



HUME CITY COUNCIL

# Budget 2024/25

2024/25 Financial Year

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## **Disclaimer**

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The model budget, including financial statements, has been prepared in accordance with the requirements of the *Local Government Act 2020* and the Local Government (Planning and Reporting) Regulations 2020. While every effort has been made to ensure that the information contained in this document has been accurate and complies with relevant Victorian legislation, each Council remains responsible to ensure that the budget they prepare is compliant with all statutory requirements.

The amounts presented in this document have been rounded to the nearest thousand dollars unless otherwise specified. Minor discrepancies in the tables between totals and the sum of components are due to rounding.

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## Mayor's Introduction

I am pleased to introduce the 24/25 Hume City Council budget, a comprehensive plan outlining our financial strategy and community priorities over the forthcoming year.

This fiscally responsible budget addresses the immediate needs of our community, delivering on growth without compromising on service delivery.

I'm proud to report that this budget has been underpinned by an extensive community engagement process that has seen Council for the first time accept budget and community submissions before development of the draft budget, allowing for the inclusion of 11 new community projects.

Reflecting the current economic environment, a rigorous process has been undertaken to identify cost-savings and efficiencies without compromising on service levels.

Essential services such as libraries, leisure centers, preschools, maternal and child health, and aged and disability programs will continue to be funded, ensuring families, children and our most vulnerable are not left behind.

At the heart of this budget lies a \$400,000 Cost of Living Community Relief Package supporting programs to help reduce household spending, including free access to our leisure centres, increased Neighborhood House funding and bill support. In recognition of the financial strain on households, Council has also reduced user fees for community facilities as part of a review to enhance accessibility for all residents.

Keeping Hume Clean remains a top priority and this year's budget includes a compulsory green bin service under the State Government's Recycling Victoria Policy, continued funding for Waste Response Teams, enforcement action and education.

To address population growth and employment, this budget delivers more city infrastructure projects than ever before, focusing on community facilities, transport infrastructure and parks to Build a Better Hume. Employment is also a key focus, with funding committed to Economic Development to support and grow local businesses and jobs.

As one of Australia's fastest growing and socially diverse LGAs, the 2024/25 Budget has been delivered to meet these challenges, mindful of the current economic climate and guided by principles of good governance, social justice and environmental sustainability.

## Building a Better Hume

As part of a record capital works spend, an investment exceeding \$641 million will be allocated to community facilities, roads, footpaths, parks, and reserves over the next four years, with \$154.82 million assigned to the 2024/25 financial year. Highlights of the 2024/25 capital works program include:

\$35.88 million to improve, upgrade and develop new buildings including:

- \$7.22 million for expanding pre-school rooms in existing community centers at various locations.
- \$6.7 million for construction or to upgrade pavilions and social rooms across the City.
- \$3.87 million for the ongoing construction of a new community centre at Highlander Drive in Craigieburn, along with the completion of works at Valley Park Community Centre in Westmeadows.
- \$2.74 million for the pavilion upgrade at the Greenvale Tennis Club.
- \$2.08 million for refurbishment works on the ground floor of the Broadmeadows Global Learning Centre.
- \$1 million allocated to commence redevelopment of the Sunbury Senior Citizens Centre.

\$25.64 million dedicated to the construction, upgrade, and maintenance of roads across the city, with an additional \$8.08 million for footpaths and cycleways, and \$20.12 million for car parks, including:

- \$8.17 million for local road resurfacing and reseals.
- \$1.25 million to support the Road Management Plan actions.
- \$2.4 million for the Geach Street Road Reconstruction in Dallas.
- \$1.44 million for the Hothlyn Drive reconstruction in Craigieburn.
- \$5 million for footpath rehabilitation and construction across the City.
- \$13.5 million to complete the Sunbury Multi-Deck Carpark.
- \$3 million for the construction of the car park and access road at the Craigieburn Sports Stadium.

\$38.94 million allocated for land improvements, including park and reserve upgrades, construction of sporting fields and more, including:

- \$1.13 million to complete the construction of new outdoor netball courts and supporting infrastructure at the Eric Boardman Reserve in Sunbury.
- \$2.11 million for the renewal of Tullamarine Tennis Club courts.
- \$1.76 million for Mahoney's Road streetscape upgrades in Campbellfield.
- \$1.72 million to complete the construction of the playing field at Greenvale Recreation Reserve.
- \$1.55 million for continuing construction of the second pitch at the Hume Hockey Centre in Craigieburn.
- \$1.43 million for continuing upgrade works at the Derby Street Reserve in Tullamarine.
- \$2.5 million for enhancing community Open Space and Play Space across the City.
- \$3 million for upgrading the water play area and surrounding space at the Sunbury Aquatic Leisure Centre to enhance the experience for families and children.

We will also provide \$208.35 million (an increase of \$15.72 million) to meet the growing demand for a variety of day-to-day services, including:

- Collection of kerbside waste, recycling and organics;
- Provision of hard waste collections;
- Undertaking street sweeping;
- Removal of graffiti;
- Delivering services for aged residents;
- Delivering meals for people in need;
- Hosting more than 1.2 million visits to our leisure centres;
- Providing library services to the community;
- Delivering immunisations;
- Coordinating maternal and child health consultations;
- Registering dogs and cats;
- Delivering food safety assessments; and
- Educating three and four year old children in our preschool programs.

This budget has been informed by community and stakeholder consultation, including our annual survey and feedback from residents and stakeholders.

As part of a new budget engagement process, community engagement commenced earlier than ever before.

Feedback for projects was sought from December 18, 2023, to February 26, 2024, utilising social media, videos, email campaigns, and magazine features, which reached over 45,000 individuals resulting in over 70 budget submissions received from family groups, multicultural groups, sporting groups and teenagers. Of this, 11 projects, worth \$1.37 million made it into the final budget. Council is already investing in 8 projects, and there are a further 11 projects that sit outside Council's remit which are being referred to the relevant levels of government so we can advocate for projects important to our community.

I want to thank our Councillors for working with us through this process and providing their own feedback to ensure this budget closely reflects our community's priorities.

The Minister for Local Government has set a rate cap of 2.75% for all councils for the 2024/25 year, down 0.75% from last year in line with inflation and to provide household budget relief. Hume is working within this rate cap to allow for asset renewal while delivering the services our community needs.

To be resilient in challenging times, Council has prioritised finding a balance that fosters growth whilst upholding fiscal responsibility. In the year ahead, opportunities will be explored for efficiency gains that do not negatively impact the high quality of services that our community expects and deserves.

I look forward to seeing what we can achieve with this budget, and how we can continue to improve the lives of everyone that proudly calls the City of Hume home.

**Cr Naim Kurt**  
**Mayor**

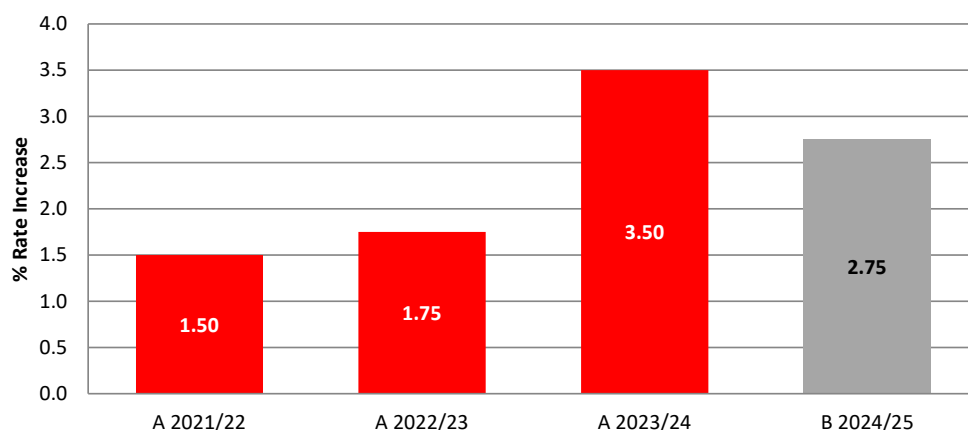
## Chief Executive Officer's Summary

Council has prepared a budget for the 2024/25 financial year which seeks to balance the demand for services and infrastructure with the community's capacity to pay.

The 2024/25 Budget presented in this report has been developed through a rigorous process of consultation and review with Councillors, Council officers and the Hume community. It will deliver improved services, increased maintenance and an upgrade of Council owned assets and infrastructure.

Key budget information is provided below about the rate increase, comprehensive result, service levels, cash and investments, capital works, financial position, financial sustainability and the strategic objectives of Council.

### 1. Rates

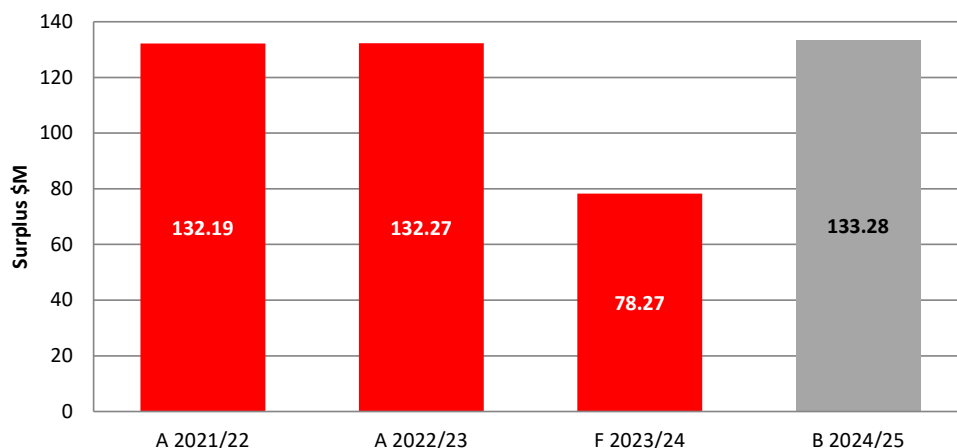


Council's rate increase for 2024/25 is in accordance with the Victorian Government's Fair Go Rates System (FGRS). (see section 4.1.1 for further information on the application of the FGRS).

Rates and charges collected are expected to be \$258.10 million and include rates in lieu from Commonwealth properties of \$17.47 million, \$3 million generated from supplementary rates, the recoupment of \$35.95 million for the kerbside waste collection and \$25.46 million for public waste management. The level of total rates also reflects an expected growth rate of approximately 2.46% per annum.

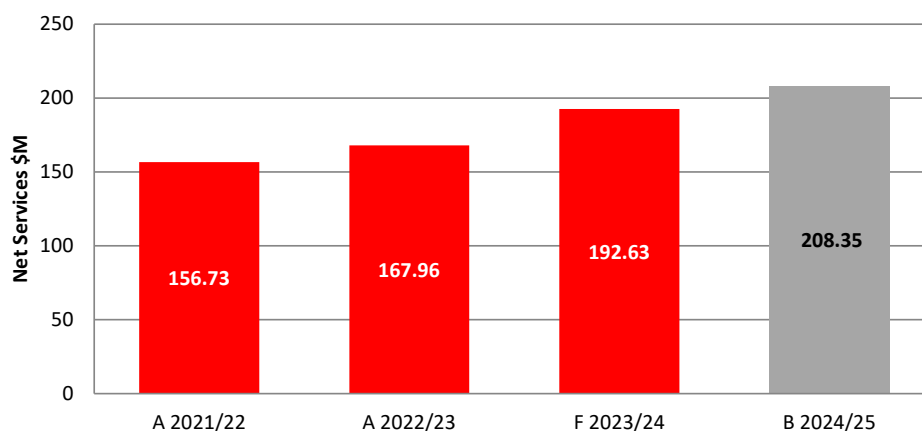
This rate increase will go towards maintaining service levels, meeting the cost of a number of internal and external influences affecting the operating Budget and towards capital works to address the asset renewal needs of the City. (The rate increase for the 2023/24 year was 3.50%).

## 2. Comprehensive result



The expected surplus for the 2024/25 year is \$133.28 million which is an increase of \$55.01 million over the forecast result for 2023/24 predominately due to the timing of grants received in previous years including the Victorian Grants Commission (VGC), and a number of one-off grants received in 2022/23 which related to 2023/24. (The forecast result for the 2023/24 year is a surplus of \$78.27 million).

## 3. Services



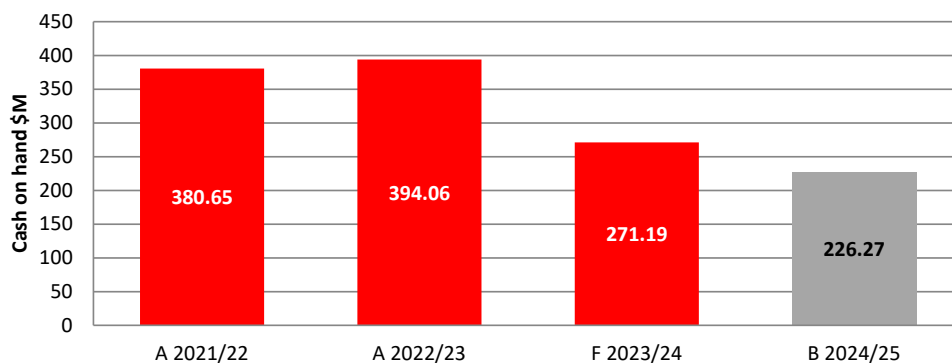
The net cost of services delivered to the community for the 2024/25 year is expected to be \$208.35 million which is an increase of \$15.72 million over the 2023/24 forecast. The 2024/25 budget increases predominantly relate to the expansion of services as a result of continued growth in waste, early years and aged services.

A key factor influencing the development of the 2024/25 Budget has been information compiled through consultation with key stakeholders including: community satisfaction surveys, telephone surveys, along with other issues arising from resident and stakeholder requests and feedback.

For the 2024/25 year, service levels have been maintained and a number of new activities and initiatives proposed to cater for our growing community. (The forecast net cost for the 2023/24 year is \$192.63 million).

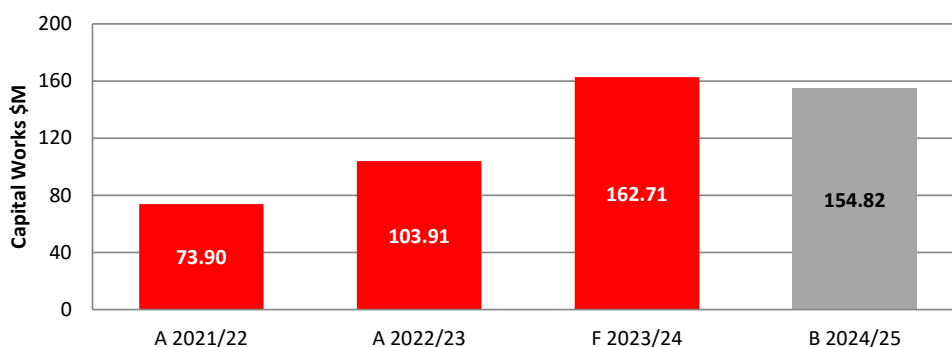


#### 4. Cash and investments



Cash and investments are expected to decrease by \$44.92 million to \$226.27 million as at 30 June 2025. The decrease in cash and investments is in line with Council's increasing capital works program. (Cash and investments are forecast to be \$271.19 million as at 30 June 2024).

#### 5. Capital works

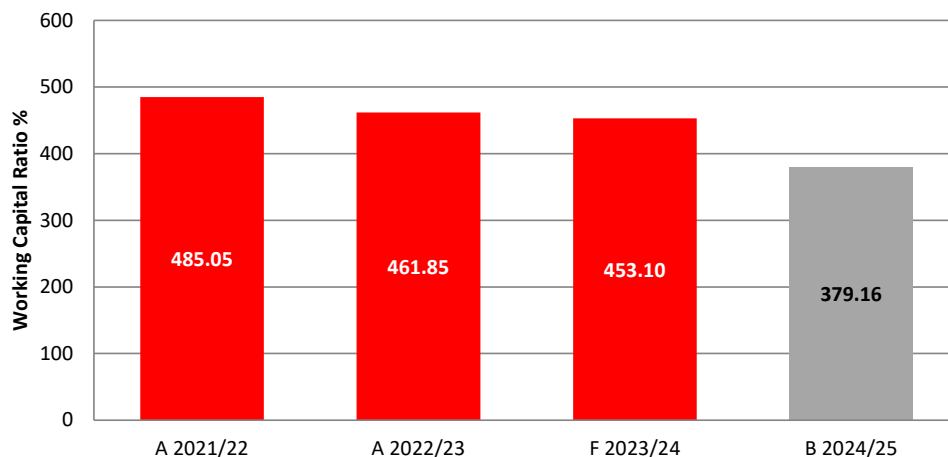


The capital works program for the 2024/25 year is expected to be \$154.82 million. Of the \$154.82 million in capital funding required, \$134.92 million will come from Council cash and reserves, \$19.88 million from external capital grants and \$0.02 million from capital contributions.

The 2024/25 Budget has been prepared with the future social, environmental and economic sustainability of the City in mind. Council acknowledges the need to fund new community and organisational initiatives to meet the expectations of its rapidly growing population. The program has been set and prioritised based on a rigorous process of consultation that has enabled Council to assess needs and develop sound business cases for each project.

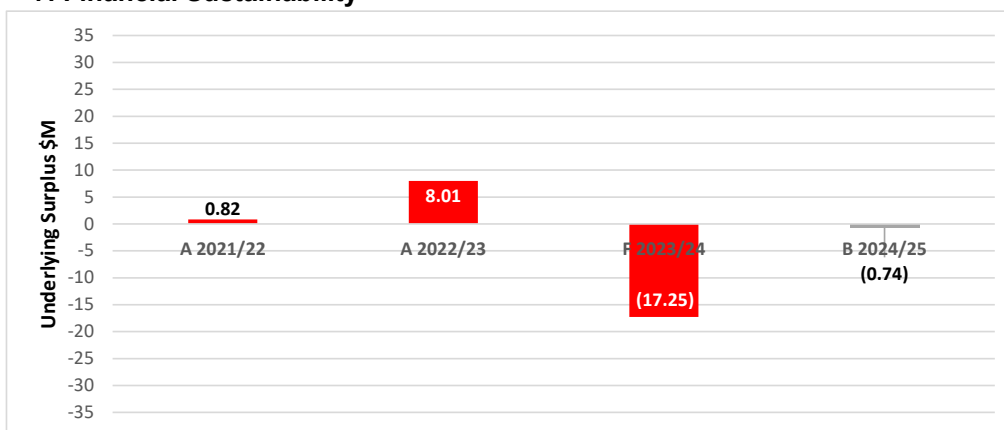
Please refer to section 4.5 for the entire listing of the 2024/25 capital works program.

## 6. Financial position



The working capital ratio (net current assets) will decrease from 453.10% to 379.16% at 30 June 2025 due to a decrease in cash and cash equivalent and the recognition of revenue while the financial position is expected to increase with ratepayer's equity (net worth) increasing by \$235.60 million to \$6.2 billion. (Total equity is forecast to be \$6 billion as at 30 June 2024). The decrease in cash and investments is in line with Council's projections.

## 7. Financial Sustainability



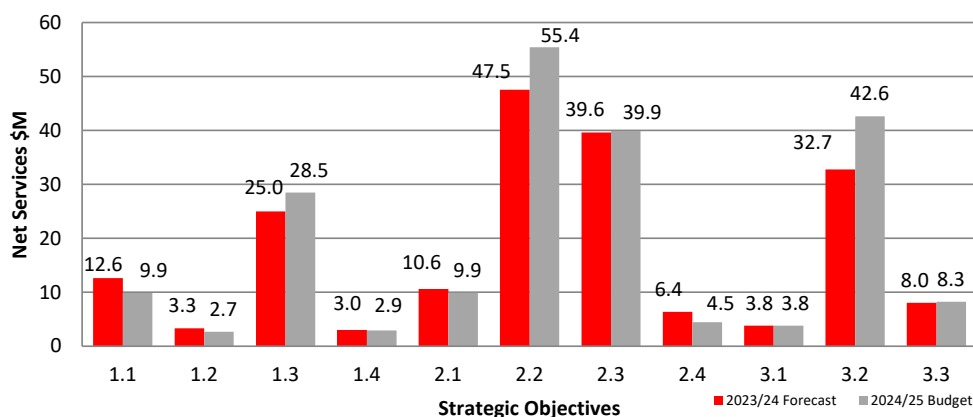
Financial projections for 2024/25 to 2027/28 have been developed with the key objective focusing on financial sustainability, whilst still achieving Council's strategic objectives as specified in the Council Plan.

It is projected that Council's operating result will be \$133.28 million and the underlying result will be a deficit of \$0.74 million in 2024/25.

The forecast has been influenced by several factors including the timing of the VGC payment and one-off grants.

The underlying result serves as a key measure of financial sustainability as it measures Council's operational position after excluding one-off type events and external funding. It provides a more accurate position based on the revenue generated and expenditure incurred in delivering Council's day-to-day services. The projected underlying result is expected to remain steady over the four year period to 2027/28.

### 8. Strategic objectives



- 1.1 Create learning opportunities for everyone
- 1.2 Provide opportunities, & support business growth
- 1.3 Promote a healthy, inclusive & respectful community
- 1.4 Strengthen community connections through local events
- 2.1 Facilitate appropriate urban development
- 2.2 Demonstrate environmentally sustainable leadership
- 2.3 Design & maintain our City with accessible spaces
- 2.4 Connect our City through efficient & effective walking & cycling
- 3.1 Empower & engage our community through advocacy
- 3.2 Deliver responsible & transparent governance
- 3.3 Advance organisational high-performance

The Annual Budget includes a range of services and initiatives to be funded that will contribute to achieving the strategic objectives specified in the Council Plan. The above graph shows the level of funding allocated in the Budget to achieve the strategic objectives as set out in the Council Plan for the 2024/25 year.

This Budget has been developed through a rigorous process of consultation and review and management endorses it as financially responsible. More detailed Budget information is available throughout this document.

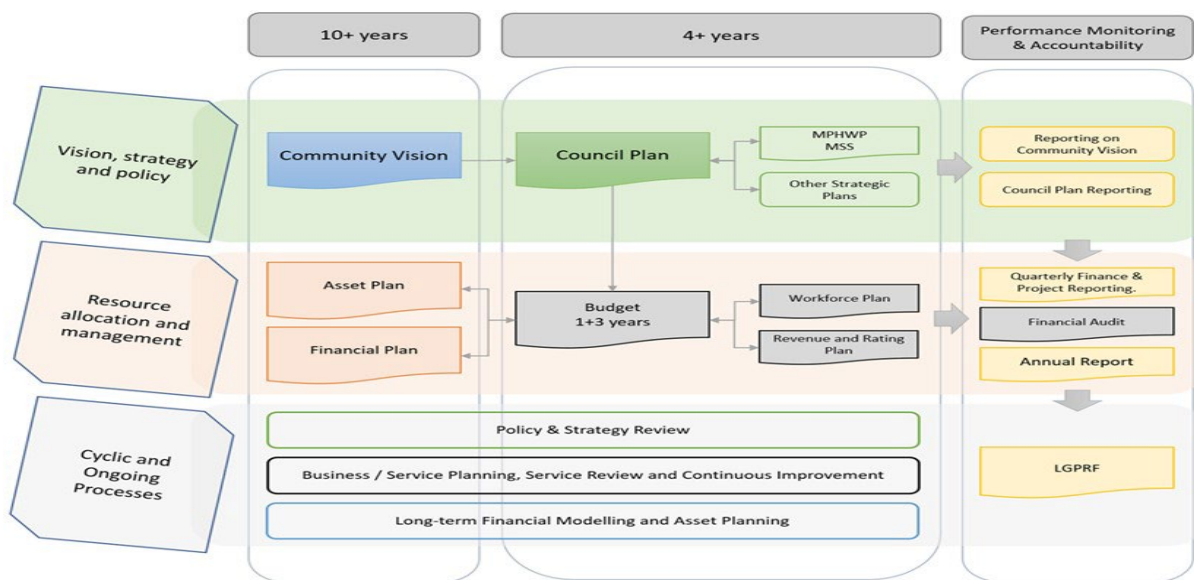
**Sheena Frost**  
**Chief Executive Officer**

# 1. Link to the Integrated Planning and Reporting Framework

This section describes how the Budget links to the achievement of the Community Vision and Council Plan within our Strategic Planning Framework. This framework guides the Council in identifying community needs and aspirations over the long term (Community Vision and Financial Plan), medium term (Council Plan, Workforce Plan, and Revenue and Rating Plan) and short term (Budget) and then holding itself accountable (Annual Report).

## 1.1 Legislative Planning and accountability framework

The Budget is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The diagram below depicts the integrated planning and reporting framework that applies to local government in Victoria. At each stage of the integrated planning and reporting framework there are opportunities for community and stakeholder input. This is important to ensure transparency and accountability to both residents and ratepayers.



Source: Department of Jobs, Precincts and Regions

The timing of each component of the planning framework is critical to the successful achievement of the planned outcomes.

### 1.1.2 Key planning considerations

#### Service level planning

Although councils have a legal obligation to provide some services such as animal management, local roads, food safety and statutory planning most council services are not legally mandated, including some services closely associated with councils, such as libraries, building permits and sporting facilities. Further, over time, the needs and expectations of communities can change. Therefore councils need to have robust processes for service planning and review to ensure all services continue to provide value for money and are in line with community expectations. In doing so, councils should engage with communities to determine how to prioritise resources and balance service provision against other responsibilities such as asset maintenance and capital works. Community consultation needs to be in line with a councils adopted Community Engagement Policy and Public Transparency Policy.

## **1.2 Our purpose**

### **VISION**

Hume City Council will be recognised as a leader in achieving social, environmental and economic outcomes with a common goal of connecting our proud community and celebrating the diversity of Hume.

### **MISSION**

To enhance the social, economic and environmental prosperity of our community through vision, leadership, excellence and inclusion.

### **WE VALUE**

#### **Our Citizens**

We will promote democratic representation and genuinely engage our citizens to promote a sense of belonging within a healthy, safe, strong and diverse community.

We will lead the way to identify community needs and best practice service delivery models and advocate for an integrated approach to service provision.

Our services and facilities will be high quality and we will pursue efficiency and continuous improvement through customer focus and innovation.

#### **Our Staff**

We will demonstrate this by encouraging, supporting and developing our employees to achieve service excellence and a sense of unity, pride and fulfilment.

#### **Partnerships with the Federal and State Governments**

We will work together to achieve the equitable provision of services and infrastructure to meet current and future community needs.

#### **Our Community Organisations**

We will work in partnership with them to build community wellbeing, resilience and capacity.

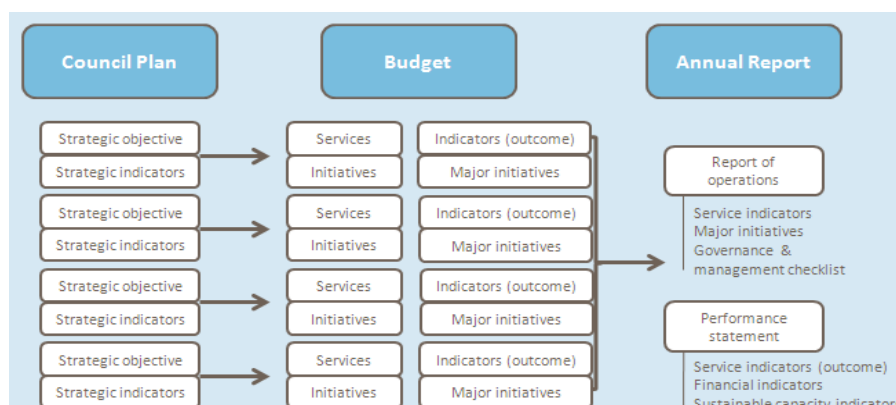
### 1.3 Strategic objectives

Council delivers services and initiatives under 25 service areas, and over 100 programs and activities. Each contributes to the achievement of one of the 11 Strategic Objectives as set out in the Council Plan for the years 2021-2025. The following table lists the three Themes and the 11 Strategic Objectives as described in the Council Plan.

Theme	Description
<p><b>1. A Community that is resilient, inclusive and thriving</b></p>	<p><b>1.1. Strategic Objective</b> - Create learning opportunities for everyone to reach their potential, through all stages of life.</p> <p><b>1.2. Strategic Objective</b> - Provide opportunities, and support business growth and visitor economy to create accessible local jobs for our diverse community.</p> <p><b>1.3. Strategic Objective</b> - Promote a healthy, inclusive and respectful community that fosters community pride and safety.</p> <p><b>1.4. Strategic Objective</b> - Strengthen community connections through local events, festivals and the arts.</p>
<p><b>2. A City that cares about our planet, is appealing and connected</b></p>	<p><b>2.1. Strategic Objective</b> - Facilitate appropriate urban development and enhancing natural environment, heritage, landscapes and rural places.</p> <p><b>2.2. Strategic Objective</b> - Demonstrate environmentally sustainable leadership and adapt to climate change.</p> <p><b>2.3. Strategic Objective</b> - Design and maintain our City with accessible spaces and a strong sense of place.</p> <p><b>2.4. Strategic Objective</b> - Connect our City through efficient and effective walking, cycling and public transport and road networks.</p>
<p><b>3. A Council that inspires leadership, is accountable and puts the community first</b></p>	<p><b>3.1. Strategic Objective</b> - Empower and engage our community through advocacy and community engagement.</p> <p><b>3.2. Strategic Objective</b> - Deliver responsible and transparent governance, services and sustainable assets that respond to community needs.</p> <p><b>3.3. Strategic Objective</b> - Advance organisational high-performance through innovation and partnerships.</p>

## 2. Services and service performance indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2024/25 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes several initiatives and service performance outcome indicators for key areas of Council's operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and report against them in their Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below.



Source: Department of Jobs, Precincts and Regions

### 2.1 Strategic Objective 1.1: Create learning opportunities for everyone to reach their potential, through all stages of life.

#### Services

Service area	Description of services provided		2022/23 Actual \$'000	2023/24 Forecast \$'000	2024/25 Budget \$'000
Facility Management / Facilities Hire	Manages and maintains Council facilities for internal and external use including Council's office, community halls, leisure facilities, sports stadiums and function/training rooms at Learning Centres.	<i>Inc</i>	-	-	-
		<i>Exp</i>	1,953	-	-
		<b>Surplus / (deficit)</b>	<b>(1,953)</b>	-	-
Lifelong Learning	Inspires learning in Hume through the provision of public libraries, accessible computers and WiFi, educational programs and support to Neighbourhood Houses.	<i>Inc</i>	2,578	2,624	2,471
		<i>Exp</i>	10,755	12,443	12,716
		<b>Surplus / (deficit)</b>	<b>(8,177)</b>	<b>(9,819)</b>	<b>(10,245)</b>
Family Support and Health	Provides programs and support in the areas of wellbeing, child safety, socialisation and connection to their community. The service offers Maternal and Child Health consultations, case management, immunisation, parenting education, in-home support and physical development assessments.	<i>Inc</i>	533	533	543
		<i>Exp</i>	462	550	537
		<b>Surplus / (deficit)</b>	<b>71</b>	<b>(17)</b>	<b>6</b>
Early Childhood Education and Care	Provides preschool, day care, three year old activity groups and occasional care. It also supports children with additional needs, learning difficulties and developmental concerns to access and participate in education.	<i>Inc</i>	27,994	34,550	37,768
		<i>Exp</i>	29,728	37,335	37,412
		<b>Surplus / (deficit)</b>	<b>(1,734)</b>	<b>(2,785)</b>	<b>356</b>

### Major Initiatives

1) Working in partnership with the Victorian Government to expand kindergarten services and infrastructure.

### Service Performance Outcome Indicators

Service	Indicator	2022/23 Actual
Libraries	Participation	6.70%

\* refer to table at end of section 2.11 for information on the calculation of Service Performance Outcome Indicators

## 2.2 Strategic Objective 1.2: Provide opportunities, and support business growth and visitor economy to create accessible local jobs for our diverse community.

### Services

Service area	Description of services provided		2022/23 Actual \$'000	2023/24 Forecast \$'000	2024/25 Budget \$'000
Facility Management / Facilities Hire	Manages and maintains Council facilities for internal and external use including Council's office, community halls, leisure facilities, sports stadiums and function/training rooms at Learning Centres.	<i>Inc</i>	-	-	-
		<i>Exp</i>	32	-	-
		<b><i>Surplus / (deficit)</i></b>	<b>(32)</b>	-	-
Economic Development	Economic Development supports existing business growth and encourages new business investment to promote jobs growth within Hume City. This includes attracting new and diverse business to the City, business training, promotion and networking events, job creation programs, tourism support and development and management of the Sunbury Visitors Information Centre.	<i>Inc</i>	665	614	765
		<i>Exp</i>	3,381	3,925	3,422
		<b><i>Surplus / (deficit)</i></b>	<b>(2,716)</b>	<b>(3,311)</b>	<b>(2,658)</b>

### Major Initiatives

2) In partnership with the Victorian Government and business, progress the revitalisation of Broadmeadows and Hume Central.



### 2.3 Strategic Objective 1.3: Promote a healthy, inclusive and respectful community that fosters community pride and safety.

#### Services

Service area	Description of services provided		2022/23 Actual \$'000	2023/24 Forecast \$'000	2024/25 Budget \$'000
Transport, Roads and Drainage	Is responsible for asphalt repairs, engineering investigations, civil and traffic design and underground drainage cleaning and stormwater drainage maintenance. In addition, the service manages transport planning and contracts with external service providers for road line marking. This service is also responsible for Council's Road Management Plan and compliance and enforcement of government regulations.	<i>Inc</i>	-	1,351	-
		<i>Exp</i>	1,551	234	-
		<b>Surplus / (deficit)</b>	<b>(1,551)</b>	<b>1,117</b>	<b>-</b>
Community Development	Fosters community strength and resilience within the context of the Social Justice Charter and provides funding for community projects which build community capacity and enhance community wellbeing. The service delivers events and festivals which celebrate the cultural diversity of the City and environmental educational programs under the Live Green banner.	<i>Inc</i>	6	16	-
		<i>Exp</i>	715	732	863
		<b>Surplus / (deficit)</b>	<b>(709)</b>	<b>(716)</b>	<b>(863)</b>
Council and Service Planning	Manages Council planning and reporting and legislative requirements under the Local Government Act. It develops and reports on progress and achievements of the Council Plan and Community Plan and supports Council's Audit Committee and Internal Audit contract. The service also provides strategic advice on emerging social issues and policy matters to inform Council's decision making and service planning processes and to advocate for improved community outcomes.	<i>Inc</i>	-	3	-
		<i>Exp</i>	626	694	524
		<b>Surplus / (deficit)</b>	<b>(626)</b>	<b>(691)</b>	<b>(524)</b>
Facility Management / Facilities Hire	Manages and maintains Council facilities for internal and external use including Council's office, community halls, leisure facilities, sports stadiums and function/training rooms at Learning Centres.	<i>Inc</i>	11	7	6
		<i>Exp</i>	1,225	6	6
		<b>Surplus / (deficit)</b>	<b>(1,214)</b>	<b>1</b>	<b>-</b>
Human Resources	Ensures that staff pay and conditions are in accordance with the Enterprise Agreement and Awards. The service also provides Organisational Development and Workplace Health, Safety and Wellbeing. It facilitates a positive workplace culture through training and development opportunities, staff reward and recognition, employee support schemes and industrial relations.	<i>Inc</i>	-	-	-
		<i>Exp</i>	749	855	835
		<b>Surplus / (deficit)</b>	<b>(749)</b>	<b>(855)</b>	<b>(835)</b>
Youth Services	Address the needs of young people (aged 12 – 24) across the municipality. Services including counselling, outreach activities and youth development programs and events are provided from Youth Centres, schools and community locations.	<i>Inc</i>	115	117	71
		<i>Exp</i>	1,983	2,022	2,087
		<b>Surplus / (deficit)</b>	<b>(1,868)</b>	<b>(1,905)</b>	<b>(2,016)</b>
Indigenous Support	Provides assistance for the Aboriginal and Torres Strait Islander community through disability respite, holiday programs, planned activity groups, parent engagement programs and community engagement and recognition activities.	<i>Inc</i>	119	141	72
		<i>Exp</i>	230	283	178
		<b>Surplus / (deficit)</b>	<b>(111)</b>	<b>(142)</b>	<b>(106)</b>

Leisure, Health and Wellbeing	Manages leisure centres, aquatic facilities, sports stadiums and provides a range of activities and programs at these locations. This service is also responsible for initiatives targeting obesity, physical activity, nutrition, tobacco and alcohol through delivery of the Municipal Public Health and Wellbeing Plan.	<i>Inc</i>	15,061	15,410	16,476
		<i>Exp</i>	22,186	25,134	25,537
		<b><i>Surplus / (deficit)</i></b>	<b>(7,125)</b>	<b>(9,724)</b>	<b>(9,061)</b>
Aged Support Services	Provides support and maintenance services to assist the elderly and those with special needs through care and social inclusion programs. This includes active ageing activities, senior citizens groups, dementia support, a community safety register and personal care to assist older people to remain living in their own homes.	<i>Inc</i>	9,821	13,386	14,527
		<i>Exp</i>	11,722	15,706	18,372
		<b><i>Surplus / (deficit)</i></b>	<b>(1,902)</b>	<b>(2,320)</b>	<b>(3,845)</b>
Family Support and Health	Provides programs and support in the areas of wellbeing, child safety, socialisation and connection to their community. The service offers Maternal and Child Health consultations, case management, immunisation, parenting education, in-home support and physical development assessments.	<i>Inc</i>	6,743	6,680	6,378
		<i>Exp</i>	9,564	9,906	10,716
		<b><i>Surplus / (deficit)</i></b>	<b>(2,820)</b>	<b>(3,226)</b>	<b>(4,339)</b>
Community Safety	Provides a safe municipality through the provision of school crossing supervision, emergency response and recovery and enforcing City Laws and State Government legislation. This includes regulations for parking, litter, animal management, fire prevention, road rules, environmental protection and pollution.	<i>Inc</i>	7,283	7,908	7,531
		<i>Exp</i>	15,022	14,432	14,409
		<b><i>Surplus / (deficit)</i></b>	<b>(7,739)</b>	<b>(6,523)</b>	<b>(6,878)</b>

### Major Initiatives

3) Continue to provide high quality active sporting facilities in response to population growth, including the Sunbury Aquatic and Leisure Centre Water Play works and Boardman Reserve Outdoor Netball Court in Sunbury.

