Significant Progress</p> <p>Significant Progress</p> | <p>Surface treatments to discourage dangerous driving and speeding have been completed at the five pilot sites and monitoring is continuing.</p> <p>Officers are working with Victoria Police on strategies including surface treatments, speed limit reviews and night time parking restrictions. Arrangements have been made for a trial of night time parking bans to deter hoon gatherings in the National Business Park area.</p> <p>The Fit2Drive Evaluation Report was completed and presented to Council in August 2017. As a result of the evaluation, Council determined that it will continue to support the Fit2Drive Program. The L2P Learner Driver Mentor Program Review will be further progressed in 2018.</p> | | |

THEME 2
A HEALTHY AND SAFE COMMUNITY
Strategic Objective 2.2: Strengthen community safety and respectful behaviour

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | | | Council's Role |
|---|--------------------|----------------------|---|-----------------------|
| 2.2.3 The safety and wellbeing of all residents are protected through initiatives which promote respectful relationships and address issues of violence within the family and broader community | | | | Facilitator, Advocate |
| Action | Division | Progress | Description of Progress | |
| <p>Continue to implement initiatives that raise awareness of the impact of family violence and encourage respectful relationships, including working with:</p> <ul style="list-style-type: none"> • Sporting Groups • Young People • Cultural / Community Groups • Faith leaders. | Community Services | Significant Progress | <p>Council became a signatory to the <i>Building a Respectful Community Strategy 2017 - 2021 (Women's Health in the North)</i>. As part of Community Safety Month, <i>Week Without Violence</i> events were held at the Broadmeadows Community Hub and the Homestead Community and Learning Centre, Roxburgh Park, in partnership with Dianella Community Health. These sessions were well attended by a diverse range of people.</p> | |

THEME 2
A HEALTHY AND SAFE COMMUNITY
Strategic Objective 2.2: Strengthen community safety and respectful behaviour

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | | | Council's Role |
|---|--------------------|----------------------|--|--------------------------|
| 2.2.3 The safety and wellbeing of all residents are protected through initiatives which promote respectful relationships and address issues of violence within the family and broader community | | | | Facilitator, Advocate |
| Action | Division | Progress | Description of Progress | |
| <p>Implement actions of the Hume Community Safety Action Plan including:</p> <ul style="list-style-type: none"> Promote and facilitate Community Safety Month (October) by encouraging local communities, groups, schools, businesses and agencies to build community safety partnerships through organising safety activities with other groups. Promote initiatives and programs that address the social needs of people living in isolation. ☺ | Community Services | Significant Progress | <p>Actions implemented from the Hume Community Safety Action Plan have included:</p> <ul style="list-style-type: none"> A Calendar of Events was delivered across the municipality for Community Safety Month (October 2017). Council led safety events included: <ul style="list-style-type: none"> A Learn to Swim 5 Day Intensive Swimming Program. Public safety community information and education sessions. Free child restraint checking day at the Newbury Child and Community Centre car park. Green Travel Storytime sessions at the Craigieburn and Tullamarine Libraries. Safety for Children Information Sessions at Community and MCH centres. Cyber Safety information sessions at Hume Libraries. Seniors Rights information session at Sunbury Senior Citizens Centre. One Million Stars to End Violence global weaving project at the Homestead Community and Learning Centre. Expect Respect Awareness Forum held at the Broadmeadows Community Hub. A Road Safety Forum for newly arrived and refugee Arabic speaking community was held at the HGLC-Broadmeadows on 23 November 2017. The Forum was held in partnership with a variety of organisations and groups. | |

THEME 2
A HEALTHY AND SAFE COMMUNITY
Strategic Objective 2.2: Strengthen community safety and respectful behaviour

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | Council's Role |
|--|--------------------|--|
| 2.2.4 The health and safety of Hume residents, pets and fauna are protected through responsible and considerate animal management | | Statutory Authority, Advocate |
| Action | Division | Progress |
| Consider options for reducing the number of feral cats in Hume City to protect local flora and fauna. (E.g. trapping). | Corporate Services | Completed |
| Explore opportunities to partner with surrounding councils for the provision of a regional animal shelter, including for non-domestic animals. | Corporate Services | Some Progress |
| Finalise the <i>Domestic Animal Management Plan 2017-2021</i> and commence implementation. | Corporate Services | Completed |
| Investigate options for improving animal registrations and management including: <ul style="list-style-type: none"> • Registration when animals are microchipped • Free registration periods to increase registration rates • Community engagement/education on responsible pet ownership • Considering Council's position on cat-curfews. | Corporate Services | Some Progress |
| | | Options to reduce feral cats were addressed in the <i>Domestic Animal Management Plan 2017-2021</i> (DAMP), which was adopted by Council on 13 November 2017. |
| | | Council has held discussions with adjacent municipalities who are keen to further explore shared animal shelter facilities. |
| | | A draft <i>Domestic Animal Management Plan 2017-2021</i> (DAMP) was adopted by Council on 11 September 2017 for public inspection. Following consideration of the submissions received, the final DAMP was adopted by Council on 13 November 2017. |
| | | Actions of the adopted <i>Domestic Animal Management Plan 2017-2021</i> include investigating free registration periods, inviting local vets and shelters to be agents for registration, expanding the cat trapping program, investigating the viability of a cat curfew and promoting the benefits of desexing animals through Council's website. |

THEME 2
A HEALTHY AND SAFE COMMUNITY
Strategic Objective 2.2: Strengthen community safety and respectful behaviour

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | | | Council's Role |
|---|---|---------------|---|-------------------------------|
| 2.2.4 The health and safety of Hume residents, pets and fauna are protected through responsible and considerate animal management | | | | Statutory Authority, Advocate |
| Action | Division | Progress | Description of Progress | |
| Construct a dog exercise-agility park in Broadmeadows.* | Sustainable Infrastructure and Services | Some Progress | Community consultation for the construction of a dog exercise-agility park was conducted with over 100 responses received. The design process for the park has commenced and plans will be referred back to the community for further comment prior to tender. A planning permit is required before works can commence and the tender is expected to be advertised in February 2018, with construction scheduled to be completed by 30 June 2018. | |

* Carryover action from Council Plan 2013-2017 (2016/17)

THEME 3 A CULTURALLY VIBRANT AND CONNECTED COMMUNITY

Summary of progress and Strategic Indicators

SUMMARY OF PROGRESS FOR THEME 3
1 JULY – 31 DECEMBER 2017

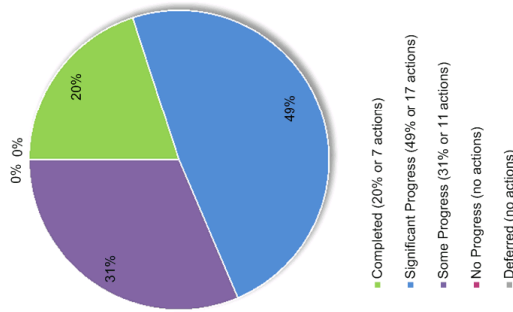
STRATEGIC INDICATORS TO 31 DECEMBER 2017

Strategic Objective 3.1: Foster socially connected and supported communities

| Indicator | Target | YTD Result |
|---|-------------------------|---|
| Percentage of community who believe it's a good thing for a society to be made up of people from different cultures | Target by 2020/21 = 85% | 81.1% (Source: Hume Community Indicators Survey 2016/17) |
| Percentage of community who are involved in sporting and/or community groups | Target by 2020/21 = 50% | 45.5% (Source: Hume Community Indicators Survey 2016/17) |
| Satisfaction with community facilities | Target by 2020/21 = 58% | 55.7% (Source: Hume City Council, Community Satisfaction Survey) |

Strategic Objective 3.2: Strengthen community connections through local community events and arts

| Indicator | Target | YTD Result |
|--|-------------------------|--|
| Average overall community satisfaction rating for Council led events and festivals | Target by 2020/21 = 90% | N/A - to be established following 2017/18 events season. |



THEM 3
A CULTURALLY VIBRANT AND CONNECTED COMMUNITY
Strategic Objective 3.1: Foster socially connected and supported communities

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | | | Council's Role |
|---|---|--|--|----------------|
| 3.1.1 Social cohesion and community connectedness is strengthened by supporting and building the capacity of local community groups | | | | Facilitator |
| Action | Division | Progress | Description of Progress | |
| <p>Continue the <i>Community Grants Program</i> and undertake initiatives that promote and support a wide variety of community groups. †</p> <p>Expand the use and integration of <i>Smarty Grants</i> for all Council grants programs (where appropriate) to improve awareness and accessibility of grant programs.</p> <p>As part of the annual community grants review process, consider opportunities for improving the <i>Activity Grants</i> and improve access and eligibility for community groups.</p> | <p>Community Services</p> <p>Community Services</p> <p>Community Services</p> | <p>Completed</p> <p>Some Progress</p> <p>Completed</p> | <p>The 2018 Community Grants Presentation Evening was held on 13 December 2017 with over 350 people in attendance. Successful 2017 Grant recipients presented on their achievements and learnings.</p> <p>Planning is underway to transition various Council Grant and Award Programs to the <i>Smarty Grants</i> online system. Officers will explore efficiencies and work closely with <i>Smarty Grants</i> to determine requirements. Relevant staff have attended training on developing and managing online applications.</p> <p>The 2018 <i>Community Grants Program</i> introduced a new category titled 'Community Activity Recurrent Grants'. This category enables groups who have previously applied for <i>Activity Grants</i> (over a 2 year period) to complete a simplified application.</p> <p>The Eligibility Criteria for this included:</p> <ul style="list-style-type: none"> • Program or activities remain the same as previous year; • The requested amount of funding remains the same; • Group is still incorporated; • Have no outstanding debts with Hume City Council; and • Have satisfactorily acquitted previous projects funded under Hume City Council's Community Grants Program. <p>57 applications were assessed under the new category with positive feedback received from Community Groups.</p> | |

THEME 3
A CULTURALLY VIBRANT AND CONNECTED COMMUNITY
Strategic Objective 3.1: Foster socially connected and supported communities

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | | | Council's Role |
|---|---|---------------|---|----------------|
| 3.1.1 Social cohesion and community connectedness is strengthened by supporting and building the capacity of local community groups | | | | Facilitator |
| Action | Division | Progress | Description of Progress | |
| <p>Provide training and promotions to community groups on how to apply for both Council and non-Council grant opportunities. ‡</p> <p>Investigate the needs of local community groups and consider developing a calendar of events and leadership training programs to build the capacity and governance of local community groups and community leaders. ‡</p> | Community Services | Some Progress | <p>The planning of three grant writing sessions is currently underway to support the needs of community groups across the municipality. Sessions will be undertaken in March 2018.</p> <p>Officers are working with external trainers to finalise a program of capacity building sessions to be rolled out, across the municipality. Three workshops have been delivered focusing on the areas of grant writing, leadership, principles of good governance and succession planning for local groups, to support their ongoing viability.</p> | |
| <p>Pilot and evaluate a program of three place-based community group forums to foster greater awareness and capacity building.</p> | Community Services | Some Progress | <p>Community Catch Up sessions are planned for:</p> <ul style="list-style-type: none"> Broadmeadows Community Hub – 2 March 2018. Homestead Community and Learning Centre - 28 February 2018. | |
| <p>Undertake initiatives that support rural community groups and landowners and deliver the <i>Rural Community Engagement Program</i> including:</p> <ul style="list-style-type: none"> Continue support for the <i>Sunbury Rabbit Action Group</i> Conduct a range of workshops, field days and training sessions for rural landowners Investigate the establishment of a second issues based rural action group. | Sustainable Infrastructure and Services | Some Progress | <p>Initiatives to support rural groups and landowners include:</p> <ul style="list-style-type: none"> Continued work with the <i>Sunbury Rabbit Action Group</i> to prepare for rabbit control works in early 2018. The group will assist Council with monitoring rabbit numbers in the lead up to the release of the K5 virus. On 25 November 2017, Council co-hosted a Weed Networking Day with Mitchell Shire Council and Whittlesea City Council in Beveridge. Hume had the most landholders attend and received positive feedback from attendees. Planning has commenced for the Natural Sequence Farming field day in Sunbury in March 2018. | |

THEME 3
A CULTURALLY VIBRANT AND CONNECTED COMMUNITY
 Strategic Objective 3.1: Foster socially connected and supported communities

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | | | Council's Role |
|--|---|----------------------|---|----------------|
| 3.1.1 Social cohesion and community connectedness is strengthened by supporting and building the capacity of local community groups | | | | Facilitator |
| Action | Division | Progress | Description of Progress | |
| Continue the <i>Enviro Champions</i> program and other initiatives which support local environmentally-focused community groups and leaders. | Sustainable Infrastructure and Services | Significant Progress | <p><i>Enviro Champions</i> programs and initiatives have included:</p> <ul style="list-style-type: none"> • A fruit tree care workshop at Trentham Reserve Orchard. • The Environmental Community Development Officer and an Arabic-speaking <i>Enviro Champion</i> presented on the Live Green and <i>Enviro Champions</i> programs at the Hub Club, for newly arrived Arabic-speaking youth. This was co-ordinated by Spectrum and Northern Migrant Resource Centre. • A presentation at Metro Waste and Resource Recovery Group Education Network on 24 October 2017 about the <i>Enviro Champions</i> Program. • Continued support for Assyrian-Chaldean Women's Friendship Group with the Craigieburn community garden. • An energy saving project in partnership with Uniting's Energy and Financial Inclusion program and Foundation House's Assyrian-Chaldean Women's Friendship Group is ongoing, with a short video in Assyrian and Arabic being developed. • The summer catch up for the <i>Enviro Champions</i> was held at the <i>Enviro Champions Harvest</i> Sunbury and Little Green Thumbs event. • Recruitment for <i>Enviro Champions</i> 2018 is underway. | |

THEME 3
A CULTURALLY VIBRANT AND CONNECTED COMMUNITY
Strategic Objective 3.1: Foster socially connected and supported communities

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | Council's Role |
|---|---|--|
| 3.1.2 Local community groups are supported through the provision of accessible, inclusive and affordable community infrastructure, places and spaces | | |
| Action | Division | Description of Progress |
| Implement Council's review of fees and charges relating to community facilities. | Community Services | Fees and charges were implemented as of the 1 July 2017. After community feedback, security policies have been reviewed and changes to reduce the cost burden to facility users have been implemented on a six month trial basis. Positive feedback from facility users has been received about the reduction in charges and utilisation rates have increased. |
| Commence a review of community facilities (in alignment with sporting facilities) to inform a strategic plan for current and future facilities, including utilisation rates, fit-for-purpose, DDA compliance and future needs assessment. & | Communications, Engagement and Advocacy | An initial list of all Council facilities has been completed for the review of community facilities and analysis of service usage data has commenced. A program of stakeholder engagement and research is also being finalised and is expected to commence in February 2018. |
| Commence implementation of a new facilities management system (Envibe) and make improvements to booking processes, including online options. | Community Services | The Envibe system commenced with implementation in leisure facilities. Planning work has commenced for the implementation of Envibe to community facilities in 2018. |
| Develop a criteria to assess the functionality of Neighbourhood Houses to meet service needs, and undertake an assessment of: <ul style="list-style-type: none"> Goonawarra Neighbourhood House Craigieburn Education and Community Centre (Selwyn House). | Planning and Development | The initial project brief for criteria to assess the functionality of Neighbourhood Houses was scoped and reviewed by Council in October 2017. A project brief was completed to inform the development of a Request for Quotation (RFQ) specification. The aim is to appoint a successful contractor and for works to commence in early 2018. |

THEME 3
A CULTURALLY VIBRANT AND CONNECTED COMMUNITY
Strategic Objective 3.1: Foster socially connected and supported communities

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | | Council's Role |
|---|--------------------------|----------------------|---|
| 3.1.2 Local community groups are supported through the provision of accessible, inclusive and affordable community infrastructure, places and spaces | | | Service Provider, Facilitator |
| Action | Division | Progress | Description of Progress |
| <p>Continue to develop, design and plan for the delivery of community centres including:</p> <ul style="list-style-type: none"> Aitken Hill (construct) Greenvale West (design) Merrifield North (plan). | Planning and Development | Significant Progress | <p>The project status for community centres is as follows:</p> <ul style="list-style-type: none"> Aitken Hill Community Centre - Council approved the appointment of a project contractor at its meeting of 13 November 2017. Building works will commence on site in early 2018, and it is anticipated that the facility will be operational by Term One 2019. Greenvale West Community Hub - Council received confirmation from the Minister for Families and Children in December 2017, that it was successful in receiving a \$1.6m Integrated Children's Centre grant, to support the delivery of the new Greenvale West Community Centre. Planning to support the design of the new facility is anticipated to commence in early 2018. Merrifield West Community Centre and Lockerbie South Community Centre - service planning has commenced to review the service needs, facility requirements and the indicative timing for delivery of the new centres. Concept planning for both facilities will be undertaken in early 2018. |
| <p>Progress the findings from the feasibility study of the <i>Tullamarine Men's Shed</i>.</p> | Community Services | Significant Progress | <p>The <i>Tullamarine Men's Shed</i> was successful in receiving a \$60,000 grant from the State Government towards the construction of a shed at Tullamarine Neighbourhood House. Written information was delivered to neighbouring residents of the location of the proposed site. The information included the results of the feasibility study and successful funding applications to support the construction. Site preparation has now commenced.</p> |

THEME 3
A CULTURALLY VIBRANT AND CONNECTED COMMUNITY
Strategic Objective 3.1: Foster socially connected and supported communities

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | Council's Role |
|---|--------------------|---|
| Action | Division | Description of Progress |
| <p>3.1.3 Hume's rich and diverse cultural heritage is celebrated, creating a vibrant and inclusive community that values and welcomes people from all backgrounds and faiths</p> <p>Support the three Community Hubs in schools to build partnerships with organisations that provide specialist support to newly-arrived migrants and refugees.</p> | Community Services | <p>Hubs at Roxburgh Park Primary, the Good Samaritan Primary School and Mount Ridley College have implemented the following initiatives to provide support to newly-arrived refugees:</p> <ul style="list-style-type: none"> • Good Samaritan Primary School which has 80% of families enrolled from a refugee background, in partnership with Dianella Health, Hume City Council and Foundation House, received \$100,000 from the Northern Primary Health Network to establish the Aspire Project. The Aspire Project aims to improve child health and development outcomes and establish a one stop Hub. A range of services will be available to families including maternal and child health, allied health and GP services. • A settlement support session was held at Good Samaritan Primary School in November 2017 for newly arrived refugees, facilitated by Arabic Welfare. • Roxburgh Park Hub established two playgroups and English classes, which many newly arrived families attend. • The Assyrian Chaldean Women's group is based at the Roxburgh Park Hub one day a week to support newly arrived families with settlement issues. • Mt Ridley has established a playgroup, in partnership with Viceg, and an English language program. |

THEME 3
A CULTURALLY VIBRANT AND CONNECTED COMMUNITY
Strategic Objective 3.1: Foster socially connected and supported communities

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | Council's Role |
|---|--------------------|---|
| 3.1.3 Hume's rich and diverse cultural heritage is celebrated, creating a vibrant and inclusive community that values and welcomes people from all backgrounds and faiths | | |
| Action | Division | Description of Progress |
| <p>Continue the implementation of the Hume <i>Multicultural Action Plan</i> (MAP) including:</p> <ul style="list-style-type: none"> In partnership with the MAP working group, scope and develop a storytelling project that records and exhibits stories. Continue to support and promote the <i>Hume Interfaith Network</i> and its activities. | Community Services | <p>Various Council projects will focus on the promotion of positive stories about Hume. The next focus is on telling the story of community groups that are working to support seniors, leisure activities and new arrivals in Hume. The project will begin in March 2018.</p> <ul style="list-style-type: none"> The newly elected Hume Interfaith Network (HIN) Executive undertook leadership training on 5 October 2017, with an aim to begin the implementation of the 2017-2019 HIN Strategic Plan deliverables. The HIN youth leaders have undertaken key training to support skill building in media, communications and advocacy. This training provides an opportunity to define future projects and activities and the role of the group in the community. HIN youth leaders undertook a promotional blitz across the municipality, presenting to various local groups on the work of the group. As part of this promotion, a presentation was made to Kangan TAFE students from new arrival language classes. In November 2017 the HIN youth delivered their first concert event, showcasing the talent of young people in Hume. Performances were delivered by an aboriginal dance group, various local cultural groups and young people who had recently completed the Broady Slam Poetry workshops. The event also included soccer and skateboarding demonstrations and attracted over 300 people. |

THEME 3
A CULTURALLY VIBRANT AND CONNECTED COMMUNITY
Strategic Objective 3.1: Foster socially connected and supported communities

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | Council's Role |
|---|--------------------|---|
| 3.1.3 Hume's rich and diverse cultural heritage is celebrated, creating a vibrant and inclusive community that values and welcomes people from all backgrounds and faiths | | Service Provider, Facilitator |
| Action | Division | Progress |
| Develop an advocacy approach to supporting refugees and newly arrived migrants, particularly those from Syria and Iraq. | Community Services | Some Progress |
| | | Description of Progress |
| | | The MAP Working Group is considering how to best undertake the advocacy of this cohort and have listed it as a priority action item to be considered in 2018. Federal Member, Maria Vamvakinou, held a community consultation with newly arrived families at Good Samaritan Primary School in October 2017 to better understand their settlement issues. Good Samaritan has a large number of newly arrived refugee families from Syria. |

THEME 3
A CULTURALLY VIBRANT AND CONNECTED COMMUNITY
Strategic Objective 3.1: Foster socially connected and supported communities

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | | | Council's Role |
|---|---|----------------------|--|----------------|
| 3.1.4 A strong sense of social justice is maintained, ensuring a respectful and non-discriminatory community which values the contribution of all | | | | Facilitator |
| Action | Division | Progress | Description of Progress | |
| <p>⌘ Continue undertaking accessibility works at Council facilities. ⌘</p> | Sustainable Infrastructure and Services | Significant Progress | <p>Construction works to improve disability access are being undertaken at:</p> <ul style="list-style-type: none"> Meadow Heights Community Centre - 95% complete with minor parking changes and replacement of entry doors scheduled for January 2018. Campbellfield Community Centre and Sunbury Memorial Hall – access works will commence in early February with completion expected in May/June 2018 for both facilities. | |
| <p>⌘ Develop a skills matrix that identifies disability-related training requirements and core competencies for Council staff. ⌘</p> | Community Services | Some Progress | <p>The draft <i>Diversity Training Needs Consultation Report</i> for HACC Staff has been developed. Internal training needs consultation has commenced and departments are to identify training needs and report back in February 2018. Identified training needs will then be included in the Corporate Training Calendar for 2018.</p> | |



A CULTURALLY VIBRANT AND CONNECTED COMMUNITY

Strategic Objective 3.1: Foster socially connected and supported communities

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | Council's Role |
|---|--------------------|--|
| 3.1.4 A strong sense of social justice is maintained, ensuring a respectful and non-discriminatory community which values the contribution of all | | Facilitator |
| Action | Division | Description of Progress |
| <p>6. Develop a transition plan to assist the smooth transition of clients, community members and Council to the National Disability Insurance Scheme. 6.</p> | Community Services | <p>To ensure a smooth transition to the National Disability Insurance Scheme (NDIS):</p> <ul style="list-style-type: none"> • The NDIS Transition Communications Plan has been developed and all current HACC Clients and staff informed. • Council is working closely with and meeting regularly with State Government and Neighbouring North Eastern Metropolitan Councils who have transitioned to the NDIS. • Council worked in partnership with Moreland City Council and VALID (Victorian Advocacy League for Individuals with Disability) to deliver 8 NDIS information sessions. • 11 workshops (of 5 week duration) supporting individuals, families and carers to pre-plan and manage NDIS plans were held and attended by 165 people. • Council is working closely with the National Disability Insurance Agency (NDIA) and Brotherhood of St Laurence to register clients with the NDIS. • Hume City Council hosted the NDIS Service Expo at HGLC - Broadmeadows. 86 services provided information to approximately 1,000 attendees. |

THEM 3
A CULTURALLY VIBRANT AND CONNECTED COMMUNITY
Strategic Objective 3.1: Foster socially connected and supported communities

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | Council's Role |
|--|--------------------|---|
| 3.1.5 Undertake initiatives which acknowledge Aboriginal and Torres Strait Islander's living culture and unique role in the region and continue the journey towards reconciliation | | Facilitator |
| Action | Division | Description of Progress |
| Finalise a review of and implement the <i>Aboriginal and Torres Strait Islander Recognition Policy</i> . | Community Services | The <i>Aboriginal and Torres Strait Islander Recognition Policy</i> was reviewed in November - December 2017, as part of the <i>Reconciliation Action Plan (RAP)</i> community consultation. |
| Commence a review and redevelopment of the <i>Reconciliation Action Plan</i> . | Community Services | Community consultation on the Draft RAP was completed in November and December 2017. The Draft RAP 2018-21 will be presented to Council in March 2018. |
| Support community led events and projects that promote awareness and understanding of Aboriginal and Torres Strait Islander culture including celebrations for: <ul style="list-style-type: none"> • NAIDOC Week • Reconciliation Week. Incorporate <i>Welcome to Country</i> as part of Council's meeting procedures. | Community Services | NAIDOC Week celebrations in July 2017 were facilitated by the Aboriginal Partnership Group at HGLC-Craigieburn and were well attended. |
| | Corporate Services | Council currently has <i>Welcome to Country</i> at the start of Council meetings. The revised Code of Meeting Procedures will formalise the inclusion of <i>Welcome to Country</i> at the commencement of all Council meetings. |

THEM 3
A CULTURALLY VIBRANT AND CONNECTED COMMUNITY
Strategic Objective 3.1: Foster socially connected and supported communities

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | Council's Role |
|---|--------------------|---|
| 3.1.5 Undertake initiatives which acknowledge Aboriginal and Torres Strait Islander's living culture and unique role in the region and continue the journey towards reconciliation | | |
| Action | Division | Description of Progress |
| Conduct the annual Welcome Baby to Country event. | Community Services | <p>The annual Welcome Baby to Country event was held on 16 November 2017. In addition:</p> <ul style="list-style-type: none"> • Council facilitated two successful NAIDOC Week events. • Council partnered with White Lion to host an event at the Sunbury Youth Centre, which over 50 people attended. Young People were involved in the planning and facilitation of the event. From this event the connection with Indigenous young people has been enhanced with Aboriginal youth now participating in other activities at the Sunbury youth centre. • Over 100 families and children participated in a Flag Raising Ceremony at HGLC-Craigieburn, the event attracted new families in the local area that have not previously participated. |
| Support Hume's Aboriginal and Torres Strait Islander Community to be prepared for the rollout of the NDIS in Hume through culturally appropriate channels. † | Community Services | <p>To support and prepare people living with disabilities, including the Aboriginal and Torres Strait Islander community, Hume City Council worked in partnership with various organisations to deliver information sessions across the LGA.</p> <p>Information sessions and planning workshops were delivered in Sunbury, Craigieburn, Dallas and Broadmeadows. Appropriate NDIS resources have been utilised at the information sessions, including an Aboriginal specific resource produced by NDIS.</p> <p>Council continues to support and promote NDIS information sessions delivered by other organisations to networks such as the Metropolitan Aboriginal Aged Care & Disability Network.</p> |

THEME 3

A CULTURALLY VIBRANT AND CONNECTED COMMUNITY

Strategic Objective 3.2: Strengthen community connections through local community events and the arts