### Service Performance Outcome Indicators

Service	Indicator	2022/23 Actual
Aquatic Facilities	Utilisation	4.94
Food safety	Health and safety	100.00%
Maternal and Child Health	Participation	74.12%
		78.64% (Aboriginal)
Animal Management	Health and safety	100%

\* refer to table at end of section 2.11 for information on the calculation of Service Performance Outcome Indicators

## 2.4 Strategic Objective 1.4: Strengthen community connections through local events, festivals and the arts.

### Services

Service area	Description of services provided		2022/23	2023/24	2024/25
			Actual \$'000	Forecast \$'000	Budget \$'000
Arts and Culture	Provides a range of programs and activities at leisure centres and community facilities including dance programs, active movement activities and an all abilities disco. This service also supports local artists by providing access to exhibition space and secures funding and partnerships for arts initiatives.	<i>Inc</i>	45	8	-
		<i>Exp</i>	647	699	634
		<b>Surplus / (deficit)</b>	<b>(602)</b>	<b>(691)</b>	<b>(634)</b>
Community Development	Fosters community strength and resilience within the context of the Social Justice Charter and provides funding for community projects which build community capacity and enhance community wellbeing. The service delivers events and festivals which celebrate the cultural diversity of the City and environmental educational programs under the Live Green banner.	<i>Inc</i>	195	100	27
		<i>Exp</i>	1,976	2,371	2,335
		<b>Surplus / (deficit)</b>	<b>(1,781)</b>	<b>(2,271)</b>	<b>(2,309)</b>
Facility Management / Facilities Hire	Manages and maintains Council facilities for internal and external use including Council's office, community halls, leisure facilities, sports stadiums and function/training rooms at Learning Centres.	<i>Inc</i>	-	-	-
		<i>Exp</i>	39	-	-
		<b>Surplus / (deficit)</b>	<b>(39)</b>	-	-

## 2.5 Strategic Objective 2.1: Facilitate appropriate urban development and enhancing natural environment, heritage, landscapes and rural places.

### Services

Service area	Description of services provided		2022/23	2023/24	2024/25
			Actual \$'000	Forecast \$'000	Budget \$'000
City Development	Ensures that statutory planning, open space infrastructure assets and urban design of the City are conducted in accordance with legal specifications and responsible land management planning schemes. The service ensures social justice and environmental sustainability principles are embedded in Council's planning processes.	<i>Inc</i>	8,565	9,134	9,100
		<i>Exp</i>	17,482	19,732	19,026
		<b>Surplus / (deficit)</b>	<b>(8,917)</b>	<b>(10,598)</b>	<b>(9,926)</b>
Community Safety	Provides a safe municipality through the provision of school crossing supervision, emergency response and recovery and enforcing City Laws and State Government legislation. This includes regulations for parking, litter, animal management, fire prevention, road rules, environmental protection and pollution.	<i>Inc</i>	-	-	-
		<i>Exp</i>	2	11	11
		<b>Surplus / (deficit)</b>	<b>(2)</b>	<b>(11)</b>	<b>(11)</b>

### Service Performance Outcome Indicators

Service	Indicator	2022/23 Actual
Statutory planning	Service standard	44.73%

\* refer to table at end of section 2.11 for information on the calculation of Service Performance Outcome Indicators

## 2.6 Strategic Objective 2.2: Demonstrate environmentally sustainable leadership and adapt to climate change.

### Services

Service area	Description of services provided		2022/23 Actual \$'000	2023/24 Forecast \$'000	2024/25 Budget \$'000
Transport, Roads and Drainage	Is responsible for asphalt repairs, engineering investigations, civil and traffic design and underground drainage cleaning and stormwater drainage maintenance. In addition, the service manages transport planning and contracts with external service providers for road line marking. This service is also responsible for Council's Road Management Plan and compliance and enforcement of government regulations.	<i>Inc</i>	-	-	-
		<i>Exp</i>	3,407	3,627	1,213
		<b>Surplus / (deficit)</b>	<b>(3,407)</b>	<b>(3,627)</b>	<b>(1,213)</b>
Community Development	Fosters community strength and resilience within the context of the Social Justice Charter and provides funding for community projects which build community capacity and enhance community wellbeing. The service delivers events and festivals which celebrate the cultural diversity of the City and environmental educational programs under the Live Green banner.	<i>Inc</i>	-	-	-
		<i>Exp</i>	125	125	127
		<b>Surplus / (deficit)</b>	<b>(125)</b>	<b>(125)</b>	<b>(127)</b>
Council and Service Planning	Manages Council planning and reporting and legislative requirements under the Local Government Act. It develops and reports on progress and achievements of the Council Plan and Community Plan and supports Council's Audit Committee and Internal Audit contract. The service also provides strategic advice on emerging social issues and policy matters to inform Council's decision making and service planning processes and to advocate for improved community outcomes.	<i>Inc</i>	-	-	-
		<i>Exp</i>	97	325	113
		<b>Surplus / (deficit)</b>	<b>(97)</b>	<b>(325)</b>	<b>(113)</b>
Facility Management / Facilities Hire	Manages and maintains Council facilities for internal and external use including Council's office, community halls, leisure facilities, sports stadiums and function/training rooms at Learning Centres.	<i>Inc</i>	-	-	-
		<i>Exp</i>	33	-	-
		<b>Surplus / (deficit)</b>	<b>(33)</b>	-	-
Waste Management	Provides household waste collection including garbage, recycling and green waste and supports local businesses with responsible waste disposal and litter management. It also includes community education and engagement programs through schools, anti-litter campaigns, hard waste collection and waste diversion from landfill or dumping.	<i>Inc</i>	3,791	3,158	2,997
		<i>Exp</i>	46,799	45,781	56,313
		<b>Surplus / (deficit)</b>	<b>(43,008)</b>	<b>(42,623)</b>	<b>(53,317)</b>
City Development	Ensures that statutory planning, open space infrastructure assets and urban design of the City are conducted in accordance with legal specifications and responsible land management planning schemes. The service ensures social justice and environmental sustainability principles are embedded in Council's planning processes.	<i>Inc</i>	536	556	410
		<i>Exp</i>	1,282	1,405	1,072
		<b>Surplus / (deficit)</b>	<b>(746)</b>	<b>(849)</b>	<b>(662)</b>

**2.7 Strategic Objective 2.3: Design and maintain our City with accessible spaces and a strong sense of place.**

**Services**

Service area	Description of services provided		2022/23 Actual \$'000	2023/24 Forecast \$'000	2024/25 Budget \$'000
Parks and Open Space	Provides maintenance and provision of parks, sports fields, forests, conservation reserves, play spaces and open spaces. In doing so, the service ensures Council is complying with legislation and risk management procedures for these public areas.	<i>Inc</i>	303	249	-
		<i>Exp</i>	32,833	39,438	39,415
		<b>Surplus / (deficit)</b>	<b>(32,530)</b>	<b>(39,189)</b>	<b>(39,415)</b>
Facility Management / Facilities Hire	Manages and maintains Council facilities for internal and external use including Council's office, community halls, leisure facilities, sports stadiums and function/training rooms at Learning Centres.	<i>Inc</i>	-	-	-
		<i>Exp</i>	812	412	467
		<b>Surplus / (deficit)</b>	<b>(812)</b>	<b>(412)</b>	<b>(467)</b>
City Development	Ensures that statutory planning, open space infrastructure assets and urban design of the City are conducted in accordance with legal specifications and responsible land management planning schemes. The service ensures social justice and environmental sustainability principles are embedded in Council's planning processes.	<i>Inc</i>	-	-	-
		<i>Exp</i>	110	25	-
		<b>Surplus / (deficit)</b>	<b>(110)</b>	<b>(25)</b>	<b>-</b>

**Major Initiatives**

4) Continue the implementation of the Waste and Resource Recovery Strategy, including the introduction of Food Organics Garden Organics (FOGO) bins.

**Service Performance Outcome Indicators**

Service	Indicator	2022/23 Actual
Waste collection	Waste diversion	34.06%

\* refer to table at end of section 2.11 for information on the calculation of Service Performance Outcome Indicators

## 2.8 Strategic Objective 2.4: Connect our City through efficient and effective walking, cycling and public transport and road networks.

### Services

Service area	Description of services provided		2022/23	2023/24	2024/25
			Actual \$'000	Forecast \$'000	Budget \$'000
Transport, Roads and Drainage	Is responsible for asphalt repairs, engineering investigations, civil and traffic design and underground drainage cleaning and stormwater drainage maintenance. In addition, the service manages transport planning and contracts with external service providers for road line marking. This service is also responsible for Council's Road Management Plan and compliance and enforcement of government regulations.	<i>Inc</i>	3,786	4,352	4,507
		<i>Exp</i>	10,012	10,720	8,964
		<b>Surplus / (deficit)</b>	<b>(6,226)</b>	<b>(6,368)</b>	<b>(4,457)</b>

### Service Performance Outcome Indicators

Service	Indicator	2022/23 Actual
Roads	Satisfaction	54

\* refer to table at end of section 2.11 for information on the calculation of Service Performance Outcome Indicators

### Major Initiatives

5) Improve parking and access to public transport in Sunbury by continuing construction of the multi-deck car park at Evans Street – in partnership with the Victorian Government

## 2.9 Strategic Objective 3.1: Empower and engage our community through advocacy and community engagement.

### Services

Service area	Description of services provided		2022/23	2023/24	2024/25
			Actual \$'000	Forecast \$'000	Budget \$'000
Community Development	Fosters community strength and resilience within the context of the Social Justice Charter and provides funding for community projects which build community capacity and enhance community wellbeing. The service delivers events and festivals which celebrate the cultural diversity of the City and environmental educational programs under the Live Green banner.	<i>Inc</i>	4	-	-
		<i>Exp</i>	163	179	147
		<b>Surplus / (deficit)</b>	<b>(159)</b>	<b>(179)</b>	<b>(147)</b>
Organisation and Community Intelligence	Provides an internal records management service to ensure organisational knowledge is maintained through the archiving, retrieval and storage of information in accordance with the Public Records, Freedom of Information and Information Privacy Acts. The Geographic Information System provides mapping and spatial assistance in undertaking social research and community consultation to inform service planning and strategy development.	<i>Inc</i>	-	-	-
		<i>Exp</i>	721	783	818
		<b>Surplus / (deficit)</b>	<b>(721)</b>	<b>(783)</b>	<b>(818)</b>

Council and Service Planning	Manages Council planning and reporting and legislative requirements under the Local Government Act. It develops and reports on progress and achievements of the Council Plan and Community Plan and supports Council's Audit Committee and Internal Audit contract. The service also provides strategic advice on emerging social issues and policy matters to inform Council's decision making and service planning processes and to advocate for improved community outcomes.	<i>Inc</i>	-	-	-
		<i>Exp</i>	2,690	2,865	2,844
		<b>Surplus / (deficit)</b>	<b>(2,690)</b>	<b>(2,865)</b>	<b>(2,844)</b>

Communications and advocacy	Provides support to the organisation in delivering information to Hume residents, businesses, visitors and employees through a range of communication channels. The service supports Councils advocacy and grants, print and digital media communications and is responsible for Council's corporate branding and reputation management.	<i>Inc</i>	-	-	-
		<i>Exp</i>	-	-	-
		<b>Surplus / (deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>

### Service Performance Outcome Indicators

Service	Indicator	2022/23 Actual
Governance	Consultation and engagement	53

\* refer to table at end of section 2.11 for information on the calculation of Service Performance Outcome Indicators

## 2.10 Strategic Objective 3.2: Strategic Objective - Deliver responsible and transparent governance, services and sustainable assets that respond to community needs.

### Services

Service area	Description of services provided		2022/23 Actual \$'000	2023/24 Forecast \$'000	2024/25 Budget \$'000
Finance and Procurement Services	Ensures Council's procurement is undertaken in accordance with legislation and contract works and services provided meet best practice. This service also levies and collects general rates and special charge schemes. Accounting services analyse, review, monitor and report information about financial activity within Council, for use in planning, performance evaluation and operational control.	<i>Inc</i>	16,900	18,874	14,059
		<i>Exp</i>	5,490	6,241	6,711
		<b>Surplus / (deficit)</b>	<b>11,410</b>	<b>12,633</b>	<b>7,348</b>
Community Development	Fosters community strength and resilience within the context of the Social Justice Charter and provides funding for community projects which build community capacity and enhance community wellbeing. The service delivers events and festivals which celebrate the cultural diversity of the City and environmental educational programs under the Live Green banner.	<i>Inc</i>	25	77	50
		<i>Exp</i>	53	140	104
		<b>Surplus / (deficit)</b>	<b>(28)</b>	<b>(63)</b>	<b>(54)</b>

Organisation and Community Intelligence	Provides an internal records management service to ensure organisational knowledge is maintained through the archiving, retrieval and storage of information in accordance with the Public Records, Freedom of Information and Information Privacy Acts. The Geographic Information System provides mapping and spatial assistance in undertaking social research and community consultation to inform service planning and strategy development.	<i>Inc</i>	-	-	-
		<i>Exp</i>	1,675	1,668	1,746
		<b><i>Surplus / (deficit)</i></b>	<b>(1,675)</b>	<b>(1,668)</b>	<b>(1,746)</b>
Council and Service Planning	Manages Council planning and reporting and legislative requirements under the Local Government Act. It develops and reports on progress and achievements of the Council Plan and Community Plan and supports Council's Audit Committee and Internal Audit contract. The service also provides strategic advice on emerging social issues and policy matters to inform Council's decision making and service planning processes and to advocate for improved community outcomes.	<i>Inc</i>	26	22	23
		<i>Exp</i>	2,896	3,262	3,704
		<b><i>Surplus / (deficit)</i></b>	<b>(2,869)</b>	<b>(3,240)</b>	<b>(3,681)</b>
Facility Management / Facilities Hire	Manages and maintains Council facilities for internal and external use including Council's office, community halls, leisure facilities, sports stadiums and function/training rooms at Learning Centres.	<i>Inc</i>	2,567	2,468	2,337
		<i>Exp</i>	6,935	10,526	10,960
		<b><i>Surplus / (deficit)</i></b>	<b>(4,368)</b>	<b>(8,058)</b>	<b>(8,623)</b>
Human Resources	Ensures that staff pay and conditions are in accordance with the Enterprise Agreement and Awards. The service also provides Organisational Development and Workplace Health, Safety and Wellbeing. It facilitates a positive workplace culture through training and development opportunities, staff reward and recognition, employee support schemes and industrial relations.	<i>Inc</i>	1,657	1,352	1,300
		<i>Exp</i>	2,437	2,552	2,627
		<b><i>Surplus / (deficit)</i></b>	<b>(780)</b>	<b>(1,200)</b>	<b>(1,327)</b>
Asset Management and Infrastructure Development	Is responsible for monitoring and management of Council assets (roads, drains, bridges etc.) to ensure infrastructure is maintained to appropriate standards. This includes efficient management, supply and control of Council fleet vehicles, plant and equipment and the development and delivery of Council's annual Capital Works Program.	<i>Inc</i>	384	306	233
		<i>Exp</i>	7,997	8,469	8,757
		<b><i>Surplus / (deficit)</i></b>	<b>(7,613)</b>	<b>(8,163)</b>	<b>(8,524)</b>
Lifelong Learning	Inspires learning in Hume through the provision of public libraries, accessible computers and WiFi, educational programs and support to Neighbourhood Houses.	<i>Inc</i>	-	-	-
		<i>Exp</i>	4	-	-
		<b><i>Surplus / (deficit)</i></b>	<b>(4)</b>	<b>-</b>	<b>-</b>
Customer Service	Handles enquiries from the public from three Customer Service Centres via face-to-face interactions, telephone, email and web chat. Customer Service Centres receive payments, distribute information and connect people with Council services and activities.	<i>Inc</i>	-	3	-
		<i>Exp</i>	2,582	3,379	3,542
		<b><i>Surplus / (deficit)</i></b>	<b>(2,582)</b>	<b>(3,376)</b>	<b>(3,542)</b>



Aged Support Services	Provides support and maintenance services to assist the elderly and those with special needs through care and social inclusion programs. This includes active ageing activities, senior citizens groups, dementia support, a community safety register and personal care to assist older people to remain living in their own homes.	<i>Inc</i>	141	-	-
		<i>Exp</i>	3	-	-
		<b><i>Surplus / (deficit)</i></b>	<b>138</b>	-	-
Communications and advocacy	Provides support to the organisation in delivering information to Hume residents, businesses, visitors and employees through a range of communication channels. The service supports Councils advocacy and grants, print and digital media communications and is responsible for Council's corporate branding and reputation management.	<i>Inc</i>	-	-	-
		<i>Exp</i>	3	28	22
		<b><i>Surplus / (deficit)</i></b>	<b>(3)</b>	<b>(28)</b>	<b>(22)</b>
Governance and Associated Statutory Services	Provides executive oversight and governance of Hume City Council, including divisional management, instruments of delegation and the management of legal and statutory responsibilities. This service ensures the effective and efficient allocation of Council resources, in accordance with the principles of the Local Government Act and legislative requirements.	<i>Inc</i>	65	111	225
		<i>Exp</i>	6,110	6,709	7,957
		<b><i>Surplus / (deficit)</i></b>	<b>(6,045)</b>	<b>(6,598)</b>	<b>(7,732)</b>
Information Technology	Is an internal service that supports efficient and reliable access to information, communications and technology (ICT). This includes service support, maintenance, security and adherence to Council standards and procedures.	<i>Inc</i>	4	3	-
		<i>Exp</i>	9,097	12,991	14,728
		<b><i>Surplus / (deficit)</i></b>	<b>(9,093)</b>	<b>(12,988)</b>	<b>(14,728)</b>

### Major Initiatives

6) Enhance customer experience, service efficiencies and improve transparency and performance accountability by undertaking initiatives to enhance Council's enabling information technology and enterprise resource planning.

## 2.11 Strategic Objective 3.3: Strategic Objective - Advance organisational high-performance through innovation and partnerships.

### Services

Service area	Description of services provided		2022/23 Actual \$'000	2023/24 Forecast \$'000	2024/25 Budget \$'000
Council and Service Planning	Manages Council planning and reporting and legislative requirements under the Local Government Act. It develops and reports on progress and achievements of the Council Plan and Community Plan and supports Council's Audit Committee and Internal Audit contract. The service also provides strategic advice on emerging social issues and policy matters to inform Council's decision making and service planning processes and to advocate for improved community outcomes.	<i>Inc</i>	-	-	-
		<i>Exp</i>	312	625	831
		<b><i>Surplus / (deficit)</i></b>	<b>(312)</b>	<b>(625)</b>	<b>(831)</b>
Human Resources	Ensures that staff pay and conditions are in accordance with the Enterprise Agreement and Awards. The service also provides Organisational Development and Workplace Health, Safety and Wellbeing. It facilitates a positive workplace culture through training and development opportunities, staff reward and recognition, employee support schemes and industrial relations.	<i>Inc</i>	21	17	20
		<i>Exp</i>	4,721	6,581	6,574
		<b><i>Surplus / (deficit)</i></b>	<b>(4,700)</b>	<b>(6,564)</b>	<b>(6,554)</b>
Customer Service	Handles enquiries from the public from three Customer Service Centres via face-to-face interactions, telephone, email and web chat. Customer Service Centres receive payments, distribute information and connect people with Council services and activities.	<i>Inc</i>	-	-	-
		<i>Exp</i>	487	836	871
		<b><i>Surplus / (deficit)</i></b>	<b>(487)</b>	<b>(836)</b>	<b>(871)</b>

### Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Libraries	Participation	Library membership (Percentage of the population that are registered library members)	[Number of registered library members / Population] x100
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities (The number of visits to aquatic facilities per head of municipal population)	Number of visits to aquatic facilities / Municipal population
Food Safety	Health and Safety	Critical and major non-compliance outcome notifications (The percentage of critical and major non-compliance notifications that are followed up by Council)	[Number of critical non-compliance outcome notifications and major non-compliance notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance notifications about food premises] x100
Maternal and Child Health	Participation	Participation in the MCH service (The percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100
		Participation in MCH service by Aboriginal children (The percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x100
Animal Management	Health and Safety	Animal management prosecutions (The percentage of successful animal management prosecutions)	[Number of successful animal management prosecutions/ Number of animal management prosecutions]x100
Waste Management	Waste diversion	Kerbside collection waste diverted from landfill (The percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100
Statutory Planning	Service standard	Planning applications decided within required timeframes (percentage of regular and VicSmart planning application decisions made within legislated timeframes)	[Number of planning application decisions made within 60 days for regular permits and 10 days for VicSmart permits / Number of planning application decisions made] x100
Roads	Condition	Sealed local roads below the intervention level (percentage of sealed local roads that are below the renewal intervention level set by Council and not requiring renewal)	[Number of kilometres of sealed local roads below the renewal intervention level set by Council / Kilometres of sealed local roads] x100
Governance	Consultation and engagement	Satisfaction with community consultation and engagement. (Community satisfaction rating out of 100 with the consultation and engagement efforts of Council)	Community satisfaction rating out of 100 with how Council has performed on community consultation and engagement

**2.12 Reconciliation with budgeted operating result**

Strategic Objective	Surplus/ (Deficit) \$'000	Revenue \$'000	Expenditure \$'000
1.1. Strategic Objective - Create learning opportunities for everyone to reach their potential, through all stages of life.	(9,884)	40,782	50,666
1.2. Strategic Objective - Provide opportunities, and support business growth and visitor economy to create accessible local jobs for our diverse community.	(2,657)	765	3,422
1.3. Strategic Objective - Promote a healthy, inclusive and respectful community that fosters community pride and safety.	(28,465)	45,062	73,527
1.4. Strategic Objective - Strengthen community connections through local events, festivals and the arts.	(2,943)	27	2,970
2.1. Strategic Objective - Facilitate appropriate urban development and enhancing natural environment, heritage, landscapes and rural places.	(9,937)	9,100	19,037
2.2. Strategic Objective - Demonstrate environmentally sustainable leadership and adapt to climate change.	(55,432)	3,407	58,839
2.3. Strategic Objective - Design and maintain our City with accessible spaces and a strong sense of place.	(39,882)	-	39,882
2.4. Strategic Objective - Connect our City through efficient and effective walking, cycling and public transport and road networks.	(4,457)	4,507	8,964
3.1. Strategic Objective - Empower and engage our community through advocacy and community engagement.	(3,810)	-	3,810
3.2. Strategic Objective - Deliver responsible and transparent governance, services and sustainable assets that respond to community needs.	(42,630)	18,227	60,857
3.3. Strategic Objective - Advance organisational high-performance through innovation and partnerships.	(8,256)	20	8,276
<b>Total</b>	<b>(208,353)</b>	<b>121,897</b>	<b>330,250</b>
<b>Expenses added in:</b>			
Depreciation and amortisation	70,389		
Finance costs	1,771		
Other items not attributable to a service	1,810		
<b>Deficit before funding sources</b>	<b>(282,323)</b>		
<b>Funding sources added in:</b>			
Rates and charges	258,102		
Other items not attributable to a service	23,482		
<b>Total funding sources</b>	<b>281,584</b>		
<b>Underlying surplus / (deficit) for the year</b>	<b>(739)</b>		
<b>Add</b>			
Grants - capital	19,880		
Contributions - developer	29,077		
Contributions - non-monetary	103,655		
Fair value adjustments for investment property	622		
<b>Less</b>			
Payment to ICP developer for land equalization	5,080		
Reimbursement to developers for LIK/WIK projects	4,155		
Capital Works expensed	10,000		
<b>Surplus for the year</b>	<b>133,275</b>		

### **3. Financial statements**

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2024/25 has been supplemented with projections to 2027/28.

This section includes the following financial statements prepared in accordance with the *Local Government Act 2020* and the *Local Government (Planning and Reporting) Regulations 2020*.

- Comprehensive Income Statement
- Balance Sheet
- Statement of Changes in Equity
- Statement of Cash Flows
- Statement of Capital Works
- Statement of Human Resources

**Comprehensive Income Statement**

For the four years ending 30 June 2028

		Forecast Actual 2023/24 \$'000	Budget 2024/25 \$'000	Projections		
	NOTES			2025/26 \$'000	2026/27 \$'000	2027/28 \$'000
<b>Income / Revenue</b>						
Rates and charges	4.1.1 (i)	238,212	258,102	270,681	285,925	301,612
Statutory fees and fines	4.1.2	18,395	18,522	19,302	19,860	20,448
User fees	4.1.3	27,048	28,477	29,893	31,359	32,919
Grants - operating	4.1.4 (a)	60,892	80,295	84,279	88,318	92,701
Grants - capital	4.1.4 (b)	35,359	19,880	10,091	8,030	8,030
Contributions - monetary	4.1.5 (a)	765	566	554	287	288
Contributions - developer	4.1.5 (b)	20,917	29,077	34,238	46,012	44,591
Contributions - non-monetary	4.1.5 (c)	105,933	103,655	110,505	111,646	116,205
Fair value adjustments for investment property		467	622	789	805	825
Other income	4.1.6	22,841	16,733	15,876	15,523	14,673
<b>Total income / revenue</b>		<b>530,829</b>	<b>555,929</b>	<b>576,208</b>	<b>607,765</b>	<b>632,292</b>
<b>Expenses</b>						
Employee costs	4.1.7	157,881	176,127	186,987	193,891	202,132
Materials and services	4.1.8	168,912	158,930	166,366	169,231	178,970
Depreciation and amortisation	4.1.9	79,951	70,389	76,316	80,990	86,672
Finance costs	4.1.10	1,630	1,771	1,549	1,526	1,403
Other expenses	4.1.11	15,990	6,202	6,210	6,419	6,637
Reimbursement to developers for LIK/WIK projects	4.1.12	15,034	4,155	1,595	7,237	6,054
Payment to ICP developers for land equalisation	4.1.13	13,166	5,080	2,513	1,394	19,619
<b>Total expenses</b>		<b>452,564</b>	<b>422,654</b>	<b>441,536</b>	<b>460,688</b>	<b>501,487</b>
<b>Surplus for the year</b>		<b>78,265</b>	<b>133,275</b>	<b>134,672</b>	<b>147,077</b>	<b>130,805</b>
<b>Other comprehensive income</b>						
<b>Items that will not be reclassified to surplus or deficit in future periods</b>						
Net asset revaluation gain		104,098	102,327	107,302	112,655	118,100
<b>Total other comprehensive income</b>		<b>104,098</b>	<b>102,327</b>	<b>107,302</b>	<b>112,655</b>	<b>118,100</b>
<b>Total comprehensive result</b>		<b>182,363</b>	<b>235,602</b>	<b>241,974</b>	<b>259,732</b>	<b>248,905</b>

**Balance Sheet**

For the four years ending 30 June 2028

	NOTES	Forecast	Budget	Projections		
		Actual 2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000	2027/28 \$'000
<b>Current assets</b>						
Cash and cash equivalents		271,186	226,274	174,495	133,704	89,729
Trade and other receivables		57,044	58,506	60,060	61,711	63,464
Other assets		8,450	8,744	9,050	9,298	9,554
<b>Total current assets</b>	4.2.1	<b>336,680</b>	<b>293,524</b>	<b>243,605</b>	<b>204,713</b>	<b>162,747</b>
<b>Non-current assets</b>						
Trade and other receivables		170	170	170	170	170
Property, plant, equipment and infrastructure		5,748,565	6,024,674	6,313,007	6,606,763	6,896,259
Right-of-use assets	4.2.3	1,154	3,527	3,068	2,627	2,216
Investment property		31,578	32,200	32,989	33,796	34,619
<b>Total non-current assets</b>	4.2.1	<b>5,781,467</b>	<b>6,060,571</b>	<b>6,349,234</b>	<b>6,643,356</b>	<b>6,933,264</b>
<b>Total assets</b>		<b>6,118,147</b>	<b>6,354,095</b>	<b>6,592,839</b>	<b>6,848,069</b>	<b>7,096,011</b>
<b>Current liabilities</b>						
Trade and other payables		33,414	33,225	32,917	33,832	34,267
Trust funds and deposits		2,514	7,310	6,774	2,791	4,897
Contract and other liabilities		3,936	718	-	-	-
Provisions		34,067	35,772	37,581	39,456	41,410
Lease liabilities	4.2.3	375	388	394	381	363
<b>Total current liabilities</b>	4.2.2	<b>74,306</b>	<b>77,413</b>	<b>77,666</b>	<b>76,460</b>	<b>80,937</b>
<b>Non-current liabilities</b>						
Trust funds and deposits		19,046	16,115	13,843	14,540	12,584
Provisions		62,547	60,264	59,446	55,834	52,712
Lease liabilities	4.2.3	840	3,293	2,900	2,519	2,157
<b>Total non-current liabilities</b>	4.2.2	<b>82,433</b>	<b>79,672</b>	<b>76,189</b>	<b>72,893</b>	<b>67,453</b>
<b>Total liabilities</b>		<b>156,739</b>	<b>157,085</b>	<b>153,855</b>	<b>149,353</b>	<b>148,390</b>
<b>Net assets</b>		<b>5,961,408</b>	<b>6,197,010</b>	<b>6,438,984</b>	<b>6,698,716</b>	<b>6,947,621</b>
<b>Equity</b>						
Accumulated surplus		2,558,464	2,687,449	2,818,305	2,944,518	3,105,013
Reserves		3,402,944	3,509,561	3,620,679	3,754,198	3,842,608
<b>Total equity</b>		<b>5,961,408</b>	<b>6,197,010</b>	<b>6,438,984</b>	<b>6,698,716</b>	<b>6,947,621</b>

**Statement of Changes in Equity**

For the four years ending 30 June 2028

	NOTES	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
<b>2024 Forecast Actual</b>					
Balance at beginning of the financial year		5,779,045	2,418,318	3,169,392	191,335
Surplus for the year		78,265	78,265	-	-
Net asset revaluation gain/loss		104,098	-	104,098	-
Transfers to other reserves		-	(20,956)	-	20,956
Transfers from other reserves		-	82,837	-	(82,837)
<b>Balance at end of the financial year</b>		<b>5,961,408</b>	<b>2,558,464</b>	<b>3,273,490</b>	<b>129,454</b>
<b>2025 Budget</b>					
Balance at beginning of the financial year		5,961,408	2,558,464	3,273,490	129,454
Surplus for the year		133,275	133,275	-	-
Net asset revaluation increment		102,327	-	102,327	-
Transfers to other reserves	4.3.1	-	(29,077)	-	29,077
Transfers from other reserves	4.3.1	-	24,787	-	(24,787)
<b>Balance at end of the financial year</b>		<b>6,197,010</b>	<b>2,687,449</b>	<b>3,375,817</b>	<b>133,744</b>
<b>2026</b>					
Balance at beginning of the financial year		6,197,010	2,687,449	3,375,817	133,744
Surplus for the year		134,672	134,672	-	-
Net asset revaluation gain/loss		107,302	-	107,302	-
Transfers to other reserves		-	(34,238)	-	34,238
Transfers from other reserves		-	30,422	-	(30,422)
<b>Balance at end of the financial year</b>		<b>6,438,984</b>	<b>2,818,305</b>	<b>3,483,119</b>	<b>137,560</b>
<b>2027</b>					
Balance at beginning of the financial year		6,438,984	2,818,305	3,483,119	137,560
Surplus for the year		147,077	147,077	-	-
Net asset revaluation gain/loss		112,655	-	112,655	-
Transfers to other reserves		-	(46,012)	-	46,012
Transfers from other reserves		-	25,148	-	(25,148)
<b>Balance at end of the financial year</b>		<b>6,698,716</b>	<b>2,944,518</b>	<b>3,595,774</b>	<b>158,424</b>
<b>2028</b>					
Balance at beginning of the financial year		6,698,716	2,944,518	3,595,774	158,424
Surplus for the year		130,805	130,805	-	-
Net asset revaluation gain/loss		118,100	-	118,100	-
Transfers to other reserves		-	(44,591)	-	44,591
Transfers from other reserves		-	74,281	-	(74,281)
<b>Balance at end of the financial year</b>		<b>6,947,621</b>	<b>3,105,013</b>	<b>3,713,874</b>	<b>128,734</b>



**Statement of Cash Flows**

For the four years ending 30 June 2028

	Notes	Forecast Actual	Budget	Projections		
		2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000	2027/28 \$'000
		Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
<b>Cash flows from operating activities</b>						
Rates and charges		227,739	256,306	268,797	283,944	299,531
Statutory fees and fines		18,487	18,614	19,393	19,951	20,539
User fees		27,291	28,719	30,133	31,598	33,157
Grants - operating		56,526	80,295	84,279	88,318	92,701
Grants - capital		23,603	16,662	9,373	8,030	8,030
Contributions - monetary		646	566	554	287	288
Contributions - developer		20,917	29,077	34,238	46,012	44,591
Interest received		15,500	11,000	10,000	9,500	8,500
Property rental		3,675	3,737	3,830	3,926	4,024
Other income		3,634	1,996	2,046	2,097	2,149
DCP equalisation trust		2,234	1,865	1,988	974	427
Employee costs		(158,614)	(171,759)	(184,853)	(191,189)	(199,277)
Materials and services		(160,244)	(152,942)	(157,823)	(159,689)	(168,655)
Grants, contributions and donations		(4,343)	(3,979)	(3,863)	(3,960)	(4,059)
Short-term, low value and variable lease payments		(833)	(486)	(503)	(517)	(531)
Utilities		(8,111)	(8,999)	(9,450)	(9,923)	(10,420)
Other payments		(1,547)	(1,737)	(1,844)	(1,943)	(2,047)
DCP equalisation trust payment		-	-	(4,796)	(4,260)	(277)
<b>Net cash provided by operating activities</b>	4.4.1	<b>66,560</b>	<b>108,935</b>	<b>101,499</b>	<b>123,156</b>	<b>128,671</b>
<b>Cash flows from investing activities</b>						
Payments for property, plant, equipment and infrastructure		(161,593)	(144,790)	(149,358)	(155,522)	(147,216)
Payment to developers for LIK/WIK		(15,034)	(4,155)	(1,595)	(7,237)	(6,054)
Payment to ICP developers for land equalisation		(13,166)	(5,080)	(2,513)	(1,394)	(19,619)
Proceeds from sales of property, plant, equipment and infrastructure		800	800	800	800	800
Proceeds from sale of financial assets		325,557	-	-	-	-
<b>Net cash used in investing activities</b>	4.4.2	<b>136,564</b>	<b>(153,225)</b>	<b>(152,666)</b>	<b>(163,353)</b>	<b>(172,089)</b>
<b>Cash flows from financing activities</b>						
Interest paid		(63)	(247)	(224)	(200)	(176)
Repayment of lease liabilities		(381)	(375)	(388)	(394)	(381)
<b>Net cash used in financing activities</b>	4.4.3	<b>(444)</b>	<b>(622)</b>	<b>(612)</b>	<b>(594)</b>	<b>(557)</b>
<b>Net increase / (decrease) in cash and cash equivalents</b>		<b>202,680</b>	<b>(44,912)</b>	<b>(51,779)</b>	<b>(40,791)</b>	<b>(43,975)</b>
Cash and cash equivalents at the beginning of the financial year		68,506	271,186	226,274	174,495	133,704
<b>Cash and cash equivalents at the end</b>		<b>271,186</b>	<b>226,274</b>	<b>174,495</b>	<b>133,704</b>	<b>89,729</b>

**Statement of Capital Works**

For the four years ending 30 June 2028

	NOTES	Forecast	Budget	Projections		
		Actual 2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000	2027/28 \$'000
<b>Property</b>						
Land		100	1,514	7,119	14,696	33,548
Land improvements		43,311	38,940	35,828	38,472	29,929
Buildings		43,479	35,884	42,438	22,183	21,654
<b>Total property</b>		<b>86,890</b>	<b>76,338</b>	<b>85,385</b>	<b>75,351</b>	<b>85,131</b>
<b>Plant and equipment</b>						
Heritage		207	215	63	95	52
Plant and equipment		7,187	7,297	4,886	2,798	6,539
Furniture and equipment		11,385	14,151	16,307	18,748	20,045
<b>Total plant and equipment</b>		<b>18,779</b>	<b>21,663</b>	<b>21,256</b>	<b>21,641</b>	<b>26,636</b>
<b>Infrastructure</b>						
Roads		21,837	25,638	44,791	55,390	32,694
Bridges		261	343	441	-	-
Footpaths and cycleways		6,975	8,085	6,382	7,101	6,644
Car parks		26,530	20,126	2,942	4,658	5,441
Drainage		1,438	2,624	2,158	1,002	1,044
<b>Total infrastructure</b>		<b>57,041</b>	<b>56,816</b>	<b>56,714</b>	<b>68,151</b>	<b>45,823</b>
<b>Total capital works expenditure</b>	4.5.1	<b>162,710</b>	<b>154,817</b>	<b>163,355</b>	<b>165,143</b>	<b>157,590</b>
<b>Represented by:</b>						
New asset expenditure		83,880	45,198	43,774	60,305	69,630
Asset renewal expenditure		47,990	50,938	56,294	59,140	42,914
Asset upgrade expenditure		27,025	42,028	47,561	45,698	33,592
Asset expansion expenditure		3,815	16,653	15,726	-	11,454
<b>Total capital works expenditure</b>	4.5.1	<b>162,710</b>	<b>154,817</b>	<b>163,355</b>	<b>165,143</b>	<b>157,590</b>
<b>Funding sources represented by:</b>						
Grants		35,360	19,880	10,091	8,030	8,030
Contributions		183	15	-	-	-
Council cash and reserves		127,167	134,922	153,264	157,113	149,560
<b>Total capital works expenditure</b>	4.5.1	<b>162,710</b>	<b>154,817</b>	<b>163,355</b>	<b>165,143</b>	<b>157,590</b>

**Statement of Human Resources**

For the four years ending 30 June 2028

	Forecast	Budget	Projections		
	Actual*				
	2023/24	2024/25	2025/26	2026/27	2027/28
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Staff expenditure</b>					
Employee costs	157,881	176,127	186,987	193,891	202,132
Employee costs - capital	3,961	6,392	6,680	6,914	7,156
<b>Total staff expenditure</b>	<b>161,842</b>	<b>182,519</b>	<b>193,667</b>	<b>200,805</b>	<b>209,288</b>
	FTE	FTE	FTE	FTE	FTE
<b>Staff numbers</b>					
Employees	1,322	1,544	1,559	1,571	1,579
<b>Total staff numbers*</b>	<b>1,322</b>	<b>1,544</b>	<b>1,559</b>	<b>1,571</b>	<b>1,579</b>

\* Forecast total staff numbers for 2023/24 do not include vacancies. (2023/24 budgeted FTE was 1,503)

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Department	Comprises		
	Budget	Permanent	Casual
	2024/25	Full/Part time	
	\$'000	\$'000	\$'000
Active Living	17,040	10,669	6,371
Assets	8,925	8,909	16
CEO	799	799	-
Chief Financial Officer	475	475	-
Chief People Officer	470	470	-
City Design	-	-	-
City Lifestyle	12,428	11,190	1,238
City Parks and Open Spaces	8,347	8,347	-
City Safety	4,537	4,537	-
City Strategy	2,872	2,872	-
Climate Action Integration	924	910	14
Community Health and Wellbeing	17,057	16,886	170
Customer Experience	4,195	4,195	-
Director City Planning and Places	459	459	-
Director City Services and Living	775	775	-
Director Customer and Strategy	473	473	-
Director Infrastructure and Assets	466	466	-
Economic Development	2,381	2,359	23
Family Youth and Children	42,362	42,028	333
Finance	4,466	4,373	93
Governance	2,354	2,354	-
Grants and Projects	339	339	-
Information Technology	4,977	4,977	-
Infrastructure Delivery	1,138	1,138	-
Organisational Capability	1,201	1,201	-
Organisational Performance and Strategy	1,332	1,332	-
People and Culture	5,870	5,870	-
Planning and Development	11,153	11,132	20
Project Management Office	1,115	1,115	-
Property and Leasing	976	976	-
Strategic Communications and Advocacy	2,306	2,306	-
Strategic Projects and Places	745	745	-
Waste and Sustainability	13,169	13,130	39
<b>Total staff expenditure - operating</b>	<b>176,127</b>	<b>167,810</b>	<b>8,317</b>
<b>Total staff expenditure - capital</b>	<b>6,392</b>	<b>6,392</b>	<b>-</b>
<b>Total expenditure</b>	<b>182,519</b>	<b>174,202</b>	<b>8,317</b>

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included

Department	Budget 2024/25	Comprises	
		Permanent Full/Part time	Casual
Active Living	154.24	84.72	69.52
Assets	84.80	84.54	0.26
CEO	3.00	3.00	-
Chief Financial Officer	2.00	2.00	-
Chief People Officer	2.00	2.00	-
City Design	-	-	-
City Lifestyle	105.98	92.09	13.89
City Parks and Open Spaces	72.96	72.96	-
City Safety	39.61	39.61	-
City Strategy	20.21	20.21	-
Climate Action Integration	7.65	7.42	0.23
Community Health and Wellbeing	155.96	154.08	1.88
Customer Experience	36.90	36.90	-
Director City Planning and Places	2.00	2.00	-
Director City Services and Living	4.00	4.00	-
Director Customer and Strategy	6.00	6.00	-
Director Infrastructure and Assets	2.00	2.00	-
Economic Development	17.93	17.69	0.24
Family Youth and Children	415.89	412.60	3.29
Finance	34.52	33.52	1.00
Governance	16.00	16.00	-
Grants and Projects	2.00	2.00	-
Information Technology	36.21	36.21	-
Infrastructure Delivery	41.03	41.03	-
Organisational Capability	5.00	5.00	-
Organisational Performance and Strategy	8.53	8.53	-
People and Culture	27.92	27.92	-
Planning and Development	87.21	81.01	6.20
Project Management Office	7.00	7.00	-
Property and Leasing	7.00	7.00	-
Strategic Communications and Advocacy	17.59	17.59	-
Strategic Projects and Places	9.50	9.50	-
Waste and Sustainability	111.09	110.67	0.42
<b>Total staff*</b>	<b>1,543.73</b>	<b>1,446.80</b>	<b>96.93</b>

\*Note total staff includes 53 FTE relating to delivery of the capital works program.