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | | | Council's Role |
|--|---|----------------------|---|-------------------------------|
| 3.2.1 Residents take pride in place with a strong sense of community values, ownership and belonging | | | | Service Provider, Facilitator |
| Action | Division | Progress | Description of Progress | |
| Establish guidelines for neighbourhood events/activities. | Communications, Engagement and Advocacy | Completed | Council's Events Guide has been updated to include information on neighbourhood street parties. Council's event section of the website will be updated to promote the opportunity, with other promotions as appropriate. | |
| Deliver and evaluate the <i>Summer Sessions</i> movies and music program. | Communications, Engagement and Advocacy | Significant Progress | <p>The 2018 Summer Movie Sessions will feature six events held across the City between January and March 2018. This includes a Council sponsored event in Sunbury. Events are as follows:</p> <ul style="list-style-type: none"> 12 January 2018 - Greenvale (Movie: Sing) 20 January 2018 - Gladstone Park (Movie: King Fu Panda 3) 3 February 2018 - Roxburgh Park (Movie: Moana) 17 February 2018 - Sunbury (Movie: Beauty and the Beast) 23 February 2018 - Broadmeadows (Movie: Despicable Me 3) 9 March 2018 - Tullamarine (Movie: The Lego Batman Movie) <p>The events are expected to attract between 200-700 people each and will include pre-event children's activities.</p> | |

THEM 3
A CULTURALLY VIBRANT AND CONNECTED COMMUNITY
Strategic Objective 3.2: Strengthen community connections through local community events and the arts

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | | | Council's Role |
|--|---|----------------------|---|-------------------------------|
| 3.2.1 Residents take pride in place with a strong sense of community values, ownership and belonging | | | | Service Provider, Facilitator |
| Action | Division | Progress | Description of Progress | |
| Continue to participate in, and provide sponsorship and support to community-led events in Sunbury, including SunFest, Streetlife, Sunbury Carols and the Sunbury Agricultural Show. | Communications, Engagement and Advocacy | Significant Progress | <p>Council provided sponsorship of the following events as part of the 2017-2018 budget:</p> <ul style="list-style-type: none"> • Sunbury Agricultural Show in October 2017; • Sunbury Streetlife in November 2017; • Sunbury Carols in December 2017; and • SunFest to be held in March 2018. <p>As part of the agreement, logo placement and on-site Council activations indicated Council's support. Information on each event was provided on Council's website, promotion through social media, and articles in Hume Pride and Hume ENews.</p> | |
| Continue to review and evaluate Councils provision and support of major festivals and events. | Communications, Engagement and Advocacy | Some Progress | <p>Council officers reviewed and evaluated Council's 2016/17 major events season to ensure continuous improvement and community needs are met.</p> <p>For the two events already held, feedback from the community will be taken into consideration during evaluation of this season's events. Meetings of key stakeholders are also being held as soon as possible after events to document issues/opportunities.</p> <p>For all Council sponsored events, accountability reports are received to ensure these events are meeting criteria.</p> | |



A CULTURALLY VIBRANT AND CONNECTED COMMUNITY

Strategic Objective 3.2: Strengthen community connections through local community events and the arts

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | | Council's Role |
|---|--|-----------------------------|---|
| Action | Division | Progress | Description of Progress |
| <p>3.2.1 Residents take pride in place with a strong sense of community values, ownership and belonging</p> <p>Deliver a range of Council major events and festivals including the <i>Hume Carols by Candlelight</i>, the <i>Craigieburn Festival</i> and <i>Broadmeadows Street Festival</i>.</p> | <p>Communications, Engagement and Advocacy</p> | <p>Significant Progress</p> | <p>The first two events of the 2017/18 major events and festivals season were successfully held as follows:</p> <ul style="list-style-type: none"> Hume Carols by Candlelight – held on Saturday 9 December 2017 at Craigieburn ANZAC Park. The event attracted more than 10,000 people and the program included entertainer Rob Mills as celebrity MC, local school choirs, local artists, children's entertainment and activities, food trucks and a fireworks finale. The event was rescheduled from its original date of 2 December 2017 due to the extreme weather forecast. Christmas in the Plaza - held on Friday 15 December in the Broadmeadows Civic Plaza. This smaller scale event included roving entertainment, market stalls, food trucks and children's entertainment. The event attracted 1,000 people, a much larger attendance than last year's event. <p>Planning is well underway for the next two events:</p> <ul style="list-style-type: none"> Craigieburn Festival - to be held on Saturday 3 March 2018 at Craigieburn ANZAC Park. Broadmeadows Street Festival - to be held on Sunday 8 April 2018 at Tanderrum Way, Broadmeadows. <p>146 applications for Broadmeadows Street Festival stallholders were received for assessment. Up to \$25,000 in grants to not-for-profit groups will be provided to showcase in the festival. Strategic marketing plans are being developed and implemented to promote all of the above.</p> |

THEME 3
A CULTURALLY VIBRANT AND CONNECTED COMMUNITY
Strategic Objective 3.2: Strengthen community connections through local community events and the arts

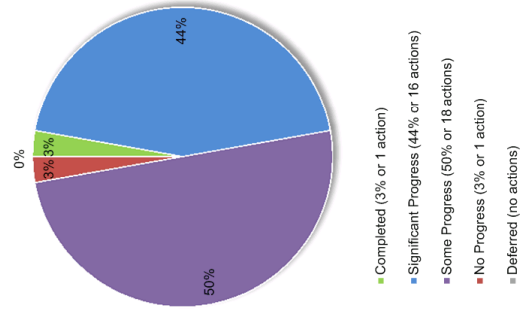
| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | | | Council's Role |
|--|--------------------|----------------------|--|-------------------------------|
| 3.2.1 Residents take pride in place with a strong sense of community values, ownership and belonging | | | | Service Provider, Facilitator |
| Action | Division | Progress | Description of Progress | |
| Deliver the <i>Hume Arts Awards</i> program. | Community Services | Significant Progress | The <i>Hume Arts Awards</i> process and timeline has been finalised and the Program will be open for nominations in April 2018. New collateral has been designed utilising the work of a local artists. A launch of the Program was undertaken in August 2017 at the Gee Lee-Wik Doleen Gallery by the Mayor coinciding with the launch of the Shay Downer and Bonnie Hanlon exhibition. | |

THEME 3
A CULTURALLY VIBRANT AND CONNECTED COMMUNITY
Strategic Objective 3.2: Strengthen community connections through local community events and the arts

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | | | Council's Role |
|---|--------------------|----------------------|--|---|
| 3.2.2 The characteristics of suburbs and places are enhanced to reflect local identity and heritage | | | | |
| Action | Division | Progress | Description of Progress | Council's Role |
| Incorporate local identity, culture and arts into the design and delivery of the HGLC-Sunbury. | Community Services | Significant Progress | Council has worked closely with the HGLC-Sunbury planning committee to ensure community feedback is incorporated into the design of the facility. Officers have continued to meet with various local groups and key stakeholders to ensure the exhibition space meets the needs of the community and maintains the integrity of a high quality arts and culture space. | Service Provider, Facilitator, Advocate |
| Continue the delivery of exhibitions at the Craigieburn Gee Lee-Wik Doleen Gallery. | Community Services | Significant Progress | The Gee Lee-Wik Doleen Gallery has showcased a number of local artists in 2017, with 6 exhibitions undertaken. Each exhibition has been activated to include community engagement methodologies, to increase the accessibility of the Gallery to local residents. As a result, numerous workshops have been undertaken in the Gallery including drawing classes and community gatherings. | |
| Continue the implementation of the Arts in Public Places Policy, including for the Broadmeadows Town Hall Redevelopment and HGLC-Sunbury. | Community Services | Significant Progress | As part of the Broadmeadows Town Hall redevelopment, planning for the new gallery space and first exhibition are underway. The exhibition will incorporate documented stories related to the Town Hall from community members. In addition, a series of photographic images were commissioned to accompany the exhibition. Stories and images are currently being edited and selected | |

THEME 4 **A SUSTAINABLY BUILT AND WELL MAINTAINED CITY WITH AN ENVIRONMENTALLY ENGAGED COMMUNITY**
Summary of progress and Strategic Indicators

SUMMARY OF PROGRESS FOR THEME 4
1 JULY – 31 DECEMBER 2017



STRATEGIC INDICATORS TO 31 DECEMBER 2017

Strategic Objective 4.1: Facilitate appropriate urban development while protecting and enhancing the City's environment, natural heritage and rural spaces.

| Indicator | Target | YTD Result |
|--|-------------------------|--|
| Percentage of planning applications decided within 60 days | Target by 2020/21 = 55% | 33.2% (includes VicSmart applications) |
| Percentage of Council planning decisions upheld at VCAT | Target by 2020/21 = 60% | 66.7% |
| Percentage of kerbside waste collection diverted from landfill | Target by 2020/21 = 39% | 34.0% for the first six months of 2017/18. |

Strategic Objective 4.2: Create community pride through a well-designed and maintained City

| Indicator | Target | YTD Result |
|---------------------------------------|--------------------------|--|
| Net increase in street and park trees | Target = 3,000 per annum | Tree planting and removal is occurring for 2017/18 - net gain will be calculated at end of the financial year. |

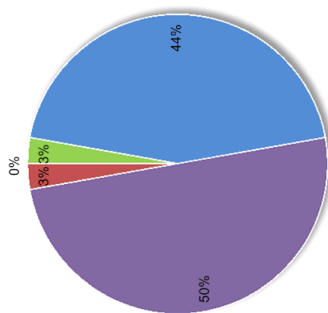
THEME 4
A SUSTAINABLY BUILT AND WELL MAINTAINED CITY WITH AN ENVIRONMENTALLY ENGAGED COMMUNITY
Summary of progress and Strategic Indicators

**SUMMARY OF PROGRESS FOR THEME 4
1 JULY – 30 SEPTEMBER 2017**

STRATEGIC INDICATORS TO 30 SEPTEMBER 2017

Strategic Objective 4.3: Create a connected community through efficient and effective walking, cycling, public transport and car networks

| Indicator | Target | YTD Result |
|--|-------------------------|---|
| Community satisfaction rating with sealed local roads | Target by 2020/21 = 60 | Index score of 61/100 (Source: Hume Community Indicators Survey 2016/17) |
| Percentage of community living near frequent public transport (Target by 2020/21 = 55%) | Target by 2020/21 = 55% | 50.2% (Source: Hume City Council, Hume Horizons 2040 Community Indicators) |



- Completed (3% or 1 action)
- Significant Progress (44% or 16 actions)
- Some Progress (50% or 18 actions)
- No Progress (3% or 1 action)
- Deferred (no actions)

THEM 4 **A SUSTAINABLY BUILT AND WELL MAINTAINED CITY WITH AN ENVIRONMENTALLY ENGAGED COMMUNITY**
Strategic Objective 4.1: Facilitate appropriate urban development while protecting and enhancing the City's environment, natural heritage and rural spaces.

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | Council's Role | |
|--|--------------------------|----------------|--|
| 4.1.1 Housing needs for all ages and stages of life are supported through the provision of a diverse range of appropriate housing options and residential development | | | |
| Action | Division | Progress | Description of Progress |
| Develop a draft <i>Housing Diversity Strategy</i> for community consultation. | Planning and Development | Some Progress | Work is underway on the development of the <i>Housing Diversity Strategy</i> for consideration of Council later in 2018. |
| Continue advocacy for the provision of local social/public housing including the exploration of a pilot project at a former school site (such as the former Broadmeadows Primary School site). | Planning and Development | Some Progress | Support for the provision of local social/public housing includes: <ul style="list-style-type: none"> The Department of Health and Human Services (DHHS) requested Council to contribute to a response to people sleeping rough during extreme weather. Council has incorporated support for people sleeping rough into procedures for Municipal Emergency Response. The State Government commenced the planning process that will facilitate the development of new housing, including inclusionary housing on the former Broadmeadows Primary School site (Nicholas Street). Council officers met with the relevant State Departments in regards to the fast tracking of the site towards an EOI process by mid-2018. A submission on public consultation and the site was prepared and forwarded to the relevant Department in December 2017. Council officers are liaising with DHHS in regards to the Department securing a parcel of land in Hume to establish crisis accommodation. Information provided indicates that a site has been identified and Council is awaiting confirmation. |
| Undertake a review of processes and procedures relevant to planning and subdivision application decision-making. | Planning and Development | Some Progress | Process mapping and preparation of the stage 1 project brief for planning and subdivision application decision-making has commenced. A review of the filing system is complete and changes have been implemented. A procedure has been developed to reduce the number of outstanding applications. |

THEM 4 **A SUSTAINABLY BUILT AND WELL MAINTAINED CITY WITH AN ENVIRONMENTALLY ENGAGED COMMUNITY**
Strategic Objective 4.1: Facilitate appropriate urban development while protecting and enhancing the City's environment, natural heritage and rural spaces.

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | | | Council's Role |
|--|--------------------------|----------------------|--|----------------|
| 4.1.2 Accessible and affordable housing options are available across the City and are located in close proximity to shopping and public transport hubs | | | | Advocate |
| Action | Division | Progress | Description of Progress | |
| Continue to implement the <i>Hume Corridor and Sunbury HIGAPs</i> and undertake planning for relevant <i>Precinct Structure Plans</i> (PSPs) including Sunbury South, Lancefield Road and Lindum Vale. | Planning and Development | Significant Progress | Implementation of the HIGAPs and PSPs has included: <ul style="list-style-type: none"> Council attended the Panel Hearing for the Sunbury South and Lancefield Road PSPs (August - October 2017) advocating for Sunbury HIGAP. Council has made a submission to the Lindum Vale PSP and is currently preparing for the Panel. Council has considered a background report to inform the Victorian Planning Authority on the proposed Craigieburn West PSP. | |
| Progress implementation of <i>Seabrook Reserve Design Framework</i> , securing rezoning and development of surplus Council landholdings to deliver new private housing and better activate this underutilised and low amenity precinct. | Planning and Development | Some Progress | As part of progressing implementation of the <i>Seabrook Reserve Design Framework</i> , discussions are underway with the Victorian Planning Authority (VPA) and Department of Environment, Land, Water and Planning (DELWP) regarding timing and sequencing of rezoning in Seabrook, in relation to planning scheme amendments within the Meadowlink Strategic Priority Area. | |
| Progress implementation of the <i>Greater Broadmeadows Framework Plan</i> identifying sites for the delivery of new and diverse housing in partnership with the private sector and housing associations on surplus Government and Council land holdings. | Planning and Development | Significant Progress | Council is awaiting the final report from DELWP pertaining to the former Broadmeadows Primary School site, which has been earmarked by the State Government for inclusionary housing. | |

THEM 4
A SUSTAINABLY BUILT AND WELL MAINTAINED CITY WITH AN ENVIRONMENTALLY ENGAGED COMMUNITY
 Strategic Objective 4.1: Facilitate appropriate urban development while protecting and enhancing the City's environment, natural heritage and rural spaces.

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | | | Council's Role |
|--|---|----------------------|---|---|
| 4.1.3 The City's natural heritage, environment and rural spaces are protected, enhanced, maintained and valued | | | | Service Provider, Facilitator, Advocate |
| Action | Division | Progress | Description of Progress | |
| Complete the landscape connectivity plan. | Sustainable Infrastructure and Services | Some Progress | A consultant was engaged to undertake data analysis and to assist in identifying priorities for the Connectivity Plan. The draft plan is still progressing in the background but is dependent upon this expert analysis. | |
| Release discussion paper on emerging issues and considerations for consultation on the Rural HIGAP. | Planning and Development | Significant Progress | Background studies have been completed and an internal vision workshop conducted to align the various activities and objectives of Council within rural areas. A Briefing Note on outcomes of the Community Survey was provided to Councillors in December 2017. An Emerging Issues and Options Paper is being prepared and will be considered by Council in mid-2018. | |
| Review the Urban Biodiversity Program. | Sustainable Infrastructure and Services | Some Progress | Progress on the review the Urban Biodiversity Program has included: <ul style="list-style-type: none"> • Contact details of all stakeholders have been compiled. • NAB has given permission to survey their staff in January 2018. • Council benchmarking will be undertaken in January 2018. • Participation and financial analysis of the sub-programs has been completed and written up. | |

THEM 4 **A SUSTAINABLY BUILT AND WELL MAINTAINED CITY WITH AN ENVIRONMENTALLY ENGAGED COMMUNITY**
Strategic Objective 4.1: Facilitate appropriate urban development while protecting and enhancing the City's environment, natural heritage and rural spaces.

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | | | Council's Role |
|--|---|----------------------|---|---|
| Action | Division | Progress | Description of Progress | Service Provider, Facilitator, Advocate |
| Implement the 2017/18 actions of the <i>Live Green Plan</i> including the sustainability workshop program, <i>Urban Biodiversity Program</i> , partnerships and targeted engagement activities for people living on low incomes and Multicultural communities. | Sustainable Infrastructure and Services | Significant Progress | <p>Actions of the <i>Live Green Plan</i> have included:</p> <ul style="list-style-type: none"> Five Live Green workshops have been held. Winter, Spring and Summer Live Green newsletters and the workshop calendar have been produced and distributed. Monthly Live Green eNews is sent to 2300 email addresses. Seedlings for Schools had 22 successful applications, with orders placed for 4,625 seedlings Community Greening activities have included planting events with schools, community groups and Council staff and the 2018 calendar of events has been organised. The Teachers' Environment Network Term 4 gathering was held on 9 November at Mother Teresa Primary School. Teacher, Robyn Smith, from Killara Primary School was a finalist for ResourceSmart Schools Teacher of the Year Award. Urban Biodiversity Program activities have included school presentations, bird surveys, platypus and frog events and Council participation at community events including Callum's Festival in Sunbury, International Children's Day and Seabrook Reserve Festival. Targeted engagement/partnership activities have been planned at Jack Roper Reserve, Sunbury Library and Livvy's Place during the January 2018 school holidays and children's vegie growing workshops are scheduled for February 2018. | |

THEM 4 **A SUSTAINABLY BUILT AND WELL MAINTAINED CITY WITH AN ENVIRONMENTALLY ENGAGED COMMUNITY**
Strategic Objective 4.1: Facilitate appropriate urban development while protecting and enhancing the City's environment, natural heritage and rural spaces.

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | | | Council's Role |
|--|---|----------------------|--|---|
| 4.1.3 The City's natural heritage, environment and rural spaces are protected, enhanced, maintained and valued | | | | Service Provider, Facilitator, Advocate |
| Action | Division | Progress | Description of Progress | |
| Implement sustainable land management programs for rural landowners including <i>Conserving our Rural Environment</i> (CoRE) grants. | Sustainable Infrastructure and Services | Significant Progress | <p>Delivery of the CoRE grants program has included:</p> <ul style="list-style-type: none"> • Two projects have been completed and 26 projects commenced. • 167 small grants have been approved and 106 small grants audited. • 29 property visits have been completed. • Field data has been collected on 13 properties. • Planning has commenced for the 2018-19 CoRE information session on 27 February 2018. <p>The Valuing our Volcanic Plains grants program has seen landowners making good progress implementing funded projects. One project has been completed.</p> <p>The Trust for Nature program included negotiations to facilitate a covenant over 44ha of grassy woodland in Oaklands Junction.</p> <p>Private property fauna monitoring has been undertaken including:</p> <ul style="list-style-type: none"> • In partnerships with Parks Victoria and Conservation Volunteers Australia a grant was received from DELWP to undertake targeted Brush-tailed Phascogale surveys. • An inception meeting was held to commence the targeted Sugar Glider and Brush-tailed Phascogale surveys. • In-house fauna cameras continue to be installed on private properties on an Expression of Interest basis with data being submitted to the Victorian Biodiversity Atlas. | |

THEM 4 **A SUSTAINABLY BUILT AND WELL MAINTAINED CITY WITH AN ENVIRONMENTALLY ENGAGED COMMUNITY**
Strategic Objective 4.1: Facilitate appropriate urban development while protecting and enhancing the City's environment, natural heritage and rural spaces.

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | | | Council's Role |
|---|---|----------------------|---|---|
| Action | Division | Progress | Description of Progress | Service Provider, Facilitator, Advocate |
| 4.1.3 The City's natural heritage, environment and rural spaces are protected, enhanced, maintained and valued | | | | |
| Conduct a review of the <i>Agricultural Land Use Rebate</i> . | Sustainable Infrastructure and Services | Significant Progress | All four stakeholder meetings for the review of the <i>Agricultural Land Use Rebate</i> have now been conducted for 2017. All sessions were insightful and productive. An internal consultation section of the engagement plan has now started with session one complete. In late January 2018, a second session will be held with internal stakeholders. | |
| Implement conservation management and monitoring programs including a <i>Conservation Management Program</i> , <i>Conservation Reserves Monitoring</i> , and <i>Integrated Pest Animal Management Program</i> . | Sustainable Infrastructure and Services | Significant Progress | Conservation reserves management and monitoring has included: <ul style="list-style-type: none"> A consultant was engaged for the monitoring program. Data collection has been completed at 23 of the 28 conservation reserves. The remaining monitoring is expected to be completed in January 2018. A consultant was engaged for the collection of large old tree data at 21 conservation reserves. The monitoring program is to commence in January 2018. Integrated Pest Animal Program activities have included: <ul style="list-style-type: none"> Planning and monitoring has occurred on rabbit prone sites ready for the 2018 pest rabbit program. Planning has occurred on the release of the K5 virus within Hume. | |

THEM 4 **A SUSTAINABLY BUILT AND WELL MAINTAINED CITY WITH AN ENVIRONMENTALLY ENGAGED COMMUNITY**
 Strategic Objective 4.1: Facilitate appropriate urban development while protecting and enhancing the City's environment, natural heritage and rural spaces.

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | | | Council's Role |
|---|---|---------------|--|---|
| Action | Division | Progress | Description of Progress | |
| <p>4.1.4 Improve environmental sustainability and resilience to climate change by pursuing high environmental standards and supporting sustainability as a focus of the planning and development process</p> <p>Undertake compliance activities for the <i>Hume Planning Scheme</i> including native vegetation regulations, industrial stormwater compliance and education, <i>Construction Environmental Management Plans</i> and landfill investigations.</p> | Sustainable Infrastructure and Services | Some Progress | <p>Compliance activities for Native Vegetation regulations included:</p> <ul style="list-style-type: none"> • One investigation regarding the removal of native vegetation. • Two compliance audits of native vegetation offset sites due to be handed to Council. <p><i>Construction Environmental Management Plan</i> activities have included 19 pre-commencement meetings.</p> <p>Landfill investigation activities have continued including one new landfill investigation and seven ongoing investigations regarding illegal dumping of fill.</p> <p>As part of the Industrial Stormwater Code of Practice:</p> <ul style="list-style-type: none"> • A further round of water quality testing was completed during December 2017, providing results for educational hotspots. • Cleaner Creeks industrial educational visits recommenced in three new education hotspots, with 53 properties visited. <p>Development of local planning instruments has included:</p> <ul style="list-style-type: none"> • Assistance with Sunbury Precinct Structure Planning at Planning Panels. • Lindum Vale agency consultation. • Working on two background reports for Rural HIGAP. • Working with Melbourne Water on a Waterway Environmental Significance Overlay and finalising a draft Sites of Biological Significance Environmental Significance Overlay schedule. | Service Provider, Facilitator, Advocate |

THEME 4  **A SUSTAINABLY BUILT AND WELL MAINTAINED CITY WITH AN ENVIRONMENTALLY ENGAGED COMMUNITY**
Strategic Objective 4.1: Facilitate appropriate urban development while protecting and enhancing the City's environment, natural heritage and rural spaces.

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | | | Council's Role |
|---|---|-------------|--|---|
| Action | Division | Progress | Description of Progress | |
| 4.1.4 Improve environmental sustainability and resilience to climate change by pursuing high environmental standards and supporting sustainability as a focus of the planning and development process | Sustainable Infrastructure and Services | No Progress | No precinct level planning has been required to date in 2017/18. | Service Provider, Facilitator, Advocate |
| Investigate and pursue sustainability outcomes in precinct level planning and development (for example, Hume Central). | | | | |

THEME 4 **A SUSTAINABLY BUILT AND WELL MAINTAINED CITY WITH AN ENVIRONMENTALLY ENGAGED COMMUNITY**
Strategic Objective 4.1: Facilitate appropriate urban development while protecting and enhancing the City's environment, natural heritage and rural spaces.

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | Council's Role |
|--|--|---|
| Action | Description of Progress | Service Provider, Advocate |
| <p>4.1.5 Carbon and environmental impacts are minimised through strong leadership in the uptake of renewable energy, waste reduction, efficient use of resources and sustainable practices of Council activities and services</p> <p>Provide leadership in the uptake of renewable energies, integrated water management, efficient use of resources and sustainable practices.</p> | <p>Progress Significant Progress</p> <p>Division Sustainable Infrastructure and Services</p> | <p>Description of Progress Council leadership on renewable energy and sustainable practices has included:</p> <ul style="list-style-type: none"> • Completion of the lighting upgrade at HGLC-Broadmeadows. • Significant energy savings and greenhouse emission reductions are being demonstrated at HGLC-Broadmeadows following installation of solar panels, the rewiring of library lighting and the conversion of T5 lights to LEDs. • The solar roll-out is continuing with suppliers appointed to install panels at a further eight Council facilities. • Solar panel installs are being planned at a smaller number of Council facilities where community organisations pay the bills. • Continuing work to improve Environmentally Sustainable Design and Development (ESD) outcomes in new facilities. • A panel of suppliers for energy efficiency, mechanical engineering and ESD has been established and work to renew the panel of solar suppliers is underway. • Review of the Integrated Water Management Plan was considered by EMT and planning is underway for consultation and development of the next Plan. • Project planning, consultation and internal approvals are being progressed for potential water quality works at Spavin Lake and Frog Court wetlands. • Research into Council's water quality practices for rain tanks and re-use of stormwater for irrigation has been undertaken to inform relevant staff and improve practices. |

THEM 4 **A SUSTAINABLY BUILT AND WELL MAINTAINED CITY WITH AN ENVIRONMENTALLY ENGAGED COMMUNITY**
Strategic Objective 4.1: Facilitate appropriate urban development while protecting and enhancing the City's environment, natural heritage and rural spaces.

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | Council's Role |
|--|---|---|
| Action | Division | Description of Progress |
| <p>4.1.5 Carbon and environmental impacts are minimised through strong leadership in the uptake of renewable energy, waste reduction, efficient use of resources and sustainable practices of Council activities and services</p> <p>Finalise the <i>Waste and Amenity Service Plan</i> including:</p> <ul style="list-style-type: none"> Review community education programs Develop a waste and resource recovery plan Consideration of <i>Metropolitan Waste and Resource Recovery Group</i> strategic plans. | Sustainable Infrastructure and Services | <p>Following the Councillor Workshop in August 2017 and a Council update in December 2017, the <i>Waste and Amenity Service Plan</i> continues to be progressed for presentation to Council in early 2018. Progress has included:</p> <ul style="list-style-type: none"> Waste Characterisation of general waste bins was completed in December 2017, with a report expected to detail the findings due in January 2018. Consultation with Hume residents and ratepayers is planned for January - February 2018. <i>Metropolitan Waste and Resource Recovery Group (MWRG)</i> strategic meetings have been attended and provided information for the service planning process. |
| Complete the review of the <i>Greenhouse Action Plan</i> . | Sustainable Infrastructure and Services | <p>The <i>Greenhouse Action Plan 2013-2017</i> has been reviewed with most actions and KPIs achieved.</p> <p>Following internal consultation, a <i>Draft Greenhouse Action Plan 2017-2021</i> has been prepared. Presentation to a Council Strategy and Policy Briefing and the Sustainability Taskforce will occur in early 2018 prior to the Draft being presented to Council.</p> <p>The 2016/17 greenhouse gas inventory for Council operations has been collated and there has been a 1% increase in emissions since 2015/16.</p> |
| Commence and finalise the <i>Parks and Open Space Service Plan</i> including consideration of developing an <i>Urban Forest Strategy</i> to increase canopy coverage of street and reserve trees. | Sustainable Infrastructure and Services | <p>A presentation outlining directions for the <i>Parks & Open Space Service Plan</i> was presented and endorsed by Council on 4 December 2017. The next step is to finalise a four year service plan to achieve the key directions/outcomes identified during the service planning process.</p> |

THEME 4
A SUSTAINABLY BUILT AND WELL MAINTAINED CITY WITH AN ENVIRONMENTALLY ENGAGED COMMUNITY
Strategic Objective 4.2: Create community pride through a well-designed and maintained City