**Summary of Planned Human Resources Expenditure**

For the four years ending 30 June 2028

	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000	2027/28 \$'000
<b>Chief Executive Officer</b>				
Permanent - Full time & Part time	798.59	847.83	879.14	916.50
Women	798.59	847.83	879.14	916.50
Men	-	-	-	-
Persons of self-described gender	-	-	-	-
Casuals	-	-	-	-
<b>Total Chief Executive Officer</b>	<b>798.59</b>	<b>847.83</b>	<b>879.14</b>	<b>916.50</b>
<b>Customer and Strategy</b>				
Permanent - Full time & Part time	13,283.61	14,102.69	14,623.40	15,244.94
Women	8,238.22	8,746.20	9,069.13	9,454.60
Men	5,045.39	5,356.49	5,554.27	5,790.34
Persons of self-described gender	-	-	-	-
Casuals	-	-	-	-
<b>Total Customer and Strategy</b>	<b>13,283.61</b>	<b>14,102.69</b>	<b>14,623.40</b>	<b>15,244.94</b>
<b>City Services and Living</b>				
Permanent - Full time & Part time	86,085.57	91,393.69	94,768.16	98,796.12
Women	73,695.86	78,240.02	81,128.83	84,577.07
Men	12,251.10	13,006.51	13,486.74	14,059.97
Persons of self-described gender	138.61	147.16	152.59	159.07
Casuals	8,112.22	8,612.43	8,930.42	9,309.99
<b>Total City Services and Living</b>	<b>94,197.79</b>	<b>100,006.12</b>	<b>103,698.58</b>	<b>108,106.11</b>
<b>Infrastructure and Assets</b>				
Permanent - Full time & Part time	34,015.52	36,112.95	37,446.33	39,037.92
Women	7,737.45	8,214.54	8,517.84	8,879.88
Men	26,278.07	27,898.41	28,928.48	30,158.04
Persons of self-described gender	-	-	-	-
Casuals	68.80	73.04	75.74	78.96
<b>Total Infrastructure and Assets</b>	<b>34,084.32</b>	<b>36,185.99</b>	<b>37,522.07</b>	<b>39,116.88</b>
<b>City Planning and Places</b>				
Permanent - Full time & Part time	17,567.15	18,650.36	19,338.97	20,160.94
Women	10,504.40	11,152.11	11,563.87	12,055.37
Men	7,062.75	7,498.25	7,775.10	8,105.57
Persons of self-described gender	-	-	-	-
Casuals	42.83	45.47	47.15	49.15
<b>Total City Planning and Places</b>	<b>17,609.98</b>	<b>18,695.83</b>	<b>19,386.12</b>	<b>20,210.10</b>
<b>Finance and Governance</b>				
Permanent - Full time & Part time	8,517.17	9,043.99	9,377.92	9,776.51
Women	4,955.38	5,260.93	5,455.18	5,687.04
Men	3,420.72	3,631.65	3,765.74	3,925.79
Persons of self-described gender	141.07	151.41	157.00	163.67
Casuals	93.46	99.22	102.89	107.26
<b>Total Finance and Governance</b>	<b>8,610.63</b>	<b>9,143.21</b>	<b>9,480.80</b>	<b>9,883.77</b>
<b>People &amp; Culture</b>				
Permanent - Full time & Part time	7,541.91	8,006.95	8,302.59	8,655.47
Women	6,297.12	6,685.40	6,932.25	7,226.89
Men	1,244.79	1,321.55	1,370.34	1,428.59
Persons of self-described gender	-	-	-	-
Casuals	-	-	-	-
<b>Total People &amp; Culture</b>	<b>7,541.91</b>	<b>8,006.95</b>	<b>8,302.59</b>	<b>8,655.47</b>
<b>Total staff expenditure - operating</b>	<b>176,126.83</b>	<b>186,987.00</b>	<b>193,891.00</b>	<b>202,132.00</b>
<b>Capitalised labour costs</b>	<b>6,392.29</b>	<b>6,680.00</b>	<b>6,914.00</b>	<b>7,156.00</b>
<b>Total staff expenditure</b>	<b>182,519.12</b>	<b>193,667.00</b>	<b>200,805.00</b>	<b>209,288.00</b>

**Summary of Planned Human Resources Expenditure**

For the four years ending 30 June 2028

	2024/25 FTE	2025/26 FTE	2026/27 FTE	2027/28 FTE
<b>Chief Executive Officer</b>				
Permanent - Full time & Part time	3.00	3.03	3.05	3.07
Women	3.00	3.03	3.05	3.07
Men	-	-	-	-
Persons of self-described gender	-	-	-	-
Casuals	-	-	-	-
<b>Total Chief Executive Officer</b>	<b>3.00</b>	<b>3.03</b>	<b>3.05</b>	<b>3.07</b>
<b>Customer and Strategy</b>				
Permanent - Full time & Part time	105.23	106.28	107.08	107.61
Women	65.26	65.91	66.41	66.74
Men	39.97	40.37	40.67	40.87
Persons of self-described gender	-	-	-	-
Casuals	-	-	-	-
<b>Total Customer and Strategy</b>	<b>105.23</b>	<b>106.28</b>	<b>107.08</b>	<b>107.61</b>
<b>City Services and Living</b>				
Permanent - Full time & Part time	787.10	795.07	801.03	805.04
Women	673.82	680.66	685.76	689.19
Men	112.01	113.13	113.98	114.55
Persons of self-described gender	1.27	1.28	1.29	1.30
Casuals	88.58	89.47	90.14	90.59
<b>Total City Services and Living</b>	<b>875.68</b>	<b>884.54</b>	<b>891.17</b>	<b>895.63</b>
<b>Infrastructure and Assets</b>				
Permanent - Full time & Part time	325.62	328.88	331.34	333.00
Women	74.07	74.81	75.37	75.75
Men	251.55	254.07	255.97	257.25
Persons of self-described gender	-	-	-	-
Casuals	0.91	0.92	0.93	0.93
<b>Total Infrastructure and Assets</b>	<b>326.53</b>	<b>329.80</b>	<b>332.27</b>	<b>333.93</b>
<b>City Planning and Places</b>				
Permanent - Full time & Part time	130.41	131.71	132.70	133.37
Women	77.98	78.76	79.35	79.75
Men	52.43	52.95	53.35	53.62
Persons of self-described gender	-	-	-	-
Casuals	6.44	6.50	6.55	6.59
<b>Total City Planning and Places</b>	<b>136.85</b>	<b>138.22</b>	<b>139.26</b>	<b>139.95</b>
<b>Finance and Governance</b>				
Permanent - Full time & Part time	60.52	61.13	61.58	61.89
Women	35.21	35.56	35.83	36.01
Men	24.31	24.55	24.73	24.86
Persons of self-described gender	1.00	1.01	1.02	1.03
Casuals	1.00	1.01	1.02	1.02
<b>Total Finance and Governance</b>	<b>61.52</b>	<b>62.14</b>	<b>62.60</b>	<b>62.91</b>
<b>Casuals and temporary staff</b>				
<b>People &amp; Culture</b>				
Permanent - Full time & Part time	34.92	35.27	35.53	35.71
Women	29.16	29.45	29.67	29.82
Men	5.76	5.82	5.86	5.89
Persons of self-described gender	-	-	-	-
Casuals	-	-	-	-
<b>Total People &amp; Culture</b>	<b>34.92</b>	<b>35.27</b>	<b>35.53</b>	<b>35.71</b>
<b>Total staff numbers</b>	<b>1,543.73</b>	<b>1,559.27</b>	<b>1,570.96</b>	<b>1,578.82</b>

## 4. Notes to the financial statements

This section presents detailed information on material components of the financial statements. Council needs to assess which components are material, considering the dollar amounts and nature of these components.

### 4.1 Comprehensive Income Statement

#### 4.1.1 Rates and charges

Rates and charges are required by the Act and the Regulations to be disclosed in Council's annual budget.

As per the *Local Government Act 2020*, Council is required to have a Revenue and Rating Plan which is a four year plan for how Council will generate income to deliver the Council Plan, program and services and capital works commitments over a four-year period.

In developing the Budget, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the financial planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2024/25 the FGRS cap has been set at 2.75%. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate will increase by 2.75% in line with the rate cap.

This will raise total rates and charges for 2024/25 to \$258.81 million (excluding rebates).

4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	Forecast Actual	Budget	Change	
	2023/24	2024/25	\$'000	%
	\$'000	\$'000	\$'000	%
General rates*	167,275	175,997	8,722	5.21%
Kerbside waste service charge	25,940	35,949	10,009	38.59%
Public waste service rates and charges (refer 4.1.1(h))	22,188	25,455	3,267	14.72%
Service rates and charges (refer 4.1.1(h))	4,538	525	(4,013)	(88.43%)
Special rates and charges (refer 4.1.1(h))	5	5	-	-
Supplementary rates	3,000	3,000	-	-
Interest on rates and charges	594	400	(194)	(32.66%)
Rates in lieu	15,503	17,474	1,971	12.71%
<b>Total rates and charges</b>	<b>239,043</b>	<b>258,805</b>	<b>19,762</b>	<b>8.27%</b>

\*These items are subject to the rate cap established under the FGRS.

4.1.1(b) The rate in the dollar to be levied as general rates under section 158 of the *Local Government Act 1989* for each type or class of land compared with the previous financial year.

Type or class of land	2023/24	2024/25	Change
	cents/\$CIV	cents/\$CIV*	
Uniform General rate for all rateable properties	0.23143	0.23285	0.61%

\* Subject to ministers declaration under s.7AF of the *Valuation of Land Act 1960*.

4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year.

Type or class of land	2023/24	2024/25	Change	
	\$'000	\$'000	\$'000	%
Residential	128,095	132,636	4,541	3.55%
Commercial	8,607	9,095	488	5.67%
Industrial	21,878	24,427	2,549	11.65%
Rural	8,695	9,839	1,144	13.16%
<b>Total amount to be raised by general rates</b>	<b>167,275</b>	<b>175,997</b>	<b>8,722</b>	<b>5.21%</b>

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year.

Type or class of land	2023/24	2024/25	Change	
	Number	Number	\$'000	%
Residential	90,901	94,089	3,188	3.51%
Commercial	2,962	3,002	40	1.35%
Industrial	5,615	5,724	109	1.94%
Rural	1,398	1,383	(15)	(1.07%)
<b>Total number of assessments</b>	<b>100,876</b>	<b>104,198</b>	<b>3,322</b>	<b>3.29%</b>

4.1.1(e) The basis of valuation to be used is the Capital Improved Value (CIV).

4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year.

Type or class of land	2023/24	2024/25	Change	
	\$'000	\$'000	\$'000	%
Residential	55,348,582	56,960,630	1,612,048	2.91%
Commercial	3,719,041	3,906,043	187,002	5.03%
Industrial	9,453,270	10,490,230	1,036,961	10.97%
Rural	3,757,142	4,225,504	468,362	12.47%
<b>Total value of land</b>	<b>72,278,035</b>	<b>75,582,407</b>	<b>3,304,372</b>	<b>4.57%</b>

4.1.1(g) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year.

**Kerbside waste service charge**

Type of Charge	Per Rateable Property	Per Rateable Property	Change	
	2023/24	2024/25	\$	%
Rate for all rateable properties	295.74	401.63	105.89	35.80%

**Public waste service rates and charges (refer 4.1.1(h))**

Type of Charge/Rate	Per Rateable Property	Per Rateable Property	Change	
	2023/24	2024/25	\$	%
Residential charge	200.93	222.99	22.06	10.98%
Residential - pension concession charge (\$50 discount)	150.93	172.99	22.06	14.61%
Uniform service rate for all rateable Non-Residential properties	0.0302357	0.0336790	0.0034	11.39%

Type of Charge	Per Rateable Property	Per Rateable Property	Change	
	2023/24	2024/25	\$	%
<b>Optional Garbage Charges</b>				
Garbage (upgrade from 140L to 240L)	121.00	124.30	3.30	2.73%
Garbage (additional service 240L)	279.50	287.10	7.60	2.72%
Garbage (additional service 140L)	161.40	165.80	4.40	2.73%
Garbage (additional 80L)	93.00	95.50	2.50	2.69%
Garbage discount (80L first service)	21.60 discount	22.10 discount	0.50	2.31%
<b>Optional Recycling Charges</b>				
Recycle (additional 140L or 240L)	73.50	75.50	2.00	2.72%
Recycle (upgrade from 140L to 360L)	35.90	36.80	0.90	2.51%
Recycle (additional 360L)	110.10	113.10	3.00	2.72%
<b>Optional Organics Charges</b>				
Organics 140L additional service	89.60	92.00	2.40	2.68%
Organics 240L additional service	114.00	117.10	3.10	2.72%



4.1.1(h) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year.

Type of Charge	2023/24	2024/25	Change	
	\$'000	\$'000	\$'000	%
Kerbside waste service charge	25,940	35,949	10,009	38.59%

Type of Charge	2023/24	2024/25	Change	
	\$'000	\$'000	\$'000	%
Public waste service rates and charges	22,188	25,455	3,267	14.72%

Type of Charge	2023/24	2024/25	Change	
	\$'000	\$'000	\$'000	%
Garbage	398	490	92	23.12%
Organic	4,140	35	(4,105)	(99.15%)
<b>Total</b>	<b>4,538</b>	<b>525</b>	<b>(4,013)</b>	<b>(88.43%)</b>

4.1.1(i) The estimated total amount to be raised by all rates and charges compared with the previous financial year.

Type of Charge	2023/24	2024/25	Change	
	\$'000	\$'000	\$'000	%
General rates and service charges	222,643	240,628	17,985	8.08%

Type of Charge	2023/24	2024/25	Change	
	\$'000	\$'000	\$'000	%
General rates	167,275	175,997	8,722	5.21%
Less primary producer rebate	(277)	(149)	128	(46.05%)
Less Councils pension rebate	(554)	(554)	-	-
Total general rates	166,444	175,294	8,850	5.32%
Kerbside waste service charge	25,940	35,949	10,009	38.59%
Public waste service rates and charges	22,188	25,455	3,267	14.72%
Add service charge - recycling and garbage	398	490	92	23.12%
Add service charge - organics	4,140	35	(4,105)	(99.15%)
Add special rates and charges	5	5	-	-
Add projected supplementary rate income	3,000	3,000	-	-
Add interest on rates and charges	528	400	(128)	(24.24%)
Total general rates and service charges	222,643	240,628	17,985	8.08%
Add rates in lieu from Commonwealth properties	15,503	17,474	1,971	12.71%
<b>Total</b>	<b>238,146</b>	<b>258,102</b>	<b>19,956</b>	<b>8.38%</b>

4.1.1(j) Fair Go Rates System Compliance

Hume City Council is required to comply with the State Government's Fair Go Rates System (FGRS). The table below details the budget assumptions consistent with the requirements of the Fair Go Rates System.

	2023/24	2024/25
Total general rates	\$ 167,274,852	\$ 175,997,376
Number of rateable properties	100,876	104,198
Base average rates	\$ 2,004.80	\$ 1,643.93
Maximum rate increase (set by the State Government)	3.50%	2.75%
Capped average rate (pre separation of waste from general rates)	\$ 2,074.97	\$ 1,689.14
Maximum general rates revenue	\$ 209,314,338	\$ 176,004,750
Budgeted general rates revenue	\$ 167,274,852	\$ 175,997,376
Capped average rate (post separation of waste from general rates)	\$ 1,658.22	\$ 1,689.14
Comprising of:		
General Rates*	\$ 167,274,852	\$ 175,997,376
Kerbside waste service charge^	\$ 25,642,449	\$ 35,948,853
Public waste management rates and charges^	\$ 21,853,778	\$ 25,455,367
Budgeted supplementary rates	\$ 4,000,000	\$ 3,000,000
<b>Budgeted total rates and waste revenue</b>	<b>\$ 218,771,079</b>	<b>\$ 240,401,596</b>

\* Note variance to amount 4.1.1 (c) is due to rounding and subject to ministers declaration under s.7AF of the Valuation of Land Act 1960.

^These items are not subject to the rate cap established under the FGRS.

4.1.1(k) Any significant changes that may affect the estimated amounts to be raised by rates and charges.

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The raising of supplementary valuations (2023/24: \$3m and 2024/25: estimated \$3 million);
- The variation of returned levels of value (e.g. valuation appeals);
- Changes of use of land such that rateable land becomes non-rateable land and vice versa; and
- Changes of use of land such that residential land becomes business land and vice versa.

### 4.1.2 Statutory fees and fines

	Forecast Actual	Budget	Change	
	2023/24	2024/25	\$'000	%
	\$'000	\$'000	\$'000	%
Building	1,265	1,390	125	9.88%
Town planning	1,830	2,000	170	9.29%
Subdivisions	5,448	5,155	(293)	(5.38%)
City laws - animal / traffic	4,932	4,925	(7)	(0.14%)
Asset protection	1,910	1,955	45	2.36%
Health registrations	1,502	1,551	49	3.26%
Land information certificates	230	232	2	0.87%
Other / miscellaneous	1,278	1,314	36	2.82%
<b>Total statutory fees and fines</b>	<b>18,395</b>	<b>18,522</b>	<b>127</b>	<b>0.69%</b>

Statutory fees mainly relate to fees and fines levied in accordance with legislation and include animal registrations, Food Act registrations and parking fines. Changes in statutory fees are made in accordance with legislative requirements.

Statutory fees and fines are forecast to increase by 0.69% or \$0.13 million compared to 2023/24. This is due to an increase in the level of building and planning applications.

### 4.1.3 User fees

	Forecast Actual	Budget	Change	
	2023/24	2024/25	\$'000	%
	\$'000	\$'000	\$'000	%
Recreational facilities	15,834	16,949	1,115	7.04%
Landfill / Waste	2,378	2,652	274	11.52%
Community services	3,896	4,292	396	10.16%
Asset protection	1,569	1,562	(7)	(0.45%)
Community facilities	1,747	1,718	(29)	(1.66%)
Building	472	510	38	8.05%
Other / miscellaneous	1,152	794	(358)	(31.08%)
<b>Total user fees</b>	<b>27,048</b>	<b>28,477</b>	<b>1,429</b>	<b>5.28%</b>

User fees relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include use of leisure, community facilities, landfill operations and the provision of human services such as family day care and home help services.

User fees are projected to increase by 5.28% or \$1.43 million over 2023/24. The main reason is due to increased utilisation across Council leisure centres primarily in aquatic fees (learn to swim) and fitness fees and the continued growth in home and community support.

In addition, Council plans to increase user fees for all areas with at least expected inflationary trends over the Budget period to maintain parity of user fees with the costs of service delivery.

#### 4.1.4 Grants

Grants are required by the Act and the Regulations to be disclosed in Council's annual budget.

	Forecast Actual	Budget	Change	
	2023/24 \$'000	2024/25 \$'000	\$'000	%
<b>Grants were received in respect of the following:</b>				
Summary of grants				
Commonwealth funded grants	18,615	34,081	15,466	83.08%
State funded grants	77,636	66,094	(11,542)	(14.87%)
<b>Total grants received</b>	<b>96,251</b>	<b>100,175</b>	<b>3,924</b>	<b>4.08%</b>
<b>(a) Operating Grants</b>				
<b>Recurrent - Commonwealth Government</b>				
Victorian Grants Commission - general purpose	153	3,665	3,512	2,295.42%
Victorian Grants Commission - local roads	738	18,650	17,912	2,427.10%
Home and community support	5,407	5,567	160	2.96%
Community capacity building	207	150	(57)	(27.54%)
Population health and social policy	37	40	3	-
City safety	2	-	(2)	(100.00%)
Libraries	60	30	(30)	(50.00%)
Arts, culture and events	-	-	-	0.00%
Early years operations	3,217	3,047	(170)	(5.28%)
Maternal child health	69	-	(69)	(100.00%)
Economic development	240	240	-	-
<b>Recurrent - State Government</b>				
Home and community support	7,627	6,062	(1,565)	(20.52%)
Population health and social policy	307	196	(111)	(36.20%)
City safety	254	242	(12)	(4.72%)
City laws	730	740	10	1.37%
Public health	28	28	-	0.00%
Libraries	1,508	1,436	(72)	(4.77%)
Community centres and venues	127	99	(28)	(22.05%)
Technical Services	111	-	(111)	(100.00%)
Leisure centres	8	-	(8)	(100.00%)
Early years operations	28,489	31,787	3,298	11.58%
Maternal and child health	8,468	6,052	(2,416)	(28.53%)
Youth engagement and pathways	287	45	(242)	(84.32%)
Inclusion and service planning	1,624	1,869	245	15.11%
City parks and open spaces	12	-	(12)	(100.00%)
Waste and cleansing	458	-	(458)	(100.00%)
Economic development	350	350	-	0.00%
Planning and development	212	-	(212)	(100.00%)
City strategy	19	-	(19)	(100.00%)
Strategic projects and places	143	-	(143)	(100.00%)
<b>Total recurrent grants</b>	<b>60,892</b>	<b>80,295</b>	<b>19,403</b>	<b>31.86%</b>
<b>(b) Capital Grants</b>				
<b>Non-recurrent - Commonwealth Government</b>				
Infrastructure delivery	8,485	2,692	(5,793)	(68.27%)
<b>Non-recurrent - State Government</b>				
Infrastructure delivery	26,874	17,188	(9,686)	(36.04%)
<b>Total non-recurrent grants</b>	<b>35,359</b>	<b>19,880</b>	<b>(15,479)</b>	<b>(43.78%)</b>
<b>Total Grants</b>	<b>96,251</b>	<b>100,175</b>	<b>3,924</b>	<b>4.08%</b>

Grants include all monies received from State and Federal sources for the purposes of funding the delivery of Council's services to ratepayers.

Operating grants are expected to increase by 31.86% or \$19.4 million compared to the 2023/24 forecast. This is primarily due to the Victorian Grants Commission advance payment of the 2023/24 allocation in 2022/23 of \$20.8 million, \$3.1 million in early years operations associated with new centres and the continued growth in school readiness funding.

Offsetting this are a number of one-off grants received in 2022/23 which related to 2023/24 and a number of one-off grants received in 2023/24 including but not limited to High-Risk Waste Sites, Empowering Communities, Broadmeadows Suburban Revitalisation and Healthy Start Breakfast Project (Community Hubs).

Capital grants are expected to decrease by 43.78% or \$15.48 million compared to the 2023/24 forecast due to specific funding for capital works projects in 2023/24.

#### 4.1.5 Contributions

	Forecast Actual	Budget	Change	
	2023/24	2024/25	\$'000	%
	\$'000	\$'000	\$'000	%
Monetary - operating	582	551	(31)	(5.33%)
Monetary - capital	183	15	(168)	(91.80%)
(a) Total monetary	765	566	(199)	(26.01%)
(b) Developer	20,917	29,077	8,160	39.01%
(c) Non-monetary	105,933	103,655	(2,278)	(2.15%)
<b>Total contributions</b>	<b>127,615</b>	<b>133,298</b>	<b>5,683</b>	<b>4.45%</b>

This includes all cash contributions received by Council from developers, State, Federal and community sources and contributions from other parties towards property development costs.

Contributions monetary are expected to decrease by 26.01% or \$0.2 million compared to the 2023/24 forecast due to specific funding for capital works projects received in 2023/24.

Contributions developer includes all monies received from developers for the purposes of funding development costs. They are expected to increase by 39.01% or \$8.16 million compared to 2023/24 due to the expected timing of the receipt of contributions and the continued growth in the city.

Contributions non-monetary include roads, footpaths, drainage and land contributed by developers as part of the developer contribution scheme. They are expected to decrease by 2.15% or \$2.28 million due to the timing of when infrastructure assets will be transferred to Council from developers.

#### 4.1.6 Other income

	Forecast Actual	Budget	Change	
	2023/24	2024/25	\$'000	%
	\$'000	\$'000	\$'000	%
Interest	15,500	11,000	(4,500)	(29.03%)
Investment property rental	1,041	1,057	16	1.54%
Other rent	2,634	2,680	46	1.75%
Recoupment and reimbursements	3,666	1,996	(1,670)	(45.55%)
<b>Total other income</b>	<b>22,841</b>	<b>16,733</b>	<b>(6,108)</b>	<b>(26.74%)</b>

Other income predominately includes interest on investments, property rental and the recoupments of costs.

The expected decrease is a result of reduced investment interest earnings stemming from maintaining lower cash balances, coupled with a number of one off recoupments in 2023/24 relating to emergency damages.

#### 4.1.7 Employee costs

	Forecast Actual	Budget	Change	
	2023/24	2024/25	\$'000	%
	\$'000	\$'000	\$'000	%
Salaries and wages	117,623	133,502	(15,879)	(13.50%)
Superannuation	13,011	16,279	(3,268)	(25.12%)
Workcover	5,145	6,682	(1,537)	(29.87%)
Annual leave and long service leave	11,384	12,536	(1,152)	(10.12%)
Fringe benefits tax	102	130	(28)	(27.45%)
Other employee related expenses	10,616	6,998	3,618	34.08%
<b>Total employee costs</b>	<b>157,881</b>	<b>176,127</b>	<b>(18,246)</b>	<b>(11.56%)</b>

Employee costs include all labour related expenditure such as wages and salaries and on-costs such as allowances, leave entitlements, employer superannuation, etc.

Employee costs are expected to increase by 11.56% or \$18.25 million compared to the 2023/24 forecast. This increase relates to the following key factors:

- The implementation of the terms of the EBA which will result in an increase on 1 July 2024;
- Anticipated non-EBA wages growth to keep pace with the growing demands in service delivery, maintenance of open space, roads and infrastructure needs and the free kindergarten policy and early years expansion. Additional funding will be available to cover some of these costs;
- The fulfilment of current unfilled advertised positions which has resulted in expected savings of \$11.18 million in the 2023/24 forecast when compared to the 2023/24 Budget. Budget on budget employee benefits are expected to increase by \$7.07 million;
- Superannuation Guarantee Contribution (SGC) increases from 11% to 11.5%;
- Workcover premium increase; and
- In accordance with Australian Accounting Standards \$6.39 million of salary costs for staff who are directly attributable to the construction of a project will be capitalised, these costs are included in Councils Capital works program.

#### 4.1.8 Materials and services

	Forecast Actual	Budget	Change	
	2023/24	2024/25	\$'000	%
	\$'000	\$'000	\$'000	%
Materials	32,114	20,227	11,887	37.02%
Capital works expensed	4,000	10,000	(6,000)	(150.00%)
Fleet expenses	3,607	3,671	(64)	(1.77%)
Contractors and consultants	117,816	112,313	5,503	4.67%
Insurance	3,264	3,720	(456)	(13.97%)
Building and utility charges	8,111	8,999	(888)	(10.95%)
<b>Total materials and services</b>	<b>168,912</b>	<b>158,930</b>	<b>9,982</b>	<b>5.91%</b>

Materials and services include the purchase of consumables and payments to contractors for the provision of services and are forecast to decrease by 5.91% or \$9.98 million compared to 2023/24 forecast.

Materials forecast includes \$10.4 million relating to due to a non-cash book entry associated with the decrease in the landfill provision as a result of the Sunbury landfill closure.

Included within contractors and consultants are agency staff expenses which are expected to decrease by 51% or \$6.74 million as a full complement of staff is budgeted for in 2024/25. Also contributing to the decrease are costs associated with the emergency storm damages, reduction in legal services across the organisation and expenditure related to unbudgeted grants and grants carried forward from previous years.

The 2024/25 Capital works expensed budget includes \$6 million of expenditure relating to Councils Digital Transformation Project which cannot be capitalised as it is a cloud-based software.

#### 4.1.9 Depreciation and amortisation

	Forecast Actual	Budget	Change	
	2023/24	2024/25	\$'000	%
	\$'000	\$'000	\$'000	%
<b>Depreciation</b>				
Property	19,083	21,104	(2,021)	(10.59%)
Plant and equipment	9,439	10,315	(876)	(9.28%)
Infrastructure	35,533	38,501	(2,968)	(8.35%)
Total depreciation	<b>64,055</b>	<b>69,920</b>	<b>(5,865)</b>	<b>(9.16%)</b>
<b>Amortisation - intangible assets</b>				
Intangible assets (landfill restoration assets)	15,500	-	15,500	100.00%
Total amortisation - intangible assets	<b>15,500</b>	<b>-</b>	<b>15,500</b>	<b>100.00%</b>
<b>Depreciation - right of use assets</b>				
Property	305	386	(81)	(26.56%)
Plant and equipment	91	83	8	8.79%
Total depreciation - right of use assets	<b>396</b>	<b>469</b>	<b>(73)</b>	<b>(18.43%)</b>
<b>Total depreciation and amortisation</b>	<b>79,951</b>	<b>70,389</b>	<b>9,562</b>	<b>11.96%</b>

Depreciation is an accounting charge which attempts to measure the usage of Council's property, plant, equipment and infrastructure assets such as roads and drains. The increase of 9.16% or \$5.87 million for 2024/25 is due to the completion of the 2023/24 capital works program during the year and expected developer contributed assets.

Amortisation of intangibles is the process of expensing the cost of Council's intangible assets over the projected life of the asset. Council's intangible assets of landfill airspace with finite lives are amortised as an expense on a systematic basis over the asset's useful life. Amortisation is generally calculated on a straight-line basis, at a rate that allocates the asset value, less any estimated residual value over its estimated useful life. The \$15.5 million decrease in amortisation is a result of a one-off amortisation write off for the Sunbury landfill in 2023/24 and this is an accounting entry only.

A right-of-use asset is a lessee's right to use an asset over the life of a lease. Rather than being shown as rent, or as leasing costs, it will be recognised as amortisation on the 'right-of-use' asset, and an interest charge on the lease liability. The interest charge will be calculated using the effective interest method, which will result in a gradual reduction of interest expense over the lease term. Depreciation - right of use assets are projected to increase by 18.43% or \$0.1 million.

**4.1.10 Finance costs**

	Forecast Actual	Budget	Change	
	2023/24	2024/25	\$'000	%
	\$'000	\$'000	\$'000	%
Employee benefits - leave provision interest	21	24	(3)	14.29%
Landfill interest	1,546	1,500	46	2.98%
Leases	63	247	(184)	(292.06%)
<b>Total finance costs</b>	<b>1,630</b>	<b>1,771</b>	<b>(141)</b>	<b>(8.65%)</b>

The increase of 8.65% or \$0.1 million for 2024/25 is primarily due to a non-cash book entry associated with the net present value (NPV) of its future liabilities for employee benefits and landfill rehabilitation and aftercare costs.

**4.1.11 Other expenses**

	Forecast Actual	Budget	Change	
	2023/24	2024/25	\$'000	%
	\$'000	\$'000	\$'000	%
Grants, contributions and donations	4,343	3,979	364	8.38%
Auditors' remuneration	267	445	(178)	(66.67%)
Councillors' allowances	546	557	(11)	(2.01%)
Operating rentals	833	486	347	41.66%
Bank charges	734	735	(1)	(0.14%)
Written down value of infrastructure assets renewed	9,267	-	9,267	100.00%
<b>Total other expenses</b>	<b>15,990</b>	<b>6,202</b>	<b>9,788</b>	<b>61.21%</b>

Other expenses relate to a range of expenses including contributions to community groups, bank charges, operating leases and councillor allowances. Other expenses are expected to decrease by 61.21% or \$9.79 million compared to the 2023/24 forecast. This is mainly due to the written down value of infrastructure assets, such as roads which were renewed during 2023/24. No amount had been budgeted for in 2024/25 as these amounts cannot be reliably predicted.



#### 4.1.12 Reimbursement to developers for LIK/WIK projects

	Forecast Actual 2023/24 \$'000	Budget 2024/25 \$'000	Change	
			\$'000	%
Land-in-kind/work-in-kind	15,034	4,155	10,879	72.36%
<b>Total reimbursement to developers for LIK/WIK projects</b>	<b>15,034</b>	<b>4,155</b>	<b>10,879</b>	<b>72.36%</b>

Under the Developer Contribution Plan (DCP) regime, developers can contribute Land-in-kind (LIK) or Work-in-kind (WIK) items to Council in lieu of paying the developer levies in cash. In some cases, the value of the LIK or WIK items are more than the levies the developer is obliged to pay Council. When this occurs, Council is required to reimburse the developer the difference between the total value of the LIK or WIK items and the liability of the development contribution levies owed to Council.

#### 4.1.13 Payment to ICP developers for land equalisation

	Forecast Actual 2023/24 \$'000	Budget 2024/25 \$'000	Change	
			\$'000	%
Payment to ICP developers for land equalization	13,166	5,080	8,086	100.00%
<b>Loss on disposal of financial assets</b>	<b>13,166</b>	<b>5,080</b>	<b>8,086</b>	<b>100.00%</b>

The Infrastructure Contribution Plan (ICP) sets a target percentage for public purpose land contributions for each property in the ICP. Developers that provide a lower percentage of public purpose land must pay an equalisation contribution to Council and conversely a compensation payment is required to be made by Council to the developer(s) that provide a higher percentage of public purpose land than the target specified in the ICP.