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | | | Council's Role |
|---|---|----------------------|--|---|
| Action | Division | Progress | Description of Progress | Statutory Authority, Service Provider, Advocate |
| <p>4.2.1 The urban design of Hume City is enhanced to create a strong sense of place, community pride and liveability</p> <p>Finalise and commence the <i>Waste and Amenity Service Plan</i> including:</p> <ul style="list-style-type: none"> Consideration for the establishment of a strategic compliance group to address unsightly properties Investigating options for community pride initiatives to improve residential areas. | Sustainable Infrastructure and Services | Some Progress | <p>A Councillor Forum was conducted in August 2017 to provide input into priorities and areas of focus for the service planning process. Further information is now being prepared for inclusion in the <i>Waste and Amenity Service Plan</i> including addressing community pride and unsightly properties.</p> <p>The Resource Recovery Waste Disposal (RRWD) industry working group has identified that illegal waste dumping, including illegal material storage and landfills, is a significant problem. The RRWD industry working group will continue to develop a model Local Law and R.I.D. Squad to address these issues which would be the first of their kind within Victoria with EPA with funding potentially available.</p> <p>Council continues to work closely with the VPA to support the development of a Master Plan for the former Victoria University site located at Jackson Hill.</p> <p>The VPA released the draft Jacksons Hill Masterplan in November 2017 for exhibition and is seeking submissions by 11 February, 2018. Preparation of a joint Council submission is being coordinated by Strategic Planning.</p> | |
| Continue working with the Victorian Planning Authority (VPA) on the development of a Master Plan for the former Victoria University site in Sunbury. | Planning and Development | Significant Progress | | |

THEM 4 **A SUSTAINABLY BUILT AND WELL MAINTAINED CITY WITH AN ENVIRONMENTALLY ENGAGED COMMUNITY**
Strategic Objective 4.2: Create community pride through a well-designed and maintained City

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | | | Council's Role |
|--|--------------------------|----------------------|--|---|
| 4.2.1 The urban design of Hume City is enhanced to create a strong sense of place, community pride and liveability | | | | |
| Action | Division | Progress | Description of Progress | Council's Role |
| <p>Undertake a rolling program of urban design assessments and implement <i>Place Frameworks</i> for key sites, corridors and activity centres including:</p> <ul style="list-style-type: none"> Dallas – implement Jacana – implement Gladstone Park – prepare | Planning and Development | Some Progress | <p>Place framework implementation activities have included:</p> <ul style="list-style-type: none"> Dallas implementation - Toilet has been manufactured and delivered. Permits for installation are being finalised. Works to provide all required services to the site will commence in January with installation proposed for February 2018. Planning and design of landscape improvements to the northern Blair Street entry are underway. A Cultural Precinct Funding Bid has been submitted to Victorian Multicultural Commission. Jacana implementation – A graphic design package and place branding has been created, and will be implemented in the form of signage, graphics and a cohesive colour palette. Upgraded planters and plants will be introduced following trader engagement. Outdoor cafe furniture has been sourced for distribution among traders subject to obtaining outdoor dining permits. Detailed design of wombat crossing was undertaken by the Civil Design team. Gladstone Park - preparation of the Place Framework Gladstone Park is scheduled to commence in early 2018. | Statutory Authority, Service Provider, Advocate |
| <p>Implement the <i>Greater Broadmeadows Framework Plan</i> and associated planning controls in partnership with the VPA including a development contributions regime needed to progress renewal in Broadmeadows, east of the Craigieburn rail line.</p> | Planning and Development | Significant Progress | <p>The Greater Broadmeadows Framework Plan was adopted by Council in December 2017. Implementation of the Framework will commence with revisions to planning controls and potential implementation of development contributions to be prepared for public comment in the Third Quarter of 2017/18.</p> | |

THEM 4 **A SUSTAINABLY BUILT AND WELL MAINTAINED CITY WITH AN ENVIRONMENTALLY ENGAGED COMMUNITY**
Strategic Objective 4.2: Create community pride through a well-designed and maintained City

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | | | Council's Role |
|---|---|---------------|---|------------------|
| Action | Division | Progress | Description of Progress | Service Provider |
| 4.2.2 Continue implementation of the <i>Waste and Amenity Service Plan</i> . | Sustainable Infrastructure and Services | Some Progress | Following the Councillor Workshop in August 2017 and a Council update in December 2017, the Waste and Amenity Service Plan continues to be progressed for presentation to Council in early 2018. Progress has included: <ul style="list-style-type: none"> Waste Characterisation of general waste bins was completed in December 2017 with a report expected in January 2018. Consultation with Hume residents and ratepayers is planned for January - February 2018. MWRRG strategic meetings have been attended, which provided information for the service planning process. | |
| Develop and implement strategies and promotional campaigns to increase community awareness of Council's hard rubbish service, particularly for rental properties. | Sustainable Infrastructure and Services | Some Progress | Truck livery was developed and is planned for installation on new Council waste trucks to promote Council's hard waste service. New truck livery is currently being installed on JJ Richards's trucks for the commencement of the new recyclables contract. Community consultation as part of the service planning process will be undertaken to seek feedback regarding the delivery of waste information in Hume. | |

THEM 4 **A SUSTAINABLY BUILT AND WELL MAINTAINED CITY WITH AN ENVIRONMENTALLY ENGAGED COMMUNITY**
Strategic Objective 4.2: Create community pride through a well-designed and maintained City

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | | | Council's Role |
|---|---|---------------|--|------------------|
| 4.2.2 Health and safety, local amenity and community pride are protected and enhanced through a well-designed and maintained public realm, streetscapes, spaces and places which meet community needs | | Progress | Description of Progress | Service Provider |
| Action | Division | Progress | Description of Progress | |
| <p>Complete the <i>Waste and Amenity and Parks and Open Space Service Plans</i> including consideration of:</p> <ul style="list-style-type: none"> Establishing Service Level Agreements for the quick removal of litter in public spaces Promoting community reporting of litter via the <i>Hume App</i> and other channels Enhancing Council Officer reporting of litter and dumped rubbish Continue to improve litter response, including greater vigilance on rubbish dumping and shopping trolley abandonment. | Sustainable Infrastructure and Services | Some Progress | <p>The <i>Waste and Amenity Service Plan</i> and <i>Parks and Open Space Service Plans</i> continue to be progressed with briefings provided to Councillors.</p> <p>The <i>Service Plans</i> will address options for litter removal and reporting including Council response times and vigilance on dumped rubbish and shopping trolleys.</p> | |

THEM 4 **A SUSTAINABLY BUILT AND WELL MAINTAINED CITY WITH AN ENVIRONMENTALLY ENGAGED COMMUNITY**
Strategic Objective 4.2: Create community pride through a well-designed and maintained City

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | | | Council's Role |
|--|---|----------------------|---|------------------|
| 4.2.2 Health and safety, local amenity and community pride are protected and enhanced through a well-designed and maintained public realm, streetscapes, spaces and places which meet community needs | | | | Service Provider |
| Action | Division | Progress | Description of Progress | |
| Implement the CCTV Policy for the protection of Council infrastructure. | Corporate Services | Completed | Council adopted the CCTV Policy on 27 November 2017. | |
| Continue to use mobile cameras to monitor dumped rubbish and graffiti hotspots and undertake enforcement actions as required. | Sustainable Infrastructure and Services | Significant Progress | Currently five mobile cameras are in operation and the trialling of a camera with remote access and monitoring is occurring in Mahoneys Road. | |
| Complete the <i>Parks and Open Space Service Plan</i> including consideration of: <ul style="list-style-type: none"> The provision of open space and parks The provision of play-spaces and local amenities including public toilets and drinking fountains The mowing of nature strips and reserves that Council is responsible for Service Level Agreements for maintenance. | Sustainable Infrastructure and Services | Significant Progress | As part of service planning, the Parks and Open Space working group developed interim operational service levels, which were presented to Council. Implementation of interim operational service levels and review of land managed by Council will begin progressing in 2018. | |

THEM 4 **A SUSTAINABLY BUILT AND WELL MAINTAINED CITY WITH AN ENVIRONMENTALLY ENGAGED COMMUNITY**
Strategic Objective 4.2: Create community pride through a well-designed and maintained City

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | | | Council's Role |
|--|--------------------------|---------------|--|----------------------------|
| 4.2.3 Healthy and active communities are encouraged by providing high quality and well-maintained streetscapes, public parks and open spaces | | | | Service Provider, Advocate |
| Action | Division | Progress | Description of Progress | |
| Undertake playspace and amenity upgrades at Council parks and reserves including: <ul style="list-style-type: none"> • Peterlee Court Reserve, Craigieburn • Overton Close Reserve, Greenvale • Neil Street Reserve, Sunbury • Tangemere Avenue Reserve, Tullamarine • Eyre Street Reserve, Westmeadows • Kevin DeLaine Reserve, Dallas. | Planning and Development | Some Progress | Community engagement activities have been completed for all playspace and amenity upgrades and concept designs have also been completed. Further community engagement is scheduled for early 2018. | |

THEME 4 **A SUSTAINABLY BUILT AND WELL MAINTAINED CITY WITH AN ENVIRONMENTALLY ENGAGED COMMUNITY**
Strategic Objective 4.3: Create a connected community through efficient and effective walking, cycling, public transport and car networks

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | | | Council's Role |
|---|--|----------------------|---|-----------------------|
| Action | Division | Progress | Description of Progress | Facilitator, Advocate |
| <p>4.3.1 Communities are connected, car dependency is minimised and access to services and facilities is enhanced through accessible, integrated and efficient walking, cycling and public transport options</p> <p>Continue to advocate to State and Federal Government for funding and implementation of public transport projects identified in the <i>Transport Advocacy Plan</i> including consideration of:</p> <ul style="list-style-type: none"> • Park and ride facilities • Feeder buses • Bus rapid transport • Improvement to the appearance/redevelopment of the Broadmeadows Train Station • Provision and improvements to bus shelters. | <p>Communications, Engagement and Advocacy, Planning and Development</p> | <p>Some Progress</p> | <p>Transport Advocacy activities have included:</p> <ul style="list-style-type: none"> • Various meetings occurred in late 2017 with local MPs to highlight local issues of importance, including the need for improved road networks. • Fact sheets were developed for meetings with local MPs to provide up-to-date information to assist Government in its decisions to fund and implement road projects. • Council continues to work with the Interface Councils Group for a coordinated approach to regional advocacy road issues. • A Hume Advocates Facebook page has been set up to encourage community conversation on advocacy issues and highlight what Council is doing in this space. • A State Budget submission was prepared which outlined Council's key transport priorities. | |

THEM 4

A SUSTAINABLY BUILT AND WELL MAINTAINED CITY WITH AN ENVIRONMENTALLY ENGAGED COMMUNITY

Strategic Objective 4.3: Create a connected community through efficient and effective walking, cycling, public transport and car networks

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | | | Council's Role |
|---|--|---------------|--|----------------------------|
| 4.3.2 Communities are connected and business and employment options are enhanced through improvements to road infrastructure, traffic management and local parking | | | | Service Provider, Advocate |
| Action | Division | Progress | Description of Progress | |
| Develop and adopt the <i>Transport Advocacy Plan</i> . | Planning and Development | Some Progress | Internal collaboration is occurring to ensure that the <i>Transport Advocacy Plan</i> reflects Council's priority projects. | |
| Continue to advocate to State and Federal Government for funding and implementation of road projects identified in the <i>Transport Advocacy Plan</i> including: <ul style="list-style-type: none"> Craigieburn Road Somerton Road Mickleham Road Bullia Bypass/ Sunbury Road Loop Road Broadmeadows Third road rail-crossing in Sunbury. | Communications, Engagement and Advocacy, Sustainable Infrastructure and Services | Some Progress | <p>Council advocacy for funding and implementation of road projects has included:</p> <ul style="list-style-type: none"> Various meetings occurred in late 2017 with local MPs to highlight local issues of importance, including the need for improved road networks. Fact sheets were developed for meetings with local MPs to provide up-to-date information to assist Government in its decisions to fund and implement road projects. Council continues to work with the Interface Councils Group for a coordinated approach to regional road advocacy issues. A Hume Advocates Facebook page has been set up to encourage community conversation on advocacy issues and highlight what Council is doing in this space. | |
| Use findings from traffic modelling assessment of the Greater Broadmeadows area (currently in progress) to identify and advocate for investment in improved pedestrian, cycle and road connections to unlock the renewal potential of the Meadowlink Strategic Priority Area (North and Eastmeadows). | Planning and Development | Some Progress | <p>Work on the Meadowlink Strategic Priority Area has included:</p> <ul style="list-style-type: none"> Public exhibition/door-knocking of residents in October 2017. Contract Documentation has been completed and financial acquittal undertaken for the design phase funding grant. Tender preparations are underway including development of a schedule of work for pricing purposes. Coordination and finalisation of design and amendment of Development Plan for 2-26 King William Street (Yakka) site. | |

THEME 4 **A SUSTAINABLY BUILT AND WELL MAINTAINED CITY WITH AN ENVIRONMENTALLY ENGAGED COMMUNITY**
Strategic Objective 4.3: Create a connected community through efficient and effective walking, cycling, public transport and car networks

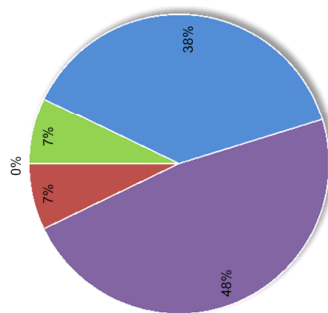
| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | | | Council's Role |
|--|---|----------------------|--|----------------------------|
| 4.3.2 Communities are connected and business and employment options are enhanced through improvements to road infrastructure, traffic management and local parking | | | | Service Provider, Advocate |
| Action | Division | Progress | Description of Progress | |
| Undertake LATM studies in: <ul style="list-style-type: none"> Gladstone Park Sunbury Town Centre. | Sustainable Infrastructure and Services | Significant Progress | Works on the LATM 2017/18 studies are underway, including traffic counts and a parking occupancy survey in Sunbury. Draft plans have been prepared for consultation purposes. A public meeting was held for the Gladstone Park LATM in December 2017 and a meeting for the Sunbury Town Centre LATM has been scheduled for late January 2018. | |
| Progressively implement a program of indented parking in narrow streets. | Sustainable Infrastructure and Services | Significant Progress | Designs for several 2017/18 indented parking projects have been completed and work tendered including Academy Drive, Broadmeadows; Foxton Place, Roxburgh Park; Nixon Court, Roxburgh Park; Havilland Drive, Roxburgh Park; Kinglake Crescent, Craigieburn and Porter Avenue, Roxburgh Park. | |

THEME 5

A WELL-GOVERNED AND ENGAGED COMMUNITY

Summary of progress and Strategic Indicators

SUMMARY OF PROGRESS FOR THEME 5 1 JULY – 31 DECEMBER 2017



STRATEGIC INDICATORS TO 31 DECEMBER 2017

Strategic Objective 5.1: Realise the vision and aspirations of Hume's community by implementing Hume Horizons 2040

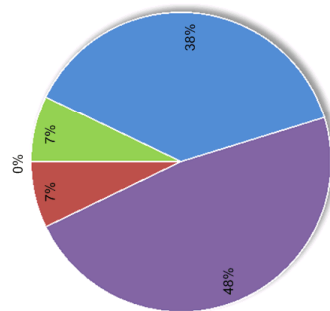
| Indicator | Target | YTD Result |
|--|-------------------------|---|
| Percentage of Council Plan actions completed | Target by 2020/21 = 85% | 9% or 18 actions have been completed during the first six months of 2017/18. |
| Percentage of Hume Horizons headline Community Indicators which have experienced a positive movement | Target by 2020/21 = 50% | 37.5% (Source: Hume City Council, Hume Horizons 2040 Community Indicators) |

Strategic Objective 5.2: Create a community actively involved in civic life.
There are no strategic indicators for this objective.

THEME 5  **A WELL-GOVERNED AND ENGAGED COMMUNITY**

Summary of progress and Strategic Indicators

**SUMMARY OF PROGRESS FOR THEME 5
1 JULY – 31 DECEMBER 2017**



STRATEGIC INDICATORS TO 31 DECEMBER 2017

Strategic Objective 5.3: Provide a responsible and transparent governance, services and infrastructure which respond to and supports community needs.

| Indicator | Target | YTD Result |
|---|------------------------------------|--|
| Value of non-recurrent grants received from State and Federal Governments and other organisations | Target by 2020/21 = \$10.8 million | \$ 14,109,644.78 to date in 2017/18 |
| Percentage of Council decisions made at meetings closed to the public | Target by 2020/21 = 15% | 20.42% |
| Asset renewal as a percentage of depreciation | Target by 2020/21 = 45% | 40.1% to date in 2017/18 |
| Adjusted underlying surplus (or deficit) as a percentage of underlying revenue | Target by 2020/21 = 3% | 21.1% to date in 2017/18 |
| Community satisfaction with Council decisions | Target by 2020/21 = 60/100 | Index score of 60/100 (Source: Hume Community Indicators Survey 2016/17) |

THEM 5

A WELL-GOVERNED AND ENGAGED COMMUNITY

Strategic Objective 5.1: Realise the vision and aspirations of Hume's community by implementing *Hume Horizons 2040*

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | | | Council's Role |
|---|---|----------------------|---|------------------|
| 5.1.1 The vision and aspirations of <i>Hume Horizons 2040</i> are supported through the alignment of Council's financial and strategic service planning processes and systems | | | | Service Provider |
| Action | Division | Progress | Description of Progress | |
| Continue to implement the <i>single-view</i> of customer's project to provide more efficient interactions with customers across Council services. | Corporate Services | Significant Progress | Council has issued a tender for the <i>single-view</i> project, with a closing date of the 18 January 2018. A report with recommendations will be prepared for presentation to Council in February 2018. | |
| Develop a <i>Digital Experience Strategy</i> to improve online customer transactions. | Communications, Engagement and Advocacy | Some Progress | Initial consultation has been undertaken on the development of a draft <i>Digital Experience Strategy</i> which aims to improve customers' access to Council information and services. Following Council's decision to progress service planning for Customer Service, further development of the Strategy will be on hold awaiting the outcomes of the Service Planning exercise. | |
| Implement a process for online rates notices. | Corporate Services | Completed | The 2017/18 Annual Rates Notices included the ability to receive notices in an online digital format. | |
| Review and implement improvements to Council's online forms and payment capabilities. | Communications, Engagement and Advocacy, Corporate Services | Some Progress | Documentation of business requirements continues and has been incorporated into the <i>single-view</i> project, with a number of potential suppliers expressing interest in incorporating online forms into their potential solutions. While tenders are considered for the <i>single-view</i> project, further work on an enterprise solution has been deferred. In the interim, Council is continuing to review a number of business processes to support online forms and applications, including within Building Control, Early Years and via online payment improvements at Hume Leisure Centres. | |

THEM 5  **A WELL-GOVERNED AND ENGAGED COMMUNITY**

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| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | | | Council's Role |
|---|---|----------------------|--|------------------|
| 5.1.1 The vision and aspirations of <i>Hume Horizons 2040</i> are supported through the alignment of Council's financial and strategic service planning processes and systems | | | | Service Provider |
| Action | Division | Progress | Description of Progress | |
| Implement the plan to digitalise Council records to reduce reliance on paper-based documents, increasing efficiencies in secure record management.* | Corporate Services | Significant Progress | A Digitalisation Plan identifying key initiatives for the digitalisation of records has been finalised. Timelines for the delivery of each of the key initiatives are still being considered. A report will be provided to EMT and Council with a plan for the digitisation of records by March 2018. | |
| Complete <i>Asset Management System</i> implementation for open space, buildings and drainage modules. | Sustainable Infrastructure and Services | Significant Progress | Implementation of the <i>Asset Management System</i> for open space is at the user acceptance testing stage and final data is ready to be loaded. For buildings and drainage, data has been loaded for testing. Training and user acceptance testing is progressing. | |

*Carryover action from Council Plan 2013-2017 (2016/17)

THEM 5  **A WELL-GOVERNED AND ENGAGED COMMUNITY**

Strategic Objective 5.1: Realise the vision and aspirations of Hume's community by implementing *Hume Horizons 2040*

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | Council's Role |
|---|---|---|
| 5.1.2 Hume's community is informed of the progress of <i>Hume Horizons 2040</i> through the establishment of systems for measuring and reporting the community's progress in achieving <i>Hume Horizons 2040</i> objectives | | |
| Action | Division | Description of Progress |
| Continue to develop and implement community indicators to measure the progress of <i>Hume Horizons 2040</i> including updating indicators based on the 2016 Census. | Communications, Engagement and Advocacy | Community indicators to measure the progress of <i>Hume Horizons 2040</i> were developed by Council in 2014/2015. Progress on the indicators continues to be updated as further information becomes available, including from the 2016 Census. The next major update of the indicators will be undertaken in March 2018 following the release of the ABS SEIFA. |
| Improve community reporting of the Council Plan to promote how Council is responding to the community expectations outlined in <i>Hume Horizons 2040</i> . | Communications, Engagement and Advocacy | Following completion of Second Quarter reporting, options to further promote Council's progress in responding to the objectives of <i>Hume Horizons 2040</i> will be explored including existing communications and online offerings. |

THEM 5  **A WELL-GOVERNED AND ENGAGED COMMUNITY**

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| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | Council's Role |
|--|---|-------------------------|
| 5.1.3 | The community's vision and emerging aspirations continue to be reflected in Hume's long-term community plan (<i>Hume Horizons 2040</i>) by reviewing the plan every four years, following Council elections | Facilitator |
| Action | Division | Progress |
| | | Description of Progress |
| No actions proposed - action not required until 2020/2021. | | |

THEM 5

A WELL-GOVERNED AND ENGAGED COMMUNITY

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| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | | | Council's Role |
|--|---|----------------------|---|------------------|
| 5.1.4 The vision and aspirations of <i>Hume Horizons 2040</i> will be supported by Council through a highly engaged workforce equipped with the skills and resources to meet community needs | | | | Service Provider |
| Action | Division | Progress | Description of Progress | |
| Finalise and commence implementation of the <i>Organisation and Community Intelligence Service Plan</i> and review Council's human, cultural and information technology systems to support knowledge management. | Communications, Engagement and Advocacy | Some Progress | The service planning scope, working group and timelines for Organisation and Community Intelligence are being developed with workshops commencing in February 2018. | |
| Commence upgrade to Council's intranet (stage 1) to enhance service delivery and collaboration. | Communications, Engagement and Advocacy | Significant Progress | A redevelopment of the intranet began in July 2017 with plans for an internal launch on 5 February 2018. The new intranet is being redeveloped to be a highly engaging and collaborative workspace, allowing staff to work together from multiple locations and share information on Council's services and activities as well as ideas for improvements. The intranet will be customisable based on staff needs. Further enhancements after its launch will make it accessible via mobile devices and able to integrate with corporate systems. | |
| Continue implementation of Humepedia to all customer interacting services across Council. | Communications, Engagement and Advocacy | Significant Progress | Humepedia is fully utilised in Customer Service. Some other areas of Council are also using the Customer knowledge base. Further roll out occurred in 2017 with staff in key Customer facing locations such as Community Centres. Library staff will be trained in Humepedia in early 2018. | |

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| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | | | Council's Role |
|--|---|---------------|---|------------------|
| 5.1.4 The vision and aspirations of <i>Hume Horizons 2040</i> will be supported by Council through a highly engaged workforce equipped with the skills and resources to meet community needs | | | | |
| Action | Division | Progress | Description of Progress | Council's Role |
| Implement Council's <i>Leadership Development Program (LDP)</i> , building capacity of existing leaders, initially focusing on Bands 7 and above. | Communications, Engagement and Advocacy | Some Progress | <p>Implementing <i>Council's Leadership Development Program (LDP)</i> has included:</p> <ul style="list-style-type: none"> The initial two days of the Manager as Coach Program was conducted on 26 and 27 October 2017. This program is designed to provide specialist training in coaching for performance and was run by Proteus Enterprises Pty Ltd. The remaining days for the program are scheduled for 8 March and 12 April 2018. The Senior Management Team (SMT) participated in a behavioural assessment to evaluate their thinking styles and assist in understanding how they lead others. A feedback session and individual leadership coaching are scheduled for SMT in late January/early February 2018. A leadership activity for Band 7/8 staff has been scheduled for 15 and 16 February 2018 to assist their understanding of thinking styles and how this impacts their leadership style. The Learn2Lead program for Band 7 and Band 8 staff has been scheduled with a 'kick off' session for relevant staff on 8 February 2018. Directors and Managers will also attend this initial session to demonstrate commitment to this important program. The first full module, 'Inspiring Relationships and Building Communities' of the 18 month intensive Learn2Lead program will commence on 21 February 2018. Following a request for quotation, the Training Link will conduct this initial session to assist building the leadership capacity of Council staff. | Service Provider |

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Strategic Objective 5.1: Realise the vision and aspirations of Hume's community by implementing *Hume Horizons 2040*

COMMUNITY EXPECTATION (from Hume Horizons 2040)

5.1.4 The vision and aspirations of *Hume Horizons 2040* will be supported by Council through a highly engaged workforce equipped with the skills and resources to meet community needs

| Action | Division | Progress | Description of Progress | Council's Role |
|--|---|---------------|--|------------------|
| Identify potential emerging leaders for an emerging leaders program. | Communications, Engagement and Advocacy | No progress | A Briefing Note regarding potential emerging leaders will be provided to the Executive Management Team (EMT) in late January 2018 to assist in selecting relevant employees (below Band 7) for an accelerated leadership program. A further Briefing Note will be provided regarding relevant Band 7 and Band 8 staff for an accelerated leadership program, beyond that provided in the Learn2Lead program. | Service Provider |
| Explore options for a digital technology platform to enhance leadership development. | Communications, Engagement and Advocacy | Some Progress | As part of the implementation of the Manager as Coach Program, a digital technology platform has been incorporated into the program to embed the learning between the scheduled coaching program days. This digital platform includes eight leadership challenges emailed to Managers over a three month period. | |
| Develop and deliver targeted cultural and disability awareness training for Council staff. ‡ | Community Services | Some Progress | A diversity training survey was completed by direct care workers and another one completed by office based staff. A range of groups with considerable diversity include: <ul style="list-style-type: none"> • People from different cultural and language backgrounds. • People from Aboriginal and Torres Strait Islander background. • People who identify as LGBTI. The survey results have been evaluated and a training matrix to identify specific training needs is currently being developed. | |

THEM 5

A WELL-GOVERNED AND ENGAGED COMMUNITY

Strategic Objective 5.2. Create a community actively involved in civic life

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | Council's Role |
|--|---|--|
| Action | Division | Description of Progress |
| 5.2.1 Community and stakeholders are actively encouraged and empowered to be involved and participate in decision making processes at Local, State and Federal government levels | Communications, Engagement and Advocacy | Facilitator, Advocate |
| Enhance online two-way communication and engagement via online tools including social media. | Communications, Engagement and Advocacy | Council's social media channels continue to increase in followers as this tool continues to be used for promotion and engagement with the community. The SPLASH Aqua Park and Leisure Centre page was acknowledged by Facebook as the facility with the most number of followers within Australia and New Zealand within its category. Council also activated its Hume City Council Facebook page to provide information on services and activities as well as a Hume Advocates page to promote local issues of importance. Both of which are slowly attracting followers. |
| Review and undertake the biennial <i>Community Satisfaction Survey</i> . | Communications, Engagement and Advocacy | Fieldwork for the Community Satisfaction Survey has been completed with 600 community members participating via either an online survey or telephone interview. A report on the findings from this survey is currently being finalised in preparation for the Council Planning Weekend in early 2018. |
| Investigate and pilot an online participatory budgeting process to inform future Council priorities and budget development. | Communications, Engagement and Advocacy | A participatory budgeting tool has been developed for the 2018/19 Council Plan and Budget planning process and was made available to the public from early December 2017. The tool will remain open for community feedback until April 2018. Currently more than 70 residents have provided feedback and an interim report is being prepared for Councillors. |