## 4.2 Balance Sheet

### 4.2.1 Assets

Cash and cash equivalents include cash and investments such as cash held in the bank and in petty cash and the value of investments in deposits or other highly liquid investments with short term maturities of three months or less. These balances are projected to decrease by \$44.91 million in line with spending of the 2024/25 capital works program.

Other assets include items such as prepayments for expenses that Council has paid in advance of service delivery and other revenues due to be received in the next 12 months.

Property, plant, equipment and infrastructure is the largest component of Council's worth and represents the value of all the land, buildings, roads, vehicles, equipment, etc. which has been built up by the Council over many years. The increase in this balance includes the net result of the capital works program, developer contributed assets, the revaluation of Council's assets, the disposal of property, plant and equipment and the depreciation of non-current assets.

### 4.2.2 Liabilities

Trade and other payables are those to whom Council owes money as at 30 June. These liabilities are budgeted to decrease in line with the decrease in materials and services expenditure.

Provisions include accrued long service leave, annual leave, rostered days off owing to employees and landfill rehabilitation works. Employee entitlements are expected to decrease marginally due to more active management of entitlements.

Grants in advance are expected to decrease in line with the recognition of revenue in accordance with the new accounting standards AASB15 (Revenue from Contracts with Customers) and AASB1058 (Income of Not-for-Profit Entities). These grant payments will be recognised as revenue in future years after Council fulfils its performance obligations under the funding agreements.

### 4.2.3 Leases by category

As a result of the introduction of AASB 16 Leases, right-of-use assets and lease liabilities have been recognised as outlined in the table below.

	Forecast Actual 2023/24 \$'000	Budget 2024/25 \$'000
<b>Right-of-use assets</b>		
Property	898	3,354
Plant and equipment	256	173
<b>Total right-of-use assets</b>	<b>1,154</b>	<b>3,527</b>
<b>Lease liabilities</b>		
<b>Current lease Liabilities</b>		
Land and buildings	294	313
Plant and equipment	81	75
<b>Total current lease liabilities</b>	<b>375</b>	<b>388</b>
<b>Non-current lease liabilities</b>		
Land and buildings	655	3,183
Plant and equipment	185	110
<b>Total non-current lease liabilities</b>	<b>840</b>	<b>3,293</b>
<b>Total lease liabilities</b>	<b>1,215</b>	<b>3,681</b>

Where the interest rate applicable to a lease is not expressed in the lease agreement, Council applies the average incremental borrowing rate in the calculation of lease liabilities. The current incremental borrowing rate is 6.5%.

### 4.2.4 Borrowings

Council has no planned borrowings in 2024/25.

### **4.3 Statement of changes in Equity**

#### **4.3.1 Equity**

Total equity always equals net assets and is made up of the following components:

- Asset revaluation reserve which represents the difference between the previously recorded value of assets and their current valuations;
- Other reserves that are funds that Council wishes to separately identify as being set aside to meet a specific purpose in the future and to which there is no existing liability. These amounts are transferred from the accumulated surplus of the Council to be separately disclosed; and
- Accumulated surplus which is the value of all net assets less reserves that have accumulated over time.

### **4.4 Statement of Cash Flows**

#### **4.4.1 Net cash flows from operating activities**

Operating activities refers to the cash generated or used in the normal service delivery functions of Council. The increase in cash provided from operating activities is mainly due to an increase revenue as a result of continued strong growth throughout the City. Offset by an increase in employee costs as a result of the EBA increase, Superannuation Guarantee Contribution (SGC) increases and new positions created to cater for growth.

The net cash provided by operating activities does not equal the surplus for the year as the expected revenues and expenses of the Council include non-cash items which have been excluded from the Cash Flow Statement. These include items such as depreciation and non-monetary developer contributions.

#### **4.4.2 Net cash flows from investing activities**

Investing activities refers to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of financial assets and other assets such as vehicles, property, equipment, etc. The decline in net cash flows from investing activities is due to the proceeds received from term deposits which matured in 2023/24.

Capital works expenditure is disclosed in Section 4.5 of this report.

#### **4.4.3 Net cash flows from financing activities**

Financing activities refers to cash generated or used in the financing of Council functions and include borrowings from financial institutions and advancing of repayable loans to other organisations. The increase is due the repayment of lease liabilities.

**4.5 Capital works program**

This section presents a listing of the capital works projects that will be undertaken for the 2024/25 year, classified by expenditure type and funding source.

**4.5.1 Summary**

	Forecast	Budget	Change	
	Actual	2024/25	\$'000	%
	2023/24	2024/25		
	\$'000	\$'000		
Property	86,890	76,338	(10,552)	-12.14%
Plant and equipment	18,779	21,663	2,884	15.36%
Infrastructure	57,041	56,816	(225)	(0.39%)
<b>Total</b>	<b>162,710</b>	<b>154,817</b>	<b>(7,893)</b>	<b>(4.85%)</b>

The capital works program for the 2024/25 year is expected to be \$154.82 million.

**Property \$76.34 million**

The property category comprises various assets such as land, land improvements (including playground equipment and sports surfaces), buildings, and building enhancements (such as community centers, council offices, and sports facilities). Notable highlights of the 2024/25 budget include the construction of the Tennis Club Pavilion in Greenvale, the renewal of Tennis Club Courts in Tullamarine, and the construction of a new Community Centre in Craigieburn. Continued investment is allocated for the revitalization and enhancement of open spaces and play areas across the municipality. Furthermore, the budget outlines plans for the completion of projects such as the Water Play Area at the Aquatic Leisure Centre in Sunbury, the Leo Dineen Reserve Pavilions and social room, and the ground floor refurbishment at the Global Learning Centre in Broadmeadows.

**Plant and Equipment \$21.66 million**

The plant and equipment class includes scheduled replacement of Councils fleet and plant items, furniture and equipment including computers and telecommunications, library books and additional kerbside bins and items purchased or constructed which are of historical or cultural significance.

**Infrastructure \$58.62 million**

The Infrastructure class includes roads, bridges, footpaths and cycleways, drainage, off street car parks and other structures. Highlights of the 2024/25 budget include the anticipated completion of the multi-story car park project at the junction of Station Street and Evans Street in Sunbury, along with reconstruction initiatives for Geach Street in Dallas and Hothlyn Drive in Craigieburn. The budget also emphasises sustained investment in the renewal of infrastructure assets throughout the city. This commitment is demonstrated through ongoing annual programs such as local road resurfacing and resealing, footpath restoration, car park refurbishment, and enhancements to drainage infrastructure. Furthermore, continuous works at the Sport Stadium car park in Craigieburn, alongside the construction of new footpaths, walking trails, and cycling routes across the urban landscape. Additionally, new budget allocated to construct the indented parking spaces on narrow streets and throughout the municipality underscores the city's commitment to enhancing accessibility and convenience for its residents.

	Project Cost					Asset Expenditure Types				Summary of Funding Sources		
	\$'000	New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council Cash/Reserves		Borrowings		
								\$'000	\$'000			
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Property	76,338	18,751	16,249	28,307	13,030	(4,825)	(15)	(71,499)	-	-		
Plant and Equipment	21,663	3,317	10,413	7,933	-	(30)	-	(21,633)	-	-		
Infrastructure	56,816	23,129	24,276	5,788	3,623	(15,025)	-	(41,790)	-	-		
<b>Total</b>	<b>154,817</b>	<b>45,198</b>	<b>50,938</b>	<b>42,028</b>	<b>16,653</b>	<b>(19,880)</b>	<b>(15)</b>	<b>(134,922)</b>	<b>-</b>	<b>-</b>		

Of the \$154.82 million in capital funding required, \$134.92 million will come from Council cash and reserves, \$19.88 million from external capital grants and \$0.02 million from capital contributions.

4.5.2 Current Budget

Capital Works Area	Ward	Locality	Project Cost	Asset expenditure types				Summary of Funding Sources				
				New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council Cash/Reserves	Borrowings	
				\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
<b>PROPERTY</b>												
<b>Land</b>												
Land Purchase (0.02 Ha Property 1) For Somerton Rd And Section Rd Signalised T- Intersection	Meadow Valley Ward	Greenvale	114	114	-	-	-	-	-	-	(114)	-
Merlynston Creek Crossing (Land And Civil Works)	Meadow Valley Ward	Broadmeadows	1,400	1,400	-	-	-	-	-	-	(1,400)	-
	<b>Land</b>		<b>1,514</b>	<b>1,514</b>	-	-	-	-	-	-	<b>(1,514)</b>	-
<b>Land Improvements</b>												
Broadmeadows Valley Park Management Plan Implementation	Meadow Valley Ward	Broadmeadows	60	60	-	-	-	-	-	-	(60)	-
Jack Roper Reserve Master Plan Implementation	Meadow Valley Ward	Broadmeadows	457	457	-	-	-	-	-	-	(457)	-
Integrated Water Management Plan Actions(2020-2025)	Citywide	Citywide	1,480	-	1,480	-	-	-	(193)	-	(1,287)	-
Sports Ground Lighting Audit And Upgrade Program (2018/19-2023/24)	Citywide	Citywide	1,780	-	1,780	-	-	-	-	-	(1,780)	-
Open Space And Play Space Upgrades	Citywide	Citywide	2,500	-	-	2,500	-	-	-	-	(2,500)	-
Sportsground Surfaces, Drainage And Irrigation Renewal Program	Citywide	Citywide	669	669	-	-	-	-	-	-	(669)	-
Children's Services Yard Refurbishment And Redevelopment	Citywide	Citywide	187	-	187	-	-	-	-	-	(187)	-
Tennis Facility Surface Replacement Program	Citywide	Citywide	601	-	601	-	-	-	-	-	(601)	-
Sports Ground Lighting Audit And Upgrade Program	Citywide	Citywide	530	-	530	-	-	-	-	-	(530)	-
Annual Sportsground Fence Upgrade Program	Citywide	Citywide	306	-	306	-	-	-	-	-	(306)	-
Greenvale Recreation Reserve Master Plan	Meadow Valley Ward	Greenvale	83	-	-	83	-	-	-	-	(83)	-
Hume Central Public Realm Works	Meadow Valley Ward	Broadmeadows	1,044	1,044	-	-	-	-	-	-	(1,044)	-
Buchan Street Reserve Master Plan Implementation	Meadow Valley Ward	Meadow Heights	18	18	-	-	-	-	-	-	(18)	-
Bradford Avenue Sports Ground Upgrade	Meadow Valley Ward	Greenvale	172	-	-	172	-	-	-	-	(172)	-
Greenvale Recreation Reserve Playing Field (Greenvale Recreation Reserve)	Meadow Valley Ward	Greenvale	1,716	1,716	-	-	-	-	-	-	(1,716)	-
Tennis Courts Greenvale Recreation Reserve	Meadow Valley Ward	Greenvale	578	578	-	-	-	-	-	-	(578)	-
Progress Reserve Master Plan Review And Implementation	Meadow Valley Ward	Coolaroo	289	-	-	289	-	-	-	-	(289)	-
Derby Street Reserve Site Development Plan	Jacksons Ward	Tullamarine	1,431	-	-	1,431	-	-	-	-	(1,431)	-
Construction Of Playing Field 2 In South-Western Area -Merrifield West (Ellscoot Blvd Reserve)	Aitken Ward	Mickleham	665	665	-	-	-	-	-	-	(665)	-
Grand Blvd Reserve Aos (Construction Of Fields)	Aitken Ward	Craigieburn	171	171	-	-	-	-	-	-	(171)	-
Bolinda Rd Resource Recovery Facility - Leachate Management Upgrade	Meadow Valley Ward	Campbellfield	700	-	-	700	-	-	-	-	(700)	-
Riddell Road Landfill Leachate Management Upgrade	Jacksons Ward	Sunbury	1,883	-	-	1,883	-	-	-	-	(1,883)	-
Riddell Road Landfill Gas Management	Jacksons Ward	Sunbury	800	-	-	800	-	-	-	-	(800)	-
Sports Reserves Car Park Lighting Program	Citywide	Citywide	460	-	-	460	-	-	-	-	(460)	-
Hume Hockey Centre - Second Pitch	Aitken Ward	Craigieburn	1,550	-	-	-	1,550	-	-	-	(1,550)	-
Kalkallo Grassland Restoration Project	Aitken Ward	Kalkallo	40	40	-	-	-	-	-	-	(40)	-
SALC Water Play Area	Jacksons Ward	Sunbury	3,004	-	-	3,004	-	(1,069)	-	-	(1,935)	-
Jacksons Creek Regional Park	Jacksons Ward	Sunbury	270	270	-	-	-	(300)	-	-	30	-
Merri Creek Regional Park	Citywide	Citywide	170	-	-	170	-	(298)	-	-	128	-
Skate, Scooter, BMX Strategy Implementation	Citywide	Citywide	216	216	-	-	-	-	-	-	(216)	-
Construction Of Jacksons Creek Sports Fields	Jacksons Ward	Sunbury	460	460	-	-	-	-	-	-	(460)	-
Aitken Creek Master Plan	Aitken Ward	Craigieburn	162	-	162	-	-	-	-	-	(162)	-
Johnstone Street Reserve Site Redevelopment	Meadow Valley Ward	Jacana	364	-	364	-	-	-	-	-	(364)	-
Centennial Park Drive Reserve Site Redevelopment	Aitken Ward	Craigieburn	112	-	112	-	-	-	-	-	(112)	-
Merlynston Creek Masterplan	Meadow Valley Ward	Dallas	71	-	-	71	-	-	-	-	(71)	-
Parks Landscape Enhancements	Citywide	Citywide	270	-	-	270	-	-	-	-	(270)	-
EPA Requirement - Closed Landfill Rehabilitation -Mahoney's Road	Meadow Valley Ward	Campbellfield	34	-	34	-	-	-	-	-	(34)	-
EPA Requirement - Closed Landfill Rehabilitation -Craigieburn Road	Aitken Ward	Craigieburn	700	-	700	-	-	-	-	-	(700)	-
Conservation Fencing Mt Ridley Nature Reserve	Aitken Ward	Mickleham	159	159	-	-	-	-	-	-	(159)	-
Athletics Track, Lighting And Associated Amenities At Boardman Reserve	Jacksons Ward	Sunbury	200	200	-	-	-	-	-	-	(200)	-
Led Streetlighting Upgrade For Major Roads And T5S	Citywide	Citywide	2,586	-	-	2,586	-	-	-	-	(2,586)	-
Cues To Care - Conservation Reserve Fencing Program-Stage 1	Citywide	Citywide	85	-	85	-	-	-	-	-	(85)	-
Conservation Restoration Program-Stage 1	Citywide	Citywide	68	68	-	-	-	-	-	-	(68)	-
Tullamarine Tennis Club Court Renewal	Jacksons Ward	Tullamarine	2,107	-	2,107	-	-	-	-	-	(2,107)	-
Tullamarine Reserve Masterplan	Jacksons Ward	Tullamarine	80	-	-	80	-	-	-	-	(80)	-
Barry Road Shopping Centre Streetscape Design And Upgrade	Meadow Valley Ward	Dallas	337	337	-	-	-	-	-	-	(337)	-
Westmeadows Public Space Plan	Meadow Valley Ward	Westmeadows	753	-	-	753	-	-	-	-	(753)	-
Broadmeadows Town Square	Meadow Valley Ward	Broadmeadows	737	-	-	737	-	-	-	-	(737)	-
Gibb Reserve Development	Meadow Valley Ward	Dallas	159	-	159	-	-	-	-	-	(159)	-

Hume City Council - Budget 2024/25

Capital Works Area	Ward	Locality	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
				New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council Cash/Reserves	Borrowings
				\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Mahoneys Road Streetscape Upgrade	Meadow Valley Ward	Campbellfield	1,763	-	1,763	-	-	-	-	(1,763)	-
John Coutts Reserve Open Space Development	Meadow Valley Ward	Gladstone Park	168	168	-	-	-	-	-	-	(168)
Boardman Reserve Outdoor Netball Court Project	Jacksons Ward	Sunbury	1,133	1,133	-	-	-	(60)	-	(1,073)	-
SALC - Outdoor Functional Training Area	Jacksons Ward	Sunbury	102	102	-	-	-	-	-	(102)	-
Bolinda & Mahoneys Road - Closed Landfill Gas Management	Meadow Valley Ward	Campbellfield	200	-	-	200	-	-	-	(200)	-
Sprint Grandstand Windbreak And Lighting Upgrade Assessment	Aitken Ward	Craigieburn	50	-	-	50	-	-	-	(50)	-
Installation Of A New Sports Oval Lighting System At John McMahon Recreation Reserve Oval 2	Jacksons Ward	Sunbury	15	15	-	-	-	-	-	(15)	-
A Water Fountain At Blossom Drive Playground	Aitken Ward	Greenvale	15	15	-	-	-	-	-	(15)	-
Construct A Covered Picnic And Seating And Table Area At Hume And Hovell Playground	Aitken Ward	Craigieburn	15	15	-	-	-	-	-	(15)	-
Co-Contribution To The Replacement Of The Weather Shelter On The Starters Hill At The Sunbury Skate And BMX Park	Jacksons Ward	Sunbury	25	-	25	-	-	-	-	(25)	-
Construct A New Drinking Fountain With Dog Bowl At Heysen Drive Park	Jacksons Ward	Sunbury	35	35	-	-	-	-	-	(35)	-
Install A Fixed Shade Shelter To The Two Softball Diamonds At John McMahon Reserve	Jacksons Ward	Sunbury	80	80	-	-	-	-	(15)	(65)	-
Upgrade The Playground, Lighting And Security At Sunbury Community Centre	Jacksons Ward	Sunbury	25	-	-	25	-	-	-	(25)	-
Soccer Goals In Parks	Aitken Ward	Craigieburn	80	80	-	-	-	-	-	(80)	-
Dog Park Upgrade At John Ilham Reserve	Meadow Valley Ward	Meadow Heights	27	27	-	-	-	(27)	-	-	-
Wayfinding Signage For Broadmeadow Town Centre	Meadow Valley Ward	Broadmeadows	5	5	-	-	-	-	-	(5)	-
Scoreboard Upgrade At Highgate Reserve Craigieburn Oval 2	Aitken Ward	Craigieburn	35	-	-	35	-	-	-	(35)	-
Employee costs capitalised under Land Improvements			1,890	449	530	832	79			(1,890)	
<b>Land Improvements</b>			<b>38,940</b>	<b>9,255</b>	<b>10,926</b>	<b>17,130</b>	<b>1,629</b>	<b>(1,946)</b>	<b>(15)</b>	<b>(36,979)</b>	<b>-</b>
<b>Buildings</b>											
Public Toilet Program (Based On 2017 Strategy)	Citywide	Citywide	405	-	-	405	-	-	-	(405)	-
Disability Action Plan	Citywide	Citywide	327	-	-	327	-	-	-	(327)	-
Climate Action Plan	Citywide	Citywide	342	-	-	342	-	-	-	(342)	-
Leisure Centre Pool Plant And Capital Projects Upgrade	Citywide	Citywide	362	-	362	-	-	-	-	(362)	-
Bolinda Road Resource Recovery Centre Master Plan	Meadow Valley Ward	Campbellfield	288	-	288	-	-	-	-	(288)	-
Craigieburn Community Centre - (141 Highlander Dr)	Aitken Ward	Craigieburn	2,000	2,000	-	-	-	(2,218)	-	218	-
Riddell Road Landfill Resource Recovery Centre Master Plan And Implementation	Jacksons Ward	Sunbury	250	250	-	-	-	-	-	(250)	-
Construct A Pavilion At Bridges Recreation Reserve	Aitken Ward	Craigieburn	228	228	-	-	-	-	-	(228)	-
Progress Reserve Sports And Community Centre Upgrade	Meadow Valley Ward	Coolaroo	197	-	-	197	-	-	-	(197)	-
Donnybrook Reserve Pavilion Upgrade (John Laffan Reserve)	Aitken Ward	Kalkallo	25	25	-	-	-	-	-	(25)	-
Construct Pavilion 1&2 On Active Playing Field 2 -Merrifield West (Ellscoff Blvd Reserve Mickleham)	Aitken Ward	Mickleham	170	170	-	-	-	-	-	(170)	-
Vic Foster Reserve Pavilion Upgrade	Aitken Ward	Craigieburn	615	-	-	615	-	-	-	(615)	-
Ginifer Reserve Pavilion	Meadow Valley Ward	Gladstone Park	477	-	-	477	-	-	-	(477)	-
Leo Dineen Reserve Pavilions And Social Room	Jacksons Ward	Tullamarine	2,138	-	-	2,138	-	-	-	(2,138)	-
Greenvale Tennis Club Pavilion	Meadow Valley Ward	Greenvale	2,745	-	-	2,745	-	(161)	-	(2,584)	-
Grand Blvd Reserve Aos (Construction Of Pavilion)	Aitken Ward	Craigieburn	461	461	-	-	-	-	-	(461)	-
Construct Pavilion 1&2 On Central Active Open Space At Dwyer St Reserve	Aitken Ward	Kalkallo	776	776	-	-	-	-	-	(776)	-
Jacksons Hill Arts And Cultural Precinct	Jacksons Ward	Sunbury	919	-	919	-	-	-	-	(919)	-
Macedon Street Office Upgrade	Jacksons Ward	Sunbury	400	-	-	400	-	-	-	(400)	-
Hume Hockey Centre - Pavilion Extension	Aitken Ward	Craigieburn	745	-	-	-	745	-	-	(745)	-
Construction Of Jacksons Creek Community Centre (Vilana Dr Sunbury)	Jacksons Ward	Sunbury	1,566	1,566	-	-	-	-	-	(1,566)	-
Construct Jacksons Creek Sports & Recreation Pavilion	Jacksons Ward	Sunbury	165	165	-	-	-	-	-	(165)	-
Craigieburn Sports Stadium	Aitken Ward	Craigieburn	2,000	-	2,000	-	-	(100)	-	(1,900)	-
Broadmeadows GLC Redevelopment	Meadow Valley Ward	Broadmeadows	2,082	-	-	-	2,082	-	-	(2,082)	-
Valley Park Community Centre	Meadow Valley Ward	Westmeadows	1,837	1,837	-	-	-	-	-	(1,837)	-
Greenvale Recreation Reserve - Indoor Cricket Centre	Meadow Valley Ward	Greenvale	-	-	-	-	-	(150)	-	150	-
Splash - Replacement Of Aquaplay Polysoft Flooring	Aitken Ward	Craigieburn	101	-	101	-	-	-	-	(101)	-
Sunbury Senior Citizens Centre Redevelopment	Jacksons Ward	Sunbury	1,000	-	-	1,000	-	-	-	(1,000)	-
Homestead Community & Learning Centre Upgrade	Aitken Ward	Roxburgh Park	211	-	-	211	-	-	-	(211)	-
Kalkallo Regional Library Planning	Aitken Ward	Kalkallo	162	162	-	-	-	-	-	(162)	-
Willowbrook Recreation Reserve Pavilion Expansion	Jacksons Ward	Westmeadows	865	-	-	-	865	-	-	(865)	-
Maffra Street Depot Expansion	Meadow Valley Ward	Coolaroo	626	-	-	626	-	-	-	(626)	-
Gibb Reserve Pavilion Upgrade	Meadow Valley Ward	Dallas	226	-	-	226	-	-	-	(226)	-
Lakeside Drive Reserve Changeroom Upgrade	Aitken Ward	Roxburgh Park	629	-	629	-	-	(250)	-	(379)	-
3Y Kinder Program - Expansion At Craigieburn Child And Family Centre	Aitken Ward	Craigieburn	1,403	-	-	-	1,403	-	-	(1,403)	-
3Y Kinder Program - Stage 1 Of Expansion And Upgrade At Bluebird Way Child And Community Centre	Aitken Ward	Roxburgh Park	1,702	-	-	-	1,702	-	-	(1,702)	-
3Y Kinder Program - Double Modular Building Additional Works At Aitken Hill Community Centre	Aitken Ward	Craigieburn	1,089	-	-	-	1,089	-	-	(1,089)	-
3Y Kinder Program - Expansion At Kalkallo Central Community Hub	Aitken Ward	Mickleham	1,674	-	-	-	1,674	-	-	(1,674)	-
3Y Kinder Program - Expansion At Mickleham South Community Centre	Aitken Ward	Mickleham	1,351	-	-	-	1,351	-	-	(1,351)	-
HGLC-Craigieburn - Arts Centre Upgrade	Aitken Ward	Craigieburn	200	-	-	200	-	-	-	(200)	-

Capital Works Area	Ward	Locality	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
				New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council Cash/Reserves	Borrowings
				\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
HGLC-Sunbury (Heritage Storage Upgrade)	Jacksons Ward	Sunbury	57	-	-	57	-	-	-	(57)	-
Cip Actions With Capital Works Planning	Citywide	Citywide	550	-	-	550	-	-	-	(550)	-
Craigieburn Sports Stadium - Stage 2	Aitken Ward	Craigieburn	260	-	260	-	-	-	-	(260)	-
BALC - Construct A New Cycle Room	Meadow Valley Ward	Broadmeadows	30	-	-	30	-	-	-	(30)	-
Hume Leisure Pool Balance Tank Upgrades	Citywide	Citywide	100	-	100	-	-	-	-	(100)	-
Leisure Centres Locker Replacements	Citywide	Citywide	150	-	-	150	-	-	-	(150)	-
SALC Masterplan	Jacksons Ward	Sunbury	80	-	80	-	-	-	-	(80)	-
SALC Outdoor Pool Plant Upgrade Investigation	Jacksons Ward	Sunbury	80	-	80	-	-	-	-	(80)	-
SALC Outdoor Pool Tank Painting	Jacksons Ward	Sunbury	275	-	275	-	-	-	-	(275)	-
Employee costs capitalised under Buildings			1,543	343	229	480	490	-	-	(1,543)	-
<b>Buildings</b>			<b>35,884</b>	<b>7,982</b>	<b>5,324</b>	<b>11,177</b>	<b>11,401</b>	<b>(2,879)</b>	<b>-</b>	<b>(33,005)</b>	<b>-</b>
<b>TOTAL PROPERTY</b>			<b>76,338</b>	<b>18,751</b>	<b>16,249</b>	<b>28,307</b>	<b>13,030</b>	<b>(4,825)</b>	<b>(15)</b>	<b>(71,498)</b>	<b>-</b>
<b>PLANT AND EQUIPMENT</b>											
<b>Heritage</b>											
Public Art Project	Citywide	Citywide	120	120	-	-	-	-	-	(120)	-
Mural Program For Art Installations/Sculptures	Citywide	Citywide	95	95	-	-	-	-	-	(95)	-
<b>Heritage</b>			<b>215</b>	<b>215</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(215)</b>	<b>-</b>
<b>Plant and Equipment</b>											
Fleet Capital Replacement Program	Citywide	Citywide	6,030	-	6,030	-	-	-	-	(6,030)	-
Solar Array Installation On Council Buildings	Citywide	Citywide	171	171	-	-	-	-	-	(171)	-
Sports Reserve Community Safety Action Plan	Citywide	Citywide	119	119	-	-	-	-	-	(119)	-
Leisure Centre 24 Hour Gym & Access Gates	Citywide	Citywide	683	-	-	683	-	-	-	(683)	-
Supply, Installation And Commissioning Of A Sodium Bi-Carbon E & Calcium Chloride Automatic Dosing System	Citywide	Citywide	70	-	-	70	-	-	-	(70)	-
Employee costs capitalised under Plant and Equipment			224	-	224	-	-	-	-	(224)	-
<b>Plant and Equipment</b>			<b>7,297</b>	<b>290</b>	<b>6,255</b>	<b>753</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(7,297)</b>	<b>-</b>
<b>Furniture and Equipment</b>											
Kerbside Bins - New And Maintenance	Citywide	Citywide	1,398	-	1,398	-	-	-	-	(1,398)	-
Litter Bin Infrastructure Replacement	Citywide	Citywide	119	-	119	-	-	-	-	(119)	-
Library Stock Replacement	Citywide	Citywide	1,026	-	1,026	-	-	-	-	(1,026)	-
Sports Pavilion Bin Cage Program	Citywide	Citywide	22	22	-	-	-	-	-	(22)	-
Basketball Stadium Asset Renewal Program	Citywide	Citywide	102	-	102	-	-	-	-	(102)	-
Premier's Reading Challenge	Citywide	Citywide	30	-	-	30	-	(30)	-	-	-
Is Device Replacement Annual Program	Citywide	Citywide	1,244	-	1,244	-	-	-	-	(1,244)	-
Leisure Centre Fitness Upgrade Program	Citywide	Citywide	279	-	-	279	-	-	-	(279)	-
Community Centre Furniture Renewal	Citywide	Citywide	11	-	11	-	-	-	-	(11)	-
Digital Transformation Program	Citywide	Citywide	6,851	-	-	6,851	-	-	-	(6,851)	-

Hume City Council - Budget 2024/25

Capital Works Area	Ward	Locality	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
				New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council Cash/Reserves	Borrowings
				\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Greenvale Recreation Reserve - New Sight Screens On Main Oval	Meadow Valley Ward	Greenvale	165	-	165	-	-	-	-	(165)	-
Electronic Timesheet System	Citywide	Citywide	350	350	-	-	-	-	-	(350)	-
Boardman Stadium Works	Jacksons Ward	Sunbury	131	131	-	-	-	-	-	(131)	-
Stadiums - Basketball Backboard Rolling Replacement Program	Citywide	Citywide	94	-	94	-	-	-	-	(94)	-
Cyber, Information Governance, Risk And Compliance	Citywide	Citywide	1,810	1,810	-	-	-	-	-	(1,810)	-
Other - Business Initiatives	Citywide	Citywide	500	500	-	-	-	-	-	(500)	-
Upgrade To Broadmeadows Community Hub For The Safety Of Staff And Community	Meadow Valley Ward	Broadmeadows	21	-	-	21	-	-	-	(21)	-
<b>Furniture and Equipment</b>			<b>14,151</b>	<b>2,813</b>	<b>4,158</b>	<b>7,180</b>	<b>-</b>	<b>(30)</b>	<b>-</b>	<b>(14,121)</b>	<b>-</b>
<b>TOTAL PLANT AND EQUIPMENT</b>			<b>21,663</b>	<b>3,317</b>	<b>10,413</b>	<b>7,933</b>	<b>-</b>	<b>(30)</b>	<b>-</b>	<b>(21,633)</b>	<b>-</b>
<b>INFRASTRUCTURE</b>											
<b>Roads</b>											
Local Road Spray Reseal	Citywide	Citywide	1,596	-	1,596	-	-	-	-	(1,596)	-
Local Road Asphalt Resurfacing	Citywide	Citywide	6,570	-	6,570	-	-	-	-	(6,570)	-
Kerb And Channel Rehabilitation	Citywide	Citywide	500	-	500	-	-	-	-	(500)	-
Kerb And Channel Rehabilitation Associated With Road Asphalt Resurfacing	Citywide	Citywide	1,000	-	1,000	-	-	-	-	(1,000)	-
Traffic Management Facilities	Citywide	Citywide	744	744	-	-	-	-	-	(744)	-
Local Area Traffic Management Facilities	Citywide	Citywide	446	446	-	-	-	-	-	(446)	-
Annual Road Humps Replacement Program	Citywide	Citywide	320	320	-	-	-	-	-	(320)	-
Road Management Plan Rehabilitation	Citywide	Citywide	1,250	-	1,250	-	-	-	-	(1,250)	-
Yirrangon Road, Jacksons Hill To Watsons Road , Road Construction	Jacksons Ward	Sunbury	988	988	-	-	-	-	-	(988)	-
Belfast Street Reconstruction	Meadow Valley Ward	Dallas	30	-	30	-	-	-	-	(30)	-
Roxburgh Park Drive Duplication	Aitken Ward	Roxburgh Park	400	-	-	-	400	-	-	(400)	-
Construct Pedestrian Signals At Mickleham Road	Meadow Valley Ward	Greenvale	218	-	-	218	-	-	-	(218)	-
Road Rehabilitation For Rosedale Crescent Dallas Whole Length	Meadow Valley Ward	Dallas	24	-	24	-	-	-	-	(24)	-
Road Rehab For Cobram St Broadmeadows Between Nathalia St And Pascoe Vale Service Rd	Meadow Valley Ward	Broadmeadows	153	-	153	-	-	(292)	-	139	-
Road Rehabilitation For Cuthbert St Broadmeadows Between Joffre St And Beulah St	Meadow Valley Ward	Broadmeadows	490	-	490	-	-	-	-	(490)	-
Reconstruction For Mason St Campbellfield Between Waratah St & Salvator Dr	Meadow Valley Ward	Campbellfield	679	-	-	679	-	(679)	-	0	-
Road Reconstruction For Hothlyn Dr C'Burn Between Stockton St And Walters St	Aitken Ward	Craigieburn	1,436	-	1,436	-	-	-	-	(1,436)	-
Hanson Rd Reconstruction And A Roundabout At Creekwood Dr And Malcolm Creek Prd	Aitken Ward	Craigieburn	800	800	-	-	-	-	-	(800)	-
Road Design For Capital Works Program	Citywide	Citywide	85	-	85	-	-	-	-	(85)	-
Road Upgrade - Ligar Street Between Gap Rd And Cornish St	Jacksons Ward	Sunbury	901	-	-	901	-	-	-	(901)	-
Dallas Dr Reconstruction, Broadmeadows Between Belfast St To Riggall St	Meadow Valley Ward	Broadmeadows	30	-	30	-	-	-	-	(30)	-
Construct A New Pedestrian Bridge-Knox Court, Sunbury (At Rear)	Jacksons Ward	Sunbury	200	-	-	200	-	-	-	(200)	-
Mitchell St Rural Road Reconstruction And Malcolm St Bridge Over Kalkallo Creek	Aitken Ward	Kalkallo	100	-	100	-	-	-	-	(100)	-
Construction New Service Road - Elizabeth Dr	Jacksons Ward	Sunbury	286	286	-	-	-	-	-	(286)	-
Sunbury Depot Renewal Works	Jacksons Ward	Sunbury	200	-	200	-	-	-	-	(200)	-
Geach Street Road Reconstruction Between King Street And No. 33	Meadow Valley Ward	Dallas	2,400	-	2,400	-	-	(1,000)	-	(1,400)	-
Saleyard Lane, Sunbury Town Centre - Laneway Streetscape	Jacksons Ward	Sunbury	44	-	44	-	-	-	-	(44)	-
Major Repairs To Reservoir Road, Adjacent To Calder Fwy	Jacksons Ward	Sunbury	284	-	284	-	-	-	-	(284)	-
Oaklands Road Reconstruction Between No. 365 & No. 395 Vehicle Crossings	Jacksons Ward	Oaklands Junction	346	-	346	-	-	(560)	-	214	-
Aquila Nature Reserve Maintenance Track	Jacksons Ward	Sunbury	49	49	-	-	-	-	-	(49)	-
Aitken Boulevard Duplication -Between Craigieburn Road And Somerton Road	Aitken Ward	Craigieburn	119	-	-	-	119	-	-	(119)	-
Section Road Upgrade - Greenvale Central	Meadow Valley Ward	Greenvale	125	-	-	125	-	-	-	(125)	-
Craigieburn Rd, Between Mickleham Rd & Oaklands Rd, Yuroke - Road Reconstruction	Aitken Ward	Yuroke	60	-	-	60	-	-	-	(60)	-
Broadmeadows-Deviation Road, North Side Between Campbell St & Pascoe St, Westmeadows - Construct Pedestrian Path	Meadow Valley Ward	Westmeadows	193	193	-	-	-	-	-	(193)	-
2024 Blackspot - Install Raised Safety Platform At Silvester Pde And Mcpherson Blvd Intersection	Aitken Ward	Roxburgh Park	275	275	-	-	-	-	-	(275)	-
2024 Blackspot - Install Raised Safety Platform At Widford St, Between Freda St And Jacana Ave	Meadow Valley Ward	Broadmeadows	401	401	-	-	-	-	-	(401)	-
2024 Blackspot - Install Raised Safety Platform On East West Approach To Rab At Grand Blvd And Hanson Rd	Aitken Ward	Craigieburn	151	151	-	-	-	-	-	(151)	-
Employee costs capitalised under Roads			1,744	340	1,207	160	38	-	-	(1,744)	-
<b>Roads</b>			<b>25,638</b>	<b>4,992</b>	<b>17,746</b>	<b>2,343</b>	<b>557</b>	<b>(2,531)</b>	<b>-</b>	<b>(23,107)</b>	<b>-</b>