THEM 5

A WELL-GOVERNED AND ENGAGED COMMUNITY

Strategic Objective 5.2. Create a community actively involved in civic life

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | | | Council's Role |
|--|---|----------------------|--|-----------------------|
| Action | Division | Progress | Description of Progress | Facilitator, Advocate |
| 5.2.1 Increase community awareness and understanding of Council services, budgeting processes and capital works planning. | Communications, Engagement and Advocacy | Significant Progress | To increase community awareness and understanding: <ul style="list-style-type: none"> A brochure was developed and sent out with the rates notice in August to inform residents about the Council Plan and budget, capital works projects, services and more. The website is consistently updated with services information which is also promoted via the relevant social media channel or e-newsletter. Services are promoted through a variety of appropriate channels dependant on target audience. Capital works applications for projects of up to \$1m (to be considered as part of the next budget) and the Budget Simulator have been promoted through the website, direct email, Hume e-news, social media and media releases. | |
| Explore opportunities to increase engagement between Councilors and the broader community through a variety of means including online consultation and engagement, social media and community meetings/forums. | Communications, Engagement and Advocacy | Some Progress | Opportunities for Councilors to increase engagement with the broader community are being explored with internal stakeholders. Options for undertaking this (including online consultation) will be presented later in 2017/18. | |

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| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | | Council's Role |
|--|--|-----------------------------|---|
| 5.2.1 Community and stakeholders are actively encouraged and empowered to be involved and participate in decision making processes at Local, State and Federal government levels | | | Facilitator, Advocate |
| Action | Division | Progress | Description of Progress |
| <p>Implement and support programs and advisory committees/reference groups to foster community leadership and increase community capacity in engaging with Council decision making processes including:</p> <ul style="list-style-type: none"> Children's Services Reference Group Aboriginal Partnerships Working Group Hume Sustainability Taskforce Hume Interfaith Network Hume Community Safety Advisory Committee Hume Multicultural Action Plan Working Group Hume Jobs and Skills Task Force Hume Disability Partnerships Network. | <p>Community Services, Sustainable Infrastructure and Planning and Development</p> | <p>Significant Progress</p> | <p>Increasing community capacity to engage has included:</p> <ul style="list-style-type: none"> The Children's Services Reference Group held 3 meetings in 2017 and feedback has been sought from participants to identify any barriers to participation. Engagement issues will be further reviewed in 2018. The Aboriginal Partnership continues to meet bi monthly, with over half the representatives being of Aboriginal/Torres Strait Islander background. An Aboriginal facilitator has been engaged to assist review the Terms of Reference. The Sustainability Taskforce renewal was completed with Council endorsing new members and some changes to the terms of reference in October 2017. Initiatives for strong engagement with the Taskforce have been implemented. The Hume Jobs and Skills Task Force (HJSTF) met in August and November 2017. HJSTF Terms of Reference have been reviewed and will be presented to Council in 2018. The Hume Disability Partnership Network has developed strong connections with the NDIA and the Local Area Coordination team at the Brotherhood of St-Laurence. Council Officers provide secretariat support to the Hume Interfaith Network (HIN) and the Multicultural Action Plan (MAP) Working Group, with both Groups meeting quarterly. The Community Safety Advisory Committee was well attended the Second Quarter. Council Officers worked with Victoria Police to resolve tree vandalism in Craigieburn. |


THEM 5  **A WELL-GOVERNED AND ENGAGED COMMUNITY**

Strategic Objective 5.2: Create a community actively involved in civic life

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | Council's Role |
|---|---|--|
| 5.2.2 Community capacity to participate in decision making processes is enhanced through improved community education and awareness of key topics | | Service Provider, Facilitator |
| Action | Division | Description of Progress |
| Explore opportunities to improve community awareness and understanding of key advocacy topics through Council's communication tools such as the website and social media. | Communications, Engagement and Advocacy | <p>Hume City Council participated in the National Local Government Twitter Day campaign on 1 August 2017, resulting in:</p> <ul style="list-style-type: none"> • 39 tweets between 6am and 7pm • 10,600 impressions (number of times the tweets were seen) • 31 retweets (others retweeting Council tweets) • 12 links were clicked • 108 likes were recorded • 5 new followers (1,770 to 1,775) <p>Council also participated in the national campaign Nightmare Commute Day in September 2017, which is organised under the auspices of the National Growth Areas Alliance, to raise awareness of local road and public transports issues. This included advertising, media and social media activity.</p> <p>The Hume Advocates Facebook page was activated in December 2017 as an additional tool to highlight Council's actions on local issues of importance and encourage community conversation as well as celebrate successes. The website, Hume Pride and Hume ENews are also used to improve community awareness of key advocacy topics.</p> |

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Strategic Objective 5.2: Create a community actively involved in civic life

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | Council's Role |
|---|---|----------------------|
| 5.2.3 Hume's community is empowered and engaged in community life through the timely communication of information about services and key topics | | |
| Action | Division | Progress |
| Implement the outcomes of the <i>Communications and Advocacy Service Plan</i> including the review of Council publications. | Communications, Engagement and Advocacy | Some Progress |
| <p>Various outcomes of the <i>Communications and Advocacy Service Plan</i> have been implemented.</p> <p>A review of Council periodical publications (print and online) has taken place. This has included an audit of current publications, internal and external consultation and an analysis of this information. Recommendations have been put forward and consultation with relevant departments will be the next step, before implementation.</p> | | |
| <p>Finalise a review of Council's branding. </p> | Communications, Engagement and Advocacy | Some Progress |
| <p>A review of branding for Council's Youth Services has been completed and concept artwork developed, with implementation planned in early 2018. This project was a precursor to a broader review of Council's brand and its application, which will be scoped at the conclusion of the publications review (early 2018). Work has also progressed to review Council's signage guidelines for buildings and vehicles.</p> | | |
| <p>Review and update service-specific strategic communications plans for the year ahead including:</p> <ul style="list-style-type: none"> Roads Waste Pets. | Communications, Engagement and Advocacy | Some Progress |
| <p>Review and update service-specific strategic communications plans for the year ahead.</p> | Communications, Engagement and Advocacy | Significant Progress |

THEM 5  **A WELL-GOVERNED AND ENGAGED COMMUNITY**

Strategic Objective 5.3: Provide responsible and transparent governance, services and infrastructure which respond to and support community needs

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | | | Council's Role |
|---|---|----------------------|---|----------------|
| 5.3.1 The needs and interests of Hume's community are represented through strong advocacy and leadership from Council and locally elected members of State and Federal parliaments | | | | Advocate |
| Action | Division | Progress | Description of Progress | |
| Provide Council leadership and advocacy to support the Hume community including: <ul style="list-style-type: none"> • Meetings with State and Federal MPs • Working with government agencies and departments • Regional advocacy through representation at Northern Metro Councils, Interface Councils and Melbourne Airport Group • Premier's Jobs and Investment Panel. Develop and commence implementation of a four-year <i>Advocacy Plan</i> and seek grant funding to support Council's Capital Works Program and service delivery. | Communications, Engagement and Advocacy | Significant Progress | Council representatives have continued to meet with local MPs to discuss issues of local significance. Various meetings took place in late 2017, as well as participation in forums with the Interface and Northern Region councils. Council also attended a meeting of the Melbourne Airport Community Aviation Consultation Group. | |
| | Communications, Engagement and Advocacy | Significant Progress | The four-year advocacy action plan was developed and endorsed in November 2017, and implementation has commenced. | |

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| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | | | Council's Role |
|---|---|---|---|----------------------------|
| Action | Division | Progress | Description of Progress | Service Provider, Advocate |
| <p>5.3.2 Community needs and priorities are addressed through the timely and ongoing provision and delivery of financially sustainable services, assets and physical and social infrastructure</p> <p>Continue to work with and advocate to both the State and Federal Government for the timely provision of services and infrastructure, including:</p> <ul style="list-style-type: none"> Participating in State Government planning for school provision. Health services and facilities in the Hume North Growth Corridor. <p>Continue to explore opportunities to work with and advocate to private, independent and community education providers to enhance the planning of school provision.</p> | <p>Community Planning and Development</p> <p>Planning and Development</p> | <p>Significant Progress</p> <p>Significant Progress</p> | <p>Advocacy is continuing with consideration being given to the inclusion of the issues identified in the Services Plan into the Interface Councils Human Services Advocacy Agenda. Demographic and school enrolment data was presented to DET in November 2017, to help inform the Department's new school provision planning.</p> <p>To work with and advocate to education providers:</p> <ul style="list-style-type: none"> Demographic and school enrolment data was presented to DET in November 2017 outlining Council's school infrastructure priorities for the next 5 years. This information will feed into DET's new schools pipeline program and will inform the Department's advice on investment priorities. School planning priorities for Hume have been used to support Council's State Election advocacy campaign. Council officers continue to meet regularly with both the DET and Catholic Education Office Melbourne representatives to advance school planning matters. Officers have met with both the VPA and Independent School Victoria (ISV) in September 2017 to discuss school provision planning matters. Social and Community Planning officers will continue to meet with the ISV on an annual basis to discuss issues associated with the planning and development of future independent schools within Hume. | Service Provider, Advocate |

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| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | | | Council's Role |
|--|---|---------------|---|----------------------------|
| 5.3.2 Community needs and priorities are addressed through the timely and ongoing provision and delivery of financially sustainable services, assets and physical and social infrastructure | | | | Service Provider, Advocate |
| Action | Division | Progress | Description of Progress | |
| Commence implementation of the <i>Road Management Plan</i> , including community consultation on service levels. | Sustainable Infrastructure and Services | Completed | Consultation was undertaken through the release of the draft Road Management Plan for comment. Three submissions were received, with minor amendments incorporated into the Plan. The amended <i>Road Management Plan</i> was adopted by Council on in September 2017 and implementation has commenced. Footpath inspections are now being undertaken by in-house staff in line with the Plan. | |
| Complete the review of <i>Drainage and Buildings Asset Management Plans</i> . | Sustainable Infrastructure and Services | Some Progress | A draft <i>Drainage Asset Management Plan</i> has been prepared and is going through the process of internal review. | |
| Finalise the 2017 program of service plans for: <ul style="list-style-type: none"> • Waste and Amenity Services • Parks and Open Space • Customer Service • Organisational and Community Intelligence • Aged care and support • Governance • City Development | Communications, Engagement and Advocacy | Some Progress | Service planning for Waste and Amenity and Parks and Open Space is continuing with Council being provided an update and consulted on a range of potential service improvements in December 2017. Further work on finalising these service plans will recommence in February 2018. Scoping work has commenced on service planning for Customer Service, Governance and Organisation and Community Intelligence. | |

THEM 5  **A WELL-GOVERNED AND ENGAGED COMMUNITY**

Strategic Objective 5.3: Provide responsible and transparent governance, services and infrastructure which respond to and support community needs

COMMUNITY EXPECTATION (from Hume Horizons 2040)

5.3.2 Community needs and priorities are addressed through the timely and ongoing provision and delivery of financially sustainable services, assets and physical and social infrastructure

| Action | Division | Progress | Description of Progress | Council's Role |
|--|---|----------------------|--|----------------------------|
| Complete annual reviews of existing service plans. | Communications, Engagement and Advocacy | Some Progress | Progress on service plans is being monitored and reviewed internally. It is proposed that more formal review will be presented to Council later in 2017/18. | Service Provider, Advocate |
| Commence the 2018 program of service plans. | Communications, Engagement and Advocacy | No Progress | The program of service plans for 2018 will be determined and commence later in 2017/18. | |
| Establish <i>Post-Implementation Reviews</i> (PIR) for the completion of community facilities. | Planning and Development | Some Progress | A literature review is currently underway, which will inform the criteria, systems and processes required in a <i>Post-Implementation Review</i> (PIR). A draft PIR framework for community facilities will be finalised by the end of the Third Quarter | |
| Complete an update of the <i>Road Asset Management Plan</i> and commence implementation.* | Sustainable Infrastructure and Services | Significant Progress | The update of the <i>Road Asset Management Plan</i> will commence in 2018. | |

*Partial carryover action from Council Plan 2013-2017 (2016/17)

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Strategic Objective 5.3: Provide responsible and transparent governance, services and infrastructure which respond to and support community needs

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | | | Council's Role |
|---|---|---------------|--|---|
| 5.3.3 Services continue to meet the needs of community through the provision of innovative partnership models between all levels of government, business and service providers | | | | |
| Action | Division | Progress | Description of Progress | |
| <p>As part of the four-year <i>Advocacy Plan</i>, develop opportunities for innovative partnerships with local service providers. </p> | Communications, Engagement and Advocacy | Some Progress | The four-year advocacy action plan was endorsed and notes the opportunities that can be created through partnerships with other levels of government, regional groups, business, property developers, authorities, community leaders/champions and those who can influence change. | Service Provider, Facilitator, Advocate |

THEM 5  **A WELL-GOVERNED AND ENGAGED COMMUNITY**

Strategic Objective 5.3: Provide responsible and transparent governance, services and infrastructure which respond to and support community needs

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | | | Council's Role |
|--|--------------------|---------------|--|------------------|
| Action | Division | Progress | Description of Progress | Service Provider |
| <p>5.3.4 All suburbs within Hume benefit through the delivery of an equitable rates strategy</p> <p>Review Council meeting procedures including:</p> <ul style="list-style-type: none"> Reducing the number of confidential reports, including options of splitting reports into public and confidential sections Reporting quarterly contract and tendering decisions Investigating options for live streaming of Council Meetings Reducing reliance on hard copy agendas and documentation and providing digital by default. <p>Implement options for communicating Council decision-making processes.</p> | Corporate Services | Some Progress | <p>The review of Council meeting procedures has included:</p> <ul style="list-style-type: none"> Publishing audio recordings of Council meetings commenced in August 2017. The description of agenda items in the Confidential section of the Council Agenda has been enhanced. Council's Code of Meeting Procedures will be reviewed in the first half of 2018. | |
| <p>Continue to exercise prudent financial management to reduce the reliance on rates revenue including through:</p> <ul style="list-style-type: none"> Further investigation of shared services or partnerships with other neighbouring Councils Council's procurement policies and procedures Continual reviewing of Council landholdings and property management Implementation of the investment policy Develop and implement a Ten-Year Financial Plan. | Corporate Services | Completed | <p>As part of communicating decision-making processes, audio recordings of all Council meetings are now published on Council's website within 48 hours of the meeting.</p> <p>Financial management to reduce the reliance on rates includes:</p> <ul style="list-style-type: none"> Hume is part of the Northern Region Council's group which is looking at collaborative tendering to achieve cost savings and efficiencies. Significant procurement intelligence has been compiled through the LEAP program, enabling efficiencies and cost savings to be achieved. Several joint tenders have been awarded resulting in cost savings. Council's Procurement Policy has been revised and updated and several new procurement policies and procedures are being introduced Council's land holdings are continuously being reviewed and a three year strategic plan is being developed. A ten-year financial plan has been developed. | |