Capital Works Area	Ward	Locality	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
				New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council Cash/Reserves	Borrowings
				\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Bridges</b>											
Riggall Road Bridge - Repair Footpath Retaining Wall	Meadow Valley Ward	Dallas	200	-	200	-	-	-	-	(200)	-
HI031 Riggall St Road Bridge, Guard Rail Repairs On The Embankment	Meadow Valley Ward	Broadmeadows	132	-	132	-	-	-	-	(132)	-
Employee costs capitalised under Bridges			11	-	11	-	-	-	-	(11)	-
<b>Bridges</b>			<b>343</b>	<b>-</b>	<b>343</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(343)</b>	<b>-</b>
<b>Footpaths and Cycleways</b>											
Footpath Rehabilitation	Citywide	Citywide	4,951	-	4,951	-	-	-	-	(4,951)	-
Walking & Cycling Strategy Implementation	Citywide	Citywide	163	163	-	-	-	-	-	(163)	-
Annual New Footpath Construction Program	Citywide	Citywide	500	500	-	-	-	-	-	(500)	-
Mt Holden Masterplan	Jacksons Ward	Sunbury	1,060	1,060	-	-	-	-	-	(1,060)	-
Malcolm Creek Trail Enhancement Program	Aitken Ward	Craigieburn	66	-	-	66	-	-	-	(66)	-
65 Carroll Lane Shared Path	Meadow Valley Ward	Greenvale	11	11	-	-	-	-	-	(11)	-
120 Section Road Shared Path	Meadow Valley Ward	Greenvale	6	6	-	-	-	-	-	(6)	-
Broadmeadows Town Park Path Network Upgrade	Meadow Valley Ward	Broadmeadows	560	-	-	560	-	-	-	(560)	-
Arena Ave Roxburgh Park - Property Access Remediation	Meadow Valley Ward	Roxburgh Park	350	-	-	350	-	-	-	(350)	-
Employee costs capitalised under Footpaths and Cycleways			418	95	270	53	-	-	-	(418)	-
<b>Footpaths and Cycleways</b>			<b>8,085</b>	<b>1,835</b>	<b>5,221</b>	<b>1,029</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(8,085)</b>	<b>-</b>
<b>Car Parks</b>											
Carpark Resurfacing	Citywide	Citywide	318	-	318	-	-	-	-	(318)	-
Indented Parking On Narrow Streets	Citywide	Citywide	792	792	-	-	-	-	-	(792)	-
Broadmeadows Town Centre - Carpark / Lot E	Meadow Valley Ward	Broadmeadows	600	600	-	-	-	-	-	(600)	-
Greenvale Oval 4 Carpark And Landscape	Meadow Valley Ward	Greenvale	547	547	-	-	-	-	-	(547)	-
Upgrade Car Park For 2Nd Oval At McMahon Recreation Reserve	Jacksons Ward	Sunbury	426	-	-	426	-	-	-	(426)	-
Evans Street, Sunbury - Multi-Deck Carpark	Jacksons Ward	Sunbury	13,488	13,488	-	-	-	(12,494)	-	(994)	-
Emu Bottom Car Park Extension	Jacksons Ward	Sunbury	13	-	-	-	13	-	-	(13)	-
Sunbury Aquatic And Leisure Centre Car Park Ligar Street	Jacksons Ward	Sunbury	579	579	-	-	-	-	-	(579)	-
Craigieburn Sports Stadium Car Park And Access Road	Aitken Ward	Craigieburn	2,997	-	-	-	2,997	-	-	(2,997)	-
Employee costs capitalised under Car Parks			366	296	6	8	56	-	-	(366)	-
<b>Car Parks</b>			<b>20,126</b>	<b>16,302</b>	<b>324</b>	<b>434</b>	<b>3,066</b>	<b>(12,494)</b>	<b>-</b>	<b>(7,632)</b>	<b>-</b>
<b>Drainage</b>											
Drainage Rehabilitation Works	Citywide	Citywide	550	-	550	-	-	-	-	(550)	-
Drainage Infrastructure Upgrade	Citywide	Citywide	600	-	-	600	-	-	-	(600)	-
Spavin Drive Lake-Stabilize Lake Bank Embankment And Renew Spillway	Jacksons Ward	Sunbury	45	-	45	-	-	-	-	(45)	-
Craigieburn Golf Course -Drainage System	Aitken Ward	Craigieburn	660	-	-	660	-	-	-	(660)	-
Banksia Grove And Birch Avenue, Tullamarine Drainage Upgrade	Jacksons Ward	Tullamarine	528	-	-	528	-	-	-	(528)	-
Drainage Rehabilitation Works	Aitken Ward	Fawkner	48	-	-	48	-	-	-	(48)	-
Employee costs capitalised under Drainage			194	-	47	147	-	-	-	(194)	-
<b>Drainage</b>			<b>2,624</b>	<b>-</b>	<b>642</b>	<b>1,982</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(2,624)</b>	<b>-</b>
<b>TOTAL INFRASTRUCTURE</b>			<b>56,815</b>	<b>23,129</b>	<b>24,276</b>	<b>5,788</b>	<b>3,623</b>	<b>(15,025)</b>	<b>-</b>	<b>(41,790)</b>	<b>-</b>
<b>TOTAL CAPITAL WORKS 2024/25</b>			<b>154,817</b>	<b>45,198</b>	<b>50,938</b>	<b>42,028</b>	<b>16,653</b>	<b>(19,880)</b>	<b>(15)</b>	<b>(134,922)</b>	<b>-</b>

**4.6 Summary of Planned Capital Works Expenditure**  
For the years ending 30 June 2026, 2027 and 2028

TOTAL NEW CAPITAL WORKS 2025/26									
Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council Cash/Reserves \$'000	Borrowings \$'000
<b>PROPERTY</b>									
Land	7,119	7,119	-	-	-	-	-	(7,119)	-
Land Improvements	35,828	7,693	7,526	18,246	2,363	(839)	-	(34,989)	-
Buildings	42,438	14,394	6,417	9,246	12,381	(8,222)	-	(34,216)	-
<b>Total Property</b>	<b>85,385</b>	<b>29,206</b>	<b>13,943</b>	<b>27,492</b>	<b>14,744</b>	<b>(9,061)</b>	<b>-</b>	<b>(76,324)</b>	<b>-</b>
<b>PLANT AND EQUIPMENT</b>									
Heritage	63	63	-	-	-	-	-	(63)	-
Plant and Equipment	4,886	112	4,774	-	-	-	-	(4,886)	-
Furniture and Equipment	16,307	1,812	4,121	10,374	-	(30)	-	(16,277)	-
<b>Total Plant and Equipment</b>	<b>21,256</b>	<b>1,987</b>	<b>8,895</b>	<b>10,374</b>	<b>-</b>	<b>(30)</b>	<b>-</b>	<b>(21,226)</b>	<b>-</b>
<b>INFRASTRUCTURE</b>									
Roads	44,791	9,870	26,765	7,920	236	(1,000)	-	(43,791)	-
Bridges	441	-	441	-	-	-	-	(441)	-
Footpaths and Cycleways	6,382	866	5,321	195	-	-	-	(6,382)	-
Car Parks	2,942	1,845	351	-	746	-	-	(2,942)	-
Drainage	2,158	-	578	1,580	-	-	-	(2,158)	-
<b>TOTAL INFRASTRUCTURE</b>	<b>56,714</b>	<b>12,581</b>	<b>33,456</b>	<b>9,695</b>	<b>982</b>	<b>(1,000)</b>	<b>-</b>	<b>(55,714)</b>	<b>-</b>
<b>TOTAL NEW CAPITAL WORKS 2025/26</b>	<b>163,355</b>	<b>43,774</b>	<b>56,294</b>	<b>47,561</b>	<b>15,726</b>	<b>(10,091)</b>	<b>-</b>	<b>(153,264)</b>	<b>-</b>
TOTAL NEW CAPITAL WORKS 2026/27									
Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council Cash/Reserves \$'000	Borrowings \$'000
<b>PROPERTY</b>									
Land	14,696	14,696	-	-	-	-	-	(14,696)	-
Land Improvements	38,472	9,817	6,754	21,901	-	-	-	(38,472)	-
Buildings	22,183	12,119	4,991	5,073	-	(7,000)	-	(15,183)	-
<b>Total Property</b>	<b>75,351</b>	<b>36,632</b>	<b>11,745</b>	<b>26,974</b>	<b>-</b>	<b>(7,000)</b>	<b>-</b>	<b>(68,351)</b>	<b>-</b>
<b>PLANT AND EQUIPMENT</b>									
Heritage	95	95	-	-	-	-	-	(95)	-
Plant and Equipment	2,798	87	2,711	-	-	-	-	(2,798)	-
Furniture and Equipment	18,748	8,732	4,302	5,714	-	(30)	-	(18,718)	-
<b>Total Plant and Equipment</b>	<b>21,641</b>	<b>8,914</b>	<b>7,013</b>	<b>5,714</b>	<b>-</b>	<b>(30)</b>	<b>-</b>	<b>(21,611)</b>	<b>-</b>
<b>INFRASTRUCTURE</b>									
Roads	55,390	8,976	33,951	12,463	-	(1,000)	-	(54,390)	-
Bridges	-	-	-	-	-	-	-	-	-
Footpaths and Cycleways	7,101	1,495	5,470	136	-	-	-	(7,101)	-
Car Parks	4,658	4,288	370	-	-	-	-	(4,658)	-
Drainage	1,002	-	591	411	-	-	-	(1,002)	-
<b>TOTAL INFRASTRUCTURE</b>	<b>68,151</b>	<b>14,759</b>	<b>40,382</b>	<b>13,010</b>	<b>-</b>	<b>(1,000)</b>	<b>-</b>	<b>(67,151)</b>	<b>-</b>
<b>TOTAL NEW CAPITAL WORKS 2026/27</b>	<b>165,143</b>	<b>60,305</b>	<b>59,140</b>	<b>45,698</b>	<b>-</b>	<b>(8,030)</b>	<b>-</b>	<b>(157,113)</b>	<b>-</b>
TOTAL NEW CAPITAL WORKS 2027/28									
Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council Cash/Reserves \$'000	Borrowings \$'000
<b>PROPERTY</b>									
Land	33,548	33,548	-	-	-	-	-	(33,548)	-
Land Improvements	29,929	13,559	2,454	13,916	-	-	-	(29,929)	-
Buildings	21,654	4,709	815	12,034	4,096	(7,000)	-	(14,654)	-
<b>Total Property</b>	<b>85,131</b>	<b>51,816</b>	<b>3,269</b>	<b>25,950</b>	<b>4,096</b>	<b>(7,000)</b>	<b>-</b>	<b>(78,131)</b>	<b>-</b>
<b>PLANT AND EQUIPMENT</b>									
Heritage	52	52	-	-	-	-	-	(52)	-
Plant and Equipment	6,539	-	6,539	-	-	-	-	(6,539)	-
Furniture and Equipment	20,045	8,410	4,500	7,135	-	(30)	-	(20,015)	-
<b>Total Plant and Equipment</b>	<b>26,636</b>	<b>8,462</b>	<b>11,039</b>	<b>7,135</b>	<b>-</b>	<b>(30)</b>	<b>-</b>	<b>(26,606)</b>	<b>-</b>
<b>INFRASTRUCTURE</b>									
Roads	32,694	3,381	21,879	76	7,358	(1,000)	-	(31,694)	-
Bridges	-	-	-	-	-	-	-	-	-
Footpaths and Cycleways	6,644	927	5,717	-	-	-	-	(6,644)	-
Car Parks	5,441	5,044	397	-	-	-	-	(5,441)	-
Drainage	1,044	-	613	431	-	-	-	(1,044)	-
<b>TOTAL INFRASTRUCTURE</b>	<b>45,823</b>	<b>9,352</b>	<b>28,606</b>	<b>507</b>	<b>7,358</b>	<b>(1,000)</b>	<b>-</b>	<b>(44,823)</b>	<b>-</b>
<b>TOTAL NEW CAPITAL WORKS 2027/28</b>	<b>157,590</b>	<b>69,630</b>	<b>42,914</b>	<b>33,592</b>	<b>11,454</b>	<b>(8,030)</b>	<b>-</b>	<b>(149,560)</b>	<b>-</b>

4.6 Summary of Planned Capital Works Expenditure Continued  
4-year Capital Works Program

Capital Works Area	Ward	Locality	24/25	25/26	26/27	27/28
			\$'000	\$'000	\$'000	\$'000
<b>PROPERTY</b>						
<b>Land</b>						
Land for District Open Space in Mickleham	Aitken Ward	Mickleham	-	-	-	33,548
Land (1.95 ha) for community use in Mickleham	Aitken Ward	Mickleham	-	7,119	-	-
Land for Community Centre in Craigieburn West	Aitken Ward	Mickleham	-	-	1,336	-
Land for Sports Reserve in Craigieburn West	Aitken Ward	Mickleham	-	-	13,360	-
Land purchase for Somerton Rd and Section Rd signalised intersection	Meadow Valley Ward	Greenvale	114	-	-	-
Merlynston Creek Crossing (land and civil works)	Meadow Valley Ward	Broadmeadows	1,400	-	-	-
<b>Land</b>			<b>1,514</b>	<b>7,119</b>	<b>14,696</b>	<b>33,548</b>
<b>Land Improvements</b>						
Broadmeadows Valley Park Management Plan Implementation	Meadow Valley Ward	Broadmeadows	60	65	-	-
Jack Roper Reserve Master Plan Implementation	Meadow Valley Ward	Broadmeadows	457	112	523	-
Integrated Water Management Plan Actions (2020-2025)	Citywide	Citywide	1,480	1,600	800	-
North West FM Antenna	Meadow Valley Ward	Coolaroo	-	-	114	-
Sports Ground Lighting Audit and Upgrade Program - programs combined	Citywide	Citywide	2,310	210	1,375	380
Open Space and Play Space Upgrades	Citywide	Citywide	2,500	3,463	3,975	4,598
Hume's Places -Local Shopping Centre Upgrades/Urban Renewal	Citywide	Citywide	-	337	351	365
Sportsground surfaces, drainage and irrigation renewal program	Citywide	Citywide	669	951	979	1,009
Children's Services Yard Refurbishment and Redevelopment	Citywide	Citywide	187	191	195	199
Tennis Facility Surface Replacement Program	Citywide	Citywide	601	1,097	200	-
Annual Sportsground Fence Upgrade Program	Citywide	Citywide	306	147	273	345
Greenvale Recreation Reserve Master Plan	Meadow Valley Ward	Greenvale	83	45	-	-
Hume Central Public Realm Works	Meadow Valley Ward	Broadmeadows	1,044	-	-	-
Buchan Street Reserve Master Plan Implementation	Meadow Valley Ward	Meadow Heights	18	253	351	973
Gladstone Park Bowling Club - 2nd green construction	Meadow Valley Ward	Gladstone Park	-	-	-	61
Bradford Avenue Sports Ground Upgrade	Meadow Valley Ward	Greenvale	172	1,076	2,597	-
Greenvale Recreation Reserve Playing Field	Meadow Valley Ward	Greenvale	1,716	-	-	-
Tennis Courts at Greenvale Recreation Reserve	Meadow Valley Ward	Greenvale	578	377	-	-
Progress Reserve Master Plan Review and Implementation	Meadow Valley Ward	Coolaroo	289	1,192	117	758
Derby Street Reserve Site Development Plan	Jacksons Ward	Tullamarine	1,431	-	-	-
Construction of Playing Field 2 in South-Western Area at Ellscoot Blvd Reserve	Aitken Ward	Mickleham	665	-	-	-
Grand Blvd Reserve Active Open Space Construction	Aitken Ward	Craigieburn	171	-	-	-
Construction Eastern sports ground at Alexo Road Reserve	Aitken Ward	Mickleham	-	100	500	-
Bolinda Rd Resource Recovery Facility - Leachate Management Upgrade	Meadow Valley Ward	Campbellfield	700	1,300	2,000	500
Nicholas Street Neighbourhood Park	Meadow Valley Ward	Broadmeadows	-	-	120	647
Riddell Road Landfill Leachate Management Upgrade	Jacksons Ward	Sunbury	1,883	738	600	-
Riddell Road Landfill Gas Management	Jacksons Ward	Sunbury	800	1,200	3,500	-
Riddell Road Landfill Capping	Jacksons Ward	Sunbury	-	5,000	6,000	5,000
Sports Reserves Car Park Lighting Program	Citywide	Citywide	460	166	-	-
Hume Hockey Centre - second pitch	Aitken Ward	Craigieburn	1,550	2,250	-	-
Kalkallo Grassland Restoration Project	Aitken Ward	Kalkallo	40	-	-	-
Sunbury Aquatic Leisure Centre Water Play Area	Jacksons Ward	Sunbury	3,004	-	-	-
Jacksons Ward Creek Regional Park	Jacksons Ward	Sunbury	270	281	421	608
Merri Creek Regional Park	Citywide	Citywide	170	557	234	608
Skate, scooter, BMX strategy Implementation	Citywide	Citywide	216	506	-	-
Construction of Jacksons Ward Creek sports fields	Jacksons Ward	Sunbury	460	-	6,300	9,300
Aitken Ward Creek Master Plan	Aitken Ward	Craigieburn	162	-	-	-
Johnstone Street Reserve Site Redevelopment	Meadow Valley Ward	Jacana	364	1,450	1,491	-
Centennial Park Drive Reserve Site Redevelopment	Aitken Ward	Craigieburn	112	112	567	1,217
Merlynston Creek Masterplan	Meadow Valley Ward	Dallas	71	162	-	-
Parks Landscape Enhancements	Citywide	Citywide	270	281	-	-
EPA Requirement - Closed Landfill Rehabilitation -Mahoney's Road	Meadow Valley Ward	Campbellfield	34	-	191	-
EPA Requirement - Closed Landfill Rehabilitation -Bolinda Rd	Meadow Valley Ward	Campbellfield	-	-	115	-
EPA Requirement - Closed Landfill Rehabilitation -Craigieburn Road	Aitken Ward	Craigieburn	700	1,500	1,000	-
EPA Requirement - Closed Landfill Rehabilitation -Northcorp Boulevard	Meadow Valley Ward	Broadmeadows	-	189	196	-
Conservation Fencing Mt Ridley Nature Reserve	Aitken Ward	Mickleham	159	-	-	-
Athletics Track, lighting and associated amenities at Boardman Reserve	Jacksons Ward	Sunbury	200	-	-	-
LED streetlighting upgrade for major roads	Citywide	Citywide	2,586	1,293	1,293	-
Cues to care - Conservation Reserve Fencing Program-Stage 1	Citywide	Citywide	85	-	-	-
Conservation restoration program-Stage 1	Citywide	Citywide	68	-	-	-
Tullamarine Tennis Club Court Renewal	Jacksons Ward	Tullamarine	2,107	220	-	-
Tullamarine Reserve Masterplan	Jacksons Ward	Tullamarine	80	-	-	-
Barry Road Shopping Centre streetscape design and upgrade	Meadow Valley Ward	Dallas	337	973	-	-
Westmeadows Public Space Plan	Meadow Valley Ward	Westmeadows	753	-	-	-
Broadmeadows town square	Meadow Valley Ward	Broadmeadows	737	-	-	1,000
Gibb Reserve Development	Meadow Valley Ward	Dallas	159	-	-	-
Mahoneys Road Streetscape Upgrade	Meadow Valley Ward	Campbellfield	1,763	-	-	-
John Coutts Reserve Open Space Development	Meadow Valley Ward	Gladstone Park	168	2,958	-	-
Boardman Reserve Outdoor Netball Court	Jacksons Ward	Sunbury	1,133	-	-	-
Sunbury Aquatic Leisure Centre - Outdoor Functional Training Area	Jacksons Ward	Sunbury	102	-	-	-
Greenvale Recreation Centre Master Plan	Meadow Valley Ward	Greenvale	-	160	-	-
Sunbury Aquatic Leisure Centre outdoor water play area regular schedule for flooring replacement	Jacksons Ward	Sunbury	-	-	-	140
Bolinda & Mahoneys road - Closed Landfill Gas Management	Meadow Valley Ward	Campbellfield	200	500	100	100
SPRINT Grandstand Windbreak and Lighting Upgrade assessment	Aitken Ward	Craigieburn	50	-	-	-
Installation of a new sports oval lighting system at John McMahon Recreation Reserve Oval 2	Jacksons Ward	Sunbury	15	350	-	-
A water fountain at Blossom Drive playground	Aitken Ward	Greenvale	15	-	-	-
Construct a covered picnic and seating and table area at Hume and Hovell Playground	Aitken Ward	Craigieburn	15	-	-	-
Renew synthetic soccer pitch at John Ilhan Memorial Reserve	Meadow Valley Ward	Broadmeadows	-	450	-	-
Co-contribution to the replacement of the weather shelter on the starters hill at the Sunbury Skate and BMX Park	Jacksons Ward	Sunbury	25	-	-	-
Construct a new drinking fountain with dog bowl at Heysen Drive Park Sunbury	Jacksons Ward	Sunbury	35	-	-	-
Install a fixed shade shelter to the two softball diamonds at John McMahon Reserve	Jacksons Ward	Sunbury	80	-	-	-
Upgrade the playground, lighting and security at Sunbury Community Centre	Jacksons Ward	Sunbury	25	65	-	-
Soccer goals in parks	Aitken Ward	Craigieburn	80	-	-	-
Dog park upgrade at John Ilhan Reserve Meadow Heights	Meadow Valley Ward	Meadow Heights	27	239	-	-
Wayfinding Signage for Broadmeadow Town Centre	Meadow Valley Ward	Broadmeadows	5	-	-	-
Scoreboard upgrade at Highgate Reserve Craigieburn Oval 2	Aitken Ward	Craigieburn	35	-	-	-
Employee costs capitalised under Land Improvements			1,890	1,711	1,993	2,121
<b>Land Improvements</b>			<b>38,940</b>	<b>35,828</b>	<b>38,472</b>	<b>29,929</b>

4.6 Summary of Planned Capital Works Expenditure Continued  
4-year Capital Works Program

Capital Works Area	Ward	Locality	24/25	25/26	26/27	27/28
			\$'000	\$'000	\$'000	\$'000

**Buildings**

Public Toilet Program (based on 2017 strategy)	Citywide	Citywide	405	410	757	1,181
Disability Action Plan	Citywide	Citywide	327	338	350	362
Climate Action Plan	Citywide	Citywide	342	636	755	947
Leisure Centre Pool Plant and Capital Projects Upgrade	Citywide	Citywide	362	525	488	502
Bolinda Road Resource Recovery Centre Master Plan	Meadow Valley Ward	Campbellfield	288	-	-	-
Bolinda Road Resource Recovery Centre	Meadow Valley Ward	Campbellfield	-	500	617	-
Craigieburn community centre at 141Highlander Dr	Aitken Ward	Craigieburn	2,000	4,616	2,000	-
Riddell Road Landfill Resource Recovery Centre master plan and implementation	Jacksons Ward	Sunbury	250	195	-	-
Construct a pavilion at Bridges Recreation Reserve	Aitken Ward	Craigieburn	228	-	-	-
Progress Reserve Sports and Community Centre Upgrade	Meadow Valley Ward	Coolaroo	197	108	2,427	7,281
John Laffan Reserve Pavilion Upgrade	Aitken Ward	Kalkallo	25	-	-	-
Westmeadows Reserve Pavilion	Meadow Valley Ward	Westmeadows	-	-	-	23
Construct Pavilion 1&2 on Active Playing Field 2 at Ellscott Blvd Reserve	Aitken Ward	Mickleham	170	-	-	-
Vic Foster Reserve Pavilion Upgrade	Aitken Ward	Craigieburn	615	3,450	-	-
Ginifer Reserve Pavilion	Meadow Valley Ward	Gladstone Park	477	-	-	-
Leo Dineen Reserve Pavilions and social room	Jacksons Ward	Tullamarine	2,138	-	-	-
Greenvale tennis club pavilion	Meadow Valley Ward	Greenvale	2,745	300	-	-
Bradford Avenue Reserve Pavilion (Secondary)	Meadow Valley Ward	Greenvale	-	22	117	1,217
Construction of pavilion at Grand Blvd Reserve	Aitken Ward	Craigieburn	461	-	-	-
Construct Pavilion 1 and 2 at Dwyer St Reserve	Aitken Ward	Kalkallo	776	1,301	3,036	-
Construction Eastern sports ground pavilion at Alexo Rd Reserve	Aitken Ward	Mickleham	-	100	300	-
Jacksons Ward Hill Arts and Cultural Precinct	Jacksons Ward	Sunbury	919	2,812	4,095	-
Macedon Street Office Upgrade	Jacksons Ward	Sunbury	400	-	-	-
Hume Hockey Centre - pavilion extension	Aitken Ward	Craigieburn	745	2,600	-	-
Construction of Jacksons Ward Creek community centre at Vilana Dr	Jacksons Ward	Sunbury	1,566	6,894	2,598	-
Construction of Emu Creek community centre at 2 Rhys Street	Jacksons Ward	Sunbury	-	-	-	133
Construct Jacksons Ward Creek sports & recreation pavilion	Jacksons Ward	Sunbury	165	-	2,290	2,750
Craigieburn Sports Stadium	Aitken Ward	Craigieburn	2,000	-	-	-
Broadmeadows GLC Redevelopment	Meadow Valley Ward	Broadmeadows	2,082	-	-	3,805
Valley Park Community Centre	Meadow Valley Ward	Westmeadows	1,837	-	-	-
Splash - Replacement of Aquaplay Polysoft Flooring	Aitken Ward	Craigieburn	101	-	-	120
Splash - Renewal of Sauna and Steam room	Aitken Ward	Craigieburn	-	210	-	-
Broadmeadows Aquatic & Leisure Centre - 25m Pool Façade Replacement	Meadow Valley Ward	Broadmeadows	-	371	-	-
Sunbury Aquatic and Leisure Centre - Pool Concourse Renewal	Jacksons Ward	Sunbury	-	-	-	135
Construction of Craigieburn West Community Hub at Mickleham Rd	Aitken Ward	Mickleham	-	100	499	-
Construction pavilion at Northern Sports Field at Highlands West	Aitken Ward	Mickleham	-	-	150	1,493
Sunbury Senior Citizens Centre Redevelopment	Jacksons Ward	Sunbury	1,000	3,200	-	-
Homestead Community & Learning Centre Upgrade	Aitken Ward	Roxburgh Park	211	-	-	-
Kalkallo Regional Library Planning	Aitken Ward	Kalkallo	162	-	-	-
Willowbrook Recreation Reserve Pavilion Expansion	Jacksons Ward	Westmeadows	865	4,029	-	-
Maffra Street Depot expansion	Meadow Valley Ward	Coolaroo	626	-	-	-
Gibb Reserve Pavilion Upgrade	Meadow Valley Ward	Dallas	226	-	-	-
Lakeside Drive Reserve Changeroom Upgrade	Aitken Ward	Roxburgh Park	629	1,833	-	-
3Y Kinder program - Expansion at Craigieburn Child and Family Centre	Aitken Ward	Craigieburn	1,403	784	-	-
3Y Kinder program - Stage 1 of expansion and upgrade at Bluebird Way Child and Community Centre	Aitken Ward	Roxburgh Park	1,702	939	-	-
3Y Kinder program - Double modular building additional works at Aitken Ward Hill Community Centre	Aitken Ward	Craigieburn	1,089	-	-	-
3Y Kinder program - Expansion at Kalkallo Central community hub	Aitken Ward	Mickleham	1,674	1,849	-	-
3Y Kinder program - Expansion at Mickleham South community Centre	Aitken Ward	Mickleham	1,351	1,513	-	-
Hume Global Learning Centre Craigieburn - Arts Centre Upgrade	Aitken Ward	Craigieburn	200	-	-	-
Hume Global Learning Centre Sunbury (Heritage Storage Upgrade)	Jacksons Ward	Sunbury	57	-	-	-
Arts Spaces at Highlander Drive Craigieburn	Aitken Ward	Craigieburn	-	76	-	-
Community Infrastructure Plan actions with Capital Works planning	Citywide	Citywide	550	240	405	170
Craigieburn Sports Stadium - Stage 2	Aitken Ward	Craigieburn	260	-	-	-
Broadmeadows Aquatic Leisure Centre - construct a new cycle room	Meadow Valley Ward	Broadmeadows	30	-	-	-
Hume Leisure Pool Balance Tank upgrades	Citywide	Citywide	100	280	150	-
Leisure Centres Locker Replacements	Citywide	Citywide	150	100	-	-
Sunbury Aquatic Leisure Centre Masterplan	Jacksons Ward	Sunbury	80	80	-	-
Sunbury Aquatic Leisure Centre Outdoor pool plant upgrade investigation	Jacksons Ward	Sunbury	80	-	-	-
Sunbury Aquatic Leisure Centre outdoor pool tank painting	Jacksons Ward	Sunbury	275	-	-	-
Employee costs capitalised under Buildings			1,543	2,026	1,149	1,535
<b>Buildings</b>			<b>35,884</b>	<b>42,438</b>	<b>22,183</b>	<b>21,654</b>

<b>TOTAL PROPERTY</b>			<b>76,338</b>	<b>85,385</b>	<b>75,351</b>	<b>85,131</b>
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**PLANT AND EQUIPMENT**

**Heritage**

Public Art Project	Citywide	Citywide	120	63	95	52
Mural Program for art installations/sculptures	Citywide	Citywide	95	-	-	-
<b>Heritage</b>			<b>215</b>	<b>63</b>	<b>95</b>	<b>52</b>

**Plant and Equipment**

Fleet Capital Replacement Program	Citywide	Citywide	6,030	4,540	2,469	6,289
Solar array installation on Council buildings	Citywide	Citywide	171	112	87	-
Sports Reserve Community Safety Action Plan	Citywide	Citywide	119	-	-	-
Leisure Centre 24 Hour Gym & Access Gates	Citywide	Citywide	683	-	-	-
Supply, installation and commissioning of a sodium bi-carbon e & calcium chloride automatic dosing system within each leisure centre	Citywide	Citywide	70	-	-	-
Employee costs capitalised under Plant and Equipment			224	234	242	250
<b>Plant and Equipment</b>			<b>7,297</b>	<b>4,886</b>	<b>2,798</b>	<b>6,539</b>

4.6 Summary of Planned Capital Works Expenditure Continued  
4-year Capital Works Program

Capital Works Area	Ward	Locality	24/25	25/26	26/27	27/28
			\$'000	\$'000	\$'000	\$'000
<b>Furniture and Equipment</b>						
Kerbside Bins - New and Maintenance	Citywide	Citywide	1,398	1,468	1,541	1,618
Litter Bin Infrastructure Replacement	Citywide	Citywide	119	122	125	131
Library Stock Replacement	Citywide	Citywide	1,026	1,077	1,132	1,188
Sports Pavilion Bin Cage program	Citywide	Citywide	22	22	23	30
Basketball Stadium Asset Renewal Program	Citywide	Citywide	102	45	47	55
Premier's Reading Challenge	Citywide	Citywide	30	30	30	30
IS Device Replacement Annual Program	Citywide	Citywide	1,244	1,293	1,345	1,399
Leisure Centre Fitness Upgrade Program	Citywide	Citywide	279	400	460	300
Community Centre Furniture Renewal	Citywide	Citywide	11	11	11	12
Recycling Victoria - Glass Bins Rollout	Citywide	Citywide	-	-	3,159	4,380
Digital Transformation Program	Citywide	Citywide	6,851	9,858	5,224	6,805
Greenvale Recreation Reserve - New Sight Screens on Main Oval	Meadow Valley Ward	Greenvale	165	-	-	-
Electronic timesheet system	Citywide	Citywide	350	-	-	-
Boardman Stadium Works	Jacksons Ward	Sunbury	131	-	-	-
Stadiums - Basketball Backboard Rolling Replacement Program	Citywide	Citywide	94	105	101	97
Group Fitness Area Flooring Upgrades	Citywide	Citywide	-	36	-	-
Cyber, Information Governance, Risk and Compliance	Citywide	Citywide	1,810	940	2,050	-
Other - business initiatives (Innovation)	Citywide	Citywide	500	500	500	500
Recycling Victoria - kerbside bin standardisation	Citywide	Citywide	-	350	3,000	3,500
Upgrade to Broadmeadows Community Hub for the safety of staff and community	Meadow Valley Ward	Broadmeadows	21	50	-	-
<b>Furniture and Equipment</b>			<b>14,151</b>	<b>16,307</b>	<b>18,748</b>	<b>20,045</b>
<b>TOTAL PLANT AND EQUIPMENT</b>			<b>21,663</b>	<b>21,256</b>	<b>21,641</b>	<b>26,636</b>

**INFRASTRUCTURE**

**Roads**

Local Road Spray Reseal	Citywide	Citywide	1,596	1,676	1,760	1,848
Local Road Asphalt Resurfacing	Citywide	Citywide	6,570	6,825	7,166	7,446
Kerb and Channel Rehabilitation	Citywide	Citywide	500	510	520	530
Kerb and Channel Rehabilitation Associated with Road Asphalt Resurfacing	Citywide	Citywide	1,000	1,050	1,100	1,150
Traffic Management Facilities	Citywide	Citywide	744	912	944	977
Local Area Traffic Management (LATM) Facilities	Citywide	Citywide	446	462	485	505
Annual Road Humps Replacement Program	Citywide	Citywide	320	230	150	160
Road Management Plan Rehabilitation	Citywide	Citywide	1,250	794	839	886
Yirrangran Road, Jacksons Ward Hill to Watsons Road , Road Construction	Jacksons Ward	Sunbury	988	1,500	1,500	1,500
Belfast Street Reconstruction	Meadow Valley Ward	Dallas	30	-	-	-
Roxburgh Park Drive duplication	Aitken Ward	Roxburgh Park	400	-	-	-
Somerton Rd & Section Rd Intersection construction	Meadow Valley Ward	Greenvale	-	4,500	4,500	-
Construct pedestrian signals at Mickleham Road	Meadow Valley Ward	Greenvale	218	218	-	-
Road Rehabilitation for Rosedale Crescent Dallas whole length	Meadow Valley Ward	Dallas	24	-	-	-
Road Rehabilitation for Cobram St Broadmeadows between Nathalia St and Pascoe Vale service Rd	Meadow Valley Ward	Broadmeadows	153	-	-	-
Road Rehabilitation - Freight Rd Tullamarine between Mickleham Rd and court bowl end	Jacksons Ward	Tullamarine	-	56	-	1,170
Road Rehabilitation for Cuthbert St Broadmeadows between Joffre St and Beulah St	Meadow Valley Ward	Broadmeadows	490	1,000	-	-
Reconstruction for Mason St Campbellfield between Waratah St & Salvator Dr	Meadow Valley Ward	Campbellfield	679	649	-	-
Road reconstruction-Stanley Dr Somerton west of Sydney Rd	Meadow Valley Ward	Somerton	-	-	112	1,095
Road reconstruction for Hothlyn Dr C'burn between Stockton St and Walters St	Aitken Ward	Craigieburn	1,436	-	-	-
Road reconstruction - Sydney Rd Service Road Campbellfield east side between Somerset Rd & Bolinda Rd	Meadow Valley Ward	Campbellfield	-	112	936	487
Road rehabilitation for Cobden St Campbellfield between Barry Rd and Russell St	Meadow Valley Ward	Campbellfield	-	480	-	-
Road rehabilitation for Werribee St Dallas between Avenel St and Ambrose St	Meadow Valley Ward	Dallas	-	-	40	840
Road reconstruction - Hudson Circuit Meadow Heights between Malmesbury Dr and Papworth Pl	Meadow Valley Ward	Meadow Heights	-	-	990	-
Road Rehabilitation for Waranga Cres Broadmeadow between Blair St and Gosford Cr	Meadow Valley Ward	Broadmeadows	-	860	-	-
Hanson Rd reconstruction and a roundabout at Creekwood Dr and Malcolm Creek Prd	Aitken Ward	Craigieburn	800	1,000	-	-
Road Design for Capital Works Program	Citywide	Citywide	85	112	117	122
Road upgrade - Ligar Street between Gap Rd and Cornish St	Jacksons Ward	Sunbury	901	-	-	-
Mahoneys Rd Service Road reconstruction between Onslow Ave and End	Meadow Valley Ward	Campbellfield	-	-	522	-
Dallas Dr reconstruction between Belfast St to Riggall St	Meadow Valley Ward	Broadmeadows	30	-	2,050	-
Emu Pde rehabilitation between Bannister St & Bilburg St	Meadow Valley Ward	Jacana	-	-	-	15
Palmers Rd reconstruction	Jacksons Ward	Sunbury	-	-	-	35
Blackwood Court rehabilitation, Campbellfield between Somerset Rd & Sycamore Cr	Meadow Valley Ward	Campbellfield	-	40	706	-
Dianne Ave rehabilitation, Craigieburn between Cimperwood Dr & Spur St	Aitken Ward	Craigieburn	-	-	117	-
Dalrymple Rd reconstruction	Jacksons Ward	Sunbury	-	-	117	-
Stockdale Ave rehabilitation between Railway Cr & Corinella Cr	Meadow Valley Ward	Dallas	-	-	-	20
Antwerp St rehabilitation between Lismore St & Kiewa Cr	Meadow Valley Ward	Dallas	-	-	-	20
Kingston Heath Cr rehabilitation (whole length)	Aitken Ward	Craigieburn	-	-	-	20
Riversdale St rehabilitation	Aitken Ward	Craigieburn	-	-	-	20
Pines Way rehabilitation, Craigieburn between Riversdale St & Keysborough St	Meadow Valley Ward	Campbellfield	-	-	-	20
Reo Cr reconstruction, Campbellfield between Dennis St & Foden Ave	Meadow Valley Ward	Campbellfield	-	-	-	122
Old Sydney Rd rehabilitation, Mickleham between Donnybrook Rd & Carawa Dr	Aitken Ward	Mickleham	-	-	-	122
Amstel St and Eastern St rehabilitation	Aitken Ward	Craigieburn	-	-	-	61
Construct a new pedestrian bridge at Knox Court	Jacksons Ward	Sunbury	200	-	-	-
Mitchell St Rural Road reconstruction and Malcolm St Bridge over Kalkallo Creek	Aitken Ward	Kalkallo	100	1,000	4,000	-
Construction new service road at Elizabeth Dr	Jacksons Ward	Sunbury	286	-	-	-
Sunbury Depot Renewal Works	Jacksons Ward	Sunbury	200	-	-	-
Geach Street Road Reconstruction	Meadow Valley Ward	Dallas	2,400	-	-	-
Mitchells Lane Road Reconstruction between Home Street and Wilsons Lane	Jacksons Ward	Sunbury	-	8,800	8,900	-
Pasely Street Road Reconstruction between Mitchells Ln and Neill St	Jacksons Ward	Sunbury	-	444	468	-
Saleyard Lane, Sunbury Town Centre - Laneway Streetscape	Jacksons Ward	Sunbury	44	1,670	-	-
Roundabout at Raleigh St and Wills St intersection	Meadow Valley Ward	Westmeadows	-	470	-	-
Major repairs to Reservoir Road, adjacent to Calder Fwy	Jacksons Ward	Sunbury	284	-	-	-
Road widening at road bend where Shadforth St and Johnstone St meet	Meadow Valley Ward	Westmeadows	-	430	-	-
Carrick Drive Reconstruction between Elmburst Rd & Samara Gr and between South Circular Rd & Pyke Dr	Meadow Valley Ward	Gladstone Park	-	-	-	54
Oaklands Road Reconstruction between No. 365 & No. 395 vehicle Crossings	Jacksons Ward	Oaklands Junction	346	-	1,732	-
Mount Ridely Road Reconstruction between Grand Blvd & Excelsior Heights Rd	Aitken Ward	Craigieburn	-	56	-	3,381
Mildura Crescent reconstruction between No. 31 to Kaniva St	Meadow Valley Ward	Dallas	-	-	-	651
Wildwood Road upgrade from Gellies Rd (2.4km)	Jacksons Ward	Wildwood	-	-	56	-
Aquila Nature Reserve maintenance track	Jacksons Ward	Sunbury	49	225	-	-
Aitken Ward Boulevard Duplication between Craigieburn Road and Somerton Road	Aitken Ward	Craigieburn	119	225	-	6,836
Section Road Upgrade	Meadow Valley Ward	Greenvale	125	3,000	4,000	-
Mt Ridley Road from Brosard Ave to Lindum Vale eastern boundary	Aitken Ward	Mickleham	-	99	932	-
Road Reconstruction at Craigieburn Rd between Mickleham Rd & Oaklands Rd	Aitken Ward	Yuroke	60	3,245	7,762	-

4.6 Summary of Planned Capital Works Expenditure Continued  
4-year Capital Works Program

Capital Works Area	Ward	Locality	24/25	25/26	26/27	27/28
			\$'000	\$'000	\$'000	\$'000
Road Reconstruction and widening for on-street parking at Evans Street between Station St & Shields St	Jacksons Ward	Sunbury	-	-	-	117
Road Reconstruction at Huntingdale Court	Aitken Ward	Craigieburn	-	-	-	20
Road Reconstruction at Waverley Court	Aitken Ward	Craigieburn	-	-	-	20
Reconstruct internal access road and upgrade car park at Boardman Reserve	Jacksons Ward	Sunbury	-	-	-	58
Construct Access Intersection at the Central Park Avenue/Splash Aquatic Centre Car Park Access/ Craigieburn Central Shopping Centre	Aitken Ward	Craigieburn	-	-	-	70
Construct pedestrian path north side between Campbell St & Pascoe St	Meadow Valley Ward	Westmeadows	193	-	-	-
2024 Blackspot - install raised safety platform at Silvester Pde and McPherson Blvd intersection	Aitken Ward	Roxburgh Park	275	-	-	-
2024 Blackspot - install raised safety platform at Widford St, between Freda St and Jacana Ave	Meadow Valley Ward	Broadmeadows	401	-	-	-
2024 Blackspot - install raised safety platform on east west approach to RAB at Grand Blvd and Hanson Rd	Aitken Ward	Craigieburn	151	-	-	-
Employee costs capitalised under Roads			1,744	2,139	2,868	2,317
<b>Roads</b>			<b>25,638</b>	<b>44,791</b>	<b>55,390</b>	<b>32,694</b>

**Bridges**

Vaughan Street Pedestrian Bridge over Jacksons Ward and footpath- Construct New Abutments	Jacksons Ward	Sunbury	-	420	-	-
Riggall Road Bridge - Repair Footpath Retaining Wall	Meadow Valley Ward	Dallas	200	-	-	-
Riggall St Road Bridge, Guard Rail Repairs on the embankment	Meadow Valley Ward	Broadmeadows	132	-	-	-
Employee costs capitalised under Bridges			11	21	-	-
<b>Bridges</b>			<b>343</b>	<b>441</b>	<b>-</b>	<b>-</b>

**Footpaths & Cycleways**

Footpath Rehabilitation	Citywide	Citywide	4,951	5,067	5,187	5,312
Walking & Cycling Strategy Implementation	Citywide	Citywide	163	324	662	351
Annual new footpath construction program	Citywide	Citywide	500	500	505	510
Donnybrook Road Shared Path Construction	Aitken Ward	Mickleham	-	-	92	-
Mt Holden Masterplan	Jacksons Ward	Sunbury	1,060	-	-	-
Malcolm Creek Trail Enhancement Program	Aitken Ward	Craigieburn	66	186	129	-
65 Carroll Lane shared path	Meadow Valley Ward	Greenvale	11	-	105	-
120 Section Road shared path	Meadow Valley Ward	Greenvale	6	-	54	-
Broadmeadows Town Park path network upgrade	Meadow Valley Ward	Broadmeadows	560	-	-	-
Arena Ave Roxburgh Park - Property Access Remediation	Meadow Valley Ward	Roxburgh Park	350	-	-	-
Employee costs capitalised under Footpaths and Cycleways			418	305	367	471
<b>Footpaths &amp; Cycleways</b>			<b>8,085</b>	<b>6,382</b>	<b>7,101</b>	<b>6,644</b>

**Car Parks**

Carpark Resurfacing	Citywide	Citywide	318	334	351	369
Indented Parking on Narrow Streets	Citywide	Citywide	792	675	692	709
Broadmeadows Town Centre - Carpark / Lot E	Meadow Valley Ward	Broadmeadows	600	1,082	3,375	3,978
Greenvale Oval 4 carpark and landscape	Meadow Valley Ward	Greenvale	547	-	-	-
Upgrade Car Park for 2nd Oval at McMahon Recreation Reserve	Jacksons Ward	Sunbury	426	-	-	-
Evans Street, Sunbury - Multi-Deck Carpark	Jacksons Ward	Sunbury	13,488	-	-	-
Emu Bottom Car park extension	Jacksons Ward	Sunbury	13	210	-	-
Sunbury Aquatic and Leisure Centre Car Park Ligar Street	Jacksons Ward	Sunbury	579	-	-	-
Craigieburn Sports Stadium Car Park and access road	Aitken Ward	Craigieburn	2,997	500	-	-
Employee costs capitalised under Car Parks			366	141	241	386
<b>Car Parks</b>			<b>20,126</b>	<b>2,942</b>	<b>4,658</b>	<b>5,441</b>

**Drainage**

Drainage Rehabilitation Works	Citywide	Citywide	550	550	560	570
Drainage Infrastructure Upgrade	Citywide	Citywide	600	500	390	400
Spavin Drive Lake-Stabilize Lake Bank Embankment and Renew Spillway	Jacksons Ward	Sunbury	45	-	-	-
Craigieburn Golf Course -Drainage System	Aitken Ward	Craigieburn	660	686	-	-
Banksia Grove and Birch Avenue, Tullamarine Drainage Upgrade	Jacksons Ward	Tullamarine	528	-	-	-
Drainage Network Servicing Oliver Ct, Kathryn St, Janice Ct and Riviera Ct	Aitken Ward	Fawkner	48	319	-	-
Employee costs capitalised under Drainage			194	103	52	74
<b>Drainage</b>			<b>2,624</b>	<b>2,158</b>	<b>1,002</b>	<b>1,044</b>

<b>TOTAL INFRASTRUCTURE</b>			<b>56,815</b>	<b>56,714</b>	<b>68,151</b>	<b>45,823</b>
<b>TOTAL CAPITAL WORKS</b>			<b>154,817</b>	<b>163,355</b>	<b>165,143</b>	<b>157,590</b>

## 5a. Targeted performance indicators

The following tables highlight Council's current and projected performance across a selection of targeted service and financial performance indicators. These indicators provide a useful analysis of Council's intentions and performance and should be interpreted in the context of the organisation's objectives. The targeted performance indicators below are the prescribed performance indicators contained in Schedule 4 of the *Local Government (Planning and Reporting) Regulations 2020*. Results against these indicators and targets will be reported in Council's Performance Statement included in the Annual Report.

### Targeted performance indicators - Service

Indicator	Measure	Notes	Actual 2022/23	Forecast 2023/24	Target 2024/25	Target Projections			Trend +/-
						2025/26	2026/27	2027/28	
<b>Governance</b>									
<b>Consultation and engagement</b> Council decisions made and implemented with community input	<b>Satisfaction with community consultation and engagement</b> Community satisfaction rating out of 100 with the consultation and engagement efforts of Council	1	53	56	55	55.00	55.00	55.00	o
<b>Roads</b>									
<b>Condition</b> Sealed local roads are maintained at the adopted condition standard	<b>Sealed local roads below the intervention level</b> Number of kms of sealed local roads below the renewal intervention level set by Council / Kms of sealed local roads	2	98.73%	98.75%	90.00%	90.00%	90.00%	90.00%	o
<b>Statutory planning</b>									
<b>Service standard</b> Planning application processing and decisions are in accordance with legislative requirements	<b>Planning applications decided within the relevant required time</b> Number of planning application decisions made within the relevant required time / Number of planning application decisions made	3	44.73%	51.53%	60.00%	61.80%	63.65%	65.56%	+
<b>Waste management</b>									
<b>Waste diversion</b> Amount of waste diverted from landfill is maximised	<b>Kerbside collection waste diverted from landfill</b> Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins	4	34.06%	32.10%	45.00%	45.00%	45.00%	45.00%	o

### Targeted performance indicators - Financial

Indicator	Measure	Notes	Actual 2022/23	Forecast 2023/24	Target 2024/25	Target Projections			Trend +/-
						2025/26	2026/27	2027/28	
<b>Liquidity</b>									
<b>Working Capital</b> Sufficient working capital is available to pay bills as and when they fall due	<b>Current assets compared to current liabilities</b> Current assets / current liabilities	5	461.85%	453.10%	379.16%	313.66%	267.74%	201.08%	-
<b>Obligations</b>									
<b>Asset renewal</b> Assets are renewed as planned	<b>Asset renewal compared to depreciation</b> Asset renewal and upgrade expense / Asset depreciation	6	84.15%	117.11%	132.34%	136.91%	130.16%	88.69%	-
<b>Stability</b>									
<b>Rates concentration</b> Revenue is generated from a range of sources	<b>Rates compared to adjusted underlying revenue</b> Rate revenue / adjusted underlying revenue	7	56.07%	60.93%	59.56%	59.28%	58.46%	59.25%	o
<b>Efficiency</b>									
<b>Expenditure level</b> Resources are used efficiently in the delivery of services)	<b>Expenses per property assessment</b> Total expenses / no. of property assessments		\$3,960	\$4,343	\$3,960	\$4,033	\$4,104	\$4,353	+

## 5b. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives. The financial performance indicators below are the prescribed financial performance indicators contained in Part 3 of Schedule 3 of the *Local Government (Planning and Reporting) Regulations 2020*. Results against these indicators will be reported in Council's Performance Statement included in the Annual Report.

Indicator	Measure	Notes	Actual 2022/23	Forecast 2023/24	Budget 2024/25	Projections			Trend +/-
						2025/26	2026/27	2027/28	
<b>Operating position</b>									
<b>Adjusted underlying result</b> An adjusted underlying surplus is generated in the ordinary course of business	<b>Adjusted underlying surplus (or deficit)</b> Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	(2.34%)	(15.75%)	2.48%	3.30%	5.81%	1.49%	+

<b>Liquidity</b>									
<b>Unrestricted cash</b>									
Sufficient cash that is free of restrictions is available to pay bills as and when they fall due	<b>Unrestricted cash compared to current liabilities</b> Unrestricted cash / current liabilities	(155.06%)	185.02%	<b>105.95%</b>	35.76%	(41.25%)	(56.80%)	-	
<b>Obligations</b>									
<b>Loans and borrowings</b>									
Level of interest bearing loans and borrowings is appropriate to the size and nature of Council's activities	<b>Loans and borrowings compared to rates</b> Interest bearing loans and borrowings / rate revenue	2	0.00%	0.00%	<b>0.00%</b>	0.00%	0.00%	0.00%	o
Level of interest bearing loans and borrowings is appropriate to the size and nature of Council's activities	<b>Loans and borrowings repayments compared to rates</b> Interest and principal repayments on interest bearing loans and borrowings / rate revenue		0.00%	0.00%	<b>0.00%</b>	0.00%	0.00%	0.00%	o
Level of long term liabilities is appropriate to the size and nature of a Council's activities	<b>Non-current liabilities compared to own-source revenue</b> Non-current liabilities / own source revenue		31.10%	26.85%	<b>24.71%</b>	22.64%	20.62%	18.21%	+
<b>Stability</b>									
Rating level is set based on the community's capacity to pay	<b>Rates compared to property values</b> Rate revenue / CIV of rateable properties in the municipal district		0.30%	0.32%	<b>0.33%</b>	0.33%	0.34%	0.34%	o
<b>Efficiency</b>									
Resources are used efficiently in the delivery of services	<b>Average rate per property assessment</b> General rates and municipal charges / no. of property assessments	\$ 1,990.82	\$ 1,634.15	<b>\$ 1,676.93</b>	\$ 1,715.44	\$ 1,766.10	\$ 1,807.20	+	

**Key to Forecast Trend:**

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

**Notes to indicators**

**5a**

**1. Satisfaction with community consultation and engagement**

During 2023/24 Council introduced a new engagement platform, the new online platform allows more creative and interactive engagement with a more user friendly interface. Council aims to maintain satisfaction at the current rate, or higher.

**2. Sealed local roads below the intervention level**

Sealed local roads relates to the road surface and at Hume local road surfaces are a mix of asphalt and spray seal. Asphalt has an average useful life of 25 years and spray seal has an average useful life of 12 years. As the road surface ages, its condition deteriorates and when this happens maintenance is performed on the road to enable it to reach its full useful life. Towards the end of this life however, further maintenance becomes uneconomical and the road surface is renewed, i.e. the surface is replaced. When this happens the roads condition rating moves from very poor to excellent which explains the improvement on this measure year on year.

Road condition is independently assessed every four to five years with the next assessment due in 2025. When this happens there will be a reset in the condition rating of all roads.

**3. Planning applications decided within the relevant required time**

Percentage of Planning applications decided within required timeframes are expected to increase within the next few years due to the improvements and technological changes currently articulated in the Council Plan action 2.1.1, early results indicate that Council is on track to meet the progressively increasing target.

**4. Kerbside collection waste diverted from landfill**

Council continues to implement the Waste and Resource Recovery Strategy 2022-2030 and work towards an increase in diversion from landfill. Initiative to support this include the introduction of universal FOGO service and community education on management of waste.

**5. Working Capital**

The proportion of current liabilities represented by current assets. Working capital is forecast to decrease over the projected periods.

**6. Asset renewal**

This percentage indicates the extent of Council's renewal of assets against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets.

**7. Rates concentration**

Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates Council reliance on rate revenue compared to all other revenue sources remains steady.

**5b**

**1. Adjusted underlying result**

An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. Improvement in financial performance is expected over the period.

**2. Debt compared to rates**

No new loans are expected to be required over the projected periods.



## 6. Schedule of Fees and Charges

This section presents the fees and charges of a statutory/non-statutory (set fee) nature which will be charged in respect to various goods and services during the 2024/25 year.

Fees and charges are based on information available at the time of publishing and may vary during the financial year subject to any changes in Council's policy or legislation.

BUDGET 2024 - 2025 FEES & CHARGES					
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE	
				CURRENT (INC. GST) \$	PROPOSED (INC. GST) \$
<b>CHIEF INFORMATION OFFICER</b>					
GIS MAP SALES	GIS Map Sales	Per Item	Set	Variable	Variable
<b>HOME AND COMMUNITY SUPPORT</b>					
<b>COMMUNITY CARE (CHSP/HACCPYP)</b>					
Domestic Assistance, Personal Care, Respite Care & Shopping	Low Rate	Per Hour	Set	6.30	6.30
	Medium Rate	Per Hour	Set	15.70	15.70
	High Rate	Per Hour	Set	49.30	51.75
Social Support Programs	Outings	Per Activity	Set	4.50	4.75
	Standard Centre Based	Per Activity	Set	13.55	14.25
	Shorter Centre Based	Per Activity	Set	5.60	5.90
Centre Based Respite	All activities	Per Activity	Set	18.50	19.45
Meals	Delivered Meals - Low/Medium Rate	Per Meal	Set	9.40	9.40
	Delivered Meals - High Rate	Per Meal	Set	25.75	27.05
	Centre Based Meals Program	Per Meal	Set	9.40	9.40
Property Maintenance	Low Rate	Per Hour	Set	12.60	12.60
	Medium Rate	Per Hour	Set	18.80	18.80
	High Rate	Per Hour	Set	51.15	53.70
<b>COMMUNITY TRANSPORT</b>					
Transport Service	Weekdays	Return Trip per Client	Set	4.00	4.20
<b>BUS HIRE FEES</b>					
	Bond		Set	206.00	216.30
	Daily Hire Rate Priority Group 1 (does not include a driver)	Per Day	Set	82.40	86.50
	Daily Hire Rate Priority Group 2 (does not include a driver)	Per Day	Set	123.60	129.80
	Cancellation Fee Priority Group 1	Per Day	Set	82.40	86.50
	Cancellation Fee Priority Group 2	Per Day	Set	123.60	129.80
	Penalty For Unclean Vehicle.	Per vehicle	Set	206.00	216.30
	Penalty For Late Return Of Vehicle Priority Group 1	Extra Day Hire	Set	82.40	86.50
	Penalty For Late Return Of Vehicle Priority Group 2	Extra Day Hire	Set	123.60	129.80
GLADSTONE PK SENIOR CITIZENS CENTRE	Hall Hire	Per Hour	Set	30.00	31.50
LYNDA BLUNDELL CENTRE	Hall Hire	Per Hour	Set	30.00	31.50
SUNBURY SENIOR CITIZENS	Hall Hire	Per Hour	Set	30.00	31.50
<b>HOME CARE PACKAGES</b>					
<b>Package Management Fees</b>					
	Level 1	Per Package	Set	52.82	55.45
	Level 2	Per Package	Set	92.90	97.55
	Level 3	Per Package	Set	202.17	212.30
	Level 4	Per Package	Set	306.47	321.80
<b>Care Management Fees</b>					
	Level 1	Per Fortnight	Set	46.20	63.00
	Level 2	Per Fortnight	Set	46.20	126.00
	Level 3	Per Fortnight	Set	113.40	189.00
	Level 4	Per Fortnight	Set	113.40	252.00
Domestic Assistance, Personal Care, Respite Care & Shopping	Weekdays	Per Hour	Set	68.20	71.60
	Saturdays	Per Hour	Set	102.25	107.35
	Sundays	Per Hour	Set	135.95	142.75
	Public Holidays	Per Hour	Set	135.95	142.75
	Travel Kilometres	Per Km	Set	1.35	1.40
Delivered Meals	Daily (rate includes \$9.40 client contribution)	Per Meal	Set	25.75	27.05
Social Support Programs	Weekdays	Per Session	Set	86.00	90.30
Property Maintenance	Weekdays	Per Hour	Set	94.90	99.65
<b>FULL COST RECOVERY RATES (EXTERNAL HCP)</b>					
Home Care		Per Hour	Set	98.20	103.10
Personal Care		Per Hour	Set	98.20	103.10
Respite Care		Per Hour	Set	98.20	103.10
Home Maintenance - all services		Per Hour	Set	98.20	103.10
Social Support Programs	Weekdays	Per Session	Set	145.45	152.70
<b>POPULATION HEALTH AND SOCIAL POLICY</b>					
<b>VACCINE SALES</b>					
	Adult hepatitis B (dose) - Engerix	Per Vaccination	Set	25.00	35.00
	Adecel (boostrix)	Per Vaccination	Set	41.00	45.00
	Varilrix	Per Vaccination	Set	67.00	73.00
	Influenza (Fluarix)	Per Vaccination	Set	13.00	14.00
	Bexsero	Per Vaccination	Set	132.00	145.00
	Meningococcal AWXY	Per Vaccination	Set	75.00	84.00
	Human Papilloma Virus (HPV)	Per Vaccination	Set	231.00	267.00
<b>CITY LAWS</b>					
<b>PARKING SERVICES</b>					
	Parking Infringement Notice	Pin	Statutory	variable	variable
	Abandoned Vehicles (Minimum)	Each	Set	550.00	561.00
	Impounded Vehicles (Heavy)	Each	Set	Variable	variable
<b>PROPERTY CLEARANCE</b>					
	Failure To Comply To Cut Grass (Fine).	Each	Statutory	962.00	962.00

BUDGET 2024 - 2025 FEES & CHARGES					
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE	
				CURRENT (INC. GST) \$	PROPOSED (INC. GST) \$
	Up To 1000 Sq. M	Each	Set	528.00	539.00
	1000 To 2000 Sq. M	Each	Set	550.00	561.00
	2001 To 5000 Sq. M	Each	Set	671.00	682.00
	5001 To 2 Hectares	Each	Set	variable	variable
	Greater Than 2 Hectares	Each	Set	variable	variable
	Rubbish removal	Each	Set	variable	variable
SOLICITOR COSTS & FINES	Legal Fees	Each	Set	variable	variable
ICE CREAM VANS	Ice Cream Vendors Permit (Per Annum)	Per Annum	Set	970.00	975.00
DISPLAY GOODS	Display Goods	Each	Set	155.00	160.00
OUTDOOR EATING	Outdoor Eating Facilities	Each	Set	215.00	220.00
ROADSIDE VENDING	Itinerant Trader	Per Annum	Set	970.00	980.00
ANIMAL CONTROL	Animal Infringements	Each	Statutory	Variable	variable
NEW REQUIREMENT OF DOMESTIC ANIMALS ACT 1994	Schedule 1 Cats	Each	Set	67.00	75.00
	Concessional Rebate 50%	Each	Set	36.00	37.00
	Schedule 2 Cats	Each	Set	25.00	25.00
	Concessional Rebate 50%	Each	Set	15.00	12.00
	Schedule 1 Dogs	Each	Set	105.00	111.00
	Concessional Rebate 50%	Each	Set	55.00	55.00
	Schedule 2 Dogs	Each	Set	37.00	37.00
	Concessional Rebate 50%	Each	Set	21.00	18.00
	Domestic Animal Business	Each	Set	360.00	370.00
	Schedule 3 Dogs	Each	Set	350.00	360.00
	Foster Care Dog/Cat	Per Animal	Set	8.00	8.00
	Inspect Animal registration Register	Per Animal	Set	15.00	15.00
MORE THAN 2 ANIMALS	Annual Permit	Per Annum	Set	65.00	70.00
	Impounded Stock	Per Animal	Set	374.00	379.50
	Impounded Stock (O.T)	Per Animal	Set	632.50	638.00
HEAVY MOTOR VEHICLE	Heavy Motor Vehicle Permit	Each	Set	250.00	260.00
LOCAL LAW INFRINGEMENTS	Impound small items	Each	Set	125.00	125.00
	Impound large items	Each	Set	Variable	Variable
	Litter Infringement Notices	Each	Statutory	Variable	Variable
<b>PUBLIC HEALTH</b>					
PUBLIC HEALTH:	Request for Information/Health Orders (Solicitor Info)	Per Request	Set	560.00	580.00
SEPTIC TANK APPLICATION FEES:	Application to install	Per Application	Statutory	747.50	777.00
	Application for Minor Application	Per Application	Statutory	569.50	592.00
	Transfer a permit	Per Application	Statutory	152.00	158.00
	Amend a permit	Per Application	Statutory	158.50	165.00
	Renew a permit	Per Application	Statutory	127.00	132.00
FOOD PREMISES - NOT MORE THAN 5 PERSONS ARE EMPLOYED.	New Registration Class 1 Q1	No of Emp.	Statutory	800.00	830.00
	New Registration Class 1 Q2	No of Emp.	Statutory	600.00	620.00
	New Registration Class 1 Q3	No of Emp.	Statutory	1,250.00	1,290.00
	New Registration Class 1 Q4	No of Emp.	Statutory	1,035.00	1,070.00
	New Registration Class 2 Q1	No of Emp.	Statutory	740.00	770.00
	New Registration Class 2 Q2	No of Emp.	Statutory	555.00	580.00
	New Registration Class 2 Q3	No of Emp.	Statutory	1,120.00	1,160.00
	New Registration Class 2 Q4	No of Emp.	Statutory	930.00	960.00
	New Registration Class 3 Q1	No of Emp.	Statutory	640.00	660.00
	New Registration Class 3 Q2	No of Emp.	Statutory	505.00	520.00
	New Registration Class 3 Q3	No of Emp.	Statutory	930.00	960.00
	New Registration Class 3 Q4	No of Emp.	Statutory	775.00	800.00
FOOD PREMISES - CLASS 1 REGISTRATION	Class 1 Renewal	No of Emp.	Statutory	900.00	930.00
	Per Person Increase	No of Emp.	Statutory	29.00	30.00
FOOD PREMISES - CLASS 2 REGISTRATION	Class 2 Renewal	No of Emp.	Statutory	770.00	800.00
	Class 2 Renewal (Private School Canteen)	No of Emp.	Statutory	385.00	400.00
	Per Person Increase	No of Emp.	Statutory	29.00	30.00
FOOD PREMISES - CLASS 3 REGISTRATION	Class 3 Renewal	No of Emp.	Statutory	575.00	600.00
	Class 3 Renewal (Private School Canteen)	No of Emp.	Statutory	285.00	300.00
	Per Person Increase	No of Emp.	Statutory	29.00	30.00
	Streatrader -Class 2 Renewal	Per Temp/Mobile	Statutory	770.00	800.00
	Streatrader -Class 3 Renewal	Per Temp/Mobile	Statutory	575.00	600.00
	Streatrader - Community Group	Per Temp/Mobile	Statutory	165.00	170.00
	Streatrader - Component Community Group	Per Temp/Mobile	Statutory	90.00	95.00
	Streatrader -Business- Short Term	Per Temp/Mobile	Statutory	310.00	320.00
	Streatrader - Component	Per Temp/Mobile	Statutory	295.00	310.00
	New Registration Class 2 Q1	No of Emp.	Statutory	740.00	770.00
	New Registration Class 2 Q2	No of Emp.	Statutory	555.00	580.00
	New Registration Class 2 Q3	No of Emp.	Statutory	1,120.00	1,160.00
	New Registration Class 2 Q4	No of Emp.	Statutory	930.00	960.00
	New Registration Class 3 Q1	No of Emp.	Statutory	640.00	660.00
	New Registration Class 3 Q2	No of Emp.	Statutory	505.00	520.00
	New Registration Class 3 Q3	No of Emp.	Statutory	930.00	960.00
	New Registration Class 3 Q4	No of Emp.	Statutory	775.00	800.00
	Community group	No of Emp.	Statutory	165.00	170.00
	Community group - 6 month trade	No of Emp.	Statutory	82.50	85.00
PUBLIC HEALTH AND WELLBEING ACT	Application fee	Per Premises	Statutory	260.00	270.00
	Annual Registration Renewal Fee	Per Premises	Statutory	215.00	225.00
	Transfer Fee	Per Premises	Statutory	107.50	112.50

BUDGET 2024 - 2025 FEES & CHARGES					
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE	
				CURRENT (INC. GST) \$	PROPOSED (INC. GST) \$
PER NUMBER OF PERSONS/CAPACITY					
	Application fee	No of Persons	Statutory	260.00	270.00
UP TO 10 PERSONS	Annual Registration Renewal Fee	No of Persons	Statutory	365.00	380.00
	Transfer of Registration	No of Persons	Statutory	182.50	190.00
	Additional beds over 10		Statutory	8.00	8.50
CARAVAN PARK ACT FEES:					
	Long term site	No of Persons	Statutory	1,575.00	1,637.00
	Short term site	No of Persons	Statutory	1,040.00	1,081.00
	Application Fee	Per Premises	Statutory	320.00	330.00
Up to 2 Pools	Annual Registration Renewal Fee	Per Premises	Statutory	320.00	330.00
3 or more pools	Annual Registration Renewal Fee	Per Premises	Statutory	425.00	440.00
Up to 2 Pools	Transfer Fee	Per Premises	Statutory	160.00	165.00
3 or more pools	Transfer Fee	Per Premises	Statutory	212.50	220.00
<b>LIBRARIES</b>					
LEARNING COMMUNITIES	Replacement Library Card	Per Day	Set	2.00	2.00
	Lost/Damaged Items	Per Item	Set	41.80	41.80
	Merchandise - USB	Per Item	Set	7.45	7.45
	Merchandise - Library Bags	Per Item	Set	0.50	0.50
	Merchandise - Headphones	Per Item	Set	1.50	1.50
	Photocopying (Black & White) A4	Per Page	Set	0.20	0.20
	Photocopying (Black & White) A3	Per Page	Set	0.40	0.40
	Photocopying (Colour) A4	Per Page	Set	1.50	1.50
	Photocopying (Colour) A3	Per Page	Set	3.00	3.00
<b>COMMUNITY CENTRES &amp; VENUES</b>					
HUME GLOBAL LEARNING CENTRE - CRAIGIEBURN					
	Room Hire/Bookings				
	Meeting Room 3 - Commercial	Per Hour	Set	N/A	17.50
	Meeting Room 3 - Community	Per Hour	Set	N/A	8.75
	Meeting Room 4 - Commercial	Per Hour	Set	N/A	17.50
	Meeting Room 4 - Community	Per Hour	Set	N/A	8.75
	Meeting Room 3-4 Combined - Commercial	Per Hour	Set	N/A	35.00
	Meeting Room 3-4 Combined - Community	Per Hour	Set	N/A	17.50
	Computer Training Room 5 excl computers- Commercial	Per Hour	Set	N/A	17.50
	Computer Training Room 5 excl computers- Community	Per Hour	Set	N/A	8.75
	Computer Training Room 5 with computers- Commercial	Per Hour	Set	N/A	17.50
	Computer Training Room 5 with computers- Community	Half Day	Set	N/A	8.75
	Conference Room 1 - Commercial	Per Hour	Set	N/A	140.00
	Conference Room 1 - Community	Per Hour	Set	N/A	70.00
	Conference Room 2 - Commercial	Per Hour	Set	N/A	140.00
	Conference Room 2 - Community	Per Hour	Set	N/A	70.00
	Conference Room 1-2 Combined - Commercial	Per Hour	Set	N/A	280.00
	Conference Room 1-2 Combined - Community	Per Hour	Set	N/A	140.00
	The Pod - Commercial	Per Hour	Set	N/A	17.50
	The Pod - Community	Per Hour	Set	N/A	8.75
	Kitchen - Room 13	Set Fee	Set	N/A	50.00
	Percolated Coffee - per person	1/2 Day	Set	N/A	1.65
	Percolated Coffee - per person	Full Day	Set	N/A	3.30
	Tablecloth Hire - White	Per Cloth	Set	N/A	5.50
	Tablecloth Hire - Grey	Per Cloth	Set	N/A	15.00
	After Hour Staff Surcharge	Per Hour	Set	N/A	71.00
	Biscuits	2 pack	Set	N/A	0.55
HUME GLOBAL LEARNING CENTRE - SUNBURY					
	Conference Room 1 - Commercial	Per Hour	Set	N/A	70.00
	Conference Room 1 - Community	Per Hour	Set	N/A	35.00
	Conference Room 2 - Commercial	Per Hour	Set	N/A	70.00
	Conference Room 2 - Community	Per Hour	Set	N/A	35.00
	Conference Room 3 - Commercial	Per Hour	Set	N/A	70.00
	Conference Room 3 - Community	Per Hour	Set	N/A	35.00
	Conference Room 4 - Commercial	Per Hour	Set	N/A	70.00
	Conference Room 4 - Community	Per Hour	Set	N/A	35.00
	Conference Room 1 & 3 - Commercial	Per Hour	Set	N/A	140.00
	Conference Room 1 & 3 - Community	Per Hour	Set	N/A	70.00
	Conference Room 2 & 4 - Commercial	Per Hour	Set	N/A	140.00
	Conference Room 2 & 4 - Community	Per Hour	Set	N/A	70.00
	Conference Room ALL - Commercial	Half Day	Set	N/A	280.00
	Conference Room ALL - Community	Half Day	Set	N/A	140.00
	Meeting Room 6 (IT Training) Including Computers - Commercial	Per Hour	Set	N/A	35.00
	Meeting Room 6 (IT Training) Including Computers - Community	Per Hour	Set	N/A	17.50
	Meeting Room 6 (IT Training) Excluding Computers - Commercial	Per Hour	Set	N/A	35.00
	Meeting Room 6 (IT Training) Excluding Computers - Community	Per Hour	Set	N/A	17.50
	Meeting Room 5 Including Computers (Multiversity) - Commercial	Per Hour	Set	N/A	35.00
	Meeting Room 5 Including Computers (Multiversity) - Community	Per Hour	Set	N/A	17.50

BUDGET 2024 - 2025 FEES & CHARGES						
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE		
				CURRENT (INC. GST) \$	PROPOSED (INC. GST) \$	
	Meeting Room 5 Excluding Computers (Multiversity) - Commercial	Per Hour	Set	N/A	35.00	
	Meeting Room 5 Excluding Computers (Multiversity) - Community	Per Hour	Set	N/A	17.50	
	Meeting Room 1 - Commercial	Per Hour	Set	N/A	17.50	
	Meeting Room 1 - Community	Per Hour	Set	N/A	8.75	
	Meeting Room 2 - Commercial	Per Hour	Set	N/A	17.50	
	Meeting Room 2 - Community	Per Hour	Set	N/A	8.75	
	Meeting Room 3 - Commercial	Per Hour	Set	N/A	17.50	
	Meeting Room 3 - Community	Per Hour	Set	N/A	8.75	
	Meeting Room 4 - Commercial	Per Hour	Set	N/A	17.50	
	Meeting Room 4 - Community	Per Hour	Set	N/A	8.75	
	Kitchen - Room 13	Set Fee	Set	N/A	50.00	
	Percolated Coffee - per person	1/2 Day	Set	N/A	1.65	
	Percolated Coffee - per person	Full Day	Set	N/A	3.30	
	Tablecloth Hire - White	Per Cloth	Set	N/A	5.50	
	Tablecloth Hire - Grey	Per Cloth	Set	N/A	15.00	
	After Hour Staff Surcharge	Per Hour	Set	N/A	71.00	
	Biscuits	2 pack	Set	N/A	0.55	
TOWN HALL BROADMEADOWS						
	Main Hall including gold room and blue lounge (Weekday) - Commercial	Per Hour	Set	N/A	445.25	
	Main Hall including gold room and blue lounge (Weekday) - Community	Per Hour	Set	N/A	270.25	
	Main Hall including gold room and blue lounge (Weekend) - Commercial	Per Hour	Set	N/A	472.00	
	Main Hall including gold room and blue lounge (Weekend) - Community	Per Hour	Set	N/A	297.00	
	Meeting Room 1 (Main Floor) - Commercial	Per Hour	Set	N/A	17.50	
	Meeting Room 1 (Main Floor) - Community	Per Hour	Set	N/A	8.75	
	Meeting Room 2 (Main Floor) - Commercial	Per Hour	Set	N/A	17.50	
	Meeting Room 2 (Main Floor) - Community	Per Hour	Set	N/A	8.75	
	Meeting Room 2.01 (2nd Floor) - Commercial	Per Hour	Set	N/A	17.50	
	Meeting Room 2.01 (2nd Floor) - Community	Per Hour	Set	N/A	8.75	
	Meeting Room 2.02 (2nd Floor) - Commercial	Per Hour	Set	N/A	17.50	
	Meeting Room 2.02 (2nd Floor) - Community	Per Hour	Set	N/A	8.75	
	Blue Lounge - Commercial	Per Hour	Set	N/A	35.00	
	Blue Lounge - Community	Per Hour	Set	N/A	17.50	
	Gold Room - Commercial	Per Hour	Set	N/A	17.50	
	Gold Room - Community	Per Hour	Set	N/A	8.75	
	Kitchen - Room 13	Set Fee	Set	N/A	50.00	
	Percolated Coffee - per person	1/2 Day	Set	N/A	1.65	
	Percolated Coffee - per person	Full Day	Set	N/A	3.30	
	Tablecloth Hire - White	Per Cloth	Set	N/A	5.50	
	Tablecloth Hire - Grey	Per Cloth	Set	N/A	15.00	
	After Hour Staff Surcharge	Per Hour	Set	N/A	71.00	
	Biscuits	2 pack	Set	N/A	0.55	
COMMUNITY HALL CRAIGIEBURN (GUIDE HALL)						
	Hall & Kitchen - Commercial	Per Hour	Set	N/A	17.50	
	Hall & Kitchen - Community	Per Hour	Set	N/A	8.75	
	Main Hall includes Kitchenette - Commercial	Per Hour	Set	N/A	35.00	
	Main Hall includes Kitchenette - Community	Per Hour	Set	N/A	17.50	
	Casual Hire Bond	Per Function	Set	N/A	200.00	
COMMUNITY HALL TULLAMARINE						
	Hall & Meeting Room - Commercial	Per Hour	Set	N/A	70.00	
	Hall & Meeting Room - Community	Per Hour	Set	N/A	35.00	
	Meeting Room - Commercial	Per Hour	Set	N/A	8.75	
	Meeting Room - Community	Per Hour	Set	N/A	4.40	
	Casual Hire Bond	Per Function	Set	N/A	200.00	
ROXBURGH PARK RECREATION CENTRE						
	Activity Room - Commercial	Per Hour	Set	N/A	35.00	
	Activity Room - Community	Per Hour	Set	N/A	17.50	
	Function Room - Commercial	Per Hour	Set	N/A	35.00	
	Function Room - Community	Per Hour	Set	N/A	17.50	
	Combined Rooms - Activity & Function - Commercial	Per Hour	Set	N/A	70.00	
	Combined Rooms - Activity & Function - Community	Per Hour	Set	N/A	35.00	
	Casual Hire Bond	Per Function	Set	N/A	200.00	
	Kitchen Fee - Commercial	Per Hour	Set	N/A	14.00	
	Kitchen Fee - Community	Per Hour	Set	N/A	7.00	
JACK MCKENZIE (BULLA HALL)						
	Meeting Room - Commercial	Per Hour	Set	N/A	8.75	
	Meeting Room - Community	Per Hour	Set	N/A	4.40	
	Function Room - Commercial	Per Hour	Set	N/A	70.00	
	Function Room - Community	Per Hour	Set	N/A	35.00	
	Casual Hire Bond	Per Function	Set	N/A	200.00	
MEADOW HEIGHTS COMMUNITY CENTRE						
	Court Hire - Commercial	Per Hour	Set	N/A	70.00	