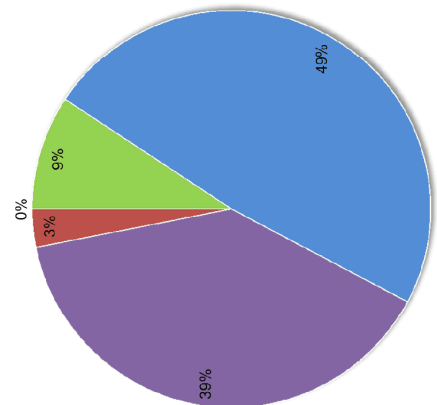
THEM 5  **A WELL-GOVERNED AND ENGAGED COMMUNITY**

Strategic Objective 5.3: Provide responsible and transparent governance, services and infrastructure which respond to and support community needs

| COMMUNITY EXPECTATION (from Hume Horizons 2040) | | | | Council's Role |
|---|--------------------|---------------|--|------------------|
| 5.3.4 All suburbs within Hume benefit through the delivery of an equitable rates strategy | | | | Service Provider |
| Action | Division | Progress | Description of Progress | |
| Implement and review changes to the Council Meeting cycle to provide greater efficiency, flexibility and transparency in decision-making. | Corporate Services | Some Progress | Council will determine meeting dates in April 2018 for 2018/19. Any changes to Council's meeting cycle will be considered for implementation at this time. | |



Summary of progress - 1 July to 31 December 2017



- Completed (9% or 18 actions)
- Significant Progress (48% or 94 actions)
- Some Progress (39% or 76 actions)
- No Progress (3% or 6 actions)
- Deferred (no actions)

THEME 1

A WELL EDUCATED AND EMPLOYED COMMUNITY

COUNCIL PLAN ACTION HIGHLIGHTS

- Using demand data for playgroups, Council successfully advocated to the State Government to extend the Supported Playgroups funding. This has resulted in support of an additional position for 2018 and beyond.
- Early childhood literacy and learning programs at Hume Libraries in 2017/18 have included 165 Ilios sessions, attracting 4,565 participants and 469 STEAM programs with 9,491 participants.
- The design process for HGLC-Sunbury is complete and construction is due to commence in early 2018. In preparation for construction, the Sunbury Library Service has been relocated to the Sunbury Youth Centre and the former Sunbury Library building was demolished.
- The tender for the Broadmeadows Town Hall redevelopment has been finalised and works commenced in November 2017. Demolition is expected to be completed by the end of January 2018.
- To support local employment opportunities, an Employment Pathways Action Plan is being developed for presentation to Council in early 2018.
- Talking Matters bimonthly Speech Pathology Clinic has worked with 159 children and had 139 referrals in 2017/18. Talking Matters is a partnership between Council and Dianella Health providing early intervention sessions for preschool aged children in community hubs.
- To develop young people with skills for future employment, Council supported the placement of 15 locally based interns in Hume Leisure Centres. This included selection of interns and assistance with training.
- Support for learning and volunteering has seen 1,027 volunteering sessions held in Hume Hubs in 2017/18 and 12 adults have found employment. 243 new people have registered through the Volunteer Gateway and 12 new organisations have registered seeking volunteers.
- Recent business training and networking events have included the Hume Business Awards in October 2017, a Hume Business Breakfast and Labour Markets Trend Forum in November 2017 and the Mayor's Leaders Lunch in December 2017.
- Council continues discussions with Melbourne Airport regarding proposed developments including a Four Star Hotel and Wave Park on Airport land.

INDICATORS

- 1,867 Library and Learning programs/events have been conducted to date in 2017/18 with 52,471 attendees.
- 54 Student placements were offered by Council between July and December 2017. A new intake for 2018 opened in November 2017.

ADVOCACY

- Hume's school infrastructure priorities were presented to the Department of Education. This information has also been used to support and contribute to Council's 2018 State Election advocacy campaign.

THEME 2

A HEALTHY AND SAFE COMMUNITY

COUNCIL PLAN ACTION HIGHLIGHTS

- SPLASH Aqua Park and Leisure Centre commenced operations on 2 October 2017. To date, there have been strong member and casual attendance numbers.
- Design for stage 1 of the Meadowlink open space connection was completed in November 2017. Value management and public consultation is currently being completed. The project is expected to go to tender in January 2018.
- The Hume Health and Wellbeing Plan 2017-2021 was endorsed for public exhibition by Council on 13 November 2017.
- Council's partnership with La Trobe University to facilitate a series of free health checks at Council's Senior Citizen Centres, has resulted in 550 health assessments completed and 20 Snitile Workshops facilitated.
- The Sporting Grounds and Facilities Allocation Policy was presented to Council on 9 October 2017, for approval and public consultation.
- As part of Community Safety Month in October 2017, *Week Without Violence* events were held across the municipality and were well attended by a diverse range of people.
- Stage one of the new Client Management System, Carelink+, was successfully implemented in December 2017. Stage two of the implementation will occur in February 2018.
- Sunbury and Westmeadows Gardens renewed their garden committee structure to improve operation and management within the gardens.
- Review of the Municipal Emergency Management Plan and Municipal Fire Management Plan is complete and has been approved by the Municipal Emergency Management Planning Committee and Vic SES. Four of eight Sub-Plans remain due for review and completion in 2018.
- The *Domestic Animal Management Plan 2017-2021* was adopted by Council in November 2017. Actions of the plan include investigating free registration periods, inviting local vets and shelters to be agents for registration and investigating the viability of a cat curfew.
- Arrangements have been made for a trial of night time parking bans to deter hoon gatherings in the National Business Park in Campbellfield.

INDICATORS

- 94.28% of Hume children are fully immunised by 5 years of age
- 40.1% of people feel safe walking alone during the night.

ADVOCACY

- Council was successful in its advocacy to cap the number of electronic gaming machines (EGMS) allowed in Hume (maximum of 851 EGMS)
- The inter-Council Working Group for Northern Regional Trails Strategy is focusing on their advocacy program leading up to the State Election.

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|---|--|--|--|--|---|
| <p>HUME CITY COUNCIL COUNCIL PLAN 2017-2021 (2017/2018 ACTIONS) SECOND QUARTER PROGRESS SUMMARY 1 JULY TO 31 DECEMBER 2017</p> | <p>THEME 3 A CULTURALLY VIBRANT AND CONNECTED COMMUNITY</p> | <p>COUNCIL PLAN ACTION HIGHLIGHTS</p> <ul style="list-style-type: none"> The 2018 Community Grants Presentation Evening was held on 13 December 2017 with over 350 people in attendance. Successful 2017 Grant recipients presented on their achievements and learnings. Council received confirmation of a \$1.6m Integrated Children's Centre grant in December 2017. The grant will support the delivery of the new Greenvale West Community Centre. Council in partnership with Diemella Health, Foundation House and Good Samaritan Primary School received \$100,000 from the Northern Primary Health Network, to establish the Aspire Project. The Aspire Project aims to improve child health and development outcomes and establish a one stop services Hub. Council supported the Hume Interfaith Network (HIN) Youth deliver their first concert event in November 2017. The event attracted over 300 people and showcased the talent of young people in Hume and included soccer and skateboarding demonstrations. The first two events of the 2017/18 major events and festivals season were successfully held. Hume Carols by Candlelight, in December 2017 at Craigieburn ANZAC Park attracted more than 10,000 people. Christmas in the Plaza, held in Broadmeadows in December 2017 attracted 1,000 people, a much larger attendance from last year's event. The <i>Aboriginal and Torres Strait Islander Recognition Policy</i> was reviewed in November and December 2017, as part of the <i>Reconciliation Action Plan (RAP)</i> community consultation. Hume City Council hosted the National Disability Insurance Scheme (NDIS) Service Expo at HGLC-Broadmeadows. 86 services provided information to approximately 1,000 attendees. The Tullamarine Men's Shed was successful in receiving a \$60,000 grant from the State Government towards the construction of a shed at Tullamarine Neighbourhood House. Site preparation has commenced. The Gee Lee-Wik Doleen Gallery has showcased a number of local artists with 6 exhibitions undertaken. Each exhibition included community engagement to increase the accessibility of the Gallery to local residents. An annual Welcome Baby to Country event was held in November 2017. | <p>COUNCIL PLAN ACTION HIGHLIGHTS</p> <ul style="list-style-type: none"> Council has provided a submission and had meetings with the State Government on the planning process that has commenced to facilitate the development of new housing, including industrial housing on the former Broadmeadows Primary School site (Nicholas Street). As part of HIGAP and PSP implementation, Council attended the Panel Hearing for the Sunbury South and Lancefield Road PSPs from August to October 2017 has made a submission to the Lindum Vale PSP. Significant energy savings and greenhouse emission reductions are being demonstrated at HGLC-Broadmeadows following installation of solar panels, the rewiring of library lighting and the upgrade/conversion of lighting from 15 to LED. To assist with transport advocacy, a Hume Advocates Facebook page has been set up to encourage community conversation on advocacy issues and highlight what Council is doing in this space. A State Budget submission was prepared outlining Council's key transport priorities. Council's CCTV Policy will be implemented following adoption in November 2017. The Greenhouse Action Plan 2013-2017 has been reviewed and a Draft Greenhouse Action Plan 2017-2021 is in progress. The 2016/17 greenhouse gas inventory for Council operations has been collated and there has been a 1% increase in emissions since 2015/16. Community engagement activities have been completed for all playspace and amenity upgrades and concept designs have also been completed. Further community engagement is scheduled for early 2018. The Greater Broadmeadows Framework Plan was adopted by Council in December 2017. Implementation will commence with revisions to planning controls and potential development contributions. Designs for intended parking projects have been completed and work tendered for Academy Drive, Broadmeadows; Foxton Place, Roxburgh Park; Nixon Court, Roxburgh Park; Havilland Drive, Roxburgh Park; Kingslake Crescent, Craigieburn and Porter Avenue, Roxburgh Park. A presentation outlining directions for the Parks & Open Space Service Plan was presented and endorsed by Council on 4 December 2017. | <p>INDICATORS</p> <ul style="list-style-type: none"> 32% of 2017/18 planning applications have been decided within 60 days. 34% of kerbside waste has been diverted from landfill in 2017/18. <p>ADVOCACY</p> <ul style="list-style-type: none"> The VPA released the draft Jacksons Hill Masterplan in November 2017 for exhibition and public submissions. Preparation of a joint Council submission is being coordinated for provision in February 2017. | <p>INDICATORS</p> <ul style="list-style-type: none"> 81.1% of the Hume community believe it's a good thing for a society to be made up of people from different cultures. <p>ADVOCACY</p> <ul style="list-style-type: none"> Federal Member, Maria Vamvakirou, held a community consultation with newly arrived families at Good Samaritan Primary School in October 2017 to better understand their settlement issues. |
| | <p>THEME 4 A SUSTAINABLY BUILT AND WELL MAINTAINED CITY WITH AN ENVIRONMENTALLY ENGAGED COMMUNITY</p> | <p>COUNCIL PLAN ACTION HIGHLIGHTS</p> <ul style="list-style-type: none"> Implementation of Council's Leadership Development Program is in progress with Manager as Coach (specialist training in coaching for performance) provided to Managers in October 2017. The Learn2Lead program for Band 7 and 8 staff will commence in February 2018. Fieldwork for the Community Satisfaction Survey has been completed with 600 community members participating via either an online survey or telephone interview. A report on the findings from this survey is currently being finalised for presentation to Council. A participatory budgeting tool encouraging community engagement into the 2018/19 Council Plan and Budget processes was made available to the public in early December 2017. Currently more than 70 residents have provided feedback. A redevelopment of Council's intranet is in progress with plans for an internal launch on 5 February 2018. The new intranet is proposed to be a highly engaging and collaborative workspace, allowing Council staff to work together from multiple locations and share information and ideas. A review of Council periodical publications (both print and online) has taken place including an audit of current publications, internal and external consultation and an analysis of the information. Consultation on proposed recommendations will occur prior to implementation. Council continues to meet regularly with the Department of Education (DET) and Catholic Education Office regarding school provision and also met with representatives from the VPA and Independent Schools Victoria in September 2017 to advance Hume school planning matters. Following a review of Council meeting procedures, published audio recordings of Council meetings commenced in August 2017. The description items in the Confidential section of the Council Agenda has also been enhanced to reduce the number of confidential reports. A Digitalisation Plan identifying key initiatives for the digitalisation of records has been finalised. A report will be provided to Council with a plan for the digitisation of records by March 2018. With support from Council, the Hume Jobs and Skills Task Force (HJSTF) Terms of Reference were reviewed and the HJSTF delivered a Labour Market Trends and Insights Forum on 9 November 2017. | <p>COUNCIL PLAN ACTION HIGHLIGHTS</p> <ul style="list-style-type: none"> Implementation of Council's Leadership Development Program is in progress with Manager as Coach (specialist training in coaching for performance) provided to Managers in October 2017. The Learn2Lead program for Band 7 and 8 staff will commence in February 2018. 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With support from Council, the Hume Jobs and Skills Task Force (HJSTF) Terms of Reference were reviewed and the HJSTF delivered a Labour Market Trends and Insights Forum on 9 November 2017. | <p>INDICATORS</p> <ul style="list-style-type: none"> 20.42% of Council decisions were made at meetings closed to the public. Community satisfaction with Council decisions is 60/100. <p>ADVOCACY</p> <ul style="list-style-type: none"> The Advocacy Action Plan was endorsed by Council in November 2017, and implementation has commenced. The Plan notes the advocacy opportunities through partnerships with those who can influence change. | |