BUDGET 2024 - 2025 FEES & CHARGES					
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE	
				CURRENT (INC. GST) \$	PROPOSED (INC. GST) \$
	Court Hire - Community	Per Hour	Set	N/A	35.00
	Meeting Room - Commercial	Per Hour	Set	N/A	8.75
	Meeting Room - Community	Per Hour	Set	N/A	4.40
	Casual Hire Bond	Per Function	Set	N/A	200.00
	Kitchen Fee - Commercial	Per Hour	Set	N/A	14.00
	Kitchen Fee - Community	Per Hour	Set	N/A	7.00
DALLAS TENNIS CENTRE HALL					
	Hall & Kitchen - Commercial	Per Hour	Set	N/A	17.50
	Hall & Kitchen - Community	Per Hour	Set	N/A	8.75
	Casual Hire Bond	Per Function	Set	N/A	200.00
SUNBURY COMMUNITY CENTRE					
	Function Lounge - Commercial	Per Hour	Set	N/A	35.00
	Function Lounge - Community	Per Hour	Set	N/A	17.50
	Meeting Room - Commercial	Per Hour	Set	N/A	8.75
	Meeting Room - Community	Per Hour	Set	N/A	4.40
	Activity Lounge - Commercial	Per Hour	Set	N/A	35.00
	Activity Lounge - Community	Per Hour	Set	N/A	17.50
	Sun Lounge - Commercial	Per Hour	Set	N/A	8.75
	Sun Lounge - Community	Per Hour	Set	N/A	4.40
	Multipurpose Room - Commercial	Per Hour	Set	N/A	8.75
	Multipurpose Room - Community	Per Hour	Set	N/A	4.40
	Casual Hire Bond	Per Function	Set	N/A	200.00
	Kitchen Fee - Commercial	Per Hour	Set	N/A	14.00
	Kitchen Fee - Community	Per Hour	Set	N/A	7.00
GOONAWARRA COMMUNITY CENTRE					
	Meeting Room - Commercial	Per Hour	Set	N/A	8.75
	Meeting Room - Community	Per Hour	Set	N/A	4.40
	Hall Left - Commercial	Per Hour	Set	N/A	35.00
	Hall Left - Community	Per Hour	Set	N/A	17.50
	Hall Right - Commercial	Per Hour	Set	N/A	35.00
	Hall Right - Community	Per Hour	Set	N/A	17.50
	Combined Rooms - Full Hall	Per Hour	Set	N/A	70.00
	Combined Rooms - Half Hall	Per Hour	Set	N/A	35.00
	Whole Venue - Commercial	Per Hour	Set	N/A	70.00
	Whole Venue - Community	Per Hour	Set	N/A	35.00
	Casual Hire Bond	Per Function	Set	N/A	200.00
	Kitchen Fee - Commercial	Per Hour	Set	N/A	14.00
	Kitchen Fee - Community	Per Hour	Set	N/A	7.00
MEMORIAL HALL					
	Hall & Kitchen - Commercial	Per Hour	Set	N/A	70.00
	Hall & Kitchen - Community	Per Hour	Set	N/A	35.20
	Super Room - Commercial	Per Hour	Set	N/A	8.75
	Super Room - Community	Per Hour	Set	N/A	4.40
	Casual Hire Bond	Per Function	Set	N/A	200.00
	Kitchen Fee - Commercial	Per Hour	Set	N/A	14.00
	Kitchen Fee - Community	Per Hour	Set	N/A	7.00
CAMPBELLFIELD COMMUNITY CENTRE					
	Main Hall & Alcove - Commercial	Per Hour	Set	N/A	35.00
	Main Hall & Alcove - Community	Per Hour	Set	N/A	17.50
	Small Meeting Room - Commercial	Per Hour	Set	N/A	8.75
	Small Meeting Room - Community	Per Hour	Set	N/A	4.40
	Office - Commercial	Per Hour	Set	N/A	8.75
	Office - Community	Per Hour	Set	N/A	4.40
	Casual Hire Bond	Per Function	Set	N/A	200.00
	Kitchen Fee - Commercial	Per Hour	Set	N/A	14.00
	Kitchen Fee - Community	Per Hour	Set	N/A	7.00
EVANS STREET ENVIRONMENT CENTRE					
	Room Hire/Bookings				
	Meeting Room - Commercial	Per Hour	Set	N/A	9.65
	Meeting Room - Community	Per Hour	Set	N/A	4.40
	Casual Hire Bond	Per Meeting	Set	N/A	200.00
BLUEBIRD WAY COMMUNITY ROOM					
	Room Hire/Bookings				
	Meeting Room - Commercial	Per Hour	Set	N/A	8.75
	Meeting Room - Community	Per Hour	Set	N/A	4.40
	Car Room - Commercial	Per Hour	Set		9.65
	Car Room - Community	Per Hour	Set		4.40
	Casual Hire Bond	Per Meeting	Set	N/A	200.00

BUDGET 2024 - 2025 FEES & CHARGES						
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE		
				CURRENT (INC. GST) \$	PROPOSED (INC. GST) \$	
ANNADALE COMMUNITY ROOM	Room Hire/Bookings					
	Meeting Room - Commercial	Per Hour	Set	N/A	8.75	
	Meeting Room - Community	Per Hour	Set	N/A	4.40	
	Casual Hire Bond	Per Meeting	Set	N/A	200.00	
GLADSTONE PARK COMMUNITY CENTRE	Permanent Bookings - Playgroup / BIH	Per Hour	Set	9.45	9.45	
	Casual Bookings - Commercial	Per Hour	Set	N/A	50.00	
	Casual Bookings - Community	Per Hour	Set	N/A	25.00	
	Refundable Bond For Casual Bookings	Bond	Set	491.35	490.00	
	Court Hire - Commercial	Per Hour	Set	N/A	50.00	
	Court Hire - Community	Per Hour	Set	N/A	24.60	
	Room Hire - Commercial	Per Hour	Set	N/A	35.00	
	Room Hire - Community	Per Hour	Set	N/A	17.50	
	Room Hire - Not For Profit	Per Hour	Set	N/A	10.60	
	Public Liability Insurance	Per Booking	Set	22.45	22.45	
FORESTERS HALL WESTMEADOWS	Permanent Bookings	Per Hour	Set	18.15	TBA	
	Casual Bookings	Per Function	Set	303.80	TBA	
	Refundable Bond For Casual Bookings	Bond	Set	502.65	TBA	
	Public Liability Insurance	Per Booking	Set	22.45	TBA	
NEWBURY CHILD AND COMMUNITY CENTRE	Community Meeting Room 1&2 (Whole Space) - Commercial	Per Hour	Set	N/A	56.00	
	Community Meeting Room 1&2 (Whole Space) - Community	Per Hour	Set	N/A	28.00	
	Community Meeting Room 1 (50% Space) - Commercial	Per Hour	Set	N/A	28.00	
	Community Meeting Room 1 (50% Space) - Community	Per Hour	Set	N/A	14.00	
	Community Meeting Room 2 (50% Space) - Commercial	Per Hour	Set	N/A	28.00	
	Community Meeting Room 2 (50% Space) - Community	Per Hour	Set	N/A	14.00	
	Community Meeting Room 2A (25% Space) - Commercial	Per Hour	Set	N/A	14.00	
	Community Meeting Room 2A (25% Space) - Community	Per Hour	Set	N/A	7.00	
	Community Meeting Room 2B (25% Space) - Commercial	Per Hour	Set	N/A	14.00	
	Community Meeting Room 2B (25% Space) - Community	Per Hour	Set	N/A	7.00	
	Multipurpose Room 1 - Commercial	Per Hour	Set	N/A	14.00	
	Multipurpose Room 1 - Community	Per Hour	Set	N/A	7.00	
	Multipurpose Room 2 - Commercial	Per Hour	Set	N/A	14.00	
	Multipurpose Room 2 - Community	Per Hour	Set	N/A	7.00	
	Interview Room - Commercial	Per Hour	Set	N/A	14.00	
	Interview Room - Community	Per Hour	Set	N/A	7.00	
	Kitchen - Commercial	Per Hour	Set	N/A	14.00	
	Kitchen - Community	Per Hour	Set	N/A	7.00	
BROADMEADOWS COMMUNITY HUB	Casual Hire Bond	Per Function	Set	N/A	200.00	
BROADMEADOWS COMMUNITY HUB	Children's Activity Space - Commercial	Per Hour	Set	N/A	14.00	
	Children's Activity Space - Community	Per Hour	Set	N/A	7.00	
	Multi-Purpose Room 1 - Commercial	Per Hour	Set	N/A	14.00	
	Multi-Purpose Room 1 - Community	Per Hour	Set	N/A	7.00	
	Multi-Purpose Room 2 - Commercial	Per Hour	Set	N/A	14.00	
	Multi-Purpose Room 2 - Community	Per Hour	Set	N/A	7.00	
	Multi-Purpose Room 3 - Commercial	Per Hour	Set	N/A	28.00	
	Multi-Purpose Room 3 - Community	Per Hour	Set	N/A	14.00	
	Multi-Purpose Room 1 & 2 Combined - Commercial	Per Hour	Set	N/A	28.00	
	Multi-Purpose Room 1 & 2 Combined - Community	Per Hour	Set	N/A	14.00	
	Multi-Purpose Rooms Combined - Commercial	Per Hour	Set	N/A	56.00	
	Multi-Purpose Rooms Combined - Community	Per Hour	Set	N/A	28.00	
	Meeting Room 1 - Commercial	Per Hour	Set	N/A	14.00	
	Meeting Room 1 - Community	Per Hour	Set	N/A	7.00	
	Meeting Room 2 - Commercial	Per Hour	Set	N/A	14.00	
	Meeting Room 2 - Community	Per Hour	Set	N/A	7.00	
	IT Training Room - Commercial	Per Hour	Set	N/A	14.00	
	IT Training Room - Community	Per Hour	Set	N/A	7.00	
	Consulting Room 1 - Commercial	Per Hour	Set	N/A	14.00	
	Consulting Room 1 - Community	Per Hour	Set	N/A	7.00	
	Consulting Room 2 - Commercial	Per Hour	Set	N/A	14.00	
	Consulting Room 2 - Community	Per Hour	Set	N/A	7.00	
	Community Kitchen - Commercial	Per Hour	Set	N/A	14.00	
	Community Kitchen - Community	Per Hour	Set	N/A	7.00	
	HOMESTEAD LEARNING AND COMMUNITY CENTRE	Casual Hire Bond	Per Function	Set	N/A	200.00
	HOMESTEAD LEARNING AND COMMUNITY CENTRE	Harmony Room 1 - Commercial	Per Hour	Set	N/A	14.00

BUDGET 2024 - 2025 FEES & CHARGES					
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE	
				CURRENT (INC. GST) \$	PROPOSED (INC. GST) \$
	Harmony Room 1 - Community	Per Hour	Set	N/A	7.00
	Conference Room 2 - Commercial	Per Hour	Set	N/A	14.00
	Conference Room 2 - Community	Per Hour	Set	N/A	7.00
	Computer Room - Commercial	Per Hour	Set	N/A	14.00
	Computer Room - Community	Per Hour	Set	N/A	7.00
	Studio Kitchen - Commercial	Per Hour	Set	N/A	14.00
	Studio Kitchen - Community	Per Hour	Set	N/A	7.00
	Gallery - Commercial	Per Hour	Set	N/A	56.00
	Gallery - Community	Per Hour	Set	N/A	28.00
	Casual Hire Bond	Per Function	Set	N/A	200.00
AITKEN HILL COMMUNITY CENTRE					
	Community Meeting Room 1&2 (Whole Space) - Commercial	Per Hour	Set	N/A	56.00
	Community Meeting Room 1&2 (Whole Space) - Community	Per Hour	Set	N/A	28.00
	Community Meeting Room 1 (50% Space) - Commercial	Per Hour	Set	N/A	28.00
	Community Meeting Room 1 (50% Space) - Community	Per Hour	Set	N/A	14.00
	Community Meeting Room 2 (50% Space) - Commercial	Per Hour	Set	N/A	28.00
	Community Meeting Room 2 (50% Space) - Community	Per Hour	Set	N/A	14.00
	Training Room - Commercial	Per Hour	Set	N/A	14.00
	Training Room - Community	Per Hour	Set	N/A	7.00
	Meeting Room - Commercial	Per Hour	Set	N/A	14.00
	Meeting Room - Community	Per Hour	Set	N/A	7.00
	Consulting Suite 1 - Commercial	Per Hour	Set	N/A	14.00
	Consulting Suite 1 - Community	Per Hour	Set	N/A	7.00
	Kitchen - Commercial	Per Hour	Set	N/A	14.00
	Kitchen - Community	Per Hour	Set	N/A	7.00
	Casual Hire Bond	Per Function	Set	N/A	200.00
GREENVALE WEST COMMUNITY CENTRE					
	Community Meeting Room 1&2 (Whole Space) - Commercial	Per Hour	Set	N/A	56.00
	Community Meeting Room 1&2 (Whole Space) - Community	Per Hour	Set	N/A	28.00
	Community Meeting Room 1 (50% Space) - Commercial	Per Hour	Set	N/A	28.00
	Community Meeting Room 1 (50% Space) - Community	Per Hour	Set	N/A	14.00
	Community Meeting Room 2 (50% Space) - Commercial	Per Hour	Set	N/A	28.00
	Community Meeting Room 2 (50% Space) - Community	Per Hour	Set	N/A	14.00
	Training Room - Commercial	Per Hour	Set	N/A	14.00
	Training Room - Community	Per Hour	Set	N/A	7.00
	Meeting Room - Commercial	Per Hour	Set	N/A	14.00
	Meeting Room - Community	Per Hour	Set	N/A	7.00
	Consulting Suite 1 - Commercial	Per Hour	Set	N/A	28.00
	Consulting Suite 1 - Community	Per Hour	Set	N/A	14.00
	Kitchen - Commercial	Per Hour	Set	N/A	14.00
	Kitchen - Community	Per Hour	Set	N/A	7.00
	Casual Hire Bond	Per Function	Set	N/A	200.00
KALKALLO COMMUNITY CENTRE					
	Meeting Room (Whole Space) - Commercial	Per Hour	Set	N/A	56.00
	Meeting Room (Whole Space) - Community	Per Hour	Set	N/A	28.00
	Meeting Room 1(50% Space) - Commercial	Per Hour	Set	N/A	28.00
	Meeting Room 1 (50% Space) - Community	Per Hour	Set	N/A	14.00
	Meeting Room 2 (50% Space) - Commercial	Per Hour	Set	N/A	28.00
	Meeting Room 2 (50% Space) - Community	Per Hour	Set	N/A	14.00
	Multipurpose Room - Commercial	Per Hour	Set	N/A	14.00
	Multipurpose Room - Community	Per Hour	Set	N/A	7.00
	Consulting Room 1 - Commercial	Per Hour	Set	N/A	14.00
	Consulting Room 1 - Community	Per Hour	Set	N/A	7.00
	Kitchen - Commercial	Per Hour	Set	N/A	14.00
	Kitchen - Community	Per Hour	Set	N/A	7.00
	Casual Hire Bond	Per Function	Set	N/A	200.00
MICKLEHAM NORTH COMMUNITY CENTRE					
	Community Meeting Room 1&2 (Whole Space) - Commercial	Per Hour	Set	N/A	112.00
	Community Meeting Room 1&2 (Whole Space) - Community	Per Hour	Set	N/A	56.00
	Community Meeting Room 1 (50% Space) - Commercial	Per Hour	Set	N/A	56.00
	Community Meeting Room 1 (50% Space) - Community	Per Hour	Set	N/A	28.00
	Community Meeting Room 2 (50% Space) - Commercial	Per Hour	Set	N/A	56.00
	Community Meeting Room 2 (50% Space) - Community	Per Hour	Set	N/A	28.00

BUDGET 2024 - 2025 FEES & CHARGES					
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE	
				CURRENT (INC. GST) \$	PROPOSED (INC. GST) \$
	Multipurpose Room 1&2 - Commercial	Per Hour	Set	N/A	112.00
	Multipurpose Room 1&2 - Community	Per Hour	Set	N/A	56.00
	Multipurpose Room 1 (50% Space) - Commercial	Per Hour	Set	N/A	56.00
	Multipurpose Room 1 (50% Space) - Community	Per Hour	Set	N/A	28.00
	Multipurpose Room 2 (50% Space) - Commercial	Per Hour	Set	N/A	56.00
	Multipurpose Room 2 (50% Space) - Community	Per Hour	Set	N/A	28.00
	Training room - Commercial	Per Hour	Set	N/A	14.00
	Training room - Community	Per Hour	Set	N/A	7.00
	Interview & Consultancy Room - Commercial	Per Hour	Set	N/A	14.00
	Interview & Consultancy Room - Community	Per Hour	Set	N/A	7.00
	Kitchen - Commercial	Per Hour	Set	N/A	14.00
	Kitchen - Community	Per Hour	Set	N/A	7.00
	Children's Activity Room - Commercial	Per Hour	Set	N/A	14.00
	Children's Activity Room - Community	Per Hour	Set	N/A	7.00
	Consulting Room 1 - Commercial	Per Hour	Set	N/A	14.00
	Consulting Room 1 - Community	Per Hour	Set	N/A	7.00
	Casual Hire Bond	Per Function	Set	N/A	200.00
CRAIGIEBURN COMMUNITY SERVICES HUB					
	Children's Activity Space - Commercial	Per Hour	Set	N/A	17.50
KALKALLO NORTH COMMUNITY CENTRE					
	Community Meeting Room 1&2 (Whole Space) - Commercial	Per Hour	Set	N/A	56.00
	Community Meeting Room 1&2 (Whole Space) - Community	Per Hour	Set	N/A	28.00
	Community Meeting Room 1(50% Space) - Commercial	Per Hour	Set	N/A	28.00
	Community Meeting Room 1 (50% Space) - Community	Per Hour	Set	N/A	14.00
	Community Meeting Room 2 (50% Space) - Commercial	Per Hour	Set	N/A	28.00
	Community Meeting Room 2 (50% Space) - Community	Per Hour	Set	N/A	14.00
	Multipurpose Room - Commercial	Per Hour	Set	N/A	28.00
	Multipurpose Room - Community	Per Hour	Set	N/A	14.00
	Consulting Room 1 - Commercial	Per Hour	Set	N/A	14.00
	Consulting Room 1 - Community	Per Hour	Set	N/A	7.00
	Meeting and Interview Room - Commercial	Per Hour	Set	N/A	14.00
	Meeting and Interview Room - Community	Per Hour	Set	N/A	7.00
	Training Room - Commercial	Per Hour	Set	N/A	14.00
	Training Room - Community	Per Hour	Set	N/A	7.00
	Kitchen - Commercial	Per Hour	Set	N/A	14.00
	Kitchen - Community	Per Hour	Set	N/A	7.00
	Casual Hire Bond	Per Function	Set	N/A	200.00
MICKLEHAM SOUTH COMMUNITY CENTRE					
	Community Meeting Room 1&2 (Whole Space) - Commercial	Per Hour	Set	N/A	56.00
	Community Meeting Room 1&2 (Whole Space) - Community	Per Hour	Set	N/A	28.00
	Community Meeting Room 1 (50% Space) - Commercial	Per Hour	Set	N/A	28.00
	Community Meeting Room 1 (50% Space) - Community	Per Hour	Set	N/A	14.00
	Community Meeting Room 2 (50% Space) - Commercial	Per Hour	Set	N/A	28.00
	Community Meeting Room 2 (50% Space) - Community	Per Hour	Set	N/A	14.00
	Training room - Commercial	Per Hour	Set	N/A	14.00
	Training room - Community	Per Hour	Set	N/A	7.00
	Meeting and Interview Room - Commercial	Per Hour	Set	N/A	14.00
	Meeting and Interview Room - Community	Per Hour	Set	N/A	7.00
	Kitchen - Commercial	Per Hour	Set	N/A	14.00
	Kitchen - Community	Per Hour	Set	N/A	7.00
	Multipurpose Room - Commercial	Per Hour	Set	N/A	28.00
	Multipurpose Room - Community	Per Hour	Set	N/A	14.00
	Consulting Room 1 - Commercial	Per Hour	Set	N/A	14.00
	Consulting Room 1 - Community	Per Hour	Set	N/A	7.00
	Casual Hire Bond	Per Function	Set	N/A	200.00
HUME GLOBAL LEARNING CENTRE - BROADMEADOWS					
	Room 3 (Community Room) - Commercial	Per Hour	Set	N/A	35.00
	Room 3 (Community Room) - Community	Per Hour	Set	N/A	17.50
	Room 5 (Council Chamber) - community rate	Per Hour	Set	N/A	8.75
	Room 5 (Council Chamber) - private/commercial rate	Per Hour	Set	N/A	17.50
	Council Supper Room - community rate	Per Hour	Set	N/A	17.50
	Council Supper Room - private / commercial rate	Per Hour	Set	N/A	35.00
	Room 6 (Council Chamber Public Area) - community rate	Per Hour	Set	N/A	35.00
	Room 6 (Council Chamber Public Area) - private / commercial rate	Per Hour	Set	N/A	70.00
	Room 5 and 6 (Combined) - community rate	Per Hour	Set	N/A	70.00
	Room 5 and 6 (Combined) - private / commercial rate	Per Hour	Set	N/A	140.00



BUDGET 2024 - 2025 FEES & CHARGES					
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE	
				CURRENT (INC. GST) \$	PROPOSED (INC. GST) \$
	Kitchen - Room 13	Set Fee	Set	50.00	50.00
	Percolated Coffee - per person	1/2 Day	Set	1.65	1.65
	Percolated Coffee - per person	Full Day	Set	3.30	3.30
	Tablecloth Hire - White	Per Cloth	Set	5.50	5.50
	Tablecloth Hire - Grey	Per Cloth	Set	15.00	15.00
	After Hour Staff Surcharge	Per Hour	Set	80.00	71.00
	Biscuits	2 pack	Set	0.55	0.55
<b>VALLEY PARK COMMUNITY CENTRE</b>					
	Community Meeting Room 1 - Community	Per Hour	Set	N/A	14.00
	Community Meeting Room 1 - Commercial/Private	Per Hour	Set	N/A	28.00
	Community Meeting Room 2 - Community	Per Hour	Set	N/A	14.00
	Community Meeting Room 2 - Commercial/Private	Per Hour	Set	N/A	28.00
	Community Meeting Room 1 & 2 - Community	Per Hour	Set	N/A	28.00
	Community Meeting Room 1 & 2 - Commercial/Private	Per Hour	Set	N/A	56.00
	Gathering Space - Community	Per Hour	Set	N/A	7.00
	Gathering Space - Commercial/Private	Per Hour	Set	N/A	14.00
	Consult Room - Community	Per Hour	Set	N/A	7.00
	Consult Room - Commercial / Private	Per Hour	Set	N/A	14.00
<b>SEABROOKE RESERVE COMMUNITY CENTRE</b>					
	Community Meeting Room 1 - Community	Per Hour	Set	N/A	35.00
	Community Meeting Room 1 - Commercial/Private	Per Hour	Set	N/A	70.00
	Community Meeting Room 2 - Community	Per Hour	Set	N/A	35.00
	Community Meeting Room 2 - Commercial/Private	Per Hour	Set	N/A	70.00
	Kitchen - Community	Per Hour	Set	N/A	4.40
	Kitchen - Commercial / Private	Per Hour	Set	N/A	8.75
	Meeting Room 1 - Community	Per Hour	Set	N/A	4.40
	Meeting Room 1 - Commercial / Private	Per Hour	Set	N/A	8.75
	Meeting Room 2 - Community	Per Hour	Set	N/A	4.40
	Meeting Room 2 - Commercial / Private	Per Hour	Set	N/A	8.75
<b>ARTS, CULTURE &amp; EVENTS</b>					
<b>EVENTS</b>					
<b>EVENT PERMIT PROCESSING FEE - TIER 1</b>	Commercial/Private	Per day	Set	680.00	700.40
	Community	Per day	Set	300.00	309.00
<b>EVENT PERMIT PROCESSING FEE - TIER 2</b>	Commercial/Private	Per day	Set	550.00	566.50
	Community	Per day	Set	200.00	206.00
<b>EVENT PERMIT PROCESSING FEE - TIER 3</b>	Commercial/Private	Per day	Set	300.00	309.00
<b>OPTIONAL EVENT SERVICES</b>	Event Services:				
	Street Sweeper (Min 3 hours)	Per Clean	Set	193.00	198.80
	Toilet Cleaning (per hour)	Per Clean	Set	74.00	76.20
	Bin Hire, Lining & Cleaning (per bin) - includes bin, liners, delivery	Per unit	Set	12.00	12.35
	Marquees 3x3	Per unit	Set	278.00	286.35
	Marquees 6x3	Per unit	Set	473.00	487.20
	Power (10 amp)	Per unit	Set	35.00	36.05
	Power (15 amp)	Per unit	Set	45.00	46.35
	Trestle table	Per unit	Set	16.00	16.50
	Chair	Per unit	Set	3.95	4.05
	Public liability insurance	Per unit	Set	33.00	34.00
<b>STALLHOLDERS</b>	Major Events				
	Community (selling items) 3x3m	Per unit	Set	50.00	65.00
	Community (selling items) 6x3m	Per unit	Set	70.00	91.00
	Commercial (not selling items) 3x3m	Per unit	Set	80.00	104.00
	Commercial (not selling items) 6x3m	Per unit	Set	160.00	208.00
	Commercial (selling items) 3x3m	Per unit	Set	160.00	208.00
	Commercial (selling items) 6x3m	Per unit	Set	315.00	409.50
	Minor Events				
	Community (selling items) 3x3m	Per unit	Set	30.00	39.00
	Commercial (not selling items) 3x3m	Per unit	Set	68.00	88.40
	Commercial (selling items) 3x3m	Per unit	Set	136.00	176.80
<b>LEISURE CENTRES</b>					
<b>POOL ENTRY</b>					
	Adult Swim	Per Person	Set	8.60	8.90
	Child Swim (3 YEARS AND ABOVE)	Per Person	Set	5.50	5.70
	Student	Per Person	Set	5.50	5.70
	Concession (Health Care Card/Pensioner)	Per Person	Set	4.20	4.35
	Family Swim (2 Adults + 2 Children)	Per Family	Set	21.70	22.40
	School group entry	Per Student	Set	4.70	4.80
	Swim Instructor rate/per 1 hour (school bookings)	Per Staff Member	Set	87.00	89.60
	Other Staff Instructor rate/per 1 hour (non education program)	Per Staff Member	Set	65.30	67.30
	Community Group entry	Per Person	Set	4.70	4.80
	Physio hire	Per Person	Set	7.40	7.60
	Spectator Fee	Per Person	Set	2.90	3.00
	Waterslide	Per Person	Set	6.40	6.60
	Spa / Sauna / Steam	Per Person	Set	6.40	6.60
	Swim / Spa / Sauna / Steam - Adult	Per Person	Set	15.00	15.50
	Swim/ Spa / Sauna / Steam - Student	Per Person	Set	11.90	12.30
	Swim/ Spa / Sauna / Steam - Concession	Per Person	Set	10.60	10.90
	Squad/Group/Club/Child	Per Person	Set	7.00	7.20
	Adult 5 session pass	Per Person	Set	34.40	35.60
	Concession 5 session pass	Per Person	Set	16.80	17.40
	Child 5 session pass	Per Person	Set	22.00	22.80
	Lane Hire 50m - Community	Per Lane	Set	68.30	70.40
	Lane Hire 50m - Commercial	Per Lane	Set	136.60	140.80
	Lane Hire 25m - Community	Per Lane	Set	41.00	42.20
	Lane Hire 25m - Commercial	Per Lane	Set	82.00	84.40
	Splash Swim School Pool	Per Pool	Set	245.20	252.60

BUDGET 2024 - 2025 FEES & CHARGES					
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE	
				CURRENT (INC. GST) \$	PROPOSED (INC. GST) \$
	Splash Swim School Pool - Community	Per Lane	Set	31.80	32.80
	Splash Swim School Pool - Commercial	Per Lane	Set	63.60	65.60
	Indoor Pool 50 m hire	Per Pool	Set	357.40	368.10
	Indoor Pool hire 25m	Per Pool	Set	245.20	252.60
	Warm water program pool - Full	Per Pool	Set	174.00	179.20
	Warm water program pool - Half	Per Pool	Set	121.80	125.50
	Warm water program pool - Quarter	Per Pool	Set	85.20	87.80
	SALC Outdoor 50m Pool Hire	Per Pool	Set	135.00	139.00
	Physio classes	Per Person	Set	16.10	16.60
	Splash Birthday Party (catering included)	Per Person	Set	26.00	26.80
	Splash Birthday Party with slides (catering included)	Per Person	Set	32.40	33.40
	Boom Movement	Per Hour	Set	65.30	67.30
	Inflatable set up	Per Hour	Set	195.90	201.80
LEARN TO SWIM (40 week program)	Direct Debit - Learn to Swim (per child / fortnight) in group lesson				
	1 Child	Per Fortnight	Set	32.55	33.50
	2 Children	Per Fortnight	Set	30.30	31.20
	3 Children	Per Fortnight	Set	29.00	29.80
	4 Children	Per Fortnight	Set	27.00	27.80
	5 Children	Per Fortnight	Set	26.00	26.80
	6 Children	Per Fortnight	Set	25.00	25.00
	7 Children	Per Fortnight	Set	24.50	24.50
LEARN TO SWIM (46 week program)	Learn to Swim (per child / 1/2 hr class) in group lesson				
	All students - per child	Per Class	Set	16.50	17.00
	Direct Debit - Learn to Swim (per child / fortnight) in group lesson. 24 fortnights				
	All students - per child	Per Fortnight	Set	31.60	32.60
LEARN TO SWIM (48 week program)	Learn to Swim (per child / 1/2 hr class) in group lesson				
	Direct Debit - Learn to Swim (per child / fortnight) in group lesson. 24 fortnights	Per Fortnight	Set	32.85	33.80
LEARN TO SWIM (Upfront)	1 Child	Per Person	Set	17.00	17.50
	2 Children	Per Person	Set	15.80	16.30
	3 Children	Per Person	Set	15.10	15.60
	4 Children	Per Person	Set	14.10	14.50
	Swim Lesson - Privates	Per Fortnight	Set	80.75	83.30
	Swim Intensive Program (5 days)	5 days	Set	79.20	81.60
	Community Hub swim lesson	Per Lesson (45 minutes)	Set	N/A	10.00
FITNESS ENTRY	Adult Casual Health	Per Person	Set	29.60	29.60
	Student Casual Health	Per Person	Set	19.25	19.25
	Concession Casual Health	Per Person	Set	19.25	19.25
	Adult Group Fitness	Per Person	Set	16.10	16.60
	Concession Group Fitness	Per Person	Set	10.50	10.80
	Older adults Group Fitness	Per Person	Set	10.50	10.80
	Group Fitness 5 session	Per Pass	Set	64.40	66.40
	Adult Virtual Group Fitness Class	Per Person	Set	12.90	13.30
	Concession Virtual Group Fitness Class	Per Person	Set	8.40	8.70
	Personal Training 10 Visit / 30 mins	Per Person	Set	544.35	560.70
	Personal Training 10 Visit / 60 mins	Per Person	Set	689.60	710.30
	Personal Training 5 Visit / 30 mins	Per Person	Set	326.70	336.50
	Personal Training 5 Visit / 60 mins	Per Person	Set	414.60	427.00
	Personal Training 1 Visit / 30 mins	Per Person	Set	66.00	68.00
	Personal Training 1 Visit / 60 mins	Per Person	Set	88.00	90.60
MEMBERSHIPS	Silver Adult - Aquatic or Gymnasium or Group fitness	Per Fortnight	Set	33.00	34.00
	Silver Student - Aquatic or Gymnasium or Group fitness	Per Fortnight	Set	21.50	22.10
	Silver Concession - Aquatic or Gymnasium or Group fitness	Per Fortnight	Set	16.50	17.00
	Gold adult	Per Fortnight	Set	46.00	47.40
	Gold student	Per Fortnight	Set	29.90	30.80
	Gold concession	Per Fortnight	Set	23.00	23.70
	Platinum adult	Per Fortnight	Set	52.50	54.00
	Platinum student	Per Fortnight	Set	34.10	35.10
	Platinum concession	Per Fortnight	Set	26.25	27.00
	Membership Plus adult	Per Fortnight	Set	33.00	34.00
	Membership Plus student	Per Fortnight	Set	21.50	22.10
	Membership Plus concession	Per Fortnight	Set	16.50	17.00
	Junior Aqua	Per Fortnight	Set	13.90	14.30
	Junior Aqua Plus	Per Fortnight	Set	15.90	16.30
	Silver Teen Gym or Aqua	Per Fortnight	Set	13.70	14.10
	Gold Teen Gym/Aqua	Per Fortnight	Set	21.10	21.70
MISC. MEMBERSHIP ITEMS	Joining Fee	Per Person	Set	54.00	54.00
	Transfer Fee	Per Person	Set	60.50	60.50
GREENVALE RECREATION CENTRE					
HIRE FEES	Function Rate 1 ( Function Room Only Rooms 2 & 3)	Per Function	Set	655.00	674.70
	Function Room 2 & 3 (Per Hour)	Per Hour	Set	80.30	82.70
	Bond For Function	Per Function	Set	500.00	515.00
	Court Hire Peak (Commercial)	Per Hour	Set	78.30	80.60
	Court Hire Off Peak (Commercial)	Per Hour	Set	52.50	54.10
	Court Hire Sports Associations/Clubs	Per Hour	Set	39.15	40.30
	Court Hire Schools	Per Hour	Set	39.15	40.30
	Court Hire Community (Not For Profit)	Per Hour	Set	39.15	40.30
	Room 1 Hire	Per Hour	Set	39.15	40.30
	Room 4 Hire	Per Hour	Set	39.15	40.30
SUNBURY RESERVE STADIUM					
HIRE FEES	Court Hire Peak	Per Hour	Set	78.30	80.60

BUDGET 2024 - 2025 FEES & CHARGES					
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE	
				CURRENT (INC. GST) \$	PROPOSED (INC. GST) \$
	Court Hire Off Peak	Per Hour	Set	52.50	54.10
	Court Hire Sports Associations/Clubs	Per Hour	Set	39.15	40.30
	Court Hire Schools	Per Hour	Set	39.15	40.30
	Court Hire Community (Not For Profit)	Per Hour	Set	39.15	40.30
<b>BOARDMAN RESERVE STADIUM</b>					
<b>HIRE FEES</b>					
	Court Hire Peak	Per Hour	Set	78.30	80.60
	Court Hire Off Peak	Per Hour	Set	52.50	54.10
	Function Room (Per Hour)	Per Hour	Set	N/A	8.90
	Activities Room (Per Hour)	Per Hour	Set	N/A	8.90
	Bond For Function	Per Function	Set	N/A	515.00
	Court Hire Sports Associations/Clubs	Per Hour	Set	39.15	40.30
	Court Hire Schools	Per Hour	Set	39.15	40.30
	Court Hire Community (Not For Profit)	Per Hour	Set	39.15	40.30
<b>CRAIGIEBURN SPORTS STADIUM</b>					
<b>HIRE FEES</b>					
	Court Hire Peak	Per Hour	Set	78.30	80.60
	Court Hire Off Peak	Per Hour	Set	52.50	54.10
	Court Hire Sports Associations/Clubs	Per Hour	Set	39.15	40.30
	Court Hire Schools	Per Hour	Set	39.15	40.30
	Court Hire Community (Not For Profit)	Per Hour	Set	39.15	40.30
	Room Hire - Creche	Per Hour	Set	N/A	8.90
	Room Hire - Aerobics	Per Hour	Set	39.15	40.30
<b>SQUASH</b>					
	Court Hire Peak	Per Hour	Set	34.80	35.80
	Court Hire Off Peak	Per Hour	Set	17.40	17.90
	Equipment Hire	Per Hour	Set	2.00	2.00
<b>PROGRESS RESERVE HALL</b>					
<b>HIRE FEES</b>					
	Function Rate	Per Function	Set	757.60	780.30
	Meeting Room (Per Hour)	Per Hour	Set	39.15	40.30
	Court Hire Peak (Commercial)	Per Hour	Set	78.30	80.60
	Court Hire Off Peak (Commercial)	Per Hour	Set	52.50	54.10
	Court Hire Sports Associations/Clubs	Per Hour	Set	39.15	40.30
	Court Hire Schools	Per Hour	Set	39.15	40.30
	Court Hire Community (Not For Profit)	Per Hour	Set	39.15	40.30
	Bond	Per Function	Set	500.00	515.00
<b>BROADMEADOWS NETBALL STADIUM</b>					
	Court Hire Peak	Per Hour	Set	78.30	80.70
	Court Hire Off Peak	Per Hour	Set	52.50	54.10
	Court Hire Sports Associations/Clubs	Per Hour	Set	39.15	40.30
	Court Hire Schools	Per Hour	Set	39.15	40.30
	Court Hire Community (Not For Profit)	Per Hour	Set	39.15	40.30
<b>WESTMEADOWS RESERVE COMMUNITY CENTRE</b>					
	Function Rate	Per Function	Set	378.50	389.90
	Meeting Room (Per Hour)	Per Hour	Set	51.50	54.10
	Bond	Per Function	Set	500.00	515.00
<b>CRAIGIEBURN ATHLETICS CENTRE</b>					
<b>HIRE FEES</b>					
	Local Schools	Per Session	Set	61.00	62.80
	Non Local Schools	Per Session	Set	97.60	100.50
	Casual	Per Hour	Set	146.40	150.80
	Athletics Coaching	Per Hour	Set	61.00	62.80
	Lights Per Hour	Per Hour	Set	24.40	25.10
	Equipment Hire (Use Of Equipment/Set Up/Pack Up)	Per Hour	Set	122.00	125.70
<b>ROOM HIRE</b>					
	Splash Group Fitness or Cycle or Mind Body Studio Hire	Per Hour	Set	70.60	72.70
	Group Fitness Class - Community	Per Hour	Set	135.90	140.00
	Group Fitness Class - Commercial	Per Hour	Set	271.80	280.00
<b>STADIUM</b>					
	Casual Hoops	Per Visit	Set	4.50	4.50
<b>HUME INDOOR CRICKET TRAINING CENTRE</b>					
	Lane Hire	Per Hour	Set	55.00	56.60
	Lane Hire (Off Peak)	Per Hour	Set	38.50	39.60
	Lane Hire (Concessional)	Per Hour	Set	27.50	28.30
<b>BALC</b>					
	BALC Studio Room 3	Per Hour	Set	N/A	40.30
	BALC Meeting room	Per Hour	Set	N/A	47.00
<b>EARLY YEARS OPERATIONS</b>					
<b>LONG DAY CARE</b>					
	Per child per week	Per Child	Set	558.00	576.00
	Per child/Per Day	Per Child	Set	124.00	128.00
	Per child/Per Day as at 1 January	Per Child	Set	124.00	132.00
<b>OCCASIONAL CARE</b>					
	Per child/Per Session	Per Child	Set	41.00	45.00
<b>YOUTH ENGAGEMENT AND PATHWAYS</b>					
<b>SUNBURY YOUTH CENTRE</b>					
<b>HIRE OF BAND REHEARSAL SPACE</b>					
	Commercial (For Profit) hire of space	Per Hour	Set	43.25	44.55
	Government Organisations and Government Funded Groups / Programs hire of space	Per Hour	Set	28.50	29.35
	Community Groups / Organisations hire of space	Per Hour	Set	21.65	22.30
	Youth programming hire of space	Per Hour	Set	10.55	10.85
<b>HIRE OF REAR KITCHEN</b>					
	Commercial (For Profit) hire of space	Per Hour	Set	24.30	25.05
	Government Organisations and Government Funded Groups / Programs hire of space	Per Hour	Set	17.40	17.90
	Community Groups / Organisations hire of space	Per Hour	Set	13.45	13.85
	Youth programming hire of space	Per Hour	Set	6.65	6.85

BUDGET 2024 - 2025 FEES & CHARGES						
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE		
				CURRENT (INC. GST) \$	PROPOSED (INC. GST) \$	
HIRE OF RECORDING STUDIO & REHEARSAL SPACE	Commercial (For Profit) hire of space	Per Hour	Set	65.45	67.40	
	Government Organisations and Government Funded Groups / Programs hire of space	Per Hour	Set	42.25	43.50	
	Community Groups / Organisations hire of space	Per Hour	Set	32.70	33.70	
HIRE OF REAR YOUTH SPACE	Youth programming hire of space	Per Hour	Set	16.40	16.90	
	Commercial (For Profit) hire of space	Per Hour	Set	49.60	51.10	
	Government Organisations and Government Funded Groups / Programs hire of space	Per Hour	Set	32.20	33.15	
HIRE OF FRONT YOUTH SPACE	Community Groups / Organisations hire of space	Per Hour	Set	24.80	25.55	
	Youth programming hire of space	Per Hour	Set	12.65	13.05	
	Commercial (For Profit) hire of space	Per Hour	Set	49.60	51.10	
HIRE OF COUNSELLING ROOM	Government Organisations and Government Funded Groups / Programs hire of space	Per Hour	Set	32.20	33.15	
	Community Groups / Organisations hire of space	Per Hour	Set	24.80	25.55	
	Youth programming hire of space	Per Hour	Set	12.65	13.05	
HIRE OF HOTDESK IN SHARED OFFICE	Commercial (For Profit) hire of space	Per Hour	Set	49.60	51.10	
	Government Organisations and Government Funded Groups / Programs hire of space	Per Hour	Set	32.20	33.15	
	Community Groups / Organisations hire of space	Per Hour	Set	24.80	25.55	
HIRE OF MEETING ROOM	Youth programming hire of space	Per Hour	Set	12.65	13.05	
	Government Organisations and Government Funded Groups / Programs hire of space	Per Day	Set	37.00	38.10	
	Community Groups / Organisations hire of space	Per Day	Set	24.80	25.55	
HIRE OF MEETING ROOM	Youth programming hire of space	Per Day	Set	14.25	14.70	
	Commercial (For Profit) hire of space	Per Week	Set	45.95	47.35	
	Government Organisations and Government Funded Groups / Programs hire of space	Per Hour	Set	49.60	51.10	
HIRE OF MEETING ROOM	Community Groups / Organisations hire of space	Per Hour	Set	32.20	33.15	
	Community Groups / Organisations hire of space	Per Hour	Set	24.80	25.55	
	Youth programming hire of space	Per Hour	Set	12.65	13.05	
CRAIGIEBURN YOUTH CENTRE						
HIRE OF YOUTH SPACE	Commercial (For Profit) hire of space	Per Hour	Set	73.90	76.10	
	Government Organisations and Government Funded Groups / Programs hire of space	Per Hour	Set	48.05	49.50	
	Community Groups / Organisations hire of space	Per Hour	Set	37.00	38.10	
HIRE OF KITCHEN	Youth programming hire of space	Per Hour	Set	19.00	19.55	
	Commercial (For Profit) hire of space	Per Hour	Set	24.30	25.05	
	Government Organisations and Government Funded Groups / Programs hire of space	Per Hour	Set	17.40	17.90	
HIRE OF TRAINING ROOM	Community Groups / Organisations hire of space	Per Hour	Set	13.45	13.85	
	Youth programming hire of space	Per Hour	Set	6.65	6.85	
	Commercial (For Profit) hire of space	Per Hour	Set	54.40	56.05	
HIRE OF MEETING ROOM	Government Organisations and Government Funded Groups / Programs hire of space	Per Hour	Set	35.40	36.45	
	Community Groups / Organisations hire of space	Per Hour	Set	27.45	28.25	
	Youth programming hire of space	Per Hour	Set	13.70	14.10	
HIRE OF MEETING ROOM	Commercial (For Profit) hire of space	Per Hour	Set	43.25	44.55	
	Government Organisations and Government Funded Groups / Programs hire of space	Per Hour	Set	28.50	29.35	
	Community Groups / Organisations hire of space	Per Hour	Set	21.65	22.30	
HIRE OF HOTDESK IN SHARED OFFICE	Youth programming hire of space	Per Hour	Set	11.05	11.40	
	Government Organisations and Government Funded Groups / Programs hire of space	Per Day	Set	37.00	38.10	
	Community Groups / Organisations hire of space	Per Day	Set	24.80	25.55	
HIRE OF HOTDESK IN SHARED OFFICE	Youth programming hire of space	Per Day	Set	14.25	14.70	
	Youth programming hire of space	Per Week	Set	45.95	47.35	
ROXBURGH PARK YOUTH CENTRE						
HIRE OF HOTDESK IN SHARED OFFICE	Government Organisations and Government Funded Groups / Programs hire of space	Per Day	Set	37.00	38.10	
	Community Groups / Organisations hire of space	Per Day	Set	24.80	25.55	
	Youth programming hire of space	Per Day	Set	14.25	14.70	
HIRE OF KITCHEN	Youth programming hire of space	Per Week	Set	45.95	47.35	
	Commercial (For Profit) hire of space	Per Hour	Set	24.30	25.05	
	Government Organisations and Government Funded Groups / Programs hire of space	Per Hour	Set	17.40	17.90	
HIRE OF VENUE SPACE	Community Groups / Organisations hire of space	Per Hour	Set	13.45	13.85	
	Youth programming hire of space	Per Hour	Set	6.65	6.85	
	Commercial (For Profit) hire of space	Per Hour	Set	49.60	51.10	
HIRE OF SMALL MEETING ROOM	Government Organisations and Government Funded Groups / Programs hire of space	Per Hour	Set	32.20	33.15	
	Community Groups / Organisations hire of space	Per Hour	Set	24.80	25.55	
	Youth programming hire of space	Per Hour	Set	12.65	13.05	
HIRE OF VENUE SPACE (INCLUDES KITCHENETTE)	Government Organisations and Government Funded Groups / Programs hire of space	Per Hour	Set	49.60	51.10	
	Community Groups / Organisations hire of space	Per Hour	Set	32.70	33.70	
	Youth programming hire of space	Per Hour	Set	24.80	25.55	
HIRE OF STUDIO B	Community Groups / Organisations hire of space	Per Hour	Set	24.80	25.55	
	Youth programming hire of space	Per Hour	Set	12.65	13.05	
	Commercial (For Profit) hire of space	Per Hour	Set	73.90	76.10	
HIRE OF HOTDESK IN SHARED OFFICE	Government Organisations and Government Funded Groups / Programs hire of space	Per Hour	Set	48.55	50.00	
	Community Groups / Organisations hire of space	Per Hour	Set	37.00	38.10	
	Youth programming hire of space	Per Hour	Set	19.00	19.55	
HIRE OF COUNSELLING ROOM	Government Organisations and Government Funded Groups / Programs hire of space	Per Day	Set	37.00	38.10	
	Community Groups / Organisations hire of space	Per Day	Set	24.80	25.55	
	Youth programming hire of space	Per Day	Set	14.25	14.70	
HIRE OF COUNSELLING ROOM	Commercial (For Profit) hire of space	Per Hour	Set	49.60	51.10	
	Government Organisations and Government Funded Groups / Programs hire of space	Per Hour	Set	32.20	33.15	
	Community Groups / Organisations hire of space	Per Hour	Set	24.80	25.55	
	Youth programming hire of space	Per Hour	Set	12.65	13.05	

BUDGET 2024 - 2025 FEES & CHARGES					
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE	
				CURRENT (INC. GST) \$	PROPOSED (INC. GST) \$
<b>ASSETS</b>					
Storm Water Information	Drainage Information Fee	Each	Set	184.80	187.00
Asset Protection Permits	Drainage Investigation Fee	Each	Set	671.00	671.00
Local Law Infringements	Residential Parking Permit (Third Permit)	Each	Set	60.00	60.00
<b>TECHNICAL SERVICES</b>					
<b>FEES</b>	Cross Overs	Each	Statutory	373.70	TBA
	Stormwater Connections	Each	Statutory	147.90	TBA
	Cross Overs Industrial	Each	Statutory	373.70	TBA
	Reinspect	Each	Set	121.00	220.00
<b>ROAD MANAGEMENT</b>	Sect 63 BC	Each	Statutory	2,885.00	TBA
	Sect 63 Ind	Each	Statutory	577.00	TBA
	Sect 66 (1) (a)	Each	Statutory	577.00	TBA
	Sect 66 (1) (b)	Each	Statutory	577.00	TBA
<b>REAL ESTATE</b>	Signage Permit	Each	Set	458.70	477.00
<b>IMPOUNDED SIGNS:</b>	Normal Size "A" Frame.	Each	Set	95.00	95.00
	Large Signs Requiring Truck and 2 men.	Each	Set	Variable	1,500.00
<b>ADVERTISING/DISPLAY GOODS</b>	A Board Permits/Display Goods	Each	Set	95.00	95.00
<b>SKIP FEES</b>	Skip Fees - Single placement	Each	Set	53.50	55.65
	Impound Cost	Each	Set	Variable	200.00
	Impound Release	Each	Set	50.00	50.00
<b>BUILDERS DAMAGE REINSTATEMENT WORK</b>	Reinstatement Fee	Sq. Mtr	Set	366.10	402.60
	Reinstatement Fee- Kerb and Channel	Lm	Set	487.85	536.65
<b>ASSET PROTECTION PERMITS</b>	Asset Protection Permits	Per Permit	Set	465.00	465.00
	Multi Unit Development - Additional Unit Fee	Per Permit	Set	150.00	150.00
<b>CITY PARKS AND OPEN SPACES</b>					
<b>TREE MANAGEMENT</b>	Very Small Tree Removal 0 - 3m	Per Tree	Set	35.38	37.22
	Small Tree Removal 3m - 6m	Per Tree	Set	119.84	126.19
	Medium tree Removal 6m - 10m	Per Tree	Set	398.15	403.92
	Large trees 10m - 15m	Per Tree	Set	1,594.80	1,600.63
	Very Large trees > 15m	Quotation	Set	By Quotation	By Quotation
	Trees less than 300mm DBH x 1 Tree	1 for 1 Tree	Set	492.86	518.98
	Trees greater than 300mm to 600mm DBH x 2 Trees	2 for 1 Tree	Set	985.71	1,037.96
	Trees greater than 600mm to 1000mm DBH x 4 Trees	4 for 1 Tree	Set	1,971.42	2,075.92
	Trees greater than 1000mm DBH x 8 Trees	8 for 1 Tree	Set	3,942.84	4,151.84
<b>LANDFILL</b>					
<b>MIXED WASTE</b>	Mixed Waste - Resident per cubic metre	NO.	Set	N/A	150.00
	Mixed Waste - Non-Resident per cubic metre	NO.	Set	N/A	190.00
	Mixed Boot Resident	NO.	Set	31.00	30.00
	Mixed Boot Non-Res	NO.	Set	42.00	38.00
	Mixed Station wagon Resident	NO.	Set	67.00	68.00
	Mixed Station wagon Non-Res	NO.	Set	90.00	86.00
	Mixed Trailer Resident	NO.	Set	103.00	97.00
	Mixed Trailer Non Res	NO.	Set	135.00	124.00
	Mixed Trailer Heaped Resident	NO.	Set	155.00	162.00
	Mixed Trailer Heaped Non-Res	NO.	Set	205.00	205.00
	Mixed Trailer High Side Resident	NO.	Set	206.00	260.00
	Mixed Trailer High Side Non-Res	NO.	Set	265.00	329.00
	Mixed Tandem Resident	NO.	Set	191.00	162.00
	Mixed Tandem Non-Res	NO.	Set	250.00	205.00
	Mixed Tandem Heaped Resident	NO.	Set	286.00	297.00
	Mixed Tandem Heaped Non-Res	NO.	Set	375.00	376.00
	Mixed Tandem High Side Resident	NO.	Set	386.00	432.00
	Mixed Tandem High Side Non-Res	NO.	Set	485.00	547.00
	Mixed Waste - Cash C&I	Tonne	Set	280.00	308.00
	Mixed Waste - Account C&I	Tonne	Set	280.00	308.00
	Mixed Waste - Cash B&D	Tonne	Set	280.00	308.00
	Mixed Waste - Account B&D	Tonne	Set	280.00	308.00
<b>COUNCIL WASTE</b>	Council	Tonne	Set	265.00	308.00
<b>CLEANFILL</b>	Clean fill - per cubic metre	NO.	Set	N/A	180.00
	Clean fill -Single trailer	NO.	Set	105.00	126.00
	Clean fill -Double trailer	NO.	Set	268.00	225.00
<b>GREENWASTE</b>	Green Waste - Resident per cubic metre	NO.	Set	N/A	95.00

BUDGET 2024 - 2025 FEES & CHARGES					
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE	
				CURRENT (INC. GST) \$	PROPOSED (INC. GST) \$
	Green Waste - Non-Resident per cubic metre	NO.	Set	N/A	125.00
	Green - Boot Resident	NO.	Set	20.00	19.00
	Green - Boot Non-Res	NO.	Set	36.00	25.00
	Green - Station wagon Resident	NO.	Set	46.00	43.00
	Green - Station wagon Non-Res	NO.	Set	62.00	58.00
	Green - Trailer Resident	NO.	Set	72.00	67.00
	Green - Trailer Non-Res	NO.	Set	88.00	88.00
	Green Trailer Heaped Resident	NO.	Set	105.00	103.00
	Green Trailer Heaped Non-Res	NO.	Set	135.00	135.00
	Green Trailer High Side Resident	NO.	Set	129.00	154.00
	Green Trailer High Side Non-Res	NO.	Set	165.00	203.00
	Green - Tandem Resident	NO.	Set	98.00	103.00
	Green - Tandem Non-Res	NO.	Set	118.00	135.00
	Green Tandem Heaped Resident	NO.	Set	145.00	188.00
	Green Tandem Heaped Non-Res	NO.	Set	180.00	248.00
	Green Tandem High Side Resident	NO.	Set	180.00	274.00
	Green Tandem High Side Non-Res	NO.	Set	227.00	360.00
	Green Waste - Cash	Tonne	Set	190.00	205.00
	Timber Waste	Tonne	Set	190.00	205.00
	Green Waste - Account	Tonne	Set	190.00	205.00
CONCRETE					
	Concrete - Resident per cubic metre	NO.	Set	N/A	95.00
	Concrete - Non-Resident per cubic metre	NO.	Set	N/A	125.00
	Concrete - Resident Trailer	NO.	Set	73.00	66.50
	Concrete - Non Res Trailer	NO.	Set	95.00	87.50
	Concrete - Resident Tandem	NO.	Set	104.00	118.00
	Concrete - Non-Res Tandem	NO.	Set	142.00	156.00
	Concrete Commercial To Crusher	Tonne	Set	105.00	115.00
	Recycle - Asphalt	Tonne	Set	105.00	115.00
	Recycle - Brick	Tonne	Set	105.00	115.00
MISC WASTE					
	Mattresses	NO.	Set	31.00	32.00
	Engine Oil, per 10 litres	NO.	Set	2.00	2.00
	Tyre - Super	NO.	Set	113.00	120.00
	Public Weighing	NO.	Set	62.00	50.00
	Tyre - Car, with rim	NO.	Set	N/A	19.00
	Tyre - Car, without rim	NO.	Set	N/A	10.00
	Tyre - 4WD/Light truck, with rim	NO.	Set	N/A	35.00
	Tyre - 4WD/Light truck, without rim	NO.	Set	N/A	18.00
	Tyre - Truck, with rim	NO.	Set	N/A	28.00
	Tyre - Truck, without rim	NO.	Set	N/A	76.00
	Tyre - Motorcycle, with rim	NO.	Set	N/A	18.00
	Tyre - Motorcycle, without rim	NO.	Set	N/A	9.00
<b>ECONOMIC DEVELOPMENT</b>					
START NORTH					
Individual	Day Pass - Daily	Daily	Set	30.00	30.00
Individual	Starter Workspace	Monthly	Set	50.00	50.00
Individual	Starter Plus Workspace	Monthly	Set	100.00	100.00
Individual	Premium Workspace	Monthly	Set	200.00	200.00
Individual	Premium Plus Workspace	Monthly	Set	300.00	300.00
Individual	Professional Workspace	Monthly	Set	400.00	400.00
Individual	Professional Workspace (additional member)	Monthly	Set	200.00	300.00
Private Office	Starter office space	Monthly	Set	900.00	1,000.00
Private Office	Premium office space	Monthly	Set	1,200.00	1,350.00
Private Office	Professional office space	Monthly	Set	1,800.00	2,000.00
Meeting Room	Meeting Room G.01	Hourly	Set	20.00	20.00
Meeting Room	Meeting Room G.02	Hourly	Set	20.00	20.00
Product	Small Locker Hire	Monthly	Set	15.00	15.00
Product	Large Locker Hire	Monthly	Set	20.00	20.00
Product	Mailbox Hire	Monthly	Set	20.00	20.00
Product	Mailbox and Small Locker Combo Hire	Monthly	Set	30.00	30.00
Product	Mailbox and Large Locker Combo Hire	Monthly	Set	35.20	35.00
<b>PLANNING AND DEVELOPMENT</b>					
LAND USE PLANNING:					
	Secondary Consent amendment Fee	Per Application	Set	550.00	555.00
	Planning Infringement Fee	Per Application	Statutory	Variable	TBA
	Planning Property Information Fee - Residential	Per Application	Set	185.90	200.00
	Planning Property Information Fee - Commercial	Per Application	Set	211.20	220.00
	Advertising Fee(Per Unit)	Per Application	Set	16.50	17.00
	Sign on Site Fee	Per Application	Set	253.00	260.00
	Extension of Time For Permit	Per Application	Set	290.00	300.00
	Subdivision Inspection fee - 2nd and Subsequent Inspection	Per Application	Set	324.50	352.00
	Amendment to a Live Planning Application - Post Advertising	Per Application	Statutory	Variable	TBA
SUBDIVISION CERTIFICATION:					
	Certification Fee of a plan of subdivision	Each	Statutory	180.40	TBA
	Alteration of certified plan	Each	Statutory	114.70	TBA
	Amendment of a certified plan	Each	Statutory	145.30	TBA
FEE FOR PERMIT APPLICATION					
SINGLE DWELLING	Class 1. Change or allow a new use of the land	Per Application	Statutory	1,415.10	TBA

BUDGET 2024 - 2025 FEES & CHARGES					
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE	
				CURRENT (INC. GST) \$	PROPOSED (INC. GST) \$
	Amendment to change what the permit allows; or change any or all conditions	Per Application	Statutory	Variable	TBA
	Class 2. Up to \$10,000	Per Application	Statutory	214.70	TBA
	Class 3. \$10,001 to \$100,000	Per Application	Statutory	675.80	TBA
	Class 4. \$100,001 to \$500,000	Per Application	Statutory	1,383.30	TBA
	Class 5. \$500,001 to \$1M	Per Application	Statutory	1,494.60	TBA
	Class 6. \$1M to \$2M	Per Application	Statutory	1,605.90	TBA
VICSMART	Class 7. Up to \$10,000	Per Application	Statutory	214.70	TBA
	Class 8. More than \$10,000	Per Application	Statutory	461.10	TBA
	Class 9&10. VicSmart application to subdivide or consolidate land	Per Application	Statutory	214.70	TBA
ALL OTHER DEVELOPMENT	Class 11. Up to \$100,000	Per Application	Statutory	1,232.30	TBA
	Class 12. \$100,001 to \$1M	Per Application	Statutory	1,661.60	TBA
	Class 13. \$1M to \$5M	Per Application	Statutory	3,665.00	TBA
	Class 14. \$5M to \$15M	Per Application	Statutory	9,341.30	TBA
	Class 15. \$15M to \$50M	Per Application	Statutory	27,546.80	TBA
	Class 16. More than \$50M (to be charged at 50% until 13 Oct 2017)	Per Application	Statutory	61,914.60	TBA
SUBDIVISION	Class 17. Subdivide an existing building	Per Application	Statutory	1,415.10	TBA
	Class 18. Subdivide land into 2 lots	Per Application	Statutory	1,415.10	TBA
	Class 19. Realignment of a common boundary between 2 lots or to consolidate 2 or more lots	Per Application	Statutory	1,415.10	TBA
	Class 20. To subdivide land (\$1,360.80 for each 100 lots created)	Per Application	Statutory	14.15.10	TBA
	Class 21. To create, vary or remove a restriction within the meaning of the Subdivision Act 1988; or To create or move a right of way; or To create, vary or remove an easement other than a right of way; or To vary or remove a condition in the nature of an easement other than a right of way in a Crown grant.	Per Application	Statutory	1,415.10	TBA
	Class 22. A permit not otherwise provided for in this Regulation	Per Application	Statutory	1,415.10	TBA
FEE TO AMEND APPLICATION					
SINGLE DWELLING	Class 1. Change or allow a new use of the land	Per Application	Statutory	1,415.10	TBA
	Class 2. Amendment to change what the permit allows; or change any or all conditions	Per Application	Statutory	1,415.10	TBA
	Class 3. Up to \$10,000	Per Application	Statutory	214.70	TBA
	Class 4. \$10,001 to \$100,000	Per Application	Statutory	675.80	TBA
	Class 5. \$100,001 to \$500,000	Per Application	Statutory	1,383.30	TBA
	Class 6. More than \$500,001	Per Application	Statutory	1,494.60	TBA
VICSMART	Class 7. Up to \$10,000	Per Application	Statutory	214.70	TBA
	Class 8. More than \$10,000	Per Application	Statutory	461.10	TBA
	Class 9&10. VicSmart application to subdivide or consolidate land	Per Application	Statutory	214.70	TBA
ALL OTHER DEVELOPMENT	Class 11. Up to \$100,000	Per Application	Statutory	1,232.30	TBA
	Class 12. \$100,001 to \$1M	Per Application	Statutory	1,661.60	TBA
	Class 13. \$1M to \$5M	Per Application	Statutory	3,665.00	TBA
	Class 14. \$5M to \$15M	Per Application	Statutory	9,341.30	TBA
	Class 15. \$15M to \$50M	Per Application	Statutory	27,546.80	TBA
	Class 16. More than \$50M (to be charged at 50% until 13 Oct 2017)	Per Application	Statutory	61,914.60	TBA
SUBDIVISION	Class 17. Subdivide an existing building	Per Application	Statutory	1,415.10	TBA
	Class 18. Subdivide land into 2 lots	Per Application	Statutory	1,415.10	TBA
	Class 19. Realignment of a common boundary between 2 lots or to consolidate 2 or more lots	Per Application	Statutory	1,415.10	TBA
	Class 20. To subdivide land (\$1,360.80 for each 100 lots created)	Per Application	Statutory	1,415.10	TBA
	Class 21. To create, vary or remove a restriction within the meaning of the Subdivision Act 1988; or To create or move a right of way; or To create, vary or remove an easement other than a right of way; or To vary or remove a condition in the nature of an easement other than a right of way in a Crown grant.	Per Application	Statutory	1,415.10	TBA
	Class 22. A permit not otherwise provided for in this Regulation	Per Application	Statutory	1,415.10	TBA
	Copy of Planning Permit	Per Application	Set	110.00	110.00
	Copy of Permit Related A4 Pages	Per Application	Set	65.00	66.00
	Copy of Endorsed Plans	Per Application	Set	136.00	143.00
	Request for Demolition	Per Application	Statutory	85.00	TBA
DISPENSATIONS					
	Report & Consent App	Each	Statutory	311.90	TBA
	\$57 Mbs Sitting Consent Fee	Each	Set	858.00	880.00
	Build Over Easement Consents	Each	Set	647.00	650.00
	Section 173 Agreements	Each	Set	935.00	946.00
	Public Protection	Each	Statutory	316.40	TBA
BUILDING PERMIT FEES (WORK INSIDE HUME)					
	Class 1A Alterations & Class 10 Domestic Outbuildings (Excludes Class 1A Additions)	Per Permit	Set	890.00	900.00
	Class 1A Dwelling Additions	Per Permit	Set	1,850.00	1,900.00
	Class 1A New Dwellings	Per Permit	Set	2,780.00	2,800.00
	Class 2 - 9 Alterations (Not Additions)	Per Permit	Set	2,780.00	2,800.00
	Class 2 - 9 Additions	Per Permit	Set	3,400.00	3,450.00
	Class 2 - 9 New Buildings	Per Permit	Set	5,250.00	5,300.00
	Demolitions	Per Permit	Set	1,850.00	1,900.00
	Cancel Building Order	Per Permit	Set	855.00	900.00
	Occupancy Permit Fee	Per Permit	Set	1,130.00	1,200.00
	Occupancy Permit Fee - Bc Termination	Per Permit	Set	2,780.00	2,800.00
	Extension Of Time	Per Permit	Set	638.00	682.00
	Additional Inspections Fee	Per Inspection	Set	231.00	253.00
BUILDING PERMIT VARIATIONS: SIGNIFICANT CHANGES TO PERMIT DETAILS AND DESIGN		Per Unit	Set	490.00	500.00

BUDGET 2024 - 2025 FEES & CHARGES					
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE	
				CURRENT (INC. GST) \$	PROPOSED (INC. GST) \$
LODGEMENT FEES	Lodgement Fee - Minimum	Per Enquiry	Statutory	130.90	TBA
BUILDING INFORMATION	Property Information Fee	Per Enquiry	Statutory	50.70	TBA
	Title Search	Per Enquiry	Set	110.00	125.00
	Plan Copying Domestic	Each	Set	187.00	192.50
	Plan Copying Commercial	Each	Set	363.00	385.00
	A4	Per Sheet	Set	5.00	5.00
	A3	Per Sheet	Set	7.00	7.00
	Large Sheets	Per Sheet	Set	40.00	40.00
POOL REGISTER FEES	Pool Registration Fee	Per Registration	Statutory	34.20	TBA
	Pool Registration Search Fee	Per Registration	Statutory	50.70	TBA
	Certificate of barrier compliance (CBC) lodgement fee	Per lodgement	Statutory	21.90	TBA
	Certificate of barrier non-compliance (CBNC) lodgement fee	Per lodgement	Statutory	413.40	TBA
SUBD CONSTRUCTION SUPERVISION FEE	(Percentage Of Actual Cost Of Construction)	No of Lots	Statutory	TBA	TBA
	Supervision (Percentage Of Actual Cost)	No of Lots	Statutory	TBA	TBA
	Reserve Plan Checking And Supervision	Per Hectare	Set	19,000.00	19,300.00
<b>CITY DESIGN</b>					
RESERVE CAT. ONE	Senior Group Fee	Per Season	Set	14,502.40	14,937.45
	Junior Group Fee (Discount On Council Subsidy - 45%)	Per Season	Set	7,976.35	8,215.65
	Female Group (Discount On Council Subsidy - 15%)	Per Season	Set	12,327.05	12,696.85
	Junior/Female Group (Discount on Council Subsidy 60%)	Per Season	Set	5,800.95	5,975.00
	Dog Clubs (Discount On Council Subsidy - 15%)	Per Season	Set	12,327.05	12,696.85
	Seniors With Less Than 25 Participants (15%)	Per Season	Set	12,327.05	12,696.85
	Juniors With Less Than 25 Participants (60%)	Per Season	Set	5,800.95	5,975.00
	Female Group With Less Than 25 Participants (45%)	Per Season	Set	7,976.35	8,215.65
RESERVE CAT. TWO	Senior Group Fee	Per Season	Set	5,830.15	6,005.05
	Junior Group Fee (Discount On Council Subsidy - 45%)	Per Season	Set	3,206.65	3,302.85
	Female Group (Discount On Council Subsidy - 15%)	Per Season	Set	4,955.65	5,104.30
	Junior/Female Group (Discount on Council Subsidy 60%)	Per Season	Set	2,332.05	2,402.00
	Dog Clubs (Discount On Council Subsidy - 15%)	Per Season	Set	4,955.65	5,104.30
	Seniors With Less Than 25 Participants (15%)	Per Season	Set	4,955.65	5,104.30
	Juniors With Less Than 25 Participants (60%)	Per Season	Set	2,332.05	2,402.00
	Female Group With Less Than 25 Participants (45%)	Per Season	Set	3,206.65	3,302.85
RESERVE CAT. THREE	Senior Group Fee	Per Season	Set	1,876.95	1,933.25
	Junior Group Fee (Discount On Council Subsidy - 45%)	Per Season	Set	1,032.25	1,063.20
	Female Group (Discount On Council Subsidy - 15%)	Per Season	Set	1,595.45	1,643.30
	Junior/Female Group (Discount on Council Subsidy 60%)	Per Season	Set	750.75	773.25
	Dog Clubs (Discount On Council Subsidy - 15%)	Per Season	Set	1,595.45	1,643.30
	Seniors With Less Than 25 Participants (15%)	Per Season	Set	1,595.45	1,643.30
	Juniors With Less Than 25 Participants (60%)	Per Season	Set	750.75	773.25
	Female Group With Less Than 25 Participants (45%)	Per Season	Set	1,032.25	1,063.20
RESERVE CAT. FOUR	Senior Group Fee	Per Season	Set	419.40	432.00
	Junior Group Fee (Discount On Council Subsidy - 45%)	Per Season	Set	230.70	237.60
	Female Group (Discount On Council Subsidy - 15%)	Per Season	Set	356.40	367.10
	Junior/Female Group (Discount on Council Subsidy 60%)	Per Season	Set	167.80	172.85
	Dog Clubs (Discount On Council Subsidy - 15%)	Per Season	Set	356.40	367.10
	Seniors With Less Than 25 Participants (15%)	Per Season	Set	356.40	367.10
	Juniors With Less Than 25 Participants (60%)	Per Season	Set	167.80	172.85
	Female Group With Less Than 25 Participants (45%)	Per Season	Set	230.70	237.60
RESERVE CASUAL HIRE (COMMUNITY)	Casual Hire - Sport Oval	Per Hour	Set	13.30	13.70
PAVILION CASUAL HIRE (COMMUNITY)	Casual Hire - Pavilion	Per Hour	Set	13.30	13.70
RESERVE CASUAL HIRE (COMMERCIAL)	Casual Hire - Sport Oval	Per Hour	Set	26.55	27.35
PAVILION CASUAL HIRE (COMMERCIAL)	Casual Hire - Pavilion	Per Hour	Set	26.55	27.35
RESERVE PERSONAL TRAINING	Personal Training Hire - Sports Oval	Monthly	Set	145.40	149.75
TENNIS CLUBS/COURTS & ASSOCIATED PAVILIONS					
HIRE FEES	Sunbury Lawn Tennis Club	Per Annum	Set	14,410.15	14,842.45
	Bulla Village Tennis Club	Per Annum	Set	1,637.10	1,686.20
	Greenvale Tennis Club	Per Annum	Set	3,433.90	3,536.90
	Craigieburn Tennis Club	Per Annum	Set	2,144.35	2,208.70
	Mickleham Memorial Tennis Club	Per Annum	Set	1,459.20	1,503.00
HUME TENNIS & COMMUNITY CENTRE					
HIRE FEES	Function Rate	Per Function	Set	371.30	382.45
	Community Rooms 1, 2 & 3	Per Hour	Set	37.15	38.25
	Bond	Per Function	Set	500.00	515.00
CRAIGIEBURN HOCKEY CENTRE					
HIRE FEES	Local Schools	Per Session	Set	31.10	32.05
	Non Local Schools	Per Session	Set	48.75	50.20
	Casual	Per Hour	Set	73.25	75.45



BUDGET 2024 - 2025 FEES & CHARGES					
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE	
				CURRENT (INC. GST) \$	PROPOSED (INC. GST) \$
	Lights Per Hour	Per Hour	Set	24.40	25.15
	Equipment Hire	Per Hour	Set	24.40	25.15
FACILITY KEY REPLACEMENTS	Bi-Lock Key	Per Item	Set	19.70	20.30
	Standard Key	Per Item	Set	10.45	10.75
<b>STRATEGIC PLANNING</b>					
AMEND PLANNING SCHEME:	Amend Planning Scheme - Application	Per Application	Statutory	3,149.70	3,275.40
	Amend Planning Scheme - Consider Submission up to 10	Per Application	Statutory	15,611.10	16,233.90
	Amend Planning Scheme - Consider Submission 11 to 20	Per Application	Statutory	29,487.27	32,436.00
	Amend Planning Scheme - Consider Submission 20+	Per Application	Statutory	39,417.55	43,359.30
	Amend Planning Scheme - Adoption	Per Application	Statutory	496.90	516.80
<b>FINANCE</b>					
LAND CERTIFICATES:	Land Information Certificates	Per Cert	Statutory	28.70	29.50
RATEABLE -PER COLLECTION	(1St Collection Inc. In Rates)				
	If 80Lt Bin - Discount Applied To Rates	Per Bin	Set	21.60	22.10
(ADDITIONAL TO 1ST BIN)	Garbage 140 Litre Bin	Per Bin	Set	161.40	165.80
	Garbage 240 Litre Bin	Per Bin	Set	279.50	287.10
	Garbage 240 Litre Bin - Upgrade	Per Bin	Set	121.00	124.30
	Garbage 80 Litre Bin	Per Bin	Set	93.00	95.50
	Recycle 140 Litre Bin	Per Bin	Set	73.50	75.50
	Recycle 240 Litre Bin	Per Bin	Set	73.50	75.50
	Recycle 360 Litre Bin	Per Bin	Set	110.10	113.10
	Recycle 360 Litre Bin - Upgrade	Per Bin	Set	35.90	36.80
NON RATEABLE - 1ST COLLECTION	Garbage 140 Litre Bin	Per Bin	Set	161.40	165.80
	Garbage 240 Litre Bin	Per Bin	Set	279.50	287.10
	Garbage 240 Litre Bin - Upgrade	Per Bin	Set	121.00	124.30
	Garbage 80 Litre Bin	Per Bin	Set	93.00	95.50
	Organics 140 Litre Bin - Additional	Per Bin	Set	89.60	92.00
	Organics 240 Litre Bin - Additional	Per Bin	Set	114.00	117.10
	Recycle 140 Litre Bin	Per Bin	Set	73.50	75.50
	Recycle 240 Litre Bin	Per Bin	Set	73.50	75.50
	Recycle 360 Litre Bin	Per Bin	Set	110.10	113.10
	Recycle 360 Litre Bin - Upgrade	Per Bin	Set	35.90	36.80
	Duplicate rate notice per property	Per Notice	Set	19.25	21.75
<b>GOVERNANCE</b>					
FOI	Application Fee	Fee	Statutory	30.60	TBA
	Processing Fee (Per Hour)	Per Hour	Statutory	22.95	TBA
	Photocopy	Per A4	Statutory	0.20	TBA
	Failure to Vote (Maximum fine set by Returning Officer)	Fine	Statutory	83.00	92.00
<b>PROPERTY &amp; LEASING</b>					
SUPPLEMENTARY VALUATIONS	City West Water	Per Assess.	Set	57.45	60.55
	Yarra Valley Water	Per Assess.	Set	57.45	60.55
OBJECTIONS	Application For Temp Signage On Council Land	No Of Signage's	Set	120.00	120.00
PROPERTY AND LEASING	Property Application Fee	Per Application	Set	275.00	275.